(Unit: Millions of USD)

Russia \$21 billion

China

\$541 billion

Japan

\$422 billion (8.6%)

✓ Oceania

\$90 billion

**ASEAN** 

\$102 billion (2.1%)

# Profit growth in the U.S., which has the world's largest insurance market, and stable growth in Japan, which has the world's third-largest market (No. 4 in non-life insurance, and No. 3 in life insurance), are the key.

The global insurance market in 2017 was worth \$4,891 billion, with the U.S. in first place for both life and non-life insurance. Following China, Japan was in third place with the fourth largest non-life insurance and the third largest life insurance markets.

#### ■ Ten Largest Insurance Markets in Direct Premiums Written for Life Insurance and Non-life Insurance in 2017\*1

|         |                         |               | Non-life              | Total premiums |                            |                               |  |  |
|---------|-------------------------|---------------|-----------------------|----------------|----------------------------|-------------------------------|--|--|
| Ranking | Country                 | Life premiums | premiums <sup>2</sup> | Amount         | Change against<br>2016 (%) | Share of the global total (%) |  |  |
| 1       | United States*3,4       | 546,800       | 830,315               | 1,377,114      | 2.0                        | 28.15                         |  |  |
| 2       | China <sup>*5</sup>     | 317,570       | 223,876               | 541,446        | 16.2                       | 11.07                         |  |  |
| 3       | Japan <sup>*4, 6</sup>  | 307,232       | 114,818               | 422,050        | -6.5                       | 8.63                          |  |  |
| 4       | United Kingdom*4        | 189,833       | 93,499                | 283,331        | -2.6                       | 5.79                          |  |  |
| 5       | France*7                | 153,520       | 88,083                | 241,603        | 1.8                        | 4.94                          |  |  |
| 6       | Germany*7,8             | 96,973        | 126,005               | 222,978        | 3.8                        | 4.56                          |  |  |
| 7       | South Korea*4,6         | 102,839       | 78,378                | 181,218        | 2.4                        | 3.70                          |  |  |
| 8       | Italy*4                 | 113,947       | 41,562                | 155,509        | -2.6                       | 3.18                          |  |  |
| 9       | Canada <sup>*4, 9</sup> | 51,592        | 67,927                | 119,520        | 5.5                        | 2.44                          |  |  |
| 10      | Taiwan                  | 98,602        | 18,873                | 117,474        | 15.8                       | 2.40                          |  |  |

\*1: Before reinsurance

- \*2: Includes personal accident insurance and health insurance
- \*3: Non-life premiums include state funds. Life insurance premiums include the estimated value of group annuities
- premiums \*4: Estimated figures
- \*5: Provisional figures \*6: Fiscal year between April 1, 2017 and March 31, 2018
- \*7: Figure for non-life premiums is
- \*8: Figure for life premiums is an estimate
- \*9: Net premiums are shown for life premium amount

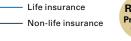
#### Source: Swiss Re Institute, sigma No. 3, 2018

# ■ Life and Non-Life Insurance Premiums in 2017, and Penetration through 1960–2017

**Western Europe** 

\$1,416 billion

(28.9%)

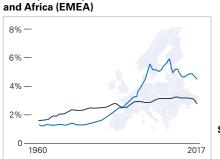


Developed Europe, Middle East,



#### Insurance Penetration through 1960–2017 (Ratio of Insurance Premiums to GDP)

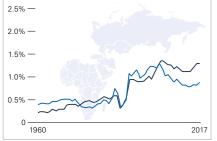
(Ratio of Insurance Premiums to GDP)



Africa \$66 billion

# (1.3%)

# Emerging EMEA •-





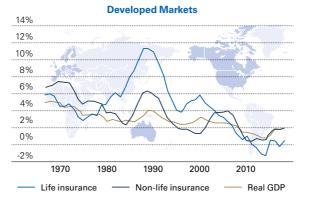
India

\$98 billion

# In addition to stable growth in developed markets, capturing booming emerging markets is the key.

Non-life premiums grow in tandem with economic growth in developed markets. However, in emerging markets, which have low levels of insurance penetration and upward trends in populations, insurance premiums show growth that exceeds economic growth. Note that increases in life premiums are greatly impacted by such factors as interest rates, market regulations, and taxation systems, so they are not necessary linked to economic growth.

