This document has been translated from the Japanese original for the convenience of non-Japanese shareholders. In the event of any discrepancy between this translation and the Japanese original, the original shall prevail.

Securities identification code:7148

December 1, 2021

To Shareholders:

Hisanaga Tanimura CEO & Founder

Financial Products Group Co., Ltd.

2-7-2, Marunouchi, Chiyoda-ku, Tokyo

NOTICE OF THE 20TH ORDINARY GENERAL MEETING OF

SHAREHOLDERS

Dear Shareholders:

You are cordially invited to attend the 20th Ordinary General Meeting of Shareholders of Financial Products Group Co., Ltd., which will be held as described below.

In an effort to prevent and minimize the spread of COVID-19, please exercise your voting rights in advance in writing (mail) or via the Internet, etc., and refrain from attending the General Meeting of Shareholders in person as much as possible. Please consider the "Reference Documents for the General Meeting of Shareholders" below and exercise your voting rights by one of the methods described on the pages that follow.

As will be described later, this General meeting of Shareholders will be broadcast live on the website so that shareholders who do not attend in person can view the meeting online.

In addition, we will accept questions from shareholders in advance through the website and explain matters that are of particular interest to shareholders on the day of the meeting.

Meeting Details

1. Date and Time: Wednesday, December 22, 2021 at 10:00 a.m.

(Reception scheduled to open at 9:15 a.m.)

2. Place: JP TOWER Hall & Conference (KITTE 4F)

2-7-2 Marunouchi, Chiyoda-ku, Tokyo

3. Purposes:

Items to be reported:

- The Business Report and the Consolidated Financial Statements for the 20th Term (from October I, 2020 to September 30, 2021), and the Audit Reports of the Accounting Auditor and the Audit & Supervisory Committee on the Consolidated Financial Statements.
- 2. Report on the Non-Consolidated Financial Statements for the 20th Term (from October 1, 2020 to September 30, 2021)

Items to be resolved:

Proposal 1: Dividends

Proposal 2: Partial Amendment to the Articles of Incorporation

Proposal 3: Election of Five (5) Directors

Proposal 4: Election of Three (3) Audit & Supervisory Board Members

Proposal 5: Election of One (1) Substitute Audit & Supervisory Board Member

Proposal 6: Revision of Remuneration for Outside Audit & Supervisory Board Members

- END -

Please kindly note that souvenirs for shareholders attending the meeting will not be offered. Thank you for your understanding.

Notice regarding measures to prevent the spread of COVID-19 infection

At the 20th Ordinary General Meeting of Shareholders of Financial Products Group Co., Ltd., we plan to take the following measures. We appreciate your understanding and cooperation.

Please refrain from attending in person

• In view of the recent COVID-19 pandemic and putting the safety of our shareholders first, regardless of your health, you are firmly requested to exercise your voting rights in writing (mail) or via the Internet, etc., in advance, and to refrain from attending the meeting in person.

Requests to shareholders

- This year, the number of seats available will be significantly reduced compared to the previous year in order to secure a wide space between seats in the venue as an infection prevention measure. If the seat spacing cannot be maintained sufficiently due to the number of visitors, we may have to refuse admission in order to protect the safety of our shareholders.
- At the time of reception, we will measure attendees' temperatures by thermography. The management staff may refuse admission to shareholders who have a fever or who appear to be in poor physical condition.
- Alcohol disinfectant will be provided at the venue, please disinfect your hands.
- When you attend, please be sure to bring a mask and wear it.

Our response on the day of the general meeting of shareholders

- In order to shorten the time required for this General Meeting of Shareholders, we will simplify the proceedings from the usual year and limit the number of questions and the time for asking questions from shareholders. We appreciate your understanding.
- Officers and management staff will take necessary measures to prevent infection, such as wearing a mask, after confirming in advance that there is no problem with their physical condition.

If there are significant changes in the operation of the General Meeting of Shareholders due to future circumstances, such changes will be posted on the Company's website (https://www.fpg.jp).

Information on Live Streaming and Advance Questions via the Internet

We plan to stream this General Meeting of Shareholders live on our website. We will also accept prior questions regarding the objectives of the General Meeting of Shareholders via the website.

(How to Watch the Live Stream)

Please enter the ID and password provided in (2) below on the shareholders-only website (3).

- (1) Live from: 10:00 am on Wednesday, December 22, 2021
- (2) ID: Shareholder number (9-digit number on the Voting Rights Exercise Form)

Password: Zip code (7-digit number of the postal code of the shareholder's address)

(3) Shareholder-only website: https://7148.ksoukai.jp

(Submitting Prior Questions)

Submission period: December 1, 2021 (Wednesday) 9:00 am to December 15, 2021 (Wednesday) 6:00 pm

- (1) After accessing the above shareholders-only website, enter the above ID and password, then press the "Ask a pre-question" button.
- (2) Fill the required fields and press the "Apply" button.

(Notes on the Live Stream and Prior Question Submission)

- The live stream of the General Meeting of Shareholders is intended to provide information to shareholders who refrain from attending in person. Please be aware that you will not be able to vote or ask questions via the live stream. We kindly ask that you exercise your voting rights in advance.
- · Access to the live stream and question submissions will be limited to shareholders themselves.
- · Providing IDs and passwords to third parties is strictly prohibited.
- We will take care not to show the appearance of attending shareholders during the stream, but there may be moments where this is unavoidable. Please also note that comments from shareholders present at the venue will be audible on the stream.
- · Please refrain from recording the live video and audio.
- You may not be able to watch the live stream depending on your Internet connection and the connectivity of your PC, smartphone or tablet device.
- Shareholders are responsible for any costs incurred in order to connect to the stream.
- The stream may be interrupted or canceled due to unavoidable circumstances such as internet connection issues or equipment failure.
- Of the questions received in advance, we plan to respond to those that are of particular interest to our shareholders at the General Meeting of Shareholders.

