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# Consolidated Financial Results for the Second Quarter Ended September 30, 2021 [Japanese GAAP]

November 11, 2021

Company name : Kumagai Gumi Co., Ltd.

Stock exchange listings: Tokyo Stock Exchange, 1st Section Securities code: 1861 URL: https://www.kumagaigumi.co.jp/

Representative: Yasunori Sakurano, President

Contact : Chihiro Nosaka, General Manager, Accounting Department, Administration Division

Tel. 03-3235-8606

Date of filing of quarterly securities report: November 11, 2021

Scheduled date of dividend payment: -

Supplemental materials for quarterly financial results: Yes

Presentation on quarterly financial results: Yes

(Rounded down to the nearest million yen)

1. Consolidated Results for the Second Quarter Ended September 30, 2021 (April 1, 2021 - September 30, 2021)

#### (1) Consolidated Operating Results

(Percentage figures are changes from the same period in the previous fiscal year)

	Net sales of construction	•	Operating income		Ordinary income		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY2021 2nd Quarter	189,555	(8.4)	8,708	(26.5)	9,130	(24.1)	6,259	(19.0)
FY2020 2nd Quarter	206,884	3.4	11,841	23.1	12,033	21.9	7,728	(2.2)

(Note) Comprehensive income FY2021 2nd Quarter 5,610 million yen (32.4)% FY2020 2nd Quarter 8,295 million yen 13.0%

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
FY2021 2nd Quarter	134.32	_
FY2020 2nd Quarter	165.86	-

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Million yen	Million yen	%	Yen
FY2021 2nd Quarter	353,383	163,848	46.4	3,516.07
FY2020	379,573	163,835	43.2	3,516.07

(Reference) Owner's equity FY2021 2nd Quarter 163,848 million yen FY2020 163,835 million yen

#### 2. Dividends

		Annual cash dividends per share							
	End of 1st quarter	End of 2nd quarter	End of 3rd quarter	Year-end	Total				
	Yen	Yen	Yen	Yen	Yen				
FY2020	_	_	_	120.00	120.00				
FY2021	_	_							
FY2021 (forecast)			_	120.00	120.00				

(Note) Revision to the latest forecasts of cash dividends announced: None

#### 3. Forecast of Consolidated Operating Results for FY2021 (April 1, 2021 - March 31, 2022)

(Percentage figures are changes from the same period in the previous fiscal year)

(Percentage figures are changes from the same period in the previous fiscal years)									vious fiscal year)
	Net sales of co	mpleted	Operating income		Ordinary income		Profit attributable to		Basic earnings
	construction c	ontracts					owners of parent		per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
FY2021	451,000	0.2	27,000	(3.8)	27,400	(3.5)	18,600	3.8	399.15

 $({\hbox{Note}}) \ \ {\hbox{Revision to the latest forecasts of consolidated operating results announced}} \ : {\hbox{None}}$ 

\*\*Basic earnings per share does not take into account the impact of the "Acquisition of Own Shares" and "Acquisition of Shares in the Stock Compensation Plan" announced today.

#### X Notes

(1) Changes in significant subsidiaries during the period (Changes in specified subsidiaries that resulted in a change in the scope of consolidation): None

(2) Application of specific accounting for quarterly consolidated financial statements : None

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatements

① Changes in accounting policies due to the revision of the accounting standards

② Changes in accounting policies other than ① : None 3 Changes in accounting estimates : None

4 Retrospective restatements : None

(4) Number of shares issued (common stock)

① Number of shares issued at the end of the period (including treasury stocks)

3 Average number of shares outstanding during the period

2 Number of treasury stocks at the end of the period

(quarterly cumulative total)

			(Snares)
FY2021 Q2	46,805,660	FY2020	46,805,660
FY2021 Q2	205,671	FY2020	209,338
FY2021 Q2	46,599,069	FY2020 Q2	46,598,663

(0)

: Yes

 $\mbox{\%}$  "Kessan Tanshin" is not subject to the quarterly review.

X Explanation regarding the appropriate use of forecasts of operating results, and other specific comments

The financial forecast of operating results in this document are based on information available at present and logical assessments. Actual results may be materially different from expectations due to a variety of factors.