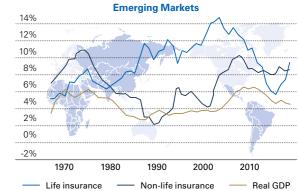
# ■ Growth in Non-life and Life Premiums, and Growth in Real GDP (Seven-Year Moving Average)



**North America** 

\$1,496 billion

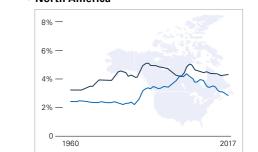
(30.6%)



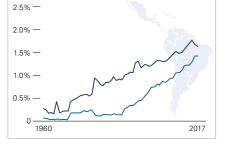
Source: Swiss Re Institute, sigma No. 3, 2018

#### Insurance Penetration through 1960-2017 (Ratio of Insurance Premiums to GDP)









Source: Swiss Re Institute, sigma No. 3, 2018

**Developed Asia-Pacific** 

1960 2017

**Central** and **South America** \$167 billion (3.4%)

(of which, Brazil)

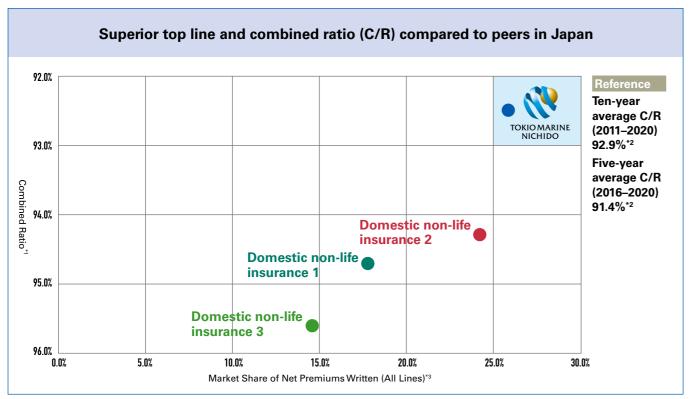
\$83 billion

(1.7%)

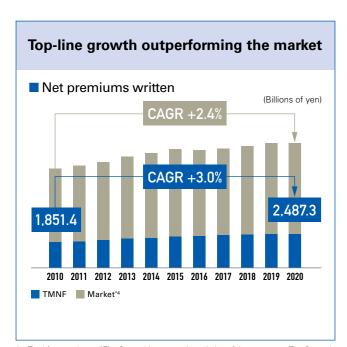
# Established Top Level Businesses Inside and Outside of Japan



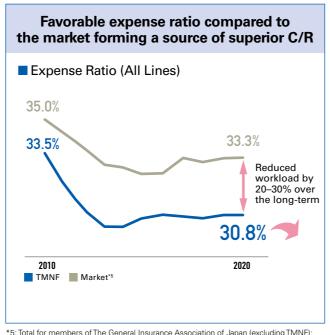
We continue to generate stable profits as a leader in the industry with both superior top line and profits (combined ratio) compared to peers in Japan.



- \*1: Combined ratio based on private insurance El basis
- \*2: Combined ratio based on private insurance EI basis adjusting natural catastrophes normalized to an average annual level
- \*3: Total for members of The General Insurance Association of Japan (excluding TMNF); source: The General Insurance Association of Japan and each company's website



\*4: Total for members of The General Insurance Association of Japan: source: The General Insurance Association of Japan website and Insurance Statistics (Sompo Toukeigo)



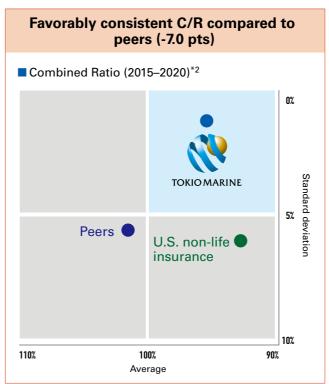
source: The General Insurance Association of Japan and each company's website

# **Overseas: Developed countries**

We maintain a top class position mainly in specialty insurance generating stable and high profitability



U.S. commercial lines Top 10 in specialty insurance market\*1



- \*1: U.S. Commercial P&C direct premiums written in FY2020; source; S&P Global
- \*2: Tokio Marine's combined ratio total for North America Combined ratio for U.S. Non-life insurance business for the following companies Peers: median of Allianz, AXA, Chubb, and Zurich
- U.S. non-life insurance: median of non-life insurers focused on commercial lines in the U.S. with market cap of 4 trillion yen or more selected by the Company (Chubb, Travelers, AIG): source: S&P Global



UK Lloyd's Top class player\*4



- \*3: Local managerial accounting basis
- \*4: Source: Lloyd's Annual Report
- \*5: Excludes impacts of COVID-19

# Overseas: Emerging countries

We have established a strong position by capturing high market growth



\*6: Non-life premiums: NWP for TMHD and GWP for the market: source Swiss Re

| Growing in Brazil and Thailand into a scale of |
|--|
| several to tens of billions of yen             |

|                       | Brazil 🔷                                    | Thailand                                     |  |
|-----------------------|---|--|--|
| Market size*6 (2019)  | ¥3.6 trillion<br>(Largest in Latin America) | ¥1.0 trillion<br>(Largest in Southeast Asia) |  |
| Market share*7 (2019) | No.6<br>(5%)                                | No.4<br>(8%)                                 |  |
| Bottom line (2020)    | ¥11.0 bn<br>(YoY+40%**)                     | ¥ <b>4.5</b> bn<br>(YoY+1%*8)                |  |

