

Earnings Briefing Materials for the Fiscal Year Ending June 30, 2021

August 10, 2021

User Local, Inc. (Securities code: 3984)

https://www.userlocal.jp/



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- **4** Future Focus Areas

1

Full Year Highlights (FY6/21)

FY6/21 Full Year Highlights

Business domain expanded through development of new AI services

Started providing "cheating prevention AI" and "personal information anonymization AI" services

Proportion of AI engineers at the company increased

Increased the proportion of AI engineers among in-house engineers to 70%

 Net sales continued to grow by improving R&D capabilities and supporting DX promotion

Net sales **20.8mn yen (25.2%** YoY)

Operating profit 8.5mn yen (24.4% YoY)

Expanding the Areas where Big Data and AI are Utilized

Existing areas



Data aggregation and visualization



Social media operation support



Automated responses



Website UX

measurement

Image recognition





Fraud detection



Future areas



Automatic text processing



Robot controls



Sales and marketing support



E-commerce customer service support



support



management tools

Expansion of the Areas where Big Data and AI are Utilized

Natural language processing

AI text mining

Quantitative and qualitative analysis of large amounts of text data

Personal information processing AI

Automatic anonymization of personal information contained in electronic documents

Text emotion recognition AI

Reading emotions from text input

Voice processing

Voice emotion recognition AI

Reading of emotions from voice input

Voice meeting minutes service

Automatic creation of online meeting minutes



Image processing

Handwritten character recognition AI

Recognizes handwritten characters on documents, etc.

Expression inference AI

Reading emotions from facial images

Facial recognition AI

Age and gender identification from facial images



Video processing

Position inference AI

Estimating a person's posture from images and videos

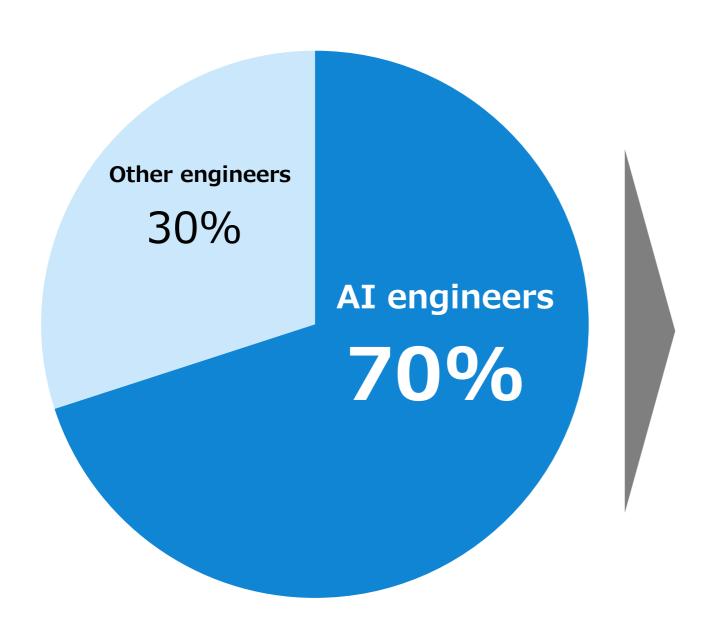
Line of sight inference AI

Estimating where a person in a video is looking



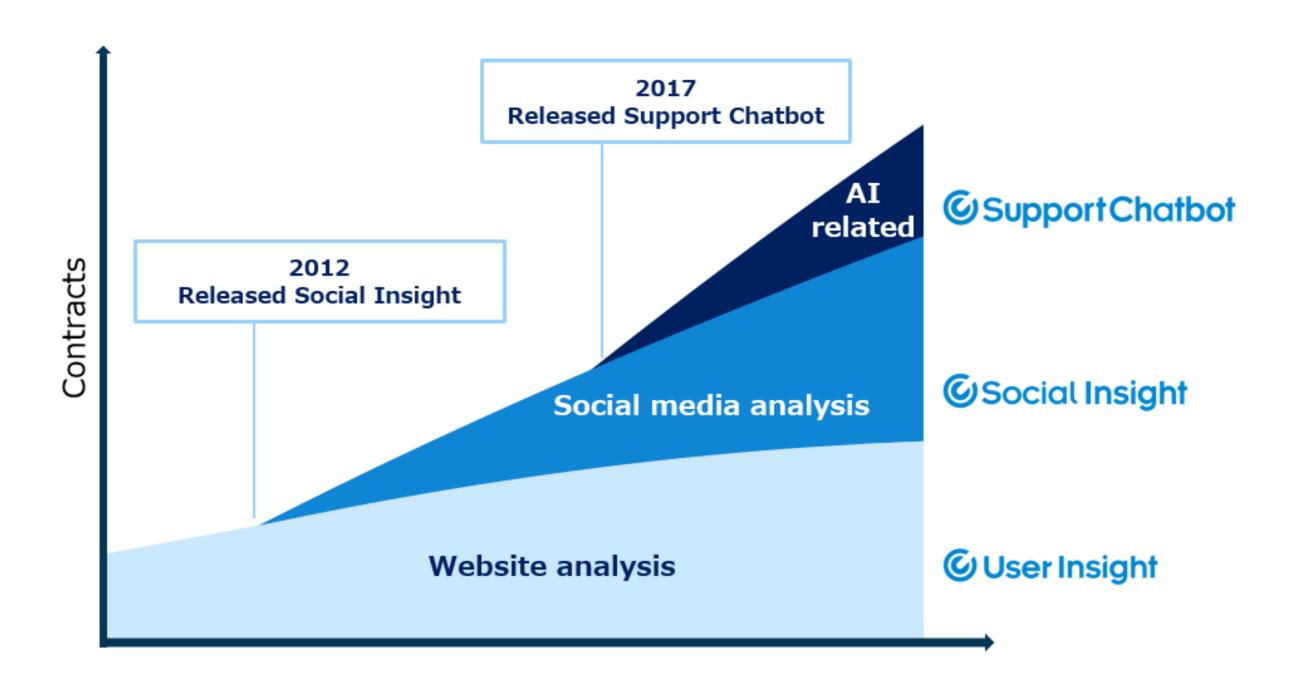
Achieved 70% AI Engineer Ratio

Strengthening hiring and in-house training of AI engineers to respond to the progress of AI technology and needs for social implementation

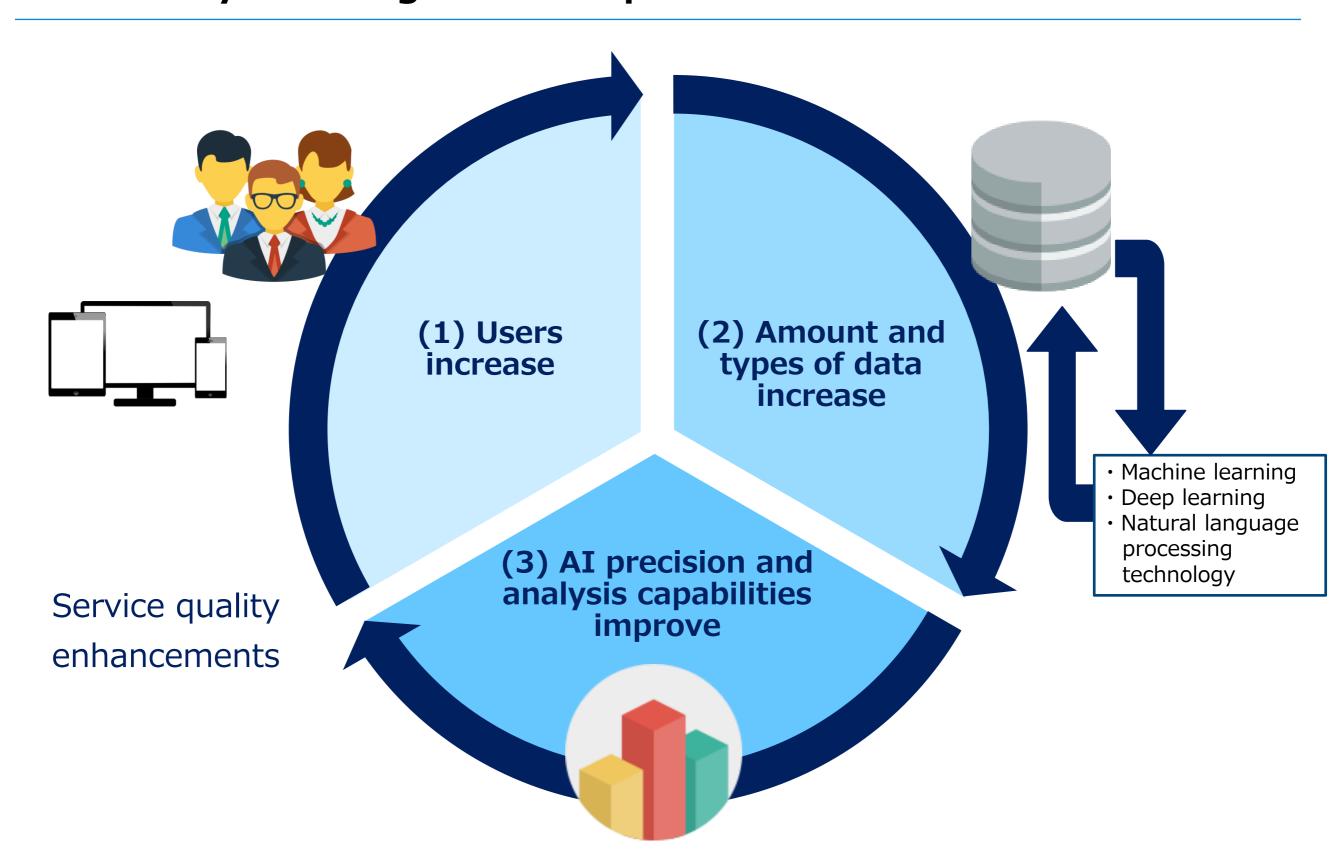


- Promoting R&D of AI algorithms
- Implementing developed algorithms in existing and new services

Number of Contracts Increasing in line with Increase in Services



Virtuous Cycle of Algorithm Improvement from Increase in Users



Increasing Importance of DX Promotion

People's social activities and patterns of consumption have changed as a result of COVID-19



DX (Digital Transformation)

When companies respond to rapid changes in the business environment and utilize data and digital technologies to transform products, services, and business models based on the needs of customers and society, while at the same time transforming operations themselves, teams, processes, and corporate culture, and thereby establishing competitive superiority



Support Chatbot Supports DX Promotion

Democratizing AI and contributing to the promotion of its introduction at many companies

Companies that have undergone DX

Companies in the middle of DX

Supporting DX operation



Supporting DX promotion



With strengths related to its low price and ease of introduction, Support Chatbot can be introduced at all companies, regardless of industry and size











DX Promotion with Chatbots

Achieving DX (digital transformation) by automating helpdesk operations with AI

Customer support and customer service operations

E-commerce, recruitment, real estate, finance, education, etc.

