Translation

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Summary of Consolidated Financial Results for the Six Months Ended September 30, 2021 (Based on Japanese GAAP)

November 11, 2021

Company name: Denyo Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 6517 URL https://www.denyo.co.jp/

Representative: President Shoichi Shiratori

Inquiries: Director & Senior Executive Officer Makoto Tanabe TEL 03-6861-1111

Scheduled date to file Quarterly Securities Report: November 12, 2021 Scheduled date to commence dividend payments: December 9, 2021

Preparation of supplementary material on quarterly financial results: Yes

Holding of quarterly financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2021 (from April 1, 2021 to September 30, 2021)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent			
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2021	24,836	(2.0)	1,615	(19.8)	1,689	(22.0)	1,173	(18.6)
Six months ended September 30, 2020	25,346	(16.0)	2,014	(24.0)	2,167	(18.1)	1,442	(21.1)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2021	56.25	-
Six months ended September 30, 2020	69.17	_

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2021	78,458	63,054	77.4
As of March 31, 2021	79,057	61,564	75.1

2. Cash dividends

		Annual dividends per share						
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen			
Year ended March 31, 2021	_	22.00	_	25.00	47.00			
Year ending March 31, 2022	_	22.00						
Year ending March 31, 2022 (Forecast)				25.00	47.00			

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	53,000	(3.6)	3,900	(26.9)	4,100	(27.4)	2,750	(28.8)	131.81

4. Notes

(1) Changes in significant subsidiaries during the six months ended September 30, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes Changes in accounting policies due to other reasons: No Changes in accounting estimates: No Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)						
As of September 30, 2021	22,859,660 shares	As of March 31, 2021	22,859,660 shares			
Number of treasury shares at the end of the period						
As of September 30, 2021	1,992,142 shares	As of March 31, 2021	2,003,959 shares			
Average number of shares during the period (cumulative from the beginning of the fiscal year)						
Six months ended September 30, 2021	20,860,102 shares	Six months ended September 30, 2020	20,848,623 shares			

Quarterly consolidated financial statements Consolidated balance sheets

(Millions of yen)

	A f M 1 2021	A = -f S = -t = -1 = - 20, 2021
.	As of March 31, 2021	As of September 30, 2021
Assets		
Current assets		
Cash and deposits	21,913	23,613
Notes and accounts receivable - trade	17,436	_
Notes and accounts receivable - trade, and contract assets	_	13,792
Electronically recorded monetary claims - operating	3,426	3,543
Securities	999	999
Merchandise and finished goods	4,636	5,560
Work in process	1,566	1,662
Raw materials and supplies	4,073	4,625
Other	396	340
Allowance for doubtful accounts	(4)	(4)
Total current assets	54,443	54,133
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,145	7,163
Machinery, equipment and vehicles, net	2,526	2,273
Land	5,047	5,051
Construction in progress	20	15
Other, net	225	240
Total property, plant and equipment	14,964	14,745
Intangible assets	583	633
Investments and other assets		
Investment securities	8,750	8,617
Other	317	331
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	9,065	8,946
Total non-current assets	24,613	24,324
Total assets	79,057	78,458