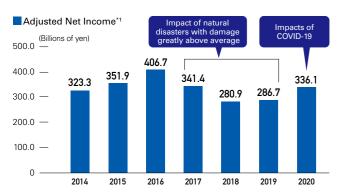
- \*7: Source: SUSEP for Brazil and local insurance rating organization for Thailand
- \*8: Local currency basis

# Marine Holdings, Inc. | Integrated Annual Report 2021

# **Financial Highlights**

# Promoting risk diversification and generating stable profits

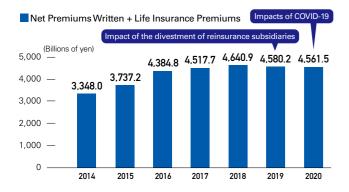
As a result of building a well-balanced business portfolio both geographically and in business terms, we have been able to generate stable profits even in the past few years that have seen a number of large natural disasters.



\*1: Indicator used for business plans and shareholder return; please see page 126 for details.

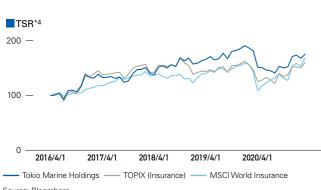
#### Steady expansion of Top-Line

Excluding the impact of the divestment of reinsurance subsidiaries in the amount of approximately ¥130 billion, insurance premiums are steadily increasing due to organic growth and the disciplined execution of M&A.



# Shareholder value growing with TSR greatly outperforming market

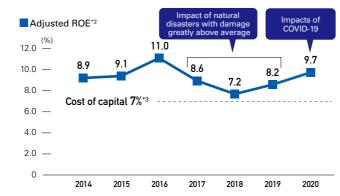
Total shareholder return (TSR), an indicator of the capital returns achieved after reinvestment of dividends, is greatly outperforming that of peers in Japan and overseas.



#### Source: Bloomberg \*4. Stock prices on April 1, 2016 are set at an index value of 100.

#### Pursuit of higher capital efficiency

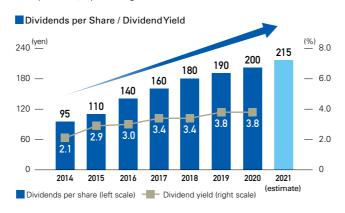
We are aiming to improve capital efficiency by revising our business portfolio, strengthening control of natural disaster risks and continuing to sell business-related equities.



\*2: Indicator used for business plans and shareholder return; please see page 126 for details
\*3: Return expected by investors; calculated using the capital asset pricing model (CAPM).

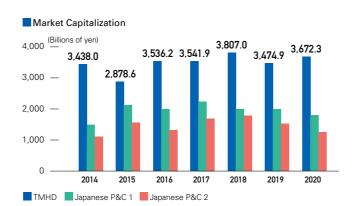
#### 10 consecutive years of higher dividends projected

The dividend per share for fiscal 2020 was increased by ¥10 compared to the previous year to ¥200. In fiscal 2021, we plan to provide a dividend of ¥215 per share, representing a ¥15 increase.



#### Steady growth in corporate value

Market capitalization as a result of evaluations from the capital markets greatly exceeds other insurance groups in Japan.



# **Non-Financial Highlights**

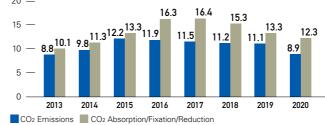
#### Achieved carbon neutrality\*1 for eight years running and established new targets

Tokio Marine Group has achieved carbon neutrality\*1 in its business activities for eight years running since fiscal 2013 through its mangrove planting activities. In addition, we have formulated new targets for 2030 regarding climate change countermeasures, and we will accelerate initiatives in this area going forward.

#### New targe

- CO2 emissions reduction target\*: reduce by 60% compared to fiscal 2015
- Renewable energy introduction rate target: 100% at main business locations
  Company-owned vehicles: switch all company-owned vehicles of TMNF and TMNL to EVs

 Company-owned vehicles: switch all company-owned vehicles of TMNF and TMNL to EV 20 (10,000 tons)

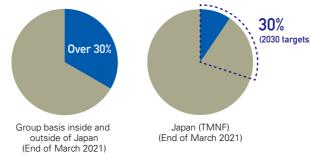


\*1: CO<sub>2</sub> emissions associated with our own business activities (Scope 1 [direct emissions] + Scope 2 [indirect emissions] + Scope 3 [other indirect emissions, categories 1, 3, 5, and 6] based on the GHG Protocol standards)

#### Eliminating the gender gap

We are actively working to eliminate the gender gap as part of our growth strategy.





# Selected for inclusion in the Health & Productivity Stock Selection program for six years running

We continue to work on health and productivity management across the Group, knowing that this forms an important element of our corporate philosophy to be a "Good Company".



# Contributing to local communities through assistance for BCP formulation

We are contributing to building a disaster-resilient society while working closely with local governments.

