

**Translation**

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**Summary of Consolidated Financial Results  
for the Nine Months Ended September 30, 2021  
(Based on Japanese GAAP)**

November 12, 2021

Company name: TAZMO CO.,LTD.  
 Stock exchange listing: Tokyo  
 Stock code: 6266 URL <https://www.tazmo.co.jp/ja/ir/index.html>  
 Representative: Representative Director TOSHIO IKEDA  
 Senior Managing Director, General Manager  
 Inquiries: SHIGEO KAMEYAMA TEL 086-239-5000  
 of Administration Division  
 Scheduled date to file Quarterly Securities Report: November 12, 2021  
 Scheduled date to commence dividend payments: –  
 Preparation of supplementary material on quarterly financial results: Yes  
 Holding of quarterly financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended September 30, 2021 (from January 1, 2021 to September 30, 2021)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended September 30, 2021	13,876	(2.7)	838	(49.0)	927	(42.8)	620	(48.3)
Nine months ended September 30, 2020	14,264	20.1	1,644	242.3	1,620	296.8	1,199	378.1

	Earnings per share		Diluted earnings per share	
	Yen		Yen	
Nine months ended September 30, 2021	46.89		–	
Nine months ended September 30, 2020	89.52		–	

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2021	28,150	12,306	43.0	914.87
As of December 31, 2020	26,771	11,574	42.6	861.90

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen				
Year ended December 31, 2020	–	0.00	–	16.00	16.00
Year ending December 31, 2021	–	0.00	–		
Year ending December 31, 2021 (Forecast)				16.00	16.00

3. Forecast of consolidated financial results for the year ending December 31, 2021 (from January 1, 2021 to December 31, 2021)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	22,749	16.6	2,105	11.6	2,160	16.8	1,553	(8.3)	117.36

4. Notes

- (1) Changes in significant subsidiaries during the nine months ended September 30, 2021  
(changes in specified subsidiaries resulting in the change in scope of consolidation): No
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2021	13,508,300 shares	As of December 31, 2020	13,508,300 shares
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Number of treasury shares at the end of the period

As of September 30, 2021	271,949 shares	As of December 31, 2020	277,785 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2021	13,233,456 shares	Nine months ended September 30, 2020	13,402,060 shares
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**Quarterly consolidated financial statements**  
**Consolidated balance sheets**

(Thousands of yen)

	As of December 31, 2020	As of September 30, 2021
<b>Assets</b>		
Current assets		
Cash and deposits	2,928,967	2,844,701
Notes and accounts receivable - trade	3,414,011	3,583,267
Electronically recorded monetary claims - operating	2,380,917	1,369,956
Inventories	10,199,451	12,186,866
Other	727,642	800,202
Total current assets	19,650,990	20,784,994
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,538,386	3,500,223
Machinery, equipment and vehicles, net	554,130	671,616
Land	1,259,555	1,259,848
Other, net	436,113	407,131
Total property, plant and equipment	5,788,187	5,838,820
Intangible assets		
Software	165,147	145,710
Other	6,451	6,258
Total intangible assets	171,598	151,968
Investments and other assets		
Investment securities	201,810	402,162
Deferred tax assets	565,932	563,064
Other	392,779	409,875
Total investments and other assets	1,160,522	1,375,101
Total non-current assets	7,120,308	7,365,891
Total assets	26,771,299	28,150,885

(Thousands of yen)

	As of December 31, 2020	As of September 30, 2021
<b>Liabilities</b>		
<b>Current liabilities</b>		
Notes and accounts payable - trade	1,455,368	1,806,179
Electronically recorded obligations - operating	2,078,510	2,050,166
Short-term borrowings	2,048,353	2,027,002
Current portion of bonds payable	–	300,000
Accounts payable - other	1,183,840	973,711
Income taxes payable	206,230	206,373
Advances received	4,710,091	5,462,958
Provision for bonuses	131,238	306,370
Provision for product warranties	224,106	217,748
Provision for share-based remuneration	5,112	5,591
Other	111,222	158,939
<b>Total current liabilities</b>	<b>12,154,074</b>	<b>13,515,041</b>
<b>Non-current liabilities</b>		
Bonds payable	300,000	–
Long-term borrowings	2,025,373	1,644,682
Provision for share-based remuneration	172,408	203,469
Provision for retirement benefits for directors (and other officers)	14,193	16,274
Provision for share-based remuneration for directors (and other officers)	64,912	83,576
Retirement benefit liability	53,115	57,279
Asset retirement obligations	126,892	143,448
Other	285,871	180,996
<b>Total non-current liabilities</b>	<b>3,042,766</b>	<b>2,329,727</b>
<b>Total liabilities</b>	<b>15,196,841</b>	<b>15,844,768</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Share capital	2,724,067	2,724,067
Capital surplus	2,645,988	2,659,522
Retained earnings	6,571,001	6,975,417
Treasury shares	(455,969)	(446,409)
<b>Total shareholders' equity</b>	<b>11,485,086</b>	<b>11,912,596</b>
<b>Accumulated other comprehensive income</b>		
Valuation difference on available-for-sale securities	255	516
Foreign currency translation adjustment	(81,979)	196,409
<b>Total accumulated other comprehensive income</b>	<b>(81,723)</b>	<b>196,926</b>
<b>Non-controlling interests</b>	<b>171,094</b>	<b>196,593</b>
<b>Total net assets</b>	<b>11,574,457</b>	<b>12,306,116</b>
<b>Total liabilities and net assets</b>	<b>26,771,299</b>	<b>28,150,885</b>

**Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)**

**Consolidated statements of income (cumulative)**

(Thousands of yen)

	Nine months ended September 30, 2020	Nine months ended September 30, 2021
Net sales	14,264,119	13,876,218
Cost of sales	10,137,494	10,300,947
Gross profit	4,126,625	3,575,271
Selling, general and administrative expenses	2,482,022	2,736,765
Operating profit	1,644,603	838,506
Non-operating income		
Interest income	3,328	8,433
Subsidy income	19,008	5,282
Foreign exchange gains	–	82,890
Other	15,254	25,161
Total non-operating income	37,591	121,768
Non-operating expenses		
Interest expenses	27,967	26,622
Foreign exchange losses	30,128	–
Other	3,418	6,216
Total non-operating expenses	61,513	32,839
Ordinary profit	1,620,680	927,434
Profit before income taxes	1,620,680	927,434
Income taxes	409,201	282,158
Profit	1,211,479	645,275
Profit attributable to non-controlling interests	11,776	24,753
Profit attributable to owners of parent	1,199,702	620,521

**Consolidated statements of comprehensive income (cumulative)**

(Thousands of yen)

	Nine months ended September 30, 2020	Nine months ended September 30, 2021
Profit	1,211,479	645,275
Other comprehensive income		
Valuation difference on available-for-sale securities	221	261
Foreign currency translation adjustment	(72,055)	296,422
Total other comprehensive income	(71,833)	296,683
Comprehensive income	1,139,645	941,959
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,132,624	899,171
Comprehensive income attributable to non-controlling interests	7,020	42,788