



Company name: DAIICHI SANKYO COMPANY, LIMITED
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Daiichi Sankyo Announces Completion of Payment Concerning Disposal of Treasury Shares as Restricted Share-Based Compensation

Tokyo, Japan (July 20, 2021) – Daiichi Sankyo Company, Limited (hereafter “Daiichi Sankyo”) announced that, this day payment procedures were completed as follows for the disposal of treasury shares as restricted share-based compensation, which was resolved at Daiichi Sankyo’s Board of Directors meeting held on June 21, 2021. For details, please refer to “Daiichi Sankyo Announces Disposal of Treasury Shares as Restricted Share-Based Compensation,” which was announced on June 22, 2021.

Overview of Disposal of Treasury Shares

(1) Disposal date	July 20, 2021
(2) Class and number of shares to be disposed	Ordinary shares of Daiichi Sankyo; 113,072 shares
(3) Disposal value	¥ 2,510.5 per share
(4) Total disposal value	¥ 283,867,256
(5) Recipients of disposed shares	Daiichi Sankyo’s Directors (excluding Outside Directors): 5 persons, 39,716 shares Daiichi Sankyo’s Corporate Officers: 21 persons, 73,356 shares