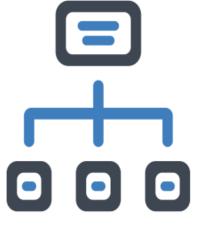


Support operations can become more efficient while also improving customer satisfaction by providing immediate support 24 hours a day.

Individual customer service is also possible when combined with manned chat.

Support for internal inquiries

Information systems, personnel, general affairs, accounting, etc.



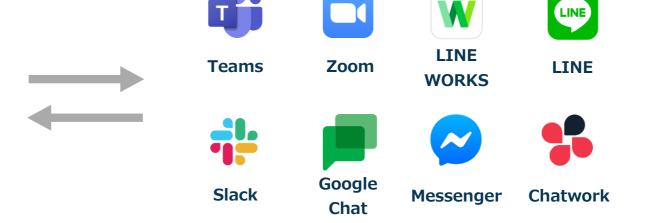
Eliminate communication costs by quickly answering questions related to internal procedures and operational regulations, such as expense applications.



Enhancing Functions for DX Promotion

Strengthening coordination with external communication tools such as Teams and Zoom in response to rising demand for chatbots in the remote work environment created by COVID-19





December 2020 Promoting DX at companies through coordination with Google Calendar



Making it possible to change calendar schedules with chatbots and arrange meeting times

Enhancing Functions for DX Promotion

Supporting automatic translation into over 100 languages Multi-language support function enables global customer support



Problem

Inquiries to local governments, e-commerce websites, and corporate helpdesk operations sometimes require responses in a variety of languages, and Japanese alone is not sufficient

Solution

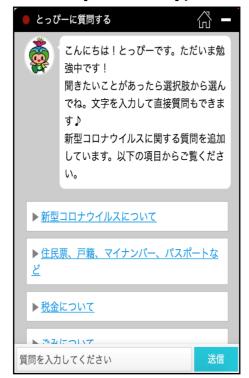
With the multi-language support function, a FAQ created in Japanese can be automatically translated into more than 100 languages including English, Chinese, and Korean (*Supports Google Translate)

With no need to create Q&As for each language, time is saved and costs are reduced, supporting many foreign users

User Local Chatbots Also Used at Government Agencies, Local Governments, and Universities

Government
Agencies
/
Local
Governments

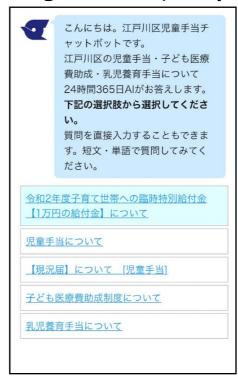
Tondabayashi City, Osaka



Komazawa University



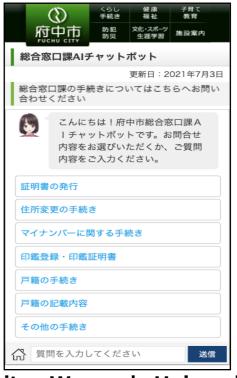
Edogawa Ward, Tokyo



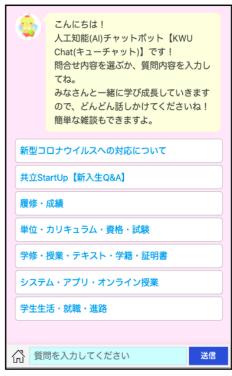
Jissen Women's University



Fuchu City, Tokyo



Kyoritsu Women's University / Kyoritsu Women's Junior College

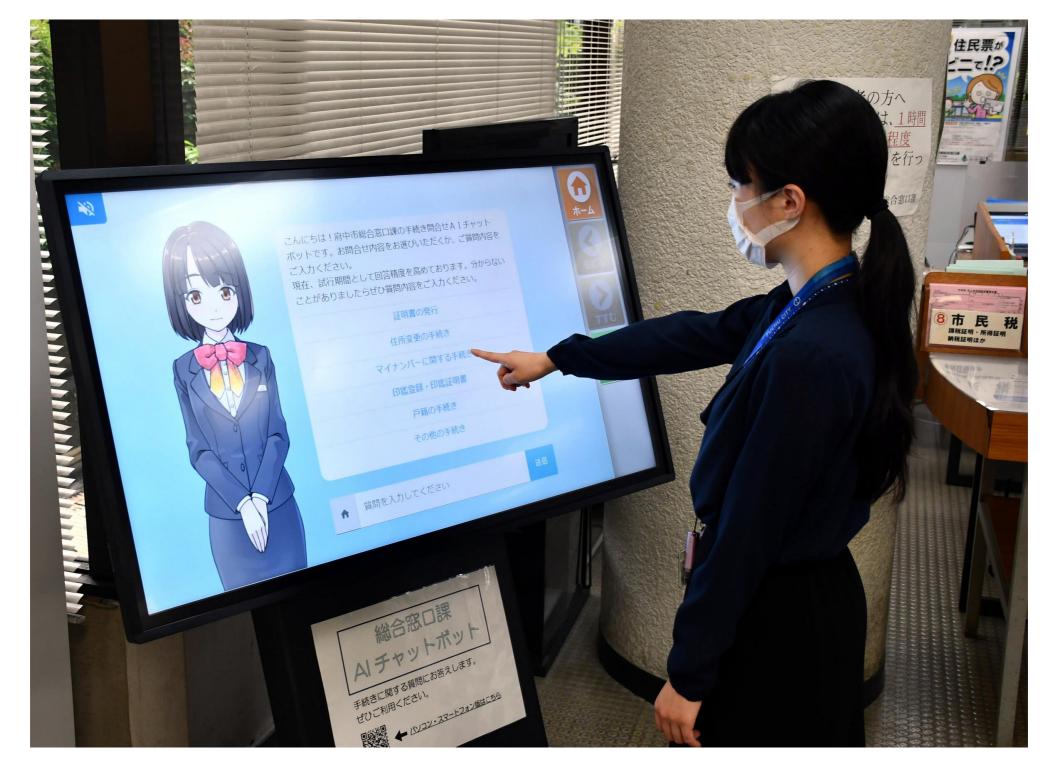


Universities



User Local Chatbots Also Used at Government Agencies, Local Governments, and Universities

Fuchu City, Tokyo



Company Outline

Management Philosophy

Driving global evolution by combining big data and AI

Solving social and corporate issues with data analysis and AI technologies

Company Outline

Name	User Local, Inc.		
Businesses	Big data analysis, AI		
Paid-in capital	1,165mn yen (as of June 30, 2021)		
Employees	76 (as of June 30, 2021)		
Head office	Shiba 5-20-6, Minato Ward, Tokyo		
History	 2008 Releases "User Insight" access analysis tool 2012 Releases "Social Insight" social media analysis tool 2017 Releases "Support Chatbot" support operations support system 2017 Shares listed on TSE Mothers 2019 Listing changed to TSE First Section 		

Management and Governance Structure to Drive Global Evolution



Representative Director Masao Ito

Graduated from the Graduate School of Global Information and Telecommunication Studies, Waseda University
Assumed his current role while at graduate school, after serving as a writer at Nikkei Business

Publications, Inc.; Engineer, Producer, and in the New Business Development Office at Rakuten, Inc.; and Representative Director at Minna no Shushoku Co., Ltd.



Director and COO Kazuyuki Watanabe

Graduated from the Faculty of Law, Politics and Economics, Chiba University Assumed his current role after working at Rakuten, Inc.



Director and CFO

Daisuke Iwamoto

Graduated from the Graduate School of Strategic Business Administration, Chuo University Assumed his current role after working at METAWATER Co., Ltd.



Outside Director **Ryota Matsuzaki**

Representative Director of Kibidango, Inc. Outside Director of Synchro Food Co., Ltd.



Outside Director Taku Ito

Attorney, Midosuji LPC Outside Director of People Co., Ltd.



