To all persons concerned:

NPC Incorporated 1-7-15 Higashi-ueno, Taito-ku Tokyo 110-0015, Japan Masafumi Ito, President & CEO

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Announcement Concerning Decision on Matters Pertaining to Acquisition of Treasury Shares

(Acquisition of Own Shares Pursuant to Stipulations of Articles of Incorporation Based on Provisions of Article 165, Paragraph 2 of the Companies Act)

NPC Incorporated ("the Company"), hereby announces that, by the resolution of the Board of Directors' Meeting held on October 12, 2021, the Company resolved matters pertaining to the acquisition of own shares pursuant to provisions of Article 156 of the Companies Act that have been replaced in part and applied based on the provision of Article 165, Paragraph 3 of said Act. Details are as follows:

Descriptions

1. Reason for acquisition

The purposes of the acquisition of the Company's own shares is to increase shareholders' benefit through improvement of capital efficiency.

2. Details of acquisition

(1) Type of shares subject to acquisition Common stock

(2) Total number of shares that can be acquired 450,000 shares (maximum)

(Percentage of total number of outstanding shares

(excluding treasury stock): 2.05%)

(3) Total acquisition value of shares 350,000,000 yen (maximum)

(4) Acquisition period From October 13, 2021 to December 29, 2021

(5) Method of acquisition Market acquisition on Tokyo Stock Exchange

[Reference]

Holding status of treasury stocks as of August 31, 2021

- Shares outstanding (excluding treasury stock) 21,917,078 shares

Treasury stock 135,348 shares