#### Cumulative Total of Collaboration Agreements with Local Governments\*2

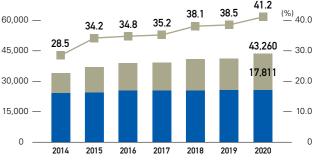
| Prefectures                     | 38 |
|---------------------------------|----|
| Ordinance-<br>designated cities | 10 |
| Other cities                    | 52 |

\*2: Collaboration agreements on regional revitalization including BCP formulation assistance, etc.

#### Worldwide promotion of diversity

Tokio Marine Group is drawing on its strength arising from the unique corporate cultures of Group companies and a diverse human resource pool.

#### Number of Employees

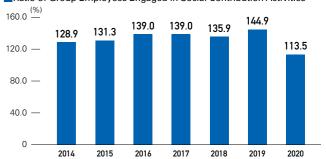


Japan (left scale) Overseas (left scale) - Ratio of employees overseas (right scale)

#### Active participation in social contribution activities

Tokio Marine Group employees are actively engaged in activities for reducing environmental impacts and preserving the environment as well as for promoting disaster-prevention awareness, supporting post-disaster restoration and assisting persons with disabilities.

#### ■Ratio of Group Employees Engaged in Social Contribution Activities\*3



\*3: Total for Tokio Marine Holdings and major domestic subsidiaries; the aggregate number of participants is used for the numerator.

# **Main Financial and Non-Financial Data**

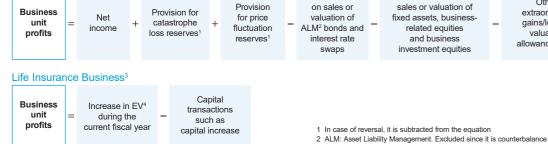
|  | (Yen in millions unless otherw |            |            |            |            |            | s otherwise indicated) |            |            |            |            |
|--|--------------------------------|------------|------------|------------|------------|------------|------------------------|------------|------------|------------|------------|
|  | FY2010                         | FY2011     | FY2012     | FY2013     | FY2014     | FY2015     | FY2016                 | FY2017     | FY2018     | FY2019     | FY2020     |
| Performance Indicators (Consolidated)                  |                                |            |            |            |            |            |                        |            |            |            |            |
| Ordinary income  | 3,288,605                      | 3,415,984  | 3,857,769  | 4,166,130  | 4,327,982  | 4,579,076  | 5,232,602              | 5,399,115  | 5,476,720  | 5,465,432  | 5,461,195  |
| Net premiums written                                   | 2,272,117                      | 2,324,492  | 2,558,010  | 2,870,714  | 3,127,638  | 3,265,578  | 3,480,478              | 3,564,747  | 3,587,400  | 3,598,396  | 3,606,548  |
| Ordinary profit  | 126,587                        | 160,324    | 207,457    | 274,386    | 358,182    | 385,825    | 387,659                | 344,939    | 416,330    | 363,945    | 266,735    |
| Net income attributable to owners of the parent        | 71,924                         | 6,001      | 129,578    | 184,114    | 247,438    | 254,540    | 273,856                | 284,183    | 274,579    | 259,763    | 161,801    |
| Comprehensive income                                   | (196,554)                      | (10,558)   | 548,251    | 442,277    | 997,024    | (14,543)   | 169,603                | 500,528    | 42,871     | 2,737      | 465,071    |
| Financial Indicators (Consolidated)                    |                                |            |            |            |            |            |                        |            |            |            |            |
| Net assets   | 1,904,477                      | 1,857,465  | 2,363,183  | 2,739,114  | 3,609,655  | 3,512,656  | 3,569,760              | 3,835,536  | 3,603,741  | 3,426,675  | 3,722,780  |
| Total assets   | 16,528,644                     | 16,338,460 | 18,029,442 | 18,948,000 | 20,889,670 | 21,855,328 | 22,607,603             | 22,929,935 | 22,531,402 | 25,253,966 | 25,765,368 |
| Capital ratio (%)                                      | 11.41                          | 11.26      | 12.98      | 14.32      | 17.13      | 15.94      | 15.67                  | 16.59      | 15.86      | 13.35      | 14.22      |
| Return on equity: ROE (%)                              | 3.55                           | 0.32       | 6.20       | 7.29       | 7.87       | 7.21       | 7.79                   | 7.74       | 7.44       | 7.48       | 4.60       |
| Consolidated solvency margin ratio (%)                 | _                              | 717.8      | 737.0      | 728.4      | 781.3      | 791.4      | 897.3                  | 879.3      | 854.2      | 845.8      | 896.5      |
| Stock-related Information                              |                                |            |            |            |            |            |                        |            |            |            |            |
