

(Translation)

April 24, 2024

Name of Company: Shiseido Company, Limited

Name of Representative: Kentaro Fujiwara

President and COO

(Representative Corporate Executive Officer)

(Code No. 4911; The Prime Market of the Tokyo Stock Exchange)

Contact:

Ayako Hirofuji

Executive Officer Vice President

Investor Relations Department

(Tel: +81 3 3572 5111)

Changes among Corporate Executive Officer and Personnel Change

Shiseido Company, Limited (the "Company") today announced that the resolution has been adopted by the Board of Directors on April 24, 2024 to approve changes among the Corporate Executive Officers. The Company will also make a change in personnel as provided below.

1. Changes among the Corporate Executive Officers

Retirement: Effective June 30, 2024

| Name | Current Tile | |
|-----------------|------------------------------|--|
| Takayuki Yokota | Corporate Executive Officer, | |
| | Executive Officer | |
| | Chief Financial Officer | |

Personnel Change:

| Name | New Title | Current Tile |
|----------------|--------------------------------|------------------------------------|
| Ayako Hirofuji | Effective May 1, 2024 | Executive Officer |
| | Executive Officer | Chief Investor Engagement Officer |
| | Deputy Chief Financial Officer | Chief DE&I Officer |
| | Chief DE&I Officer | Vice President, Investor Relations |
| | Effective July 1, 2024 | Department |
| | Corporate Executive Officer, | |
| | Executive Officer | |
| | Chief Financial Officer | |
| | Chief DE&I Officer | |

2. Personnel Change in Shiseido Company, Limited

Effective May 1, 2024

| Name | New Title | Current Title |
|-------------|-------------------------------|----------------------------------|
| Yuki Oshima | Vice President, | Group Manager, Disclosure Group, |
| | Investor Relations Department | Investor Relations Department |

⁻ End of Press Release -