#### (Reference) Summery of Nonconsolidated Financial Results

(Rounded down to the nearest million yen)

1. Nonconsolidated Results for the First Quarter Ended September 30, 2021 (April 1, 2021 - September 30, 2021)

#### (1) Nonconsolidated Operating Results

(Percentage figures are changes from the same period in the previous fiscal year)

	Net sales of completed construction contracts		Operating income		Ordinary income		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY2021 2nd Quarter	147,905	(11.6)	7,380	(28.1)	9,194	(19.1)	6,758	(12.4)
FY2020 2nd Quarter	167,345	4.2	10,269	32.0	11,371	38.2	7,717	38.3

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
FY2021 2nd Quarter	144.71	_
FY2020 2nd Quarter	165.24	_

#### (2) Nonconsolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Million yen	Million yen	%	Yen
FY2021 2nd Quarter	293,214	131,283	44.8	2,810.98
FY2020	316,659	131,287	41.5	2,811.32

(Reference) Owner's equity FY2021 2nd Quarter 131,283 million yen FY2020 131,287 million yen

#### 2. Forecast of Nonconsolidated Operating Results for FY2021 (April 1, 2021 - March 31, 2022)

(Percentage figures are changes from the same period in the previous fiscal year)

	Net sales of completed construction contracts		Ordinary income		Profit		Basic earnings per share	
	Million yen	%	Million yen	%	Million yen	%	Yen	
FY2021	344,000	(4.5)	22,600	(4.0)	15,800	5.0	338.31	

(Note) Revision to the latest forecasts of nonconsolidated operating results announced: None

\*\*Basic earnings per share does not take into account the impact of the "Acquisition of Own Shares" and "Acquisition of Shares in the Stock Compensation Plan" announced today.

## 1. Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheet

		(millions of yen)
	Prior Fiscal Year	Current 2nd Quarter
	(As of March 31, 2021)	(As of September 30, 2021)
Assets		
Current assets		
Cash and deposits	71,335	68,013
Notes receivable, accounts receivable from completed construction contracts and other	197,175	181,284
Costs on construction contracts in progress	6,454	11,133
Accounts receivable - other	29,477	22,654
Other	7,554	3,282
Allowance for doubtful accounts	(226)	(42)
Total current assets	311,770	286,327
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,491	8,006
Land	15,105	15,079
Other, net	3,061	2,892
Total property, plant and equipment	25,658	25,978
Intangible assets	558	652
Investments and other assets		
Investment securities	29,711	28,076
Deferred tax assets	7,245	7,257
Other	4,807	5,271
Allowance for doubtful accounts	(177)	(181)
Total investments and other assets	41,587	40,424
Total non-current assets	67,803	67,055
Total assets	379,573	353,383

379,573

353,383

Total liabilities and net assets

## (2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income Quarterly consolidated statement of income (Cumulative total)

(millions of yen) FY2021 2nd Quarter FY2020 2nd Quarter (Apr 1, 2020 - Sep 30, 2020) (Apr 1, 2021 - Sep 30, 2021) Net sales of completed construction contracts 189,555 206,884 185,511 171,064 Cost of sales of completed construction contracts Gross profit on completed construction contracts 21,372 18,490 9,530 9,782 Selling, general and administrative expenses 11,841 8,708 Operating profit Non-operating income Interest income 24 14 Dividend income 165 305 Share of profit of entities accounted for using equity method 60 68 Foreign exchange gains 17 77 Reversal of provision for contingent loss 78 Other 127 377 562 Total non-operating income Non-operating expenses Interest expenses 86 83 Foreign exchange losses 24 Commission for syndicated loans 18 21 Amortization of share issuance costs 24 Other 32 36 Total non-operating expenses 186 141 12,033 9,130 Ordinary profit Extraordinary income 6 Gain on sale of non-current assets 4 2 9 Gain on sale of membership Other 0 Total extraordinary income 7 15 Extraordinary losses Loss on retirement of non-current assets 17 42 Compensation for damage 91 0 Infectious disease related costs 223 45 Provision for contingent loss 100 Other 70 4 502 93 Total extraordinary losses Profit before income taxes 11,538 9,052 Income taxes - current 2,426 2,317 Income taxes - deferred 1,383 476 Total income taxes 3,809 2,793 Profit 7,728 6,259 Profit attributable to owners of parent 7,728 6,259

(millions of yen)