(Inquiries About the Live Stream)

- · Contact: Sumitomo Mitsui Trust Bank, Limited
- Period: December 1, 2021 (Wednesday) until the day of the General Meeting of Shareholders (excluding weekends)
- · Hours: 9:00 am to 5:00 pm (or until the end of the General Meeting of Shareholders on the day itself)
- Telephone: 0120-782-041

Methods of Exercising Voting Rights

[Exercising voting rights in writing]

Please indicate your approval or disapproval of the proposals on the enclosed Voting Form and <u>return it by postal mail to reach us</u> <u>no later than 5:45 p.m. on Tuesday, December 21, 2021</u>. Please note that if neither approval nor disapproval of each proposal is indicated, we will deem that you have indicated your approval for the proposal.

[Exercising voting rights via the Internet]

If you use the Company's designated website, please access https://www.web54.net, and enter the "voting rights exercise code" and "password" stated on the enclosed Voting Form, and register your approval or disapproval of the proposal no later than 5:45 p.m. on Tuesday, December 21, 2021, in accordance with the guidance on the display.

©Regarding use of the electronic platform for exercising voting rights

Institutional investors may exercise voting rights for this general meeting of shareholders via the Internet by using the electronic platform for exercising voting rights operated by ICJ, Inc.

Please also note that when voting via smartphone by scanning the QR code on the enclosed Voting Rights Exercise Form, you will not be required to enter a code or password first. However, if you would like to change your vote after exercising your voting rights, you will need to scan the QR code again and enter the code and password displayed on the Voting Rights Exercise Form. Please see the enclosed information for details.

[Handling of Duplicate Voting]

If you vote both in writing and via the Internet, only your vote placed via the Internet will be valid. In addition, if you vote multiple times by the same method, only the last vote will be valid.

©You are kindly requested to present the enclosed Voting Form to the receptionist when you attend the meeting in person.

©Voting by proxy is possible only when delegated to a shareholder of the Company with voting rights pursuant to the Article 17 of Incorporation, and the proxy must be a single shareholder. In such cases, please submit to the Company a document proving the proxy's capacity to act.

It is necessary to submit (B) one of the following documents in addition to (A) a power of attorney with the name and stamp of the delegator as a document proving the proxy.

- (1) Voting Form sent from the Company to a delegator
- (2) A certificate of a seal impression of a delegator

(The power of attorney is required to be stamped with a stamp of a certificate of a seal impression of a delegator)

(3) A delegator's driver's license, various health insurance cards, etc.

A copy of official certificates that can confirm the name and the address of a delegator

- ©Among the documents to be provided with this notice, the following items are posted on the Company's website (https://www.fpg.jp) pursuant to laws and regulations, as well as Article 18 of the Company's Articles of Incorporation. (The following two items are omitted from this notice)
 - (1) Notes to the Consolidated Financial Statements
 - (2) Notes to the Non-consolidated Financial Statements

The above two items are included in the Consolidated Financial Statements and Non-consolidated Financial Statements, both of which have been audited by the Audit & Supervisory Board to prepare an Audit Report and by the Accounting Auditor to prepare an

Accounting Audit Report.

① If any changes are made to any item in the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements, such changes will be posted on the Company's website (https://www.fpg.jp).

Reference Documents for the General Meeting of Shareholders

Proposal 1: Dividends

We propose to distribute dividends as follows.

Matters related to year-end dividends:

The basic policy concerning shareholders' return is to provide continuous and stable dividends to shareholders while securing the internal reserves necessary for sustainable growth and increased corporate value, and we have set the dividend payout ratio of 50% for the full year as our target.

Since net income has exceeded the initial forecast for the fiscal year, we have decided to pay an ordinary dividend of 18.50 yen per share for the current fiscal year's year-end dividend.

- (1) Type of assets to be distributed Cash
- (2) Dividend allocated to shareholders and their aggregate amount \$18.50 per share of common stock of the Company Total amount of dividends: \$1,580,062,227
- (3) Effective date of distribution of dividends of surplus December 23, 2021

Proposal 2: Partial Amendment to the Articles of Incorporation

- 1. Reasons for the changes
- (1) Additional operational objectives to be added to Article 2 of the current Articles of Incorporation, in order to accommodate for future business expansion.
- (2) Provisions to be added to Article 14 of the current Articles of Incorporation to allow for general shareholder meetings to be held without specifying a location (so they can be held virtually instead). In order for changes to the Articles of Incorporation in this Article to come into force, in addition to a resolution at a general shareholder meeting, in order to comply with the Ordinance of the Ministry of Economy, Trade and Industry and the Ordinance of the Ministry of Justice in cases that contribute to strengthening industrial competitiveness with consideration to preserving the interests of shareholders, the confirmation of the Minister of Economy, Trade and Industry along with that of the Minister of Justice is necessary as per the stipulations of their respective ordinances.
- (3) Changes to Article 18 of the current Articles of Incorporation are required due to amendments to the Companies Act in 2019 and the associated establishment of an electronic system for providing reference documents, etc., for general shareholder meetings.
- (4) New provisions to be added to Article 30 of the current Articles of Incorporation, relating to the appointment of Substitute Audit & Supervisory Board Members in case the number of Audit & Supervisory Board Members stipulated by laws and regulations or the Articles of Incorporation is insufficient, and the effective period of the resolution to appoint Substitute Audit & Supervisory Board Members is to be determined.
- (5) Changes required to Article 31 of the current Articles of Incorporation in line with the new provisions relating to Substitute Audit & Supervisory Board Members, in order to clarify the term of office of appointed Substitute Audit & Supervisory Board Members.

2. Details of the changes

The details of the changes are as follows:

(Changes are underlined.)