| Net assets per share (Yen)                             | 2,460                          | 2,399      | 3,052      | 3,536      | 4,742      | 4,617      | 4,722                  | 5,245      | 5,058      | 4,832      | 5,285      |
| Net income per share—Basic (Yen)                       | 92                             | 7          | 168        | 239        | 323        | 337        | 363                    | 382        | 383        | 369        | 232        |
| Dividends per share (Yen)                              | 50                             | 50         | 55         | 70         | 95         | 110        | 140                    | 160        | 180        | 190        | 200        |
| Dividends total (100 million yen)                      | 385                            | 383        | 421        | 537        | 721        | 830        | 1,053                  | 1,176      | 1,280      | 1,330      | 1,391      |
| Number of shares outstanding at year-end (Thousands)   | 804,524                        | 804,524    | 769,524    | 769,524    | 757,524    | 757,524    | 753,024                | 748,024    | 710,000    | 702,000    | 697,500    |
| Share price at year-end (Yen)                          | 2,224                          | 2,271      | 2,650      | 3,098      | 4,538.5    | 3,800      | 4,696                  | 4,735      | 5,362      | 4,950      | 5,265      |
| Price-to-earnings ratio: PER (Ratio)                   | 24.05                          | 290.41     | 15.69      | 12.91      | 14.01      | 11.27      | 12.92                  | 12.37      | 14.00      | 13.39      | 22.68      |
| Price-to-book value ratio:<br>PBR (Ratio)              | 0.90                           | 0.95       | 0.87       | 0.88       | 0.96       | 0.82       | 0.99                   | 0.90       | 1.06       | 1.02       | 0.99       |
| Key Performance Indicators                             |                                |            |            |            |            |            |                        |            |            |            |            |
| Adjusted net income (100 million yen)                  | _                              | 307        | 1,631      | 2,437      | 3,233      | 3,519      | 4,067                  | 3,414      | 2,809      | 2,867      | 3,361      |
| Adjusted net assets (100 million yen)                  | _                              | 23,016     | 27,465     | 31,725     | 41,034     | 35,993     | 38,124                 | 40,864     | 37,631     | 32,409     | 34,666     |
| Adjusted ROE (%)                                       | _                              | 1.3        | 6.5        | 8.2        | 8.9        | 9.1        | 11.0                   | 8.6        | 7.2        | 8.2        | 9.7        |
| Adjusted BPS (Yen)                                     | _                              | 3,001      | 3,580      | 4,135      | 5,437      | 4,769      | 5,082                  | 5,633      | 5,325      | 4,643      | 5,326      |
| Adjusted EPS (Yen)                                     | _                              | 40         | 212        | 317        | 423        | 466        | 539                    | 459        | 391        | 408        | 482        |
| Adjusted PBR (Ratio)                                   | _                              | 0.76       | 0.74       | 0.75       | 0.83       | 0.80       | 0.92                   | 0.84       | 1.01       | 1.07       | 0.99       |
| Environmental, Social and Governance (ESG) Information |                                |            |            |            |            |            |                        |            |            |            |            |
| Number of employees                                    | 29,758                         | 30,831     | 33,006     | 33,310     | 33,829     | 36,902     | 38,842                 | 39,191     | 40,848     | 41,101     | 43,260     |
| Number of employees outside Japan                      | 5,565                          | 6,207      | 8,687      | 9,102      | 9,640      | 12,612     | 13,525                 | 13,803     | 15,557     | 15,814     | 17,811     |
| CO₂ emissions (Tons)                                   | 73,692                         | 75,277     | 93,311     | 87,971     | 98,317     | 122,280    | 119,420                | 115,244    | 111,509    | 111,172    | 89,894     |
| CO <sub>2</sub> fixation/reduction effect (Tons)       | 58,000                         | 75,925     | 84,360     | 100,951    | 113,310    | 133,447    | 163,459                | 163,521    | 153,335    | 133,617    | 123,531    |