	FY2020 2nd Quarter (Apr 1, 2020—Sep 30, 2020)	FY2021 2nd Quarter (Apr 1, 2021—Sep 30, 2021)
Profit	7,728	6,259
Other comprehensive income		
Valuation difference on available-for-sale securities	500	(1,164)
Foreign currency translation adjustment	5	453
Remeasurements of defined benefit plans, net of tax	62	63
Share of other comprehensive income of entities accounted for using equity method	(2)	(0)
Total other comprehensive income	566	(648)
Comprehensive income	8,295	5,610
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent Comprehensive income attributable to non-controlling interests	8,295 —	5,610 —

		(millions of yen)
	FY2020 2nd Quarter	FY2021 2nd Quarter
	(Apr 1, 2020—Sep 30, 2020)	(Apr 1, 2021—Sep 30, 2021)
Cash flows from operating activities		
Profit before income taxes	11,538	9,052
Depreciation	973	941
Amortization of share issuance costs	24	_
Increase (decrease) in allowance for doubtful accounts	(3)	(187)
Increase (decrease) in provision for contingent loss	(3,188)	(1,367)
Increase (decrease) in retirement benefit liability	268	181
Interest and dividend income	(189)	(319)
Interest expenses	86	83
Foreign exchange losses (gains)	7	(8)
Share of loss (profit) of entities accounted for using equity method	(60)	(68)
Loss (gain) on sale of non-current assets	(4)	(6)
Loss on retirement of non-current assets	17	42
Decrease (increase) in trade receivables	(2,140)	16,102
Decrease (increase) in costs on construction contracts in progress	(2,991)	(4,655)
Increase (decrease) in trade payables	(25,575)	(32,036)
Increase (decrease) in advances received on construction contracts in progress	(309)	9,283
Decrease (increase) in accounts receivable - other	4,970	6,822
Increase (decrease) in deposits received	4,760	1,343
Decrease (increase) in other assets and other	(659)	4,324
Other, net	(1,821)	(2,694)
Subtotal	(14,299)	6,832
Interest and dividends received	189	352
Interest paid	(84)	(85)
Income taxes paid	(2,869)	(3,767)
Net cash provided by (used in) operating activities	(17,064)	3,331
Cash flows from investing activities		
Purchase of property, plant and equipment	(998)	(1,240)
Proceeds from sale of property, plant and equipment	4	47
Purchase of investment securities	(11)	(10)
Purchase of shares of subsidiaries and associates	(263)	_
Loan advances	(500)	(34)
Proceeds from collection of loans receivable	65	60
Other, net	(37)	(238)
Net cash provided by (used in) investing activities	(1,742)	(1,416)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	400	(300)
Proceeds from long-term borrowings	_	1,000
Repayments of long-term borrowings	(734)	(774)
Dividends paid	(5,591)	(5,592)
Other, net	(67)	(75)
Net cash provided by (used in) financing activities	(5,993)	(5,742)
Effect of exchange rate change on cash and cash equivalents	0	503
Net increase (decrease) in cash and cash equivalents	(24,799)	(3,324)
Cash and cash equivalents at beginning of period	75,155	71,335
Cash and cash equivalents at end of period	50,356	68,011

## Segment Information

FY2020 2nd Quarter (Apr 1, 2020 - September 30, 2020)

Information on Net Sales and Profit of Each Reportable Segment

(millions of yen)

	Reportable segments					Amounts on	
	Civil engineering	Building construction	Subsidiaries	Total	Ajustments (Note1)	Quarterly consolidated statement of income (Note2)	
Net Sales							
Sales to customers	59,284	108,061	39,538	206,884	_	206,884	
Intersegment sales and transfers	_	0	8,316	8,316	(8,316)	_	
Total	59,284	108,061	47,855	215,201	(8,316)	206,884	
Segment income	3,173	7,095	1,552	11,822	19	11,841	

(Note1) The adjustments on segment income are eliminations of intersegment transactions.

(Note2) The segment income is reconciled with operating income in the quarterly consolidated statement of income.

