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September 2021 Monthly YoY Change in Sales and Number of Directly Operated Stores

Year-on-year change in sales and number of directly operated stores in Japan

Fiscal year ending October 31, 2021

		November	December	January	February	March	April	1H
All stores	Sales	123.8%	122.7%	117.3%	109.0%	126.2%	156.7%	126.0%
	# of customers	120.1%	118.3%	112.8%	103.7%	121.3%	161.2%	122.9%
	Average check	103.1%	103.8%	104.0%	105.2%	104.1%	97.2%	102.9%
Same stores	Sales	94.8%	94.6%	101.7%	113.3%	100.3%	128.0%	105.4%
	# of customers	92.0%	92.3%	98.0%	110.8%	99.2%	127.2%	103.2%
	Average check	103.0%	102.5%	103.8%	102.3%	101.1%	100.6%	102.2%
# of stores	Current year	113	115	118	119	123	126	126
	Previous year	87	88	88	88	92	96	96

		May	June	July	August	September	October	2H	Full year
All stores	Sales	136.9%	130.4%	139.5%	124.2%	117.2%		129.7%	127.6%
	# of customers	142.1%	131.8%	140.9%	124.9%	117.9%		131.5%	126.8%
	Average check	96.3%	99.0%	99.1%	99.4%	99.5%		98.6%	101.0%
Same stores	Sales	104.5%	115.0%	116.1%	113.4%	116.9%		113.2%	109.0%
	# of customers	104.3%	115.0%	117.1%	112.8%	117.6%		113.4%	107.8%
	Average check	100.2%	99.9%	99.1%	100.6%	99.4%		99.9%	101.1%
# of stores	Current year	129	128	130	132	133		133	133
	Previous year	99	103	105	108	111	111	111	111

Monthly review

Same stores sales represent comparable sales (current vs. previous year), excluding sales during period with operating hours shortened. In case that sales during the period are included, year-on-year changes in sales, number of customers and average check are 96.2%, 96.5% and 99.7%, respectively in September, while 97.1%, 96.6% and 100.9% on a year-to-date basis (November to September).

The declaration of COVID-19 state of emergency and stricter COVID-19 measures were extended to the end of September.

Under such situation, we continued to operate our stores, taking measures to prevent the spread of infection such as participating in cabinet secretariat PCR monitoring tests, and expanding stores offering home delivery and to-go services.

As a result, in September, all stores sales increased by 17.2% and same stores sales increased by 16.9% compared to the same month of the previous year.

Notes 1 Percentages are rounded to first decimal places.

2 Stores refer to our directly operated stores in Japan.

3 Same stores are defined as those in operation at least 16 months.

4 Numbers in the table above are preliminary and unaudited, therefore, may differ from those based on actual results in the financial statements.

(Reference) Previous fiscal year ended October 31, 2020

		November	December	January	February	March	April	1H
All stores	Sales	140.9%	140.7%	140.7%	138.6%	115.7%	92.5%	128.2%
	# of customers	137.3%	137.1%	135.8%	136.7%	113.8%	85.3%	124.3%
	Average check	102.6%	102.7%	103.6%	101.4%	101.7%	108.4%	103.4%
Same stores	Sales	100.3%	97.9%	95.7%	96.7%	86.3%	75.6%	92.1%
	# of customers	97.7%	96.2%	94.1%	95.6%	85.7%	70.9%	90.0%
	Average check	102.7%	101.8%	101.7%	101.1%	100.8%	106.7%	102.5%
# of stores	Current year	87	88	88	88	92	96	96
	Previous year	57	58	60	63	66	70	70

		May	June	July	August	September	October	2H	Full year
All stores	Sales	116.0%	128.0%	133.1%	119.9%	125.3%	129.6%	125.3%	126.7%
	# of customers	105.4%	121.0%	124.5%	113.3%	119.3%	123.5%	117.8%	121.1%
	Average check	110.0%	105.8%	106.9%	105.8%	105.1%	105.0%	106.4%	104.9%
Same stores	Sales	90.1%	88.5%	92.5%	93.0%	95.4%	96.8%	92.7%	92.4%
	# of customers	84.0%	84.7%	87.0%	87.3%	90.3%	92.4%	87.6%	88.8%
	Average check	107.4%	104.4%	106.3%	106.6%	105.7%	104.8%	105.9%	104.2%
# of stores	Current year	99	103	105	108	111	111	111	111
	Previous year	71	73	74	84	85	86	86	86