Current Articles of Incorporation	Proposed Amendments
ARTICLE 1 < Omitted>	ARTICLE 1 < Unchanged>
ARTICLE 2 (PURPOSES)	ARTICLE 2 (PURPOSES)
The business purposes of the Company are to engage in the	The business purposes of the Company are to engage in the
following businesses:	following businesses:
(i) Financial planning business;	(i) Financial planning business;
(ii) Consulting business in relation to asset management;	(ii) Consulting business in relation to asset management;
(iii) Management consulting business;	(iii) Management consulting business;
(iv) Intermediary and soliciting of guidance regarding merger	(iv) Intermediary and soliciting of guidance regarding merger
and association of companies, goodwill and transfer of	and association of companies, goodwill and transfer of
securities;	securities;
(v) Consulting on business development, sales promotion, etc.	(v) Consulting on business development, sales promotion, etc.
of companies	of companies
(vi) General leasing business;	(vi) General leasing business;
(vii) Type II financial instruments business, investment	(vii) Type II financial instruments business, investment
advisory and agency business, investment management	advisory and agency business, investment management
business and financial instruments intermediary service	business and financial instruments intermediary service
provided in the Financial Instruments and Exchange Act;	provided in the Financial Instruments and Exchange Act;
(viii) Lending money, intermediary of lending and borrowing	(viii) Lending money, intermediary of lending and borrowing
of money and credit accommodation such as guarantee and	of money and credit accommodation such as guarantee and

Current Articles of Incorporation	Proposed Amendments
assumption of obligations, etc;	assumption of obligations, etc;
(ix) Banking agency business;	(ix) Banking agency business;
(x) Trust agency business;	(x) Trust agency business;
(xi) Business regarding insurance broker;	(xi) Business regarding insurance broker;
(xii) Non-life insurance agency business, and business	(xii) Non-life insurance agency business, and business
regarding life insurance solicitation;	regarding life insurance solicitation;
(xiii) Buying and selling, acquisition, holding and transfer of	(xiii) Buying and selling, acquisition, holding and transfer of
securities, monetary claims and other financial assets;	securities, monetary claims and other financial assets;
(xiv) Investment business and structuring, asset management	(xiv) Investment business and structuring, asset management
and administration of investment partnership;	and administration of investment partnership;
(xv) Sale and purchase, sale intermediary of vessel,	(xv) Sale and purchase, sale intermediary of vessel,
aircraft, parts appliance, equipment and other related assets;	aircraft, parts appliance, equipment and other related assets;
(xvi) Vessel leasing intermediary service;	(xvi) Vessel leasing intermediary service;
(xvii) Sale and purchase, lease intermediary, ownership,	(xvii) Sale and purchase, lease intermediary, ownership,
management, use and development of real property and	management, use and development of real property and
consulting regarding real property;	consulting regarding real property;
(xviii) Business under Real Property Specified Joint Business	(xviii) Business under Real Property Specified Joint Business
Law;	Law;
(xix) Business regarding trust to be conducted in the manner as	(xix) Business regarding trust to be conducted in the manner as
provided in the Trust Law;	provided in the Trust Law;
(xx) Issuance, sale and management of prepaid payment	(xx) Issuance, sale and management of prepaid payment
methods based on the Act on Electronic Money,	methods based on the Act on Electronic Money,
Cryptocurrency Assets and Other Electronic Value Information	Cryptocurrency Assets and Other Electronic Value Information
and Fund Settlement, Provision of Electronic Payment System	and Fund Settlement, Provision of Electronic Payment System
and Fund Transfer	and Fund Transfer
(xxi) Payroll calculation and Payroll transfer office work;_	(xxi) Payroll calculation and Payroll transfer office work;
<newly established=""></newly>	(xxii) Provision of online services and platform businesses via
	the Internet
<newly established=""></newly>	(xxiii) The sale and brokerage of used goods
<newly established=""></newly>	(xxiv) The development and sale of computers and accessory
	devices
<newly established=""></newly>	(xxv) The development and sale of computer software and
	provision of services
(xxii) Planning, production and advertising agency business	(xxvi) Planning, production and advertising agency business
related to advertising, publicity and sales promotion;	related to advertising, publicity and sales promotion;
(xxiii) All business incidental or related to the Foregoing;	(xxvii) All business incidental or related to the Foregoing;
ARTICLE 3 - ARTICLE 13 < Omitted >	ARTICLE 3 - ARTICLE 13 < Unchanged >
ARTICLE 14 (CONVOCATION)	ARTICLE 14 (CONVOCATION)
1. The ordinary general meeting of shareholders of the	1. The ordinary general meeting of shareholders of the

Current Articles of Incorporation

Company shall be convened within three (3) months following the last day of each business year, and extraordinary general meetings of shareholders shall be held whenever necessary. <Newly established>

ARTICLE 15 - ARTICLE 17 < Omitted>

ARTICLE 18 (Disclosure via internet of reference materials, etc. for general meeting of shareholders and Deemed PROVISION)

The Company may deem that, at the convocation of general meeting of shareholders, the information on the matters that should be described or indicated in the reference materials for general meeting of shareholders, business report and financial statements has been provided for the shareholders by disclosing such information via Internet as provided in the order of the Ministry of Justice.

<Newly established>

ARTICLE 19 - ARTICLE 29 < Omitted>

ARTICLE 30 (METHOD OF APPOINTMENT)

- 1. The statutory auditors of the Company shall be appointed by the resolution of the general meeting of shareholders.
- 2. The resolution to appoint a statutory auditor shall be adopted by a majority of the voting rights of shareholders present at the meeting where the shareholders holding at least one-thirds (1/3) of the voting rights of all shareholders are present.

<Newly established>

Proposed Amendments

Company shall be convened within three (3) months following the last day of each business year, and extraordinary general meetings of shareholders shall be held whenever necessary.

2. The Company may hold general shareholder meetings without specifying a location.

ARTICLE 15 - ARTICLE 17 < Unchanged >

<Deleted>

ARTICLE18 (Measures for Provision in Electronic Format, etc.)