#### FY2021 2nd Quarter (Apr 1, 2021 - September 30, 2021)

Information on Net Sales and Profit of Each Reportable Segment and Disaggregation of Revenue (millions of yen)

	Reportable segments				Amounts on		
	Civil engineering	Building construction	Subsidiaries	Total	Ajustments (Note1)	Quarterly consolidated statement of income (Note2)	
Net Sales							
Revenue from contracts with customers	46,920	100,984	44,773	192,678	(3,123)	189,555	
Sales to customers	46,920	100,984	41,649	189,555	_	189,555	
Intersegment sales and transfers	_	_	3,123	3,123	(3,123)	_	
Total	46,920	100,984	44,773	192,678	(3,123)	189,555	
Segment income	2,053	5,326	1,309	8,689	18	8,708	

(Note1) The adjustments on segment income are eliminations of intersegment transactions.

(Note2) The segment income is reconciled with operating income in the quarterly consolidated statement of income.

## 2. Quarterly Nonconsolidated Financial Statements

 $(1) \\ Quarterly \ nonconsolidated \ balance \ sheet$ 

(1) Quarterly honconsolidated balance sneet		(millions of yen)
	Prior Fiscal Year	Current 2nd Quarter
	(As of March 31, 2021)	(As of September 30, 2021)
Assets		
Current assets		
Cash and deposits	51,767	45,632
Notes receivable, accounts receivable from completed construction contracts and other	165,254	157,374
Costs on construction contracts in progress	5,443	10,290
Other	36,824	23,538
Allowance for doubtful accounts	(195)	(17)
Total current assets	259,095	236,819
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,557	4,117
Land	12,207	12,202
Other, net	1,248	1,020
Total property, plant and equipment	17,012	17,340
Intangible assets	434	552
Investments and other assets		
Investment securities	10,408	9,989
Deferred tax assets	5,369	5,475
Other	24,340	23,037
Allowance for doubtful accounts	(1)	_
Total investments and other assets	40,116	38,501
Total non-current assets	57,563	56,394
Total assets	316,659	293,214

(millions of			
	Prior Fiscal Year	Current 2nd Quarter	
	(As of March 31, 2021)	(As of September 30, 2021)	
Liabilities			
Current liabilities			
Notes payable, accounts payable for construction contracts and other	69,871	49,606	
Electronically recorded obligations - operating	32,973	23,063	
Short-term borrowings	3,942	3,007	
Lease obligations	15	15	
Advances received on construction contracts in progress	9,943	19,789	
Deposits received	33,325	33,786	
Provision for warranties for completed construction	428	506	
Provision for loss on construction contracts	155	112	
Provision for contingent loss	1,462	112	
Provision for bonuses	2,760	2,654	
Other	8,914	6,685	
Total current liabilities	163,793	139,338	
Non-current liabilities			
Long-term borrowings	7,728	8,600	
Lease obligations	19	11	
Provision for share awards	140	150	
Provision for retirement benefits	13,624	13,764	
Other	65	65	
Total non-current liabilities	21,577	22,591	
Total liabilities	185,371	161,930	
Net assets			
Shareholders' equity			
Share capital	30,108	30,108	
Capital surplus	25,156	25,156	
Retained earnings	72,143	73,290	
Treasury shares	(328)	(315)	
Total shareholders' equity	127,079	128,240	
Valuation and translation adjustments			
Valuation difference on available–for–sale securities	4,208	3,043	
- Total valuation and translation adjustments	4,208	3,043	
Total net assets	131,287	131,283	
Total liabilities and net assets	316,659	293,214	
<del>-</del>			

(millions of yen)

FY2020 2nd Quarter 1, 2020—Sep 30, 2020) 167,345 149,927 17,418 7,149 10,269 20 1,148 — 109 1,277	FY2021 2nd Quarter (Apr 1, 2021—Sep 30, 2021)  147,905  133,299  14,606  7,225  7,380  9  1,782  11  72  76  1,951
167,345 149,927 17,418 7,149 10,269  20 1,148 — — 109 1,277	147,905 133,299 14,606 7,225 7,380 9 1,782 11 72 76 1,951
149,927 17,418 7,149 10,269 20 1,148 — — 109 1,277	133,299 14,606 7,225 7,380  9 1,782 11 72 76 1,951
17,418 7,149 10,269 20 1,148 — 109 1,277	14,606 7,225 7,380  9 1,782 11 72 76 1,951
7,149 10,269 20 1,148 — 109 1,277	7,225 7,380  9 1,782 11 72 76 1,951
10,269  20 1,148  -  109 1,277	7,380 9 1,782 11 72 76 1,951
20 1,148 — — 109 1,277	9 1,782 11 72 76 1,951
1,148 ————————————————————————————————————	1,782 11 72 76 1,951
1,148 ————————————————————————————————————	1,782 11 72 76 1,951
109 1,277	11 72 76 1,951
1,277	72 76 1,951
1,277	76 1,951
1,277	1,951
84	
	81
	81
00	
23	_
18	21
24	_
24	34
175	137
11,371	9,194
0	_
2	9
2	9
88	0
189	29
100	_
26	6
404	36
10,969	9,167
2,014	2,000
	408
	2,409
	6,758
	24 24 175 11,371 0 2 2 2 88 189 100 26 404 10,969

