

October 12, 2021

To all persons concerned:

NPC Incorporated
1-7-15 Higashi-ueno, Taito-ku
Tokyo 110-0015, Japan
Masafumi Ito, President & CEO
Contact: Kazuo Hirosawa, Senior Managing Director
TEL+81-3-6240-1206 (TSE 6255)

Announcement on the Differences between Business Forecasts and Results for FY2021

NPC Incorporated (“the Company”) hereby notifies the differences between the consolidated and non-consolidated business forecasts announced on April 12, 2021, and the results for the full fiscal year 2021.

Description

1. Differences between business forecasts and results for the FY 2021

Differences between consolidated business forecasts and results for the FY2021 ended August 31, 2021
(September 1, 2020 through August 31, 2021)

(Million yen)

	Sales	Operating income	Ordinary income	Net income attributable to owners of the parent	Net income per share (yen)
Previous forecasts (A)	5,539	515	492	328	15.01
Results (B)	5,217	691	670	411	18.76
Amount of increase/decrease (B-A)	(322)	176	178	83	-
Change (%)	(5.8)	34.2	36.2	25.3	-
[Reference] Full year FY2020	7,938	879	884	749	34.10

Differences between non-consolidated business forecasts and results for the FY2021 ended August 31, 2021
(September 1, 2020 through August 31, 2021)

(Million yen)

	Sales	Operating income	Ordinary income	Net income	Net income per share (yen)
Previous forecasts (A)	5,468	500	477	322	14.71
Results (B)	5,134	661	644	395	18.04
Amount of increase/decrease (B-A)	(334)	161	167	73	-
Change (%)	(6.1)	32.2	35.0	22.7	-
[Reference] Full year FY2020	7,877	815	804	684	31.17

[Reasons for the differences]

In the machinery business, sales booking of some projects shifted to the next fiscal year because of a change in schedule made by an overseas customer, etc. Therefore, the sales were lower than the forecast. Operating

income and ordinary income exceeded the forecast due to cost reduction of on-site work, etc. and decrease in selling, general and administrative expenses such as salaries, research and development expenses, and travel and transportation expenses. Net income attributable to owners of the parent surpassed the forecast despite booking of federal tax and dues and reversal of deferred tax assets. The reasons for the difference between non-consolidated business forecasts and results are the same as those for difference between consolidated business forecasts and results.

END