- 1. When convening general shareholder meetings, the Company shall take measures to provide reference documents, etc., for general shareholder meetings in electronic format.
- 2. The Company does not need to include all or some matters related to electronic provision measures stipulated by the Ordinance of the Ministry of Justice in the documents to be delivered to shareholders who have requested such documents by the record date of voting rights.

ARTICLE 19 - ARTICLE 29 < Unchanged >

ARTICLE 30 (METHOD OF APPOINTMENT)

- 1. The statutory auditors of the Company shall be appointed by the resolution of the general meeting of shareholders.
- 2. The resolution to appoint a statutory auditor shall be adopted by a majority of the voting rights of shareholders present at the meeting where the shareholders holding at least one-thirds (1/3) of the voting rights of all shareholders are present.
- 3. The Company may appoint Substitute Audit & Supervisory Board Members at general shareholder meetings in case the

Current Articles of Incorporation	Proposed Amendments
	number of Audit & Supervisory Board Members stipulated by laws and regulations or the Articles of Incorporation is insufficient, pursuant to the provisions of Article 329,
<newly established=""></newly>	Paragraph 3 of the Companies Act. 4. The appointment of Substitute Audit & Supervisory Board
4 towny contained	Members shall be in effect until the Ordinary General Meeting
	of Shareholders is held for the last fiscal year ending within four
	years of the appointment.
<newly established=""></newly>	5. The provisions of Paragraph 2 of this Article shall apply mutatis mutandis to the quorum for resolutions on the appointment of Substitute Audit & Supervisory Board Members.
ARTICLE 31 (TERM OF OFFICE)	ARTICLE 31 (TERM OF OFFICE)
1. The term of office of a statutory auditor shall expire at the	1. The term of office of a statutory auditor shall expire at the
close of the ordinary general meeting of shareholders held with	close of the ordinary general meeting of shareholders held with
respect to the last business year that ends within four (4) years	respect to the last business year that ends within four (4) years
after his or her appointment.	after his or her appointment.
2. The term of office of a statutory auditor elected to fill a	2. The term of office of a statutory auditor elected to fill a
vacancy of the statutory auditor who retired prior to the expiry	vacancy of the statutory auditor who retired prior to the expiry
of the term shall expire at the time when the term of office of	of the term shall expire at the time when the term of office of
the retired statutory auditor expires.	the retired statutory auditor expires. However, in the event that
	the Substitute Audit & Supervisory Board Member appointed
	pursuant to Paragraph 3 of the preceding Article is then
	appointed as a Audit & Supervisory Board Member, the term
	of office shall not continue past the conclusion of the Ordinary
	General Meeting of Shareholders for the last fiscal year ending
	within four years of their appointment as the Substitute Audit
	& Supervisory Board Member.
ARTICLE 32 - ARTICLE 43 < Omitted>	ARTICLE 32 - ARTICLE 43 < Unchanged >
<newly established=""></newly>	(Supplementary Provision)
	ARTICLE1
	1. The deletion of Article 18 from the current Articles of
	Incorporation and the establishment of Article 18 of the
	amended Articles of Incorporation shall be in effect from the
	date of enforcement as set forth in Article 1 of the
	Supplementary Provisions (hereinafter referred to as the
	Effective Date) of the Act Partially Amending the Companies
	Act (Act No. 70 of the Order).

Current Articles of Incorporation	Proposed Amendments
	2. Notwithstanding the provisions of the preceding Paragraph, Article 18 of the current Articles of Incorporation shall remain in force for general shareholder meetings held within six months of the Effective Date. 3. This Article shall be automatically deleted once six months have passed from the Effective Date, or once three months have passed from the date of the general shareholder meeting set forth in the preceding Paragraph, whichever is later.

Proposal 3: Election of Five (5) Directors

The terms of office of all five Directors will expire at the close of the 20th Ordinary General Meeting of Shareholders. Therefore, we hereby propose to elect five directors.

The candidate for Director is as follows.

Candidate	Name		Career summary, position and responsibilities	Number of the Company's
No.	(Date of birth)	(signi)	ficant concurrent positions outside the Company)	shares owned
		Apr. 1983	Joined Sumisho Lease Co., Ltd. (currently Sumitomo	
			Mitsui Finance & Leasing Company, Limited)	
		Aug. 1998	Representative, ING Lease Japan N.V., Tokyo Branch	
		Nov. 2001	Established Financial Products Group Co., Ltd. (FPG)	
			CEO and Founder (Current Position)	
		Aug. 2011	Representative Director, HT Holdings Co., Ltd.	
			(Current Position)	
		Dec. 2012	Representative Executive Officer, FPG (Current	
			Position)	
		Mar. 2013	Representative Director and Chairman, FPG	
			Securities Co., Ltd. (Current Position)	
		Oct. 2014	Director, Bernina Trust Co., Ltd. (currently FPG Trust	
			Co., Ltd.)	
		Mar. 2015	Representative Director and Chairman, FPG Trust	
			Co., Ltd. (Current Position)	
	Hisanaga Tanimura	May. 2015	Director, Amentum Capital Ltd. (currently FPG	2,199,600
	(July 25, 1959)		Amentum Limited) (Current Position)	Shares
		Nov. 2019	Director, NORTH JAPAN AIRLINES CO., LTD.	
	Reelection	Apr. 2020	Director, KEN FIRST CO., LTD. (currently FPG	
1			Technology Co., Ltd.)	
		Jun. 2020	Representative Director and Chairman, FPG	
			Technology Co., Ltd. (Current Position)	
		Jun. 2020	Representative Director and Chairman, NORTH	
		(G: :C .	JAPAN AIRLINES CO., LTD. (Current Position)	
		` •	concurrent positions outside the Company)	
		_	ve Director and Chairman, FPG Securities Co., Ltd.	
			ve Director and Chairman, FPG Trust Co., Ltd.	
			G Amentum Limited ve Director and Chairman, FPG Technology Co., Ltd.	
		-	ve Director and Chairman, NORTH JAPAN	
		AIRLINES		
			ve Director, HT Holdings Co., Ltd.	
		_	a Tanimura as a representative of the Company since it	s founding has led
			t decision-making and operations on behalf of the Compa	
		_	y into a leading company in the industry using his abund	
	Reason for proposing as	extensive kn		and emperionee and
	candidate for Director		mined that he will be able to realize the Company's mana	gement philosophy
		_	te to the Company's sustainable growth and increase corpo	
			ong term, we propose him as a candidate for Director.	