Current liabilities		As of March 31, 2021	As of September 30, 2021
Notes and accounts payable - trade 8,773 7,578 Electronically recorded obligations - operating 1,991 2,246 Short-term borrowings 1,317 210 Accrued expenses 1514 477 Income taxes payable 978 448 Provision for bonuses 637 719 Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities 267 277 Deferred borrowings - 783 Leas obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 17,493 15,403 Net assets Share capital 1,954 1,954 Capital surplus 1,779 1,779	Liabilities		
Electronically recorded obligations - operating 1,991 2,246 Short-term borrowings 1,317 210 Accrued expenses 514 477 Income taxes payable 978 448 Provision for bonuses 637 719 Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities 267 277 Deferred tax liabilities 1,358 1,358 Lease obligations 267 277 Deferred tax liabilities 1,358 1,358 Retirement benefit liability 401 391 Other 31 31 Total labilities 1,7493 15,403 Net assets Shareholders' equity 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) T	Current liabilities		
Short-term borrowings 1,317 210 Accrued expenses 514 477 Income taxes payable 978 448 Provision for bonuses 637 719 Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liabilities 2,058 2,820 Total inon-current liabilities 2,058 2,820 Total shalfilities 17,493 15,403 Net assets 11,7493 15,403 Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained carnings 54,766 55,397 Treasury shares (2,335) (2,335) Total shareholders' equity 56,149	Notes and accounts payable - trade	8,773	7,578
Accrued expenses 514 477 Income taxes payable 978 448 Provision for bonuses 637 719 Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,358 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets 15 1,493 15,403 Net assets 15 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 1,799 </td <td>Electronically recorded obligations - operating</td> <td>1,991</td> <td>2,246</td>	Electronically recorded obligations - operating	1,991	2,246
Income taxes payable 978 448 Provision for bonuses 637 719 Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total shorluities 17,493 15,403 Net assets 17,493 15,403 Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643	Short-term borrowings	1,317	210
Provision for bonuses 637 719 Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Valuation difference on available-for-sale securities 3,643 3,612	Accrued expenses	514	477
Provision for bonuses for directors (and other officers) 83 37 Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Share capital 1,954 1,954 Capital surplus 1,779 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans <th< td=""><td>Income taxes payable</td><td>978</td><td>448</td></th<>	Income taxes payable	978	448
Provision for product warranties 126 133 Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity 5 1,954 1,954 Share capital 1,954 1,954 1,954 2,958 Capital surplus 1,779 2,753 3,643 3,612 3,643	Provision for bonuses	637	719
Other 1,010 731 Total current liabilities 15,434 12,582 Non-current liabilities - 783 Long-term borrowings - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,355) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Valuation difference on available-for-sale securities 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5)	Provision for bonuses for directors (and other officers)	83	37
Total current liabilities 15,434 12,582 Non-current liabilities - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Share capital 1,954 1,954 Capital surplus 1,779 1,779 1,779 Retained earnings 54,766 55,397 55,397 56,149 56,796 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Provision for product warranties	126	133
Non-current liabilities — 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity 5 Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Other	1,010	731
Long-term borrowings - 783 Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Sharecapital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Total current liabilities	15,434	12,582
Lease obligations 267 277 Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity 5 Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Non-current liabilities		
Deferred tax liabilities 1,358 1,335 Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Long-term borrowings	_	783
Retirement benefit liability 401 391 Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Lease obligations	267	277
Other 31 31 Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Deferred tax liabilities	1,358	1,335
Total non-current liabilities 2,058 2,820 Total liabilities 17,493 15,403 Net assets Shareholders' equity Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Retirement benefit liability	401	391
Total liabilities 17,493 15,403 Net assets Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Other	31	31
Net assets Share holders' equity Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Total non-current liabilities	2,058	2,820
Shareholders' equity 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Total liabilities	17,493	15,403
Share capital 1,954 1,954 Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Net assets		
Capital surplus 1,779 1,779 Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Shareholders' equity		
Retained earnings 54,766 55,397 Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Share capital	1,954	1,954
Treasury shares (2,350) (2,335) Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income 3,643 3,612 Valuation difference on available-for-sale securities 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Capital surplus	1,779	1,779
Total shareholders' equity 56,149 56,796 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,643 3,612 Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Retained earnings	54,766	55,397
Accumulated other comprehensive income Valuation difference on available-for-sale securities Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Non-controlling interests Total net assets 3,643 3,612 (417) 348 (10) (5) 3,956 Non-controlling interests 2,198 2,301 Total net assets	Treasury shares	(2,350)	(2,335)
Valuation difference on available-for-sale securities3,6433,612Foreign currency translation adjustment(417)348Remeasurements of defined benefit plans(10)(5)Total accumulated other comprehensive income3,2153,956Non-controlling interests2,1982,301Total net assets61,56463,054	Total shareholders' equity	56,149	56,796
Foreign currency translation adjustment (417) 348 Remeasurements of defined benefit plans (10) (5) Total accumulated other comprehensive income 3,215 3,956 Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Accumulated other comprehensive income		
Remeasurements of defined benefit plans(10)(5)Total accumulated other comprehensive income3,2153,956Non-controlling interests2,1982,301Total net assets61,56463,054	Valuation difference on available-for-sale securities	3,643	3,612
Total accumulated other comprehensive income3,2153,956Non-controlling interests2,1982,301Total net assets61,56463,054	Foreign currency translation adjustment	(417)	348
Non-controlling interests 2,198 2,301 Total net assets 61,564 63,054	Remeasurements of defined benefit plans	(10)	(5)
Total net assets 61,564 63,054	Total accumulated other comprehensive income	3,215	3,956
	Non-controlling interests	2,198	2,301
Total liabilities and net assets 79,057 78,458	Total net assets	61,564	63,054
	Total liabilities and net assets	79,057	78,458