Executive Officer Shunsuke Mikami

Graduated from Master's Program in Computer Science, Systems and Information Engineering, Graduate School of Science and Technology, University of Tsukuba



Executive Officer Hiroshi Hongo

Graduated from Graduate School of Frontier Sciences, University of Tokyo

User Local Strengths Driving Innovation

1 Providing in-demand services

Observing user behavior using tools developed in-house and creating services tailored to current demands

2 Virtuous cycle of algorithm improvements

As the number of users increases, the amount and types of data increase, thereby enhancing AI precision and analysis capabilities

Securing tech personnel

User Local is a youthful company, with an average employee age of 28, and many employees with post-grad degrees working on R&D

4 R&D of Big data and AI

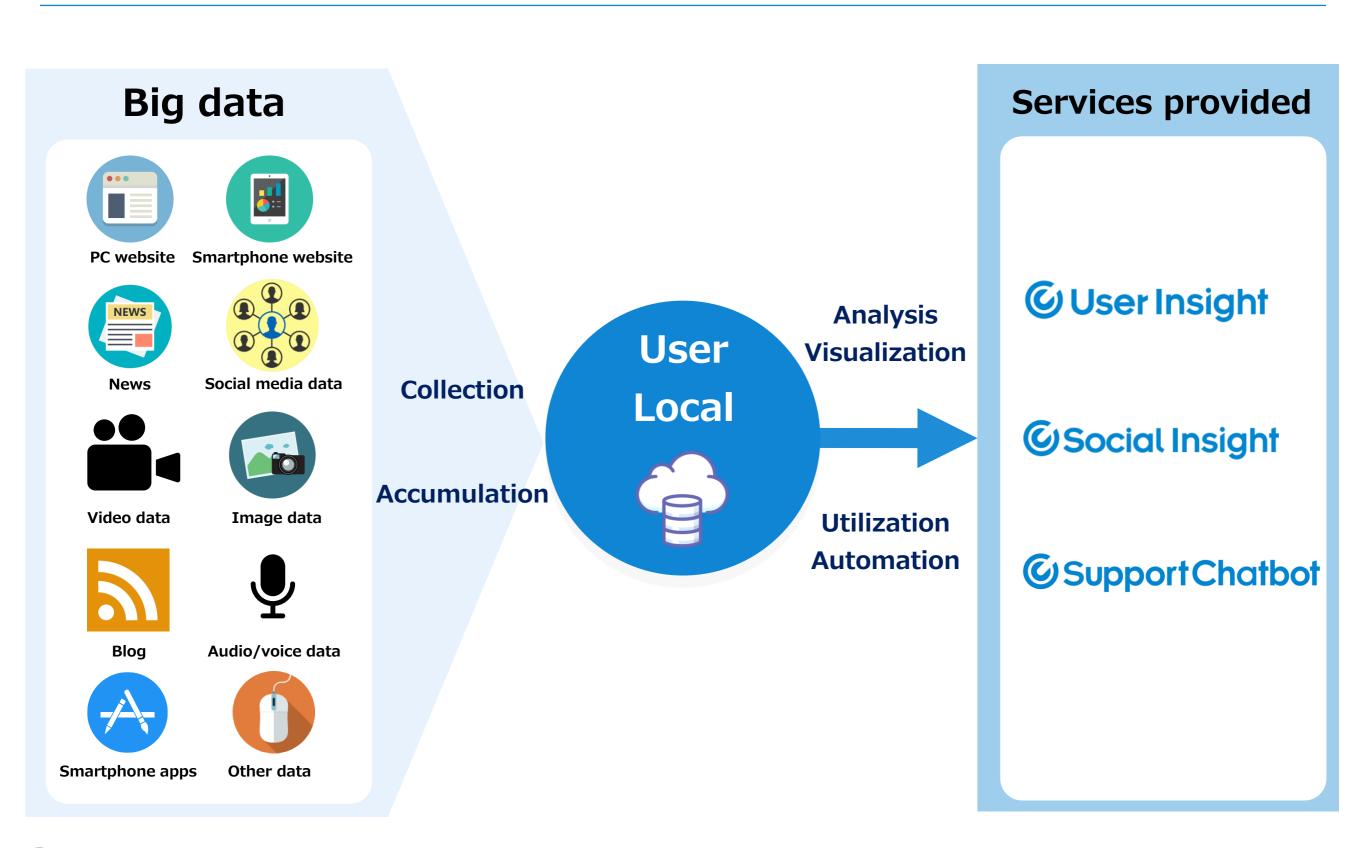
Promoting the enhancement of our AI algorithms, the application of our algorithm to existing services, and the new development of AI services

Continuous stable growth based on high profitability

Achieving continuous stable growth based on high profitability and low-cost operations with a client base of well over 2,000 companies in a wide-range of industries



"Accumulation" → "Analysis" → "Visualization" of Large Amounts of Data



Business Development in Growth Markets of Big Data and AI

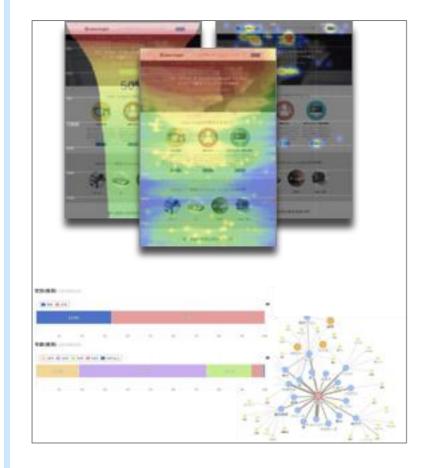
Marketing support with big data technologies

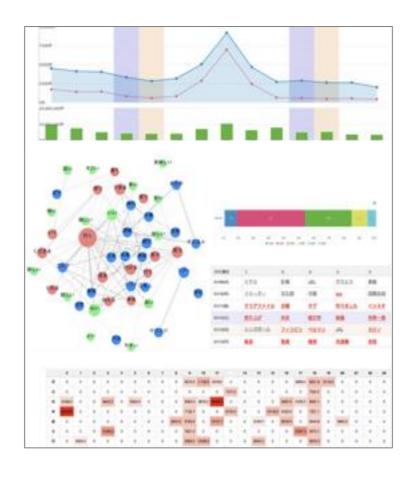




Website analysis









はい、どのようなご質問ですか?





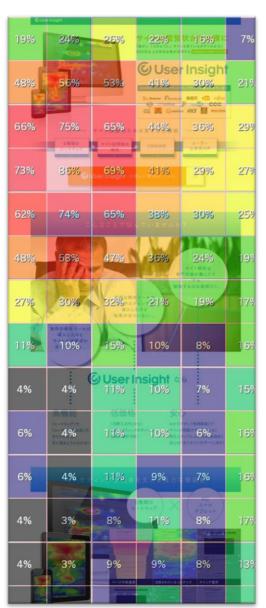
User Insight

Access analysis tools to make PC and smartphone websites easier to use

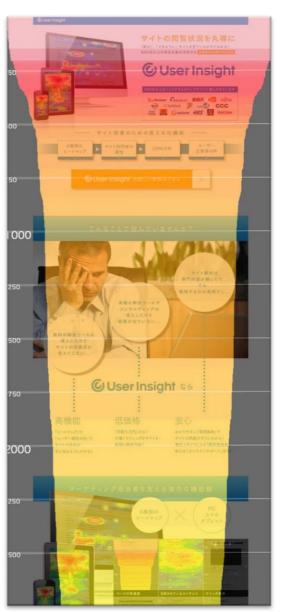
Where was users' attention focused?



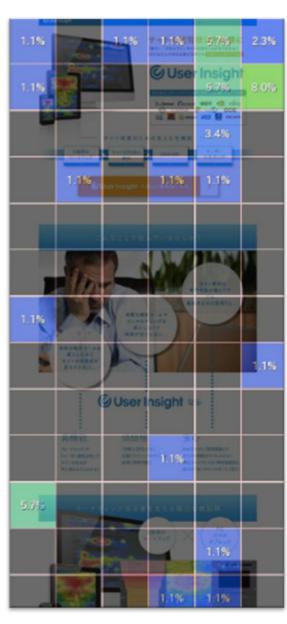
Viewing ratio per area



How much did users read?



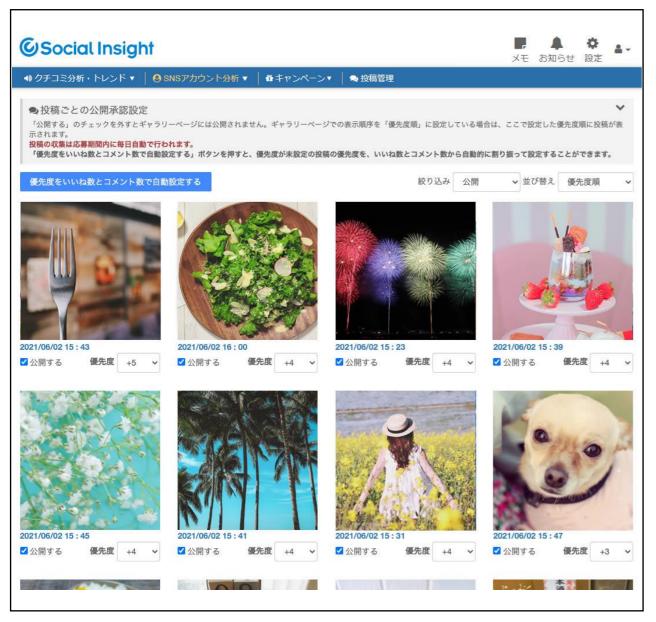
Areas clicked





Social Insight

Social analysis tool that supports everything from social media operation to social media analysis



New functions to meet the increasingly diverse and complex needs of corporate social media operations

- (1) Post management plug-in for hashtag campaigns on Instagram
- (2) Scheduled photo and video posting on Instagram
- (3) Twitter instant win campaign
- (4) Detailed analysis of video data through connection with YouTube Analytics

Functional Updates



AI recommends webpages for improvement

User Insight suggests webpages that have seen a sharp increase in traffic and webpages that may have issues





Content optimization function

Displays elements of content necessary to achieve top search rankings based on the differences with competitor websites



