August 18, 2021

(Amendment) Notice of amendment of Dentsu Group H1 FY2021 Earnings Call Presentation

Dentsu Group Inc. updates with amendments to Dentsu Group H1 FY2021 Earnings Call Presentation, issued on August 11, 2021.

The parts amended reference page 46 in the earnings presentation, "Cash Flow", changes are underlined in red.

Before amendment

| | | | (百 | 万円) (JPY mn) |
|-------------------------------|--|-------------------------|-------------------------|--------------------|
| | | 2021 1-6月 Jan-Jun | 2020 1-6月 Jan-Jun | 前年同期差 Y o Y (%) |
| 調整後営業利益 | Underlying operating profit | 63,103 | 32,130 | +30,973 |
| 構造改革費用の支出額 | Business transformation cost spend | (19,338) | (6,283) | (13,055) |
| 非現金支出費用等の調整(*1) | Non-cash items adjustments(*1) | 41,857 | 52,807 | (10,950) |
| 運転資本変動前の純営業活動によるキャッシュ・フロー(*1) | Cash flows from operating activities before adjusting changes in working capital and others(*1) | 85,623 | 78,657 | +6,966 |
| 運転資本の増減 | Change in working capital | 36,280 | (64,635) | +100,915 |
| 純営業活動によるキャッシュ・フロー(*1) | Cash flows from operations(*1) | 121,904 | 14,021 | +107,883 |
| 利息の純額 | Net interest (paid) | (7,283) | (8,001) | +718 |
| 配当金の受取額 | Dividends received | 1,838 | 2,006 | (168) |
| 法人所得税の支払額 | Income taxes paid | (65,261) | (15,187) | (50,074) |
| 営業活動によるキャッシュ・フロー(*1) | Net cash flows from operating activities(*1) | 51,197 | (7,160) | +58,357 |
| 固定資産の取得・売却の純額 | Capital spend | 19,438 | (9,795) | +29,233 |
| 子会社の取得・売却の純額 | Acquisitions and disposals | (4,483) | (8,654) | +4,171 |
| 非支配持分株主からの子会社持分取得・売却の純額 | Purchase/sale of interests in subsidiary | (35,405) | (9,363) | (26,042) |
| 有価証券の取得・売却の純額 | Purchase/sale of securities | (905) | (4,416) | +3,511 |
| その他の投資活動 | Other investing activities | (1,100) | (780) | (320) |
| その他の財務活動(*2) | Other financing activities(*2) | (20,421) | (15,035) | (5,386) |
| グロス・キャッシュ・フロー | Gross cash flow | 8,321 | (55,203) | +63,524 |
| 配当金の支払額 | Dividends paid | (8,156) | (14,783) | +6,627 |
| 自己株式の取得による支出 | Share buybacks | (5) | (10,001) | +9,996 |
| 換算差額 | Exchange rate movements | (17,005) | 11,690 | (28,695) |
| 純有利子負債の増減額 | Change in net debt | (16,845) | (68,297) | +51,452 |
| | | | | |

After amendment

| | | | (音 | 万円) (JPY mn) |
|-------------------------------|---|----------|----------|--------------|
| | | 2021 | 2020 | 並在同期苦 |
| | | | | 前年同期差 YoY |
| | | | | YOY |
| 調整後営業利益 | Underlying operating profit | 71,611 | 52,747 | +18,864 |
| 構造改革費用の支出額 | Business transformation cost spend | (19,338) | (6,283) | (13,055) |
| 非現金支出費用等の調整(*1) | Non-cash items adjustments(*1) | 20,267 | 17,766 | +2,501 |
| 運転資本変動前の純営業活動によるキャッシュ・フロー(*1) | Cash flows from operating activities before adjusting changes in working capital and others(*1) | 72,541 | 64,233 | +8,308 |
| 運転資本の増減 | Change in working capital | 36,280 | (64,635) | +100,915 |
| 純営業活動によるキャッシュ・フロー(*1) | Cash flows from operations(*1) | 108,822 | (403) | +109,225 |
| 利息の純額 | Net interest (paid) | (7,283) | (8,001) | +718 |
| 配当金の受取額 | Dividends received | 1,838 | 2,006 | (168) |
| 法人所得税の支払額 | Income taxes paid | (65,261) | (15,187) | (50,074) |
| 営業活動によるキャッシュ・フロー(*1) | Net cash flows from operating activities(*1) | 38,115 | (21,584) | +59,699 |
| 固定資産の取得・売却の純額 | Capital spend | 19,438 | (9,795) | +29,233 |
| 子会社の取得・売却の純額 | Acquisitions and disposals | (4,483) | (8,654) | +4,171 |
| 非支配持分株主からの子会社持分取得・売却の純額 | Purchase/sale of interests in subsidiary | (35,405) | (9,363) | (26,042) |
| 有価証券の取得・売却の純額 | Purchase/sale of securities | (905) | (4,416) | +3,511 |
| その他の投資活動 | Other investing activities | (1,100) | (780) | (320) |
| その他の財務活動(*2) | Other financing activities(*2) | (7,339) | (611) | (6,728) |
| グロス・キャッシュ・フロー | Gross cash flow | 8,321 | (55,203) | +63,524 |
| 配当金の支払額 | Dividends paid | (8,156) | (14,783) | +6,627 |
| 自己株式の取得による支出 | Share buybacks | (5) | (10,001) | +9,996 |
| 換算差額 | Exchange rate movements | (17,005) | 11,690 | (28,695) |
| 純有利子負債の増減額 | Change in net debt | (16,845) | (68,297) | +51,452 |
| | | | | |

The amended "Dentsu Group H1 FY2021 Earnings Call Presentation (H1 FY2021 Earnings Presentation)" can be referred from https://www.group.dentsu.com/en/ir/.

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