Dividends per share for FY2018, FY2019, and FY2020 do not include one-time dividends of approximately ¥50.0 billion, ¥25.0 billion, and ¥25.0 billion, respectively.
 The Key Performance Indicators have been newly defined in FY2015 and figures for FY2011 and thereafter have been restated.
 The main reason for the increase in CO<sub>2</sub> emissions from FY2015 was the expansion of coverage for calculation of Scope 3 (Other Indirect Emissions).

<sup>Notes: 1. With the application of "Accounting Standard for Business Conbinations" (Accounting Standards Board of Japan ("ASBJ") Statement No.21), the former Net income is Net income attributable to owners of the parent from FY2015.
2. Number of employees is staff head-count currently at work.
3. Figures for Comprehensive income, consolidated solvency margin ratio, and number of employees outside Japan are provided beginning with the fiscal year from which data collection and disclosure began.</sup> 

#### Adjusted Net Income, Adjusted Net Assets, and Adjusted ROE Tokio Marine Group has set adjusted net income, adjusted net assets, and adjusted ROE, as defined below, as indicators for its management plans and shareholder return to enhance transparency and comparability as well as ensure linkage with shareholder return. These are indicators that clarify profit or loss attributable to the reporting period, excluding the effect of various reserves specific to the Japanese insurance business as well as deducting special factors of the period such as gains or losses on sales or valuation of assets, etc. **Adjusted Net Income** Gains or losses on Provision for Provision for Provision for Adjusted Net income sales or valuation of catastrophe loss contingency price fluctuation ALM3 bonds and net income (consolidated)1 reserves<sup>2</sup> reserves2 reserves2 interest rate swaps Gains or losses on Amortization of Other extraordinary sales or valuation goodwill and gains/losses, of fixed assets and other intangible valuation business investfixed assets allowances, etc. Adjusted Net Assets Goodwill and Adjusted Net assets Catastrophe Contingency Price fluctuation other intangible net assets (consolidated) loss reserves reserves reserves fixed assets Adjusted ROE 1 Net income attributable to owners of the parent 2 In case of reversal, it is subtracted from the equation 3 ALM: Asset Liability Management. Excluded since it is Adjusted Adjusted Adjusted ROE net income net assets counterbalance of ALM-related liabilities 4 Average balance basis **Business Unit Profits** From the perspective of accurately assessing corporate value including economic value, etc., and expanding it in the longterm, business unit profits are defined as below. Non-Life Insurance Business

Gains or losses



- - Net income determined in accordance with financial accounting principles

of Al M-related liabilities

Gains or losses on

Other

extraordinary

allowances, etc.

gains/losses,

- 3 For some of the life insurance companies, Business Unit Profit is calculated by using the definition in other businesses (head office expenses, etc., are deducted from profits)
- 4 EV: Embedded Value. An index that shows the sum of the net present value of profits to be gained from policies in-force and the net asset value

#### **Overview of Business Results (Unaudited)**

#### 1. Consolidated Results of Operations

During the fiscal year 2020, after a significant slowdown due to the spread of coronavirus disease 2019 (COVID-19), the world economy and Japanese economy showed signs of recovery with the resumption of economic activity. However, the situation remained severe due to the renewed spread of COVID-19. Meanwhile, the market environment improved and share prices rose significantly, due to the expansive fiscal and monetary policies implemented by major countries in response to the economic downturn.

Under these circumstances, as a result of our efforts to expand our domestic and overseas business, which is centered on non-life insurance and life insurance, our consolidated results of operations for the fiscal year 2020 were as follows:

Ordinary income decreased by 4.2 billion yen to 5,461.1 billion yen from the previous fiscal year, the main components of which were Underwriting income of 4,669.9 billion yen and Investment income of 661.4 billion yen. Ordinary expenses increased by 92.9 billion yen to 5,194.4 billion yen from the previous fiscal year, the main components of which were Underwriting expenses of 4,185.3 billion yen, Investment expenses of 79.5 billion yen, and Operating and general administrative expenses of 900.9 billion yen.

As a result, Ordinary profit decreased by 97.2 billion yen to 266.7 billion yen from the previous fiscal year.

Net income attributable to owners of the parent, composed of Ordinary profit plus Extraordinary gains minus Extraordinary losses and Total income taxes, decreased by 97.9 billion yen to 161.8 billion yen from the previous fiscal year.

#### **Domestic Non-Life Insurance (Unaudited)**

In the Domestic non-life insurance business, Ordinary income decreased by 21.5 billion yen to 2,760.9 billion yen from the previous fiscal year. Ordinary profit decreased by 36.6 billion yen to 142.8 billion yen from the previous fiscal year. Figures pertaining to insurance underwriting and investment in the Domestic non-life insurance business are as follows.

#### Underwriting

Direct premiums written (including deposit premiums from policyholders)

(Yen in millions)

|                                     | FY2020<br>(April 1, 2020 to March 31, 2021) |                       |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                       |                    |  |
|-------------------------------------|---|-----------------------|-----------------------|---|-----------------------|--------------------|--|
|                                     | Amount                                      | Composition ratio (%) | Rate of change<br>(%) | Amount                                      | Composition ratio (%) | Rate of change (%) |  |
| Fire and allied lines               | 490,423                                     | 17.80                 | 5.11                  | 466,568                                     | 16.88                 | 11.93              |  |
| Hull and cargo                      | 67,958                                      | 2.47                  | (4.98)                | 71,519                                      | 2.59                  | 5.70               |  |
| Personal accident                   | 239,033                                     | 8.68                  | (9.81)                | 265,036                                     | 9.59                  | 2.36               |  |
| Voluntary automobile                | 1,230,897                                   | 44.68                 | 2.57                  | 1,200,041                                   | 43.42                 | 1.29               |  |
| Compulsory automobile liability     | 238,263                                     | 8.65                  | (15.48)               | 281,885                                     | 10.20                 | (0.43)             |  |
| Others                              | 488,379                                     | 17.73                 | 2.01                  | 478,778                                     | 17.32                 | 2.85               |  |
| Total                               | 2,754,954                                   | 100.00                | (0.32)                | 2,763,830                                   | 100.00                | 3.25               |  |
| Deposit premiums from policyholders | 65,122                                      | 2.36                  | (15.47)               | 77,041                                      | 2.79                  | (4.41)             |  |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments

2. Direct premiums written including deposit premiums from policyholders = Gross premiums written - Surrender benefits of direct policies - Other refunds of direct policies (including deposit premiums from policyholders)

# Net premiums written

(Yen in millions) FY2020 (April 1, 2020 to March 31, 2021) FY2019 (April 1, 2019 to March 31, 2020) Composition ratio (%) Rate of change Composition ratio Rate of change (%) (%) 345.980 14.17 Fire and allied lines 376,596 15.42 8.85 14.25 65,307 4.12 Hull and cargo 61,430 2.52 (5.94)2.69 Personal accident 167,171 6.85 (9.89)185,527 7.64 2.93 Voluntary automobile 1,226,102 50.21 2.55 1,195,587 49.24 1.32 Compulsory automobile liability 253,271 10.37 (13.95)294,319 12.12 2.14 Others 357,517 14.64 4.79 341,176 14.05 4.53 0.58 2,427,899 100.00 3.73 Total 2,442,089 100.00

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Net claims paid

(Yen in millions)

|                                 | FY2020<br>(April 1, 2020 to March 31, 2021) |                       |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                       |                       |  |
|---------------------------------|---|-----------------------|-----------------------|---|-----------------------|-----------------------|--|
|                                 | Amount                                      | Composition ratio (%) | Rate of change<br>(%) | Amount                                      | Composition ratio (%) | Rate of change<br>(%) |  |
| Fire and allied lines           | 226,471                                     | 17.74                 | (20.49)               | 284,835                                     | 19.53                 | (13.95)               |  |
| Hull and cargo                  | 38,029                                      | 2.98                  | (13.69)               | 44,061                                      | 3.02                  | 10.36                 |  |
| Personal accident               | 80,738                                      | 6.32                  | (9.12)                | 88,836                                      | 6.09                  | 5.99                  |  |
| Voluntary automobile            | 588,748                                     | 46.11                 | (11.03)               | 661,751                                     | 45.38                 | 0.85                  |  |
| Compulsory automobile liability | 186,933                                     | 14.64                 | (7.94)                | 203,048                                     | 13.92                 | (5.65)                |  |
| Others                          | 156,011                                     | 12.22                 | (11.18)               | 175,645                                     | 12.05                 | 9.26                  |  |
| Total                           | 1,276,931                                   | 100.00                | (12.43)               | 1,458,179                                   | 100.00                | (1.93)                |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Investment

#### Investment assets

|                                     |           |                       |           | (                     |
|-------------------------------------|-----------|-----------------------|-----------|-----------------------|
|                                     | As of M   | arch 31, 2021         | As of Ma  | arch 31, 2020         |
|                                     | Amount    | Composition ratio (%) | Amount    | Composition ratio (%) |
| Bank deposits                       | 392,707   | 5.21                  | 440,558   | 6.10                  |
| Receivables under resale agreements | 999       | 0.01                  | 999       | 0.01                  |
| Monetary receivables bought         | 89,215    | 1.18                  | 139,299   | 1.93                  |
| Money trusts                        | 2,378     | 0.03                  | 2,103     | 0.03                  |
| Securities                          | 5,594,582 | 74.16                 | 5,209,652 | 72.10                 |
| Loans                               | 350,273   | 4.64                  | 296,835   | 4.11                  |
| Land and buildings                  | 211,548   | 2.80                  | 211,708   | 2.93                  |
| Total investment assets             | 6,641,706 | 88.04                 | 6,301,158 | 87.20                 |
| Total assets                        | 7,544,109 | 100.00                | 7,225,925 | 100.00                |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Securities

|                            | As of M   | larch 31, 2021        | As of March 31, 2020 |                       |  |
|----------------------------|-----------|-----------------------|----------------------|-----------------------|--|
|                            | Amount    | Composition ratio (%) | Amount               | Composition ratio (%) |  |
| Domestic government bonds  | 1,348,321 | 24.10                 | 1,449,805            | 27.83                 |  |
| Domestic municipal bonds   | 93,812    | 1.68                  | 100,225              | 1.92                  |  |
| Domestic corporate bonds   | 658,394   | 11.77                 | 725,812              | 13.93                 |  |
| Domestic equity securities | 2,511,381 | 44.89                 | 2,005,071            | 38.49                 |  |
| Foreign securities         | 954,534   | 17.06                 | 900,607              | 17.29                 |  |
| Others                     | 28,138    | 0.50                  | 28,129               | 0.54                  |  |
| Total                      | 5,594,582 | 100.00                | 5,209,652            | 100.00                |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Yield Income yield