Support for scheduled posts on various platforms

Reduce the burden on account managers tasked with multiple platforms





Campaign automation

Automates social media campaigns, drastically reducing the workload required for procedures such as winner selection

Enhancement of Marketing Support Services

Enhancement of automation functions to enable the broad utilization of automatic marketing tools

Analysis tools

Measurement, analysis, visualization

Listening

Promotional campaign effectiveness measurement

Content valuation

Automatic marketing tools

Utilization and automation

Automatic alerts, report creation

Automatic promotional campaign functions

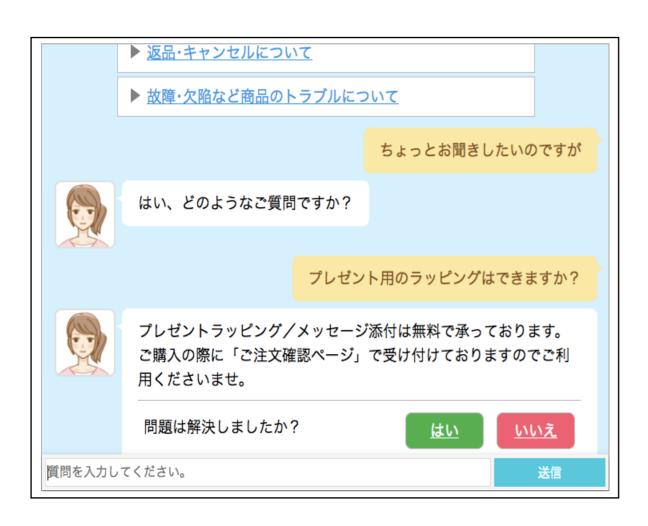
Content optimization



© Support Chatbot

Support Chatbot

AI tool to automate inquiry response operations and support increases in efficiency and user satisfaction



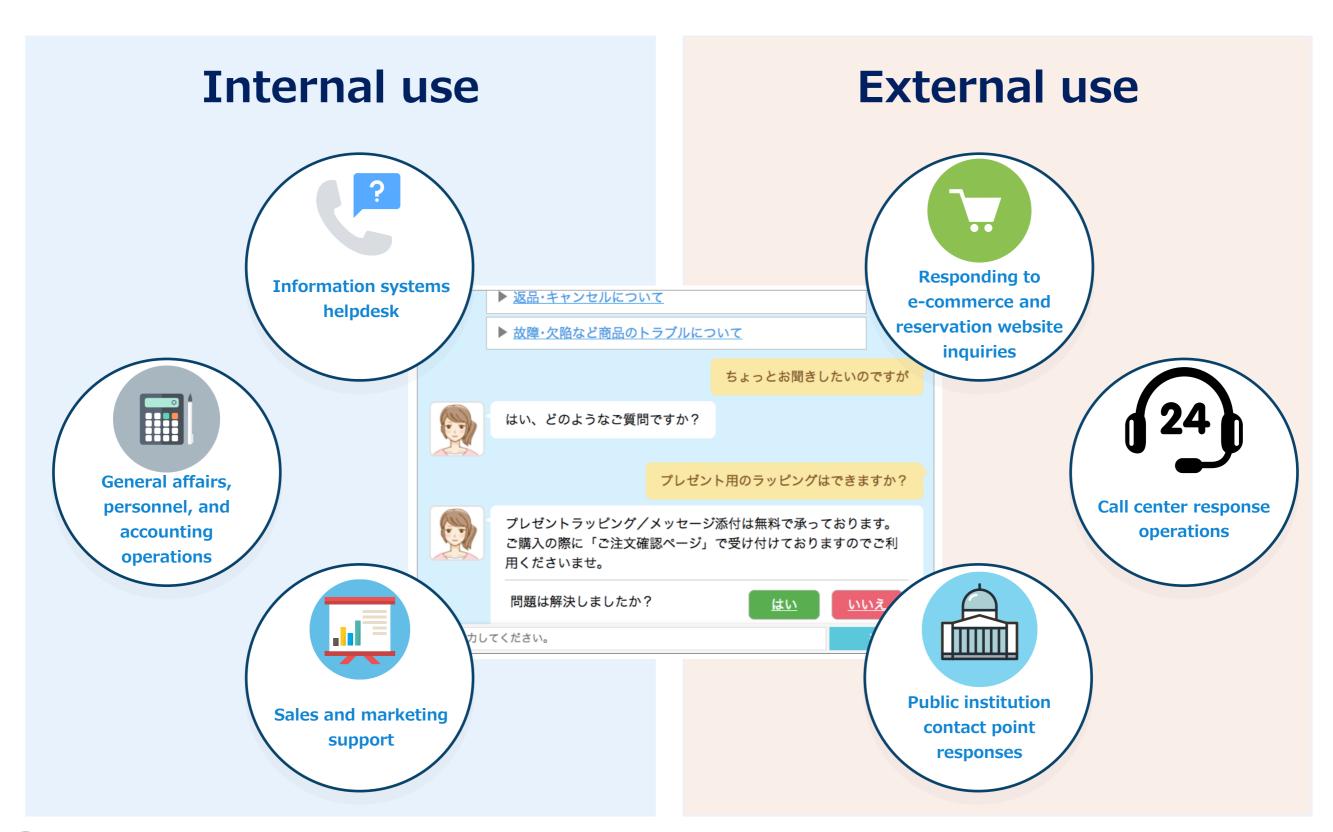
24-hour real-time responses

Also able to respond to demand related to inquiries from internal parties working at home

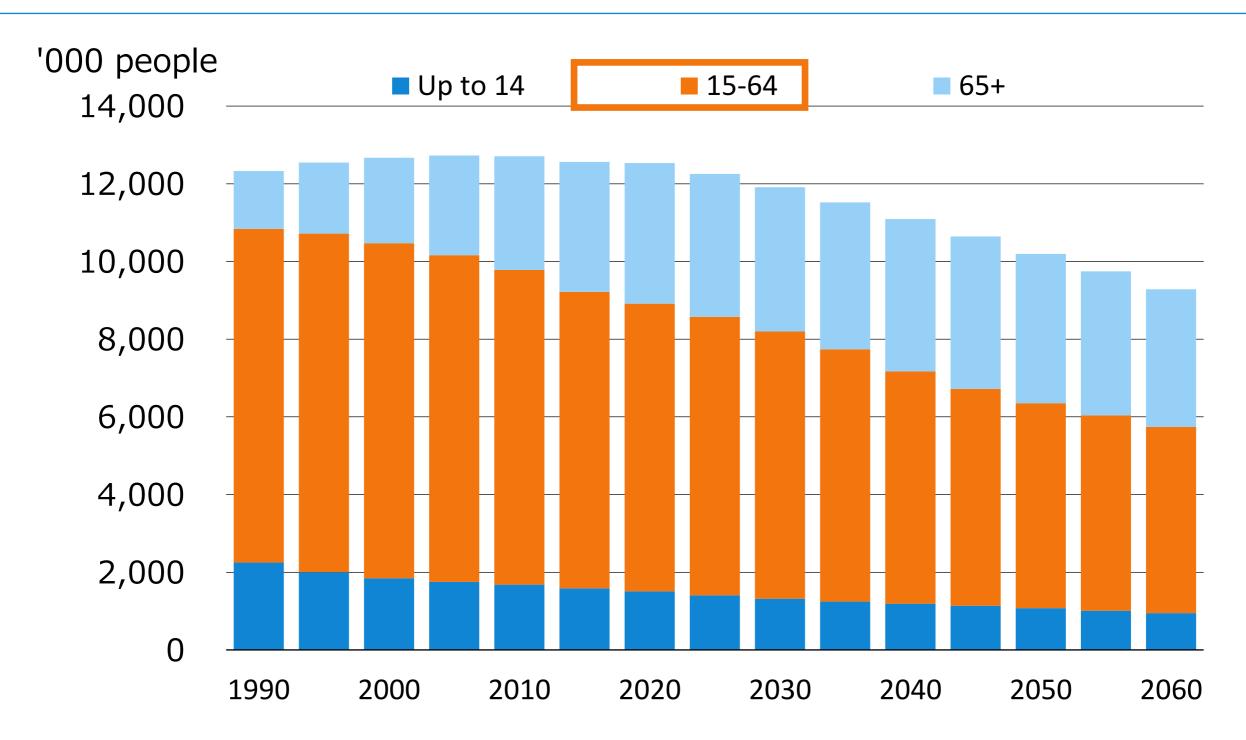
Can also work with expanded functionality to enhance the efficiency of support operations as a whole

(Voice, animation, and FAQ websites)

Suitable for Various Industries and Operations



Declining Domestic Labor Force is Becoming a Serious Issue

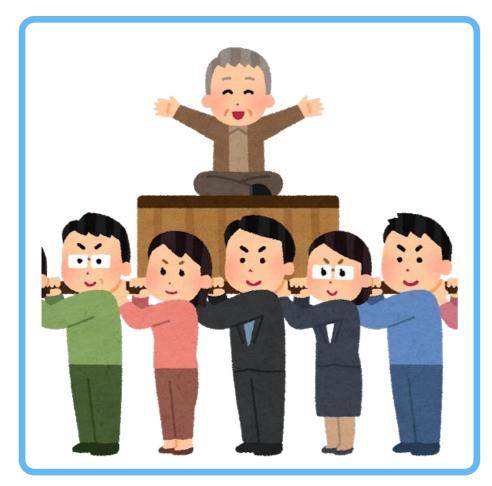


Source: "National Census Results," Statistics Bureau of Japan up to 2015, and "Population Projection for Japan," National Institute of Population and Social Security Research from 2020 onward



Response to Issues Related to the Structure of Society in Japan

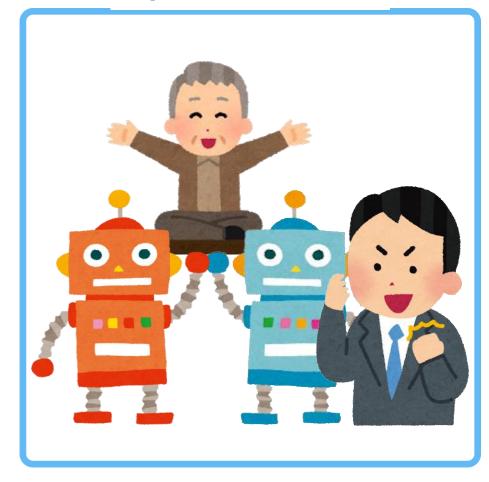
Society until the 20th century



Future projection



Enhancing labor capabilities with Ai



In response to the projected decline in the domestic working population, User Local aims to use data and AI to enhance productivity and achieve automation

Introduced by Well Over 2,000 Companies in a Broad Range of Industries, Thanks to Superior Service Capabilities

Introduction examples

Government agencies, etc.