Candidate	Name		areer summary, position and responsibilities	Number of the Company's
No.	(Date of birth)	(signi	(significant concurrent positions outside the Company)	
		Apr. 1978	Joined The Long-Term Credit Bank of Japan, Limited (currently Shinsei Bank)	
		Mar. 2000	Executive Officer and General Manager of Corporate Strategy Division, The Long-Term Credit Bank of Japan, Limited	
		Jun. 2004	Executive Operating Officer and General Manager of Business Corporation Department, Shinsei Bank, Limited	
		Jan. 2005	Executive Operating Officer and Head of Corporate Affairs Department, Shinsei Bank, Limited	
		Sep. 2005	Senior Executive Officer of Corporate Planning Department, Nomura Holdings, Inc.	
	Tadashi Ishiguro (April 26, 1955)	Apr. 2006	Executive Operating Officer of Corporate Planning Department, Nomura Trust & Banking Co., Ltd.	
	Reelection	Apr. 2010	Senior Managing Director, Nomura Trust & Banking Co., Ltd.	-
		May. 2015	President and CEO, FPG Trust Co., Ltd.	
		Mar. 2016	Senior Managing Executive Officer, FPG	
2		Mar. 2016	Director, FPG Trust Co., Ltd. (Current Position)	
		Dec. 2016	Director, FPG (Current Position)	
		Nov. 2019	Director, NORTH JAPAN AIRLINES CO., LTD. (Current Position)	
		Apr. 2020	Director, KEN FIRST CO., LTD. (Currently FPG Technology Co., Ltd.) (Current Position)	
		(Significant	concurrent positions outside the Company)	
		Director, FP	G Trust Co., Ltd.	
		Director, FP	G Technology Co., Ltd.	
		Director, NC	ORTH JAPAN AIRLINES CO., LTD.	
		Mr.Tadashi 1	shiguro has held important positions at major financial	institutions such as
			lanning Department, Business Corporation Department	
		-	and has abundant experience and extensive knowledge r	
	D	-	director and a senior managing executive officer of the Co	
	Reason for proposing as candidate for Director	he has engag	ged in important business execution and has been involve	red in the Board of
	candidate for Director		cision-making and supervisor.	
			mined that he will be able to realize the Company's manage	gement philosophy
		and contribute to the Company's sustainable growth and increase corporate value over the		
		medium to long term, we propose him as a candidate for Director.		

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's
3	Kazuki Takahashi (June 7, 1963) Reelection	Apr. 1988 Apr. 1988 Apr. 1994 Apr. 2006 Oct. 2008 Apr. 2009 Dec. 2009 Dec. 2012 Dec. 2014 Apr. 2015 Oct. 2016 Apr. 2018 Dec. 2018 Dec. 2019	Joined Sumisho Lease Co., Ltd. (currently Sumitomo Mitsui Finance & Leasing Company, Limited) Finance Department, Sumisho Lease Co., Ltd. Sales Development Department, Sumisho Lease Co., Ltd. Real Estate Business Department 1, Sumisho Lease Co., Ltd. General Manager of Structured Finance Department, FPG General Manager of Tokyo Sales Department, FPG Director and General Manager of Tokyo Sales Department, FPG Managing Executive Officer and General Manager of Tokyo Sales Department, FPG Managing Executive Officer, General Manager of Tokyo Sales Department and Sales Support Department, FPG Managing Executive Officer, General Manager of Tokyo Sales Department 1 and Sales Support Department, FPG Managing Executive Officer, General Manager of Tokyo Sales Department 1 and Sales Support Department, FPG Managing Executive officer, Sapporo Branch General Manager, FPG Managing Executive officer, Osaka Branch General Manager and Okayama Branch General Manager, FPG Managing Executive Officer, Osaka Branch General Manager, FPG Senior Managing Executive Officer, Osaka Branch General Manager, FPG Senior Managing Executive Officer, Osaka Branch General Manager, FPG Current Position) Director, FPG (Current Position)	shares owned 62,084 Shares
	Reason for proposing as candidate for Director	None Mr. Kazuki Takahashi has long served as an executive officer in charge of the Company's Sales Department and has contributed to the expansion of the company's business by leading the Sales Department utilizing his extensive sales experience and product knowledge. Having determined that he will be able to realize the Company's management philosophy and contribute to the Company's sustainable growth and increase corporate value over the medium to long term, we propose him as a candidate for Director.		

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's shares owned
No.	(Date of birth) Keiko Ohara (October 18, 1959) Reelection Outside Independent Number of Years in Office as Outside Director 3 years	Apr. 1988 Apr. 1988 Sep. 1992 Aug. 1993 Oct. 1993 Feb. 2000 Sep. 2012 Mar. 2017 Jun. 2017 Dec. 2018 Jun. 2019 Jun. 2020	Admitted as Attorney-at-law in Japan (Dai-ichi Tokyo Bar Association) Komatsu Sogo Law Office (Later, Komatsu & Koma Law Office) Weil, Gotshal & Manges LLP, New York Admitted to the Bar of the State of New York Komatsu & Koma Law Office Co-Founder and Partner, Kamiyacho International Law Office (Current Position) Adjunct lecturer, Keio University Law School (Current Position) Auditor, Save the Children Japan (Current Position) Chair, Committee on Foreign Lawyers and International Legal Practice, Japan Federation of Bar Associations (Current Position) Outside Director, FPG (Current Position) Outside Director, FUJI KYUKO CO., LTD. (Current Position) Outside Audit & Supervisory Board Member, TAISEI CORPORATION (Current Position)	
			and Partner, Kamiyacho International Law Office ector, FUJI KYUKO CO., LTD. udit & Supervisory Board Member, TAISEI TION	
	Reason for proposing as candidate for Director	Although Ms. Keiko Ohara has never been directly involved in company management in a way other than being an outside director, she has abundant experience as a lawyer and has specialized and advanced knowledge on international corporate legal affairs. As a Director, she has proactively offered her opinions and contributed to the effective strengthening of the decision-making function and supervisory function of the Board of Directors from a perspective of an outside director. Having determined that she will be able to appropriately perform her duties, we propose her as a candidate for Outside Director.		