|                                     | FY2020<br>(April 1, 2020 to March 31, 2021) |                 |                  | FY2019<br>(April 1, 2019 to March 31, 2020) |                 |                  |  |
|-------------------------------------|---|-----------------|------------------|---|-----------------|------------------|--|
|                                     | Income                                      | Average balance | Annual yield (%) | Income                                      | Average balance | Annual yield (%) |  |
| Bank deposits                       | 158   | 467,224         | 0.03             | 181   | 450,822         | 0.04             |  |
| Call loans                          | _   | 2               | 0.00             | _   | 8               | 0.00             |  |
| Receivables under resale agreements | 2   | 8,782           | 0.03             | 0   | 1,526           | 0.01             |  |
| Monetary receivables bought         | 149   | 193,010         | 0.08             | 105   | 227,160         | 0.05             |  |
| Money trusts                        | _   | 2,003           | 0.00             | _   | 2,005           | 0.00             |  |
| Securities                          | 109,147                                     | 3,630,470       | 3.01             | 121,663                                     | 3,917,028       | 3.11             |  |
| Loans                               | 9,139                                       | 316,775         | 2.89             | 7,607                                       | 257,923         | 2.95             |  |
| Land and buildings                  | 8,321                                       | 213,988         | 3.89             | 8,532                                       | 213,296         | 4.00             |  |
| Subtotal                            | 126,918                                     | 4,832,258       | 2.63             | 138,091                                     | 5,069,771       | 2.72             |  |
| Others                              | 625   | _               | _                | 783   | _               | _                |  |
| Total                               | 127,544                                     | _               | _                | 138,874                                     | _               | _                |  |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments.

- 2. Income is the sum of Interest and dividends and the amount equivalent to the Interest and dividends that is included in Gains on money trusts and Losses on money trusts in the
- 3. Average balance is, in principle, calculated based on the average of balances at the end of each month (on the basis of acquisition costs or amortized costs). Meanwhile, the balances for Call loans, Receivables under resale agreements, and Monetary receivables bought are calculated based on the average of daily balances (on the basis of acquisition

#### Realized yield

|                                     | (Apri                 | FY2020<br>(April 1, 2020 to March 31, 2021) |                  |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                  |  |  |
|-------------------------------------|-----------------------|---|------------------|-----------------------|---|------------------|--|--|
|                                     | Net investment income | Average balance                             | Annual yield (%) | Net investment income | Average balance                             | Annual yield (%) |  |  |
| Bank deposits                       | 2,586                 | 467,224                                     | 0.55             | 1,122                 | 450,822                                     | 0.25             |  |  |
| Call loans                          | _                     | 2   | 0.00             | _                     | 8   | 0.00             |  |  |
| Receivables under resale agreements | 2                     | 8,782                                       | 0.03             | 0                     | 1,526                                       | 0.01             |  |  |
| Monetary receivables bought         | 149                   | 193,010                                     | 0.08             | 105                   | 227,160                                     | 0.05             |  |  |
| Money trusts                        | 277                   | 2,003                                       | 13.85            | (50)                  | 2,005                                       | (2.52)           |  |  |
| Securities                          | 194,405               | 3,630,470                                   | 5.35             | 205,836               | 3,917,028                                   | 5.25             |  |  |
| Loans                               | 14,656                | 316,775                                     | 4.63             | 6,309                 | 257,923                                     | 2.45             |  |  |
| Land and buildings                  | 8,321                 | 213,988                                     | 3.89             | 8,532                 | 213,296                                     | 4.00             |  |  |
| Derivatives                         | (24,365)              | _   | _                | (16,725)              | _   | _                |  |  |
| Others                              | 6,681                 | _   | _                | (799)                 | _   | _                |  |  |
| Total                               | 202,715               | 4,832,258                                   | 4.20             | 204,332               | 5,069,771                                   | 4.03             |  |  |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments.

- 2. Net investment income is the sum of Investment income and Investment income on deposit premiums in the consolidated statement of income less Investment expenses.
- 3. Average balance is, in principle, calculated based on the average of balances at the end of each month (on the basis of acquisition costs or amortized costs). Meanwhile, the balances for Call loans, Receivables under resale agreements, and Monetary receivables bought are calculated based on the average of daily balances (on the basis of acquisition

#### **Domestic Life Insurance (Unaudited)**

In the Domestic life insurance business, Ordinary income increased by 27.1 billion yen to 775.3 billion yen from the previous fiscal year. Ordinary profit increased by 16.8 billion yen to 68.7 billion yen from the previous fiscal year. Figures pertaining to insurance underwriting and investment in the Domestic life insurance business are as follows.

#### Underwriting

Group annuities

#### Total amount of business in force

|                      |                      |                    |            | (Yen in millions)  |
|----------------------|----------------------|--------------------|------------|--------------------|
|                      | As of March 31, 2021 |                    |            | arch 31, 2020      |
|                      | Total                | Rate of change (%) | Total      | Rate of change (%) |
| Individual insurance | 28,987,437           | (1.18)             | 29,334,366 | (0.77)             |
| Individual annuities | 2,055,913            | (4.23)             | 2,146,807  | (6.00)             |
| Group insurance      | 2.111.625            | (3.80)             | 2 195 007  | (3.13)             |

(2