Government agencies, local governments, educational institutions, etc.







Manufacturers

Electronic devices, automobiles, food products, etc.















ICT

Software, information communications, etc.











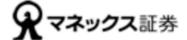
Financial institutions

Banks, securities, etc.









Media

Publishing, newspaper companies, etc.









Other







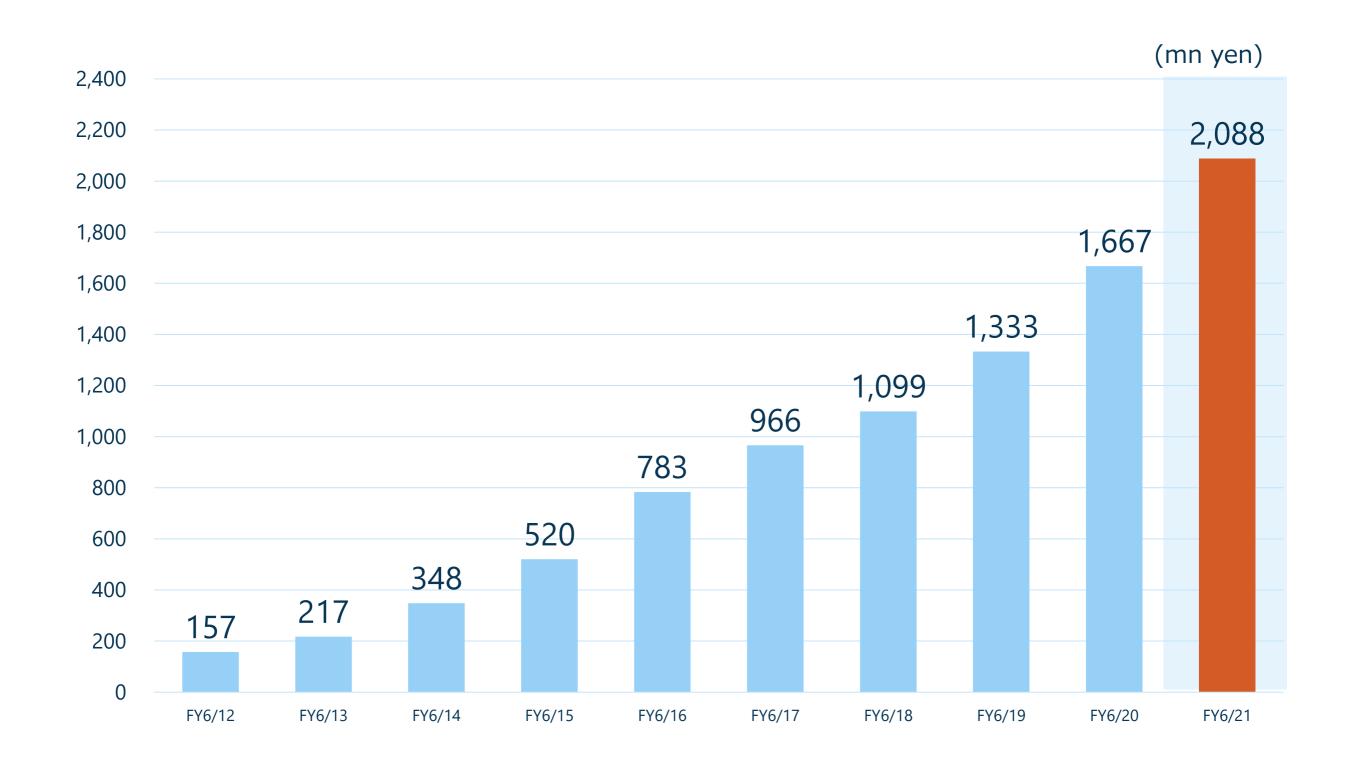
Full Year Financial Results and Earnings Forecasts

Outline of Earnings Performance in FY6/21

Net sales increased 25.2% YoY, and operating profit increased 24.4% YoY

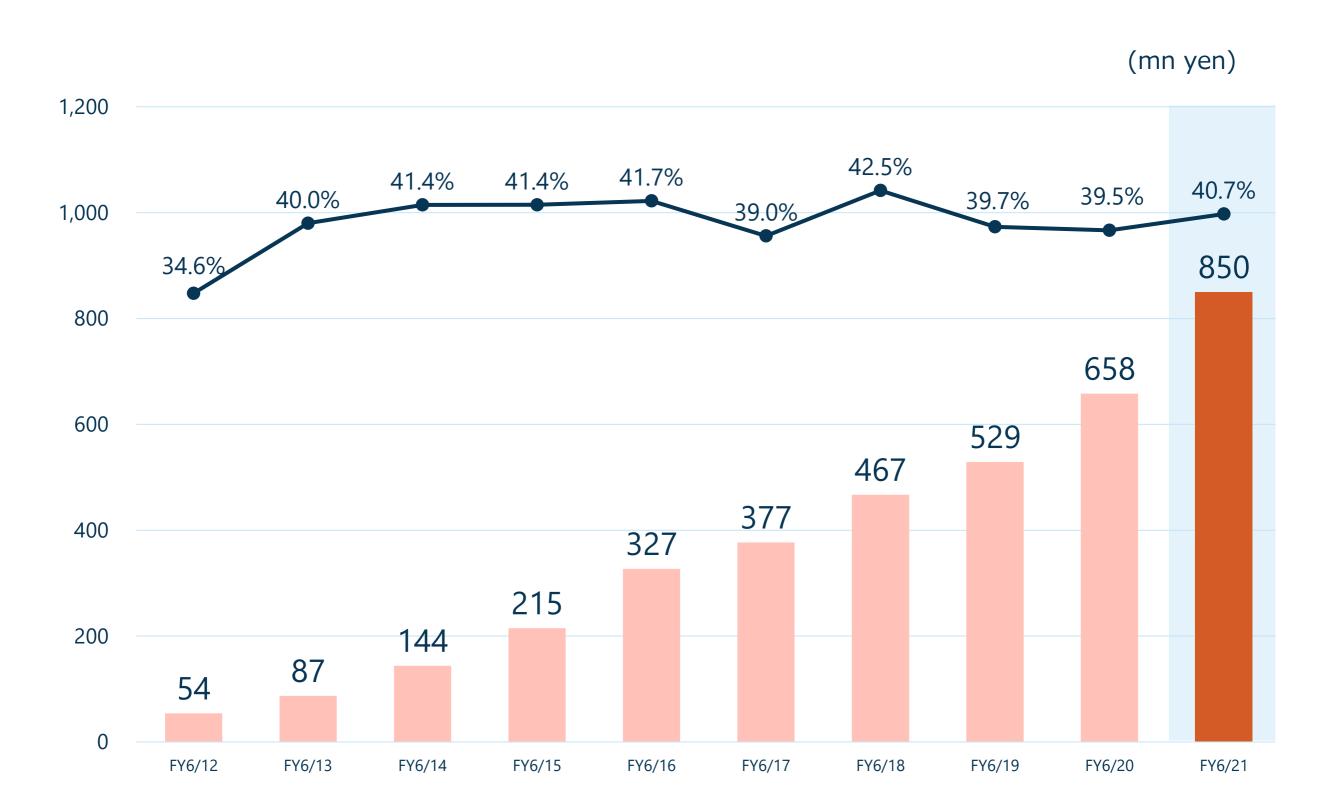
(mn yen)	FY6/20	FY6/21	YoY change
Net sales	776	2,088	+25.2%
Operating profit	360	854	+24.4%
Ordinary profit	330	850	+29.3%
Profit	206	615	+46.6%