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's shares owned
		Jun.1990	Representative Director (Current Position), Tax Consulting Group Inc. (currently Ginza K.T.C	
		Mar.1993	Consulting Inc.) Certified Public Accountant registration	
		Jul.1993	Certified Tax Accountant registration	
		Jun.2000	Outside Audit & Supervisory Board Member,	
			Nagatanien Co., Ltd. (currently Nagatanien Holdings Co., Ltd.)	
		Aug.2003	Representative Director (Current Position),	
	Eiji Sakomoto		Shochikueigagekijo Co., Ltd.	
	(November 4, 1956)	Apr.2004	Senior Partner (Current Position), Shinsoh Tax	
			Corporation (currently Ginza K.T.C. Tax	
	Reelection		Corporation)	
		Dec.2004	Outside Audit & Supervisory Board Member,	
	Outside		KOKUDO, INC. (currently PRINCE HOTELS,	
		- 1 2 006	INC.)	-
	Independent	Feb.2006	Outside Audit & Supervisory Board Member,	
		Feb.2006	PRINCE HOTELS, INC.	
5	Number of Years in	Feb.2000	Outside Audit & Supervisory Board Member (Current Position), SEIBU HOLDINGS INC.	
	Office as Outside	May.2015	Audit & Supervisory Board Member (Current	
	Director 1 year	14149.2015	Position), PRINCE HOTELS, INC.	
		Jun.2015	Outside Director (Current Position), NAGATANIEN	
			Co., Ltd. (currently Nagatanien Holdings Co., Ltd.)	
		Dec.2020	Outside Director, FPG (Current Position)	
		(Significant	concurrent positions outside the Company)	
		Senior Partn	er, Ginza K.T.C. Tax Corporation	
		-	ve Director, Shochikueigagekijo Co., Ltd.	
			lit & Supervisory Board Member, SEIBU HOLDINGS	
		INC.		
			extor, Nagatanien Holdings Co., Ltd.	. 1 1 1 . 0
			d public accountant and tax accountant, Mr. Eiji Sakomoto wealth of experience, and a great deal of insight in finan	•
		-	ed as an outside director and outside auditor at major con	_
	Reason for proposing as		nies. Having determined that he will be able to draw on t	
	candidate for Director		o effectively contribute to strengthening the decision-maki	
		-	the Board of Directors at the Company, we propose him	
		Outside Dire		

Notes:

- 1. There are no conflicts of interest between the candidate and the Company.
- 2. Ms. Keiko Ohara and Mr. Eiji Sakomoto are candidates for Outside Director
- 3. Pursuant to Article 427, Paragraph 1 of the Companies Act and the Articles of Incorporation, we have concluded agreements with Ms. Keiko Ohara and Mr. Eiji Sakomoto limiting their liabilities as provided in Article 423, Paragraph 1 of this Act. Under these agreements, their liabilities are limited to the amount set forth in laws and regulations. We intend to continue the agreement with

them if their reelections are approved.

- 4. We have concluded a liability insurance policy with an insurance company whereby the Company's directors, auditors, etc. are named as the insured persons, as stipulated in Article 430-3, Paragraph 1 of the Companies Act (Japan). The insurance policy covers the damages and legal expenses incurred by the insured, and each candidate who is appointed as a director will be included as an insured person under the insurance policy. The insurance policy is scheduled to be renewed with the same content in September 2022.
- 5. We have submitted Ms. Keiko Ohara and Mr. Eiji Sakomoto as Independent Officers prescribed by Tokyo Stock Exchange, Inc., and intend to submit them as Independent Officers to Tokyo Stock Exchange, Inc. once again if their reelections are approved.

Proposal 4: Election of Three (3) Audit & Supervisory Board Members

The terms of office of all three Audit & Supervisory Board Members will expire at the close of the 20th Ordinary General Meeting of Shareholders. Therefore, we hereby propose the election of three Audit & Supervisory Board Members. This Proposal has obtained the consent of Audit & Supervisory Board.

The candidate for Audit & Supervisory Board Members is as follows.

Candidate No.	Name (Date of birth)		Career summary, position and responsibilities (significant concurrent positions outside the Company)		
1	Tomokatsu Yoshitoshi (October 4, 1952) Reelection Outside Independent Number of Years in Office as Audit & Supervisory Board Member 9 years	` •	Joined The Long-Term Credit Bank of Japan, Limited (currently Shinsei Bank) Joined ING Life Insurance Co.,Ltd. (currently NN Life Insurance Company, Ltd.) Representative Director, ING Mutual Funds Management Company (Japan), Ltd. (currently NN Investment Partners (Japan) Co., Ltd.) Advisor, Medical corporation SHOEIKAI Audit & Supervisory Board Member, FPG (Current Position) Audit & Supervisory Board Member, FPG Trust Co., Ltd. (Current Position) Director, AEON Bank, Ltd. (Current Position) Director, AEON Credit Service(M)Berhad concurrent positions outside the Company) ervisory Board Member, FPG Trust Co., Ltd.	shares owned	
	Reason for proposing as candidate for Audit & Supervisory Board Member		Mr. Tomokatsu Yoshitoshi has held important positions at financial institutions and has a wealth of experience and a wide extensive knowledge regarding finance. He has been utilizing this experience and knowledge to he has audit the Company from a position independent of management while making fair and appropriate proposals regarding the audit of corporate auditors. Having determined that he will be able to appropriately		
		-	luties, we propose him as an Outside Audit & Supervisor		