## (1) Orders received, net sales and carried-forward (Nonconsolidated )

(millions of yen)

				FY2021 2nd Quarter Apr 1, 2021 — Sep 30, 2021		
	Amount	Composition ratio %	Amount	Composition ratio %	Amount	%
Public	17,679	18.0	12,892	11.8	(4,786)	(27
Private	24,042	24.4	20,613	19.0	(3,429)	(14
Domestic	41,722	42.4	33,505	30.8	(8,216)	(19
Overseas	_	_	_	_	_	
Civil engineering	41,722	42.4	33,505	30.8	(8,216)	(19
Public	7,157	7.2	15,197	14.0	8,040	112
Private	47,754	48.5	60,071	55.2	12,317	25
Domestic	54,912	55.7	75,269	69.2	20,357	37
Overseas	1,828	1.9	0	0.0	(1,828)	(100
ilding construction	56,740	57.6	75,269	69.2	18,529	32
Public	24,836	25.2	28,090	25.8	3,253	13
Private	71,797	72.9	80,684	74.2	8,887	12
Domestic	96.634	98.1	108,775	100.0	12,140	12
Overseas	1,828	1.9	0	0.0	(1,828)	(100
ers received-Total	98.463	100	108,775	100	10,312	10
Public	27,481	16.4	20,954	14.2	(6,527)	(23
Private	31,802	19.0	25,965	17.5	(5,836)	(18
Domestic	59,284	35.4	46,920	31.7	(12,363)	(20
Overseas	-	_	-	-	-	
Civil engineering	59,284	35.4	46,920	31.7	(12,363)	(20
Public	15,615	9.3	8,585	5.8	(7,030)	(45
Private	91,685	54.8	92,144	62.3	459	(40
Domestic	107,300	64.1	100,729	68.1	(6,571)	(6
Overseas	760	0.5	255	0.2	(505)	(66
ilding construction	108,061	64.6	100,984	68.3	(7,076)	(6
Public	43,097	25.7	29,539	20.0	(13,557)	(3
Private	•	73.8	·	79.8		
Domestic	123,487 166,585	99.5	118,110 147,649	99.8	(5,377) (18,935)	(4
	760	0.5	255	0.2	(505)	(11
Overseas Net sales-Total	167,345				(19,440)	
		100	147,905	100		(11
Public	46,145	9.7	35,297	8.3	(10,848)	(23
Private Domestic	124,779	26.3	118,312	27.7	(6,467)	(!
	170,925	36.0	153,609	36.0	(17,315)	(10
Overseas	470.005	_	450,000	_	(47.045)	
Civil engineering	170,925	36.0	153,609	36.0	(17,315)	(10
Public	35,810	7.6	32,473	7.6	(3,337)	(9
Private	263,932	55.7	238,666	55.9	(25,266)	(!
Domestic	299,743	63.3	271,139	63.5	(28,603)	()
Overseas	3,473	0.7	2,253	0.5	(1,219)	(3
ilding construction	303,216	64.0	273,393	64.0	(29,823)	(!
Public	81,956	17.3	67,770	15.9	(14,186)	(1
Private	388,712	82.0	356,978	83.6	(31,733)	(
Domestic	470,668	99.3	424,748	99.5	(45,919)	(
Overseas	3,473	0.7	2,253	0.5	(1,219)	(3
	al	3,473	3,473 0.7	3,473 0.7 2,253	3,473 0.7 2,253 0.5	3,473 0.7 2,253 0.5 (1,219)

(Note) The carried-forward amount of overseas work has been translated at the closing rate.