FY6/21 Net Sales

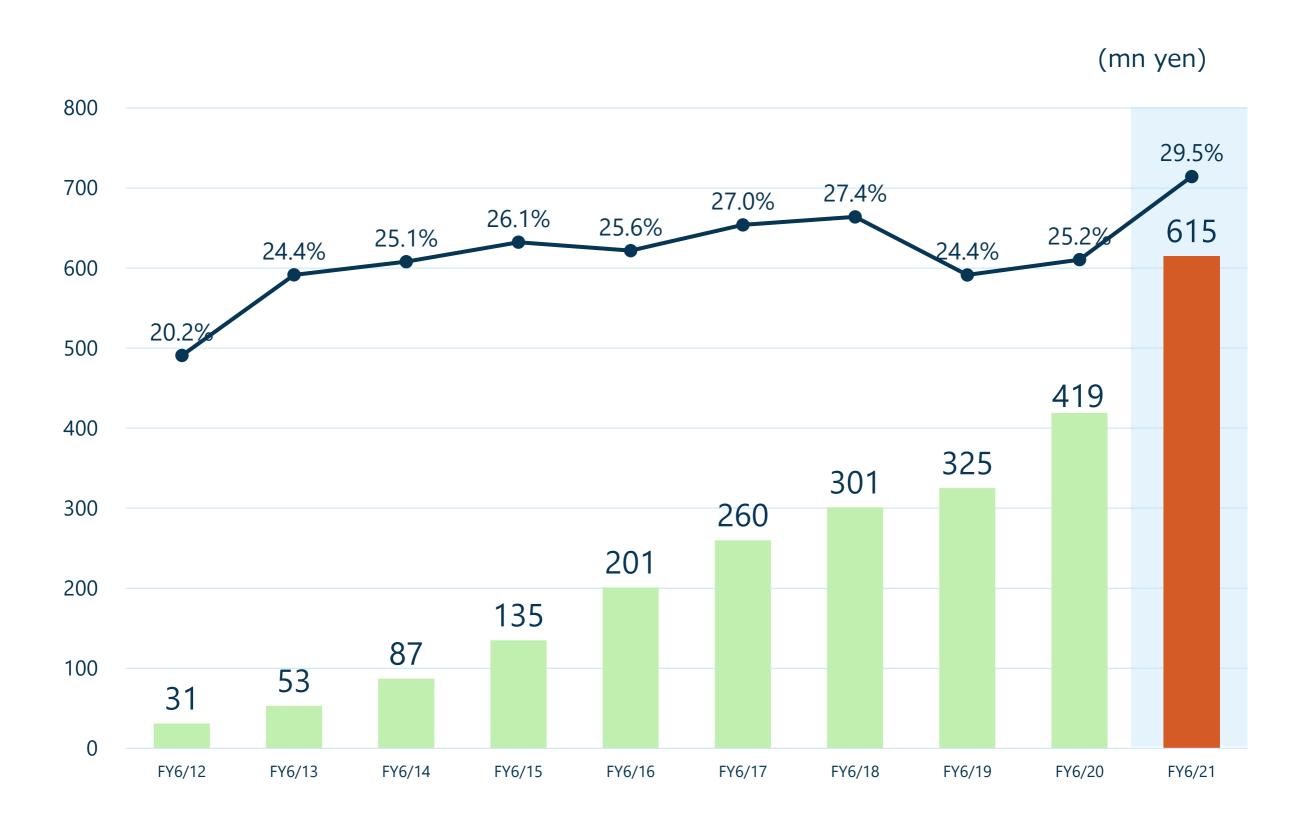




FY6/21 Ordinary Profit and Ordinary Profit Margin



FY6/21 Profit and Net Profit Margin



FY6/21 Financial Position

Net assets increased **768 mn yen**, and the equity ratio remained high, at **89.2%**

(mn yen)	FY6/20 (June 30, 2020)	FY6/21 (June 30, 2021)	Amount of YoY change
Current assets	4,211	4,939	+728
Non-current assets	207	337	+130
Total assets	4,419	5,277	+858
Current liabilities	481	571	△90
Non-current liabilities	_	-	-
Total liabilities	481	571	△90
Net assets	3,938	4,706	+768

FY6/22 Earnings Forecasts

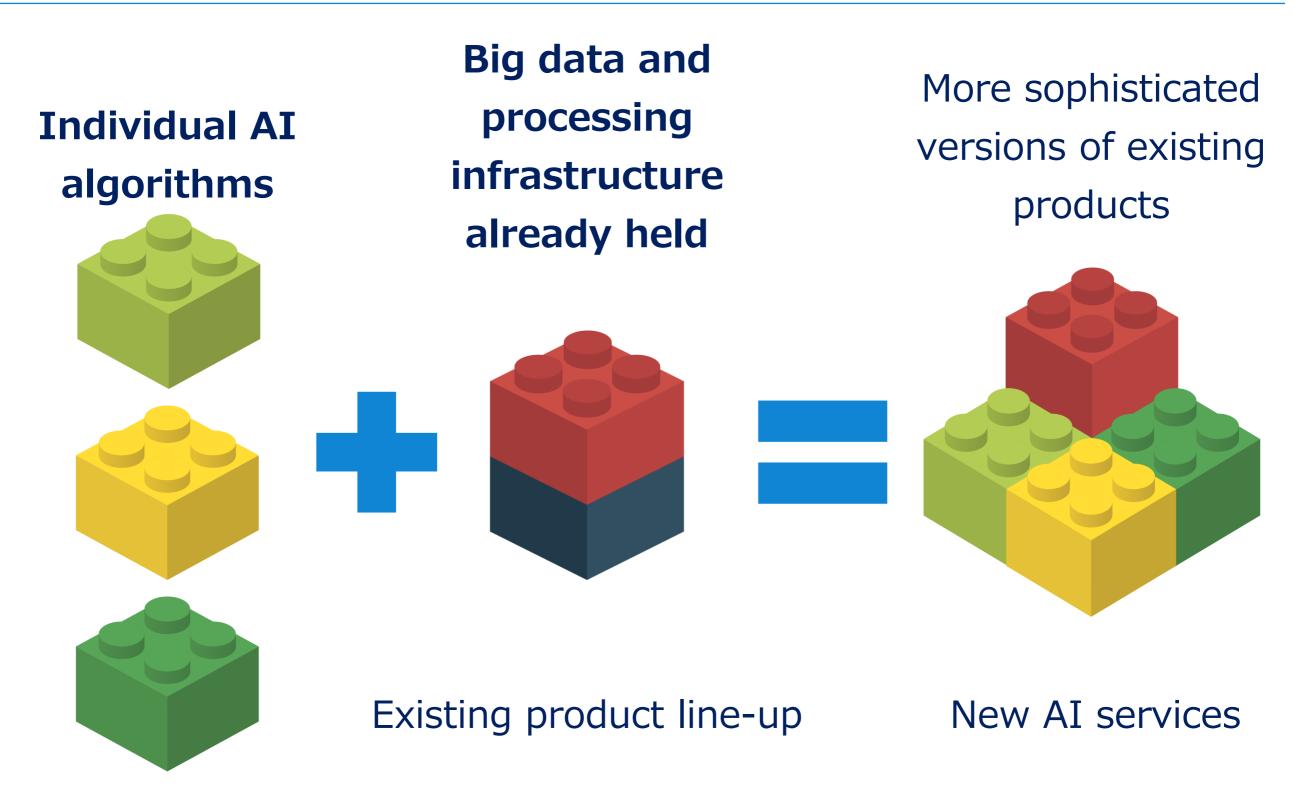
Made good progress toward full-year targets for sales and each stage of profit

(mn yen)	FY6/22 earnings forecasts	YoY change
Net sales	2,504	20.0%
Operating profit	984	15.2%
Ordinary profit	984	15.7%
Profit	679	10.4%

4

Future Focus Areas

Create Products from New Combinations of Individual AI Algorithms



Three Focus Areas

(1) Expansion of in-house AI algorithms

(2) Application of AI algorithms to existing services

(3) New development of AI services

Three Focus Areas

(1) Expansion of in-house AI algorithms

(2) Application of AI algorithms to existing services

(3) New development of AI services

Expansion of In-house AI Algorithms (Language and Image Processing)

Position inference AI

Automatic detection of skeletal movement



Line of sight inference AI

Automatic detection of changes in where one is looking



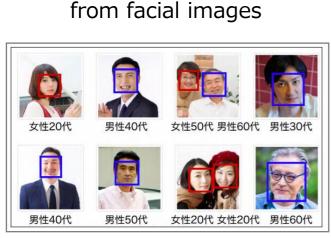
Expression InferenceAI

Reading of emotions from facial images



Facial recognition AI

Age and gender identification from facial images



Automatic text summarization AI

Extraction of key passages from text



Personal information processing AI

Processing of personal information





Three Focus Areas

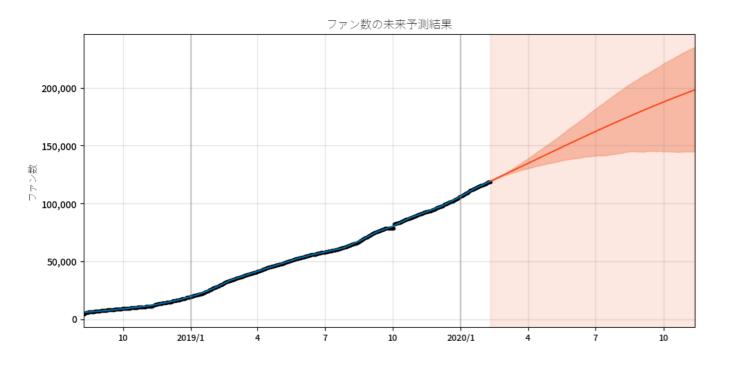
(1) Expansion of in-house AI algorithms

(2) Application of AI algorithms to existing services

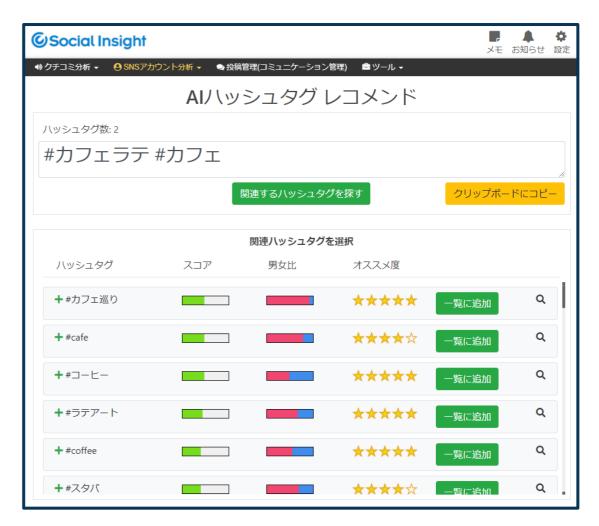
(3) New development of AI services

Introduction of AI Algorithms in Big Data Analysis Products

Automatic forecasting of future growth in page views and fan numbers



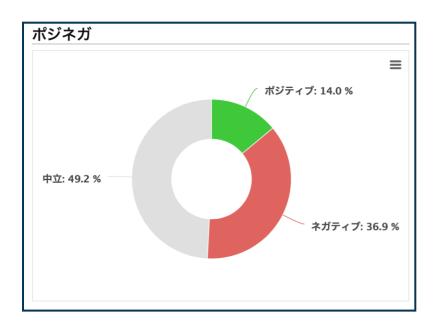
Optimization of content based on hashtag recommendations