Candidate No.	Name (Date of birth)	Career summary, position and responsibilities (significant concurrent positions outside the Company)		Number of the Company's shares owned
		Apr.1977	Joined The Long-Term Credit Bank of Japan, Limited	
		•	(currently Shinsei Bank)	
		Jun.2004	Chairman, SHINKI Co., Ltd.	
		Jun.2005	President, SHINKI Co., Ltd.	
		May.2009	Senior Advisor, APLUS Co., Ltd. (currently APLUS	
	Hitoshi Tsunemine	·	FINANCIAL Co., Ltd.)	
	(October 9, 1953)	Jun.2009	President and CEO, APLUS Co., Ltd. (currently	
			APLUS FINANCIAL Co., Ltd.)	
	Reelection	Apr.2011	Chairman, APLUS Co., Ltd. (currently APLUS	
			FINANCIAL Co., Ltd.)	
	Outside	Jun.2011	Senior Advisor, APLUS, APLUS Co., Ltd. (currently	
	T 1 1		APLUS FINANCIAL Co., Ltd.)	-
	Independent	Dec.2013	Audit & Supervisory Board Member, FPG (Current	
			Position)	
2	Number of Years in	Nov.2019	Audit & Supervisory Board Member, NORTH	
	Office as Audit &		JAPAN AIRLINES CO., LTD. (Current Position)	
	Supervisory Board	Apr.2020	Audit & Supervisory Board Member, KEN FIRST	
	Member 8 years		CO., LTD. (Currently FPG Technology Co., Ltd.)	
			(Current Position)	
		` •	concurrent positions outside the Company)	
		_	pervisory Board Member, NORTH JAPAN AIRLINES	
		CO., LTD.		
		-	ervisory Board Member, FPG Technology Co., Ltd.	
		utilizing this experience and knowledge to he has audit the Company from a position independent of management while making fair and appropriate proposals regarding the audit of corporate auditors. Having determined that he will be able to appropriately		
	Reason for proposing as			
	candidate for Audit &			
	Supervisory Board			
	Member			
		perform his	duties, we propose him as an Outside Audit & Supervisor	y Board Member.

Candidate	Name		Career summary, position and responsibilities	Number of the Company's	
No.	(Date of birth)	(signi	(significant concurrent positions outside the Company)		
		Apr.1984	Joined The Industrial Bank of Japan, Limited.		
			(currently Mizuho Bank, Ltd.)		
		Jul.1993	Joined IBJ Securities Co., Ltd. (currently Mizuho		
			Securities Co., Ltd.)		
		Feb.2008	Deputy President, Mizuho International plc.		
		May.2011	Deputy President, Mizuho Securities Asia Limited.		
		Jan.2012	President, Mizuho Securities Asia Limited.		
		Apr.2014	General Manager, Internal Audit Department,		
	Hideyuki Kawashima		Mizuho Securities Co., Ltd.		
	(December 27, 1961)	Apr.2016	Executive officer, General Manager, Internal Audit		
			Department, Mizuho Securities Co., Ltd.		
	Newly elected	Apr.2017	Executive Managing Director, Head of Internal Audit		
			Group., Mizuho Securities Co., Ltd., Managing		
	Outside		Executive Officer, deputy Head of Internal Audit,	-	
			Mizuho Financial Group, Inc., and Member of Board		
3	Independent		of Directors, Mizuho International plc.		
3		Apr.2019	Advisor, Mizuho Securities Co., Ltd., and Corporate		
			Auditor, Mizuho Securities Principal Investment Co.,		
			Ltd.		
		Jun.2019	Member of the Board of Directors and the Audit and		
			Supervisory Committee, Mizuho Securities Co., Ltd.,		
			Advisor for the Audit Committee, Mizuho Financial		
			Group, Inc., and Corporate Auditor, Mizuho		
			Securities Principal Investment Co., Ltd.		
		(Significant	concurrent positions outside the Company)		
		None			
		Mr. Hideyul	ki Kawashima has held important positions at domestic an	d overseas bases of	
	Reason for proposing as	major finan	cial institutions and has a wealth of experience and ex	tensive knowledge	
	candidate for Audit &	regarding fi	nance. We deem him capable of utilizing this experience	and knowledge to	
	Supervisory Board	audit the Co	mpany from a position independent of Company manager	ment while making	
	Member	fair and app	propriate proposals regarding the audit of corporate audi	tors, and therefore	
		propose to n	propose to newly elect him as an Outside Audit & Supervisory Board Member.		

Notes:

- 1. There are no conflicts of interest between the candidate and the Company.
- 2. Each candidate is a candidate for Outside Audit & Supervisory Board Members.
- 3. Mr. Tomokatsu Yoshitoshi is currently an Audit & Supervisory Board Member of FPG Trust Co., Ltd., a specific business operator of the Company.
- 4. Mr. Hitoshi Tsunemine is currently an Audit & Supervisory Board Member of NORTH JAPAN AIRLINES CO., LTD and FPG Technology Co., Ltd, both of which are specific business operators of the Company.
- 5. Pursuant to Article 427, Paragraph 1 of the Companies Act and the Articles of Incorporation, we have concluded agreements with Mr. Tomokatsu Yoshitoshi and Mr. Hitoshi Tsunemine limiting their liabilities as provided in Article 423, Paragraph 1 of this Act. Under these agreements, their liabilities are limited to the amount set forth in laws and regulations. We intend to continue the agreement with them if their reelections are approved. In addition, if the election of Mr. Hideyuki Kawashima is approved, we will conclude a new agreement.