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

(Millions of yen) Six months ended Six months ended September 30, 2020 September 30, 2021 Net sales 25,346 24,836 Cost of sales 19,529 19,268 Gross profit 5,817 5,567 Selling, general and administrative expenses 3,802 3,952 Operating profit 2,014 1,615 Non-operating income Interest income 24 20 Dividend income 83 82 Rental income from buildings 38 41 Foreign exchange gains 38 Other 28 27 213 171 Total non-operating income Non-operating expenses 29 Interest expenses 26 Sales discounts 11 2 Share of loss of entities accounted for using equity method 8 Foreign exchange losses 57 10 Other 11 Total non-operating expenses 60 96 Ordinary profit 2,167 1,689 Extraordinary income 0 Gain on sale of non-current assets Gain on sale of investment securities 28 Total extraordinary income 29 Extraordinary losses 37 Loss on disposal of non-current assets 0 0 Total extraordinary losses 37 Profit before income taxes 2,166 1,682 515 658 Income taxes - current Income taxes - deferred (3) (8) Total income taxes 654 507 Profit 1,512 1,174 Profit attributable to Profit attributable to owners of parent 1,442 1,173 Profit attributable to non-controlling interests 70 1 Other comprehensive income 339 Valuation difference on available-for-sale securities (30)Foreign currency translation adjustment (307)898 Remeasurements of defined benefit plans, net of tax 6 5 Share of other comprehensive income of entities accounted (0)(0)for using equity method 38 872 Total other comprehensive income 1,550 2,047 Comprehensive income Comprehensive income attributable to Comprehensive income attributable to owners of parent 1,551 1,913 Comprehensive income attributable to non-controlling interests (0)134

Consolidated statements of cash flows

(Millions of yen)

	Six months ended	Six months ended
	September 30, 2020	September 30, 2021
Cash flows from operating activities	September 30, 2020	September 30, 2021
Profit before income taxes	2,166	1,682
Depreciation	527	673
Interest and dividend income		(102)
Interest expenses	(107) 29	26
Share of loss (profit) of entities accounted for using equity	29	20
method	8	2
Loss (gain) on sale of investment securities	_	(28)
Decrease (increase) in trade receivables	2,897	3,719
Decrease (increase) in inventories	(1,306)	(1,316)
Increase (decrease) in trade payables	(1,020)	(1,098)
Other, net	(211)	(1,038)
Subtotal	2,982	3,588
Interest and dividends received	121	115
Interest paid	(29)	(26)
Income taxes paid	(1,113)	(1,044)
Net cash provided by (used in) operating activities	1,961	2,633
Cash flows from investing activities		
Purchase of property, plant and equipment	(987)	(350)
Purchase of intangible assets	(16)	(7)
Purchase of investment securities	(1)	(1)
Proceeds from sale of investment securities	_	81
Other, net	1	(30)
Net cash provided by (used in) investing activities	(1,003)	(307)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	0	0
Proceeds from long-term borrowings	_	782
Repayments of long-term borrowings	_	(1,107)
Purchase of treasury shares	(0)	(0)
Dividends paid	(520)	(541)
Dividends paid to non-controlling interests	(74)	(30)
Other, net	(7)	(8)
Net cash provided by (used in) financing activities	(602)	(905)
Effect of exchange rate change on cash and cash equivalents	(137)	279
Net increase (decrease) in cash and cash equivalents	217	1,699
Cash and cash equivalents at beginning of period	21,054	22,913
Cash and cash equivalents at end of period	21,272	24,61

Revenue Recongnition

[Breakdown of Revenue from Contracts with Customers]

(1) Sales results by product

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Duo du ot	Three months ended	Three months ended	Year-on-year	ar
Product	September 30, 2020	September 30, 2021	Change	%
Generators	20,072	19,297	(774)	(3.9)
Welders	2,206	2,499	293	13.3
Compressors	424	383	(40)	(9.6)
Others	2,642	2,654	12	0.5
Revenue from contracts with customers	25,346	24,836	(510)	(2.0)
Other revenue	-	-	-	-
Net sales to external customers	25,346	24,836	(510)	(2.0)

(2) Sales results by region

(Millions of yen)

	Three months ended	Three months ended	Year-on-year	ar
Region	September 30, 2020	September 30, 2021	Change	%
Japan	16,329	15,465	(864)	(5.3)
Overseas	9,017	9,371	354	3.9
North/Central America	6,156	5,736	(420)	(6.8)
Asia	1,938	2,095	157	8.1
Others	921	1,539	617	67.0
Revenue from contracts	25.246	24.026	(510)	(2.0)
with customers	25,346	24,836	(510)	(2.0)
Other revenue	-	-	-	-
Net sales to external customers	25,346	24,836	(510)	(2.0)