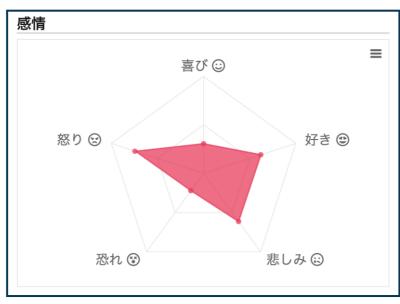


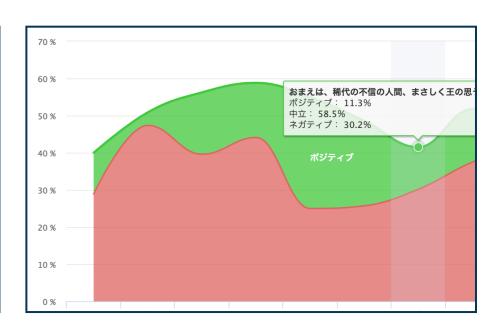
Strengthening User Insight and Social Insight analysis capabilities

Introduction of AI Algorithms in Text Mining Tools

Application of emotional recognition based on deep learning to text mining







In text mining tools, AI processes the results of surveys and comment and review text to support marketing

Three Focus Areas

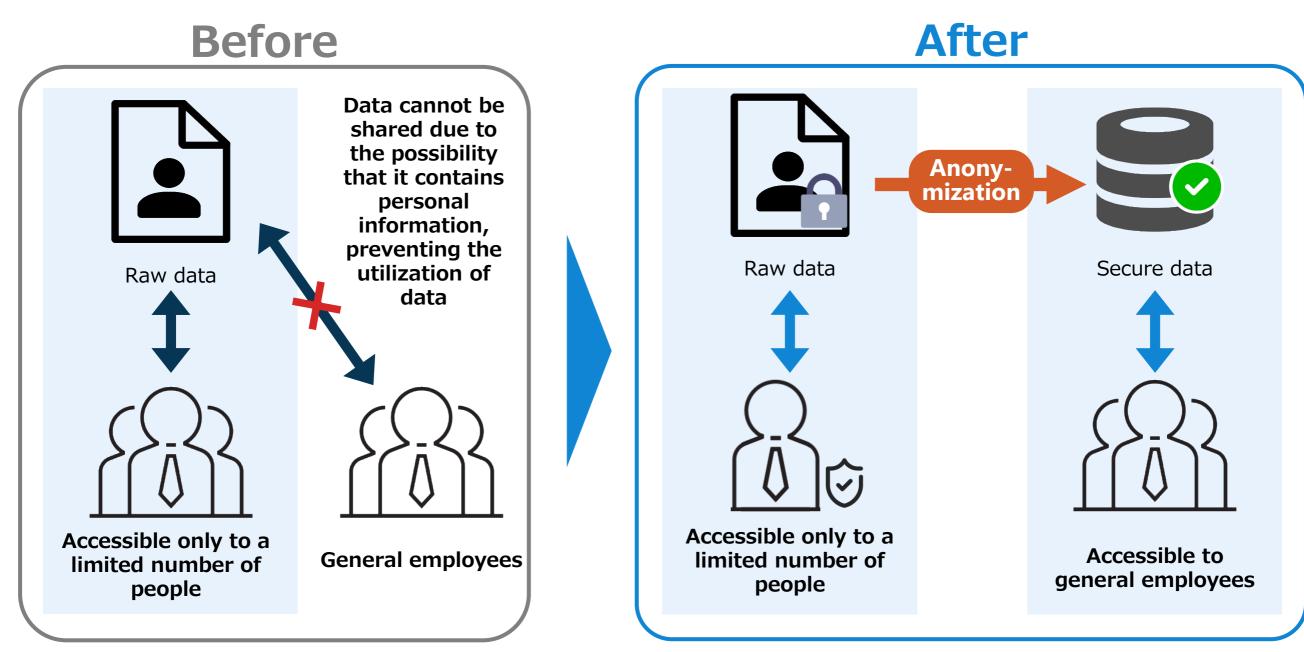
(1) Expansion of in-house AI algorithms

(2) Application of AI algorithms to existing services

(3) New development of AI services

Personal Information Anonymization AI

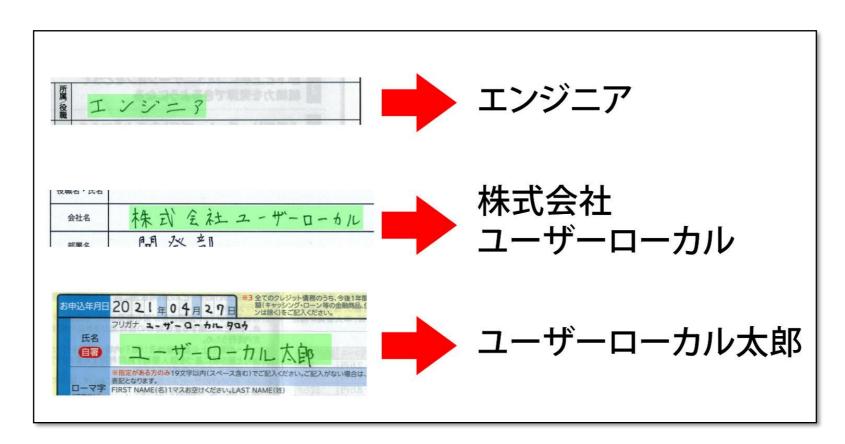
AI automatically anonymizes personal information contained in electronic documents



Promotes data utilization by securing data

Handwritten Character Recognition AI

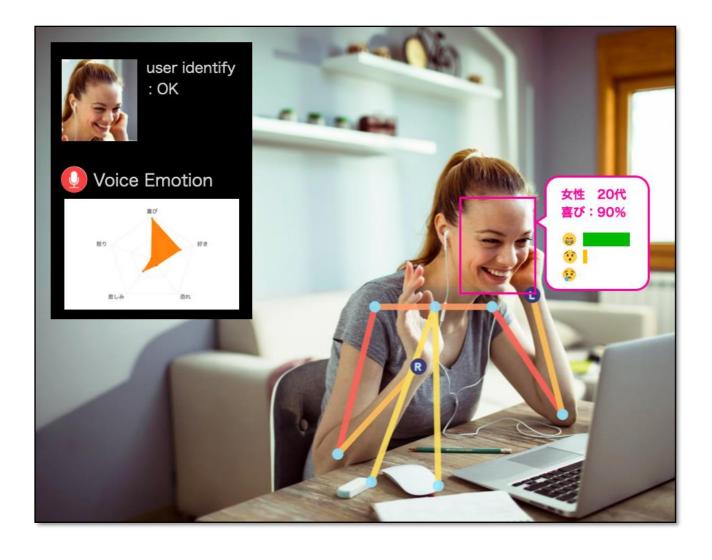
AI recognizes Japanese handwritten characters and converts them into text data

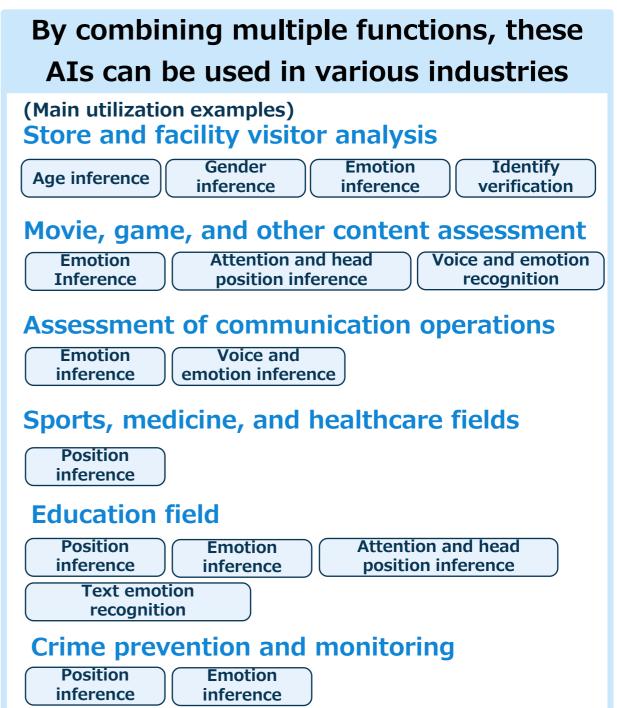


- (1) OCR AI based on advanced deep learning technology is available to anyone free of charge
- (2) AI can recognize even cursive and abbreviated characters characteristic of handwritten characters
- (3) As it is provided as a Web API, the character recognition function can be incorporated into in-house systems

Character Analysis AI

All-in-one AI capable of analyzing people's actions, expressions, attention, voice, and other information in a cross-sectional, multifaceted manner