- 6. We have concluded a liability insurance policy with an insurance company whereby the Company's directors, auditors, etc. are named as the insured persons, as stipulated in Article 430-3, Paragraph 1 of the Companies Act (Japan). The insurance policy covers the damages and legal expenses incurred by the insured, and each candidate who is appointed as an Audit & Supervisory Board Members will be included as an insured person under the insurance policy. The insurance policy is scheduled to be renewed with the same content in September 2022.
- 7. We have submitted Mr. Tomokatsu Yoshitoshi and Mr. Hitoshi Tsunemine as independent officers prescribed by the Tokyo Stock Exchange, and intend to submit them as independent officers in the same role again if their re-elections are approved. In addition, Mr. Hideyuki Kawashima meets the requirements for an independent officer as stipulated by the exchange, and if his appointment is approved, he will be notified to the exchange as an independent officer.

(Reference: Skill Matrix of Directors and Audit & Supervisory Board Members)

			Corporate management	Sales/Marketing	Finance	Accounting/Tax Affairs	Innovation	Human resources	Legal/Compliance	Global	Sustainability/SDGs
Hisanaga Tanimura	Male	CEO	•	•	•	•	•		•	•	•
Tadashi Ishiguro	Male	Director	•	•	•	•		•	•	•	•
Kazuki Takahashi	Male	Director		•	•	•	•				
Keiko Ohara	Female	Director (Outside)							•	•	•
Eiji Sakomoto	Male	Director (Outside)	•	•	•	•					•
Tomokatsu Yoshitoshi	Male	Auditor (Outside)	•	•	•			•		•	
Hitoshi Tsunemine	Male	Auditor (Outside)	•		•			•			
Hideyuki Kawashima	Male	Auditor (Outside)	•	•	•				•	•	

Note:

The above list does not represent all the knowledge and experience of each candidate.

Proposal 5: Election of One (1) Substitute Audit & Supervisory Board Member

One Substitute Audit & Supervisory Board Member will be appointed in advance in case the number of Audit & Supervisory Board Members stipulated by law is insufficient. The appointment of Substitute Audit & Supervisory Board Members may be canceled by a resolution of the Board of Directors with the consent of the Audit & Supervisory Board only before taking office. This Proposal has obtained the consent of the Audit & Supervisory Board.

The candidate for Substitute Audit & Supervisory Board Member is as follows.

Name (Date of birth)	(signit	Number of the Company's shares owned					
	Apr.1976	Joined Sumitomo Trust and Banking Co., Ltd. (currently Sumitomo Mitsui Trust Bank, Limited)					
	Dec.1993	Head of Planning Team of Treasury Department, Sumitomo Trust and Banking Co., Ltd.					
I "W. 1	Jan.1997	President, The Sumitomo Trust and Banking (Luxembourg) S.A. (currently Sumitomo Mitsui Trust					
Junji Watanabe (January 15, 1954)	Nov.2001	Bank (Luxembourg) S.A.) Head of Overseas and Credit Risk Audit Team, Internal Audit Department, Sumitomo Trust and					
Substitute		Banking Co., Ltd. (currently Sumitomo Mitsui Trust Bank, Limited)	-				
	Aug.2010	General Manager of Internal Audit Department, TENMA Corporation.					
	Jan.2014	In charge of overseas bases of the Internal Audit Department, Sumitomo Mitsui Trust Bank, Limited					
	Sep.2016	General Manager of Internal Audit Department, FPG					
	Feb.2019	Hospital Secretary (Current Position), Medical					
		corporation Yotetsukai					
	(Significant concurrent positions outside the Company)						
	Hospital Secretary, Medical corporation Yotetsukai						
Reason for proposing as	Mr. Junji Watanabe has held important positions at domestic and overseas bases of major						
candidate for Substitute	financial institutions and has a wealth of experience and extensive knowledge regarding						
Audit & Supervisory	finance. We deem him capable of utilizing this experience and knowledge to make fair						
Board Member	and appropriate proposals in the audit of corporate auditors, and therefore propose to elect						
Dould Melliool	him as a Substitute Audit & Supervisory Board Member.						

Notes:

- 1. There are no conflicts of interest between the candidate and the Company.
- 2. The candidate was in the Internal Audit Department of the Company from September 2016 to August 2021.
- 3. If a candidate is appointed as an Audit & Supervisory Board Member, Pursuant to Article 427, Paragraph 1 of the Companies Act and the Articles of Incorporation, we will conclude a agreement with the candidate limiting their liabilities as provided in Article 423, Paragraph 1 of this Act. Under these agreements, their liabilities are limited to the amount set forth in laws and regulations.
- 4. We have concluded a liability insurance policy with an insurance company whereby the Company's directors, auditors, etc. are named as the insured persons, as stipulated in Article 430-3, Paragraph 1 of the Companies Act (Japan). The insurance policy covers the damages and legal expenses incurred by the insured, and a candidate who is appointed as an Audit & Supervisory Board Members will be included as an insured person under the insurance policy. The insurance policy is scheduled to be renewed with the same content in September 2022.

Proposal 6: Revision of Remuneration for Outside Audit & Supervisory Board Members

The amount of remuneration for the Company's Audit & Supervisory Board Members has been approved as no more than 50 million yen per year (of which 30 million yen or less per year for Outside Audit & Supervisory Board Members) at the 14th Ordinary General Meeting of Shareholders held on December 22, 2015.

Currently, there are three Audit & Supervisory Board Members (including three Outside Audit & Supervisory Board Members). From the perspective of actively securing Outside Audit & Supervisory Board Members in building the optimal Audit & Supervisory Board system and strengthening the functions of the Audit & Supervisory Board, we would like to keep the current annual amount of compensation for Audit & Supervisory Board Members under 50 million yen and abolish the upper limit of 30 million yen per year set for Outside Audit & Supervisory Board Members.

- END -