FY2020 2nd Quarter: Decreased by 89 million yen FY2021 2nd Quarter: Increased by 9 million yen

Consolidated (100 millions of yen)

(Operating	Dooulto)
Operating	nesuits/

(Operating Results)				
	Α	В	В -	Α
	FY2020 2nd Quarter	FY2021 2nd Quarter	ſ	%
Net sales	2,069	1,896	(173)	(8.4)
Gross profit	214	185	(29)	(13.5)
(Ratio)	10.3%	9.8%	(0.5)%	
SG&A expenses	95	98	3	
Operating income	118	87	(31)	(26.5)
(Ratio)	5.7%	4.6%	(1.1)%	
Non-operating income - net	2	4	2	
Ordinary income	120	91	(29)	(24.1)
Extraordinary income - net	(5)	(1)	4	
Profit before income taxes	115	91	(25)	(21.5)
Income taxes and others	38	28	(10)	
Profit attributable to owners of parent	77	63	(15)	(19.0)

(Forecasts of Operating Results for Full year)						
C FY2020	D FY2021	D -	С			
Result	(Forecasts)		%			
4,502	4,510	8	0.2			
481	478	(3)	(0.6)			
10.7%	10.6%	(0.1)%				
200	208	8				
281	270	(11)	(3.8)			
6.2%	6.0%	(0.2)%				
3	4	1				
284	274	(10)	(3.5)			
(23)	(1)	22				
261	273	12	4.6			
82	87	5				
179	186	7	3.8			

#### Nonconsolidated

(Operating Results)

Орс	si a cii i	g Results)	Α	В	В -	Α
			FY2020	FY2021		, l
			2nd Quarter	2nd Quarter	ſ	%
		Civil engineering	417	335	(82)	,,,
		Building construction	549	753	204	
	Dom	estic	966	1,088	121	
	Over	seas	18	0	(18)	
Orde	rs red	ceived	985	1,088	103	10.5
		Civil engineering	593	469	(124)	
		Building construction	1,073	1,007	(66)	
	Dom	estic	1,666	1,476	(189)	
	Over	seas	8	3	(5)	
Net s	sales		1,673	1,479	(194)	(11.6)
		Civil engineering	60	50	(11)	
		(Ratio)	10.2%	10.6%	0.4%	
		Building construction	113	96	(17)	
		(Ratio)	10.6%	9.5%	(1.1)%	
	Dom	estic	174	146	(28)	
	(Ratio) Overseas		10.4%	9.9%	(0.5)%	
			0	0	0	
		(Ratio)	4.3%	14.2%	9.9%	
Gros	s pro	fit	174	146	(28)	(16.1)
		(Ratio)	10.4%	9.9%	(0.5)%	
SG&	А ехр	enses	71	72	1	
Oper	ating	income	103	74	(29)	(28.1)
		(Ratio)	6.1%	5.0%	(1.1)%	
Non-operating income - net		11	18	7		
Ordinary income		114	92	(22)	(19.1)	
Extra	aordin	ary income - net	(4)	(0)	4	
Profi	t befo	ore income taxes	110	92	(18)	(16.4)
Incor	ne ta	xes and others	33	24	(8)	
Profi	t		77	68	(10)	(12.4)

(Forecasts of	Operating	Results	s tor	Full	year)

C	D	D - C	
FY2020	FY2021		
Result	(Forecasts)		%
1,001	1,100	99	
1,814	2,200	386	
2,815	3,300	485	
18	50	32	
2,834	3,350	516	18.2
1,214	1,050	(164)	
2,369	2,370	1	
3,584	3,420	(164)	
18	20	2	
3,602	3,440	(162)	(4.5)
137	118	(19)	
11.3%	11.2%	(0.1)%	
238	250	12	
10.0%	10.5%	0.5%	
375	368	(7)	
10.5%	10.8%	0.3%	
1	1	0	
5.0%	5.0%	0.0%	
376	369	(7)	(1.9)
10.4%	10.7%	0.3%	
152	156	4	
224	213	(11)	(5.1)
6.2%	6.2%	0.0%	
11	13	2	
235	226	(9)	(4.0)
(21)	0	21	
215	226	11	5.2
64	68	4	
150	158	8	5.0