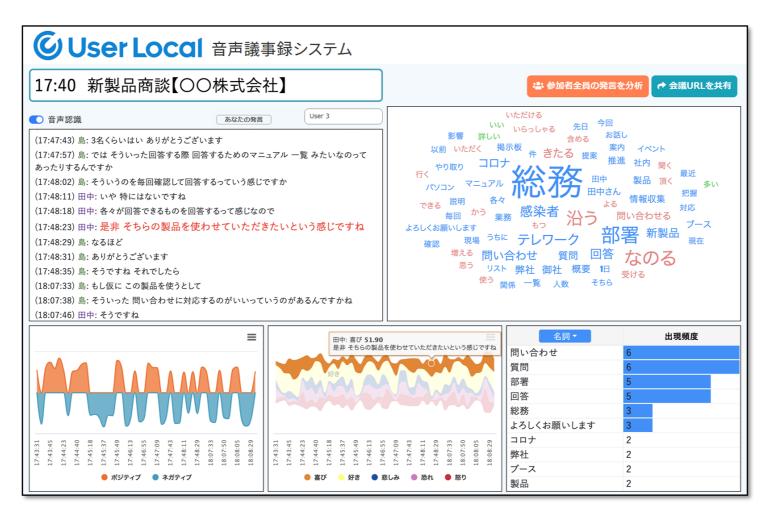


Character Analysis AIs: Example Usage



Automatic Online Meeting Minutes Creation Service

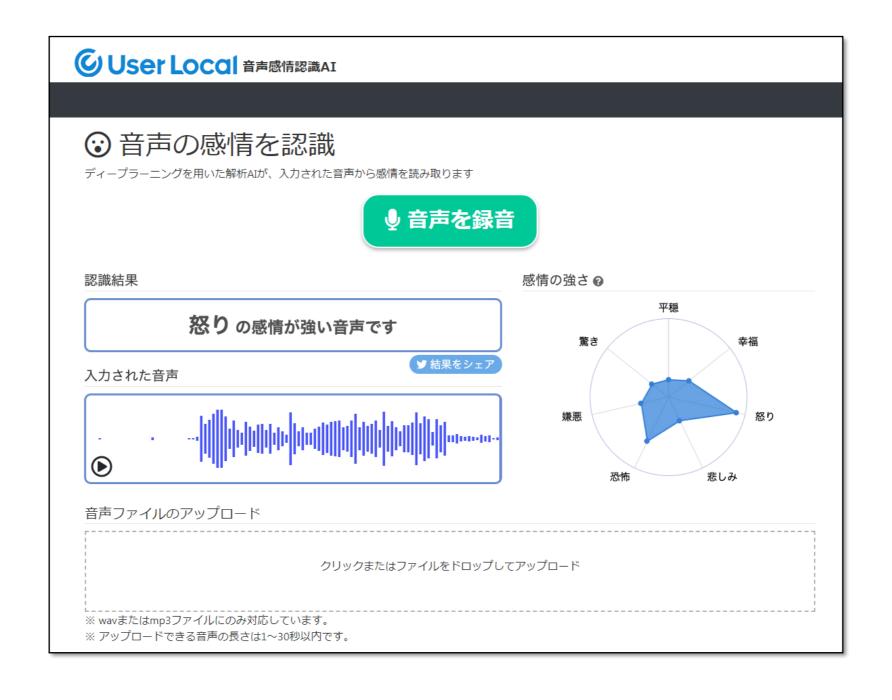
Not only can this service automatically create minutes of online meetings, which previously required significant work, but it can also visualize the flow of the meeting with text mining technology



- (1) Capable of voice recognition of multiple speakers
- (2) Visualizes what sort of topics came up frequently during the meeting with text mining
- (3) Able to assess the emotions and positive/negative sentiment in chronological order with deep learning

Voice Emotional Recognition AI for Reading Emotions from Voices

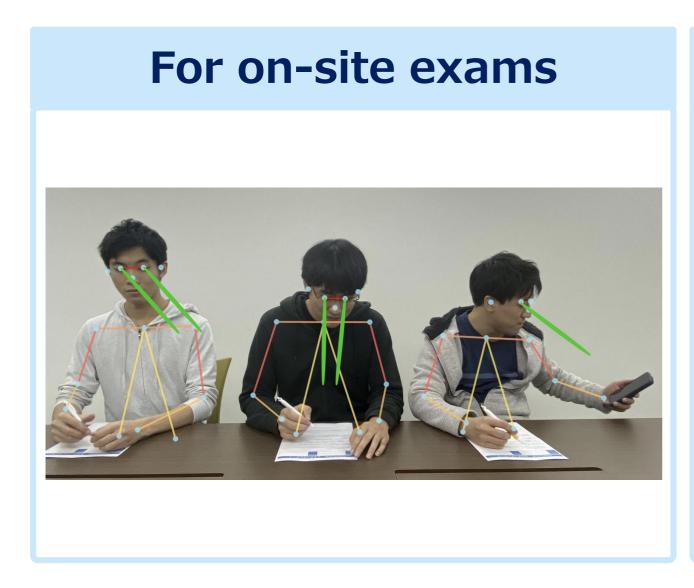
User Local has begun offering a "voice recognition AI" free of charge. This AI uses deep learning to read emotions from voices

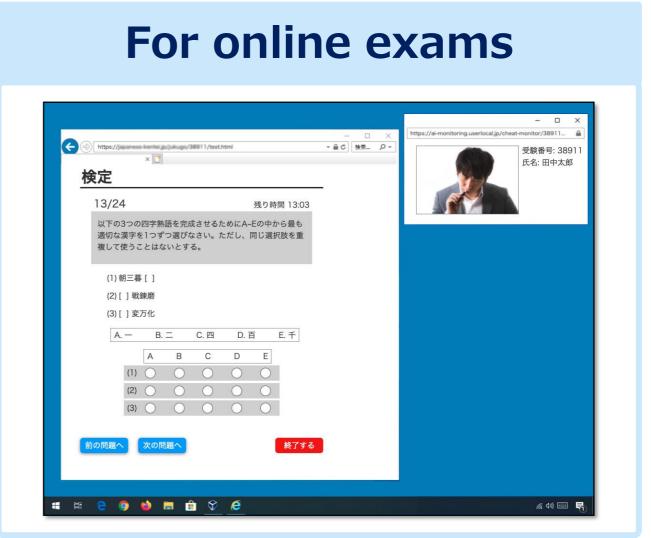




Cheating Prevention AI

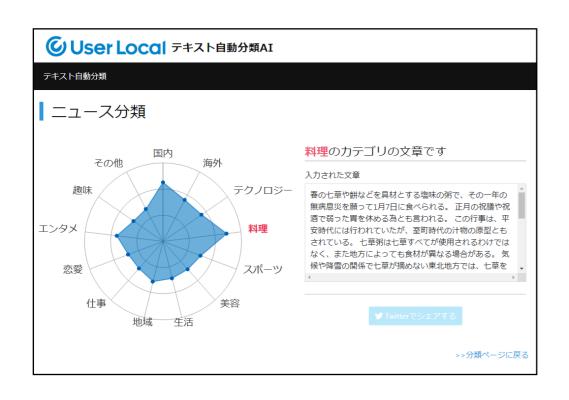
Deep learning technology identifies cheating in exams





Camera video is used to automatically detect identity fraud and cheating by using attention inference, skeletal inference, and facial detection AI

Other AI Services



AI for automatic classification of document categories

If document data is entered on a web browser, the AI automatically assesses what category the content matches and visualizes this information in a radar chart



Self-driving AI training

User Local holds seminars on developing skills for self-driving software development and deep-learning technology application



Future Measures to Accelerate the Growth of User Local in a Non-continuous Manner

Continuously strengthen product lifecycles to create new corporate value







(2) Hardware
Investment
(Servers, SSDs, and GPUs)



(3) Actively expanding sales

(Strengthening personnel and boosting awareness)

Product Lifecycles

Entering new fields becomes possible with the growth of existing services

User InsightWebsite analysis

FY6/09~
Upfront Profit investment contribution

FY6/17~

Social InsightSocial media analysis

FY6/12~
Upfront Profit contribution

© Support Chatbot
Chatbot

Upfront Profit investment contribution

Chatbot profit growing

Promoting the "Democratization of AI"

Current status

Certain companies overseas have a monopoly on supply

Only companies with significant financial resources can utilize AI

Only some engineers can enjoy the benefits of AI

Target

Drive evolution toward a world where citizens enjoy the benefits of automation and enhanced efficiency from AI

ESG and **SDG** Initiatives

Enhance corporate value over the long-term by actively focusing on issues related to ESG and SDGs

Main initiatives Related SDGs Introduction of energy-saving facilities Environment Move toward paperless operations **Social contribution through tools** Social developed in-house **Nurturing of diverse human resources** Thorough implementation of information Governance security measures

Caution Regarding These Materials

User Local, Inc. (the "Company") created these materials to aid investors' understanding of the Company and circumstances currently surrounding the Company.

The information herein is based on generally accepted economic, social, and other trends and certain assumptions judged reasonable by the Company, but it may be subject to change without notice owing to changes in the business environment and other factors.

The materials and information provided in this announcement include so-called "forward-looking statements."

These statements are based on current assumptions that include a degree of projection, forecasting, and risk. They contain uncertainties that may lead to results that differ substantially from the content of these statements.

These risks and uncertainties include general industry and market circumstances, together with general domestic and international economic circumstances, including changes in interest rates and foreign exchange rates.

The Company bears no obligation to update or amend the "forward-looking statements" herein, even in the event of new information or events occurring in future.





Origins of the company name

"User Local" incorporates the idea of a place where various tools are kept, in the same way as the "/usr/local" folder on a hard disk. At the same time, it also incorporates the idea of a "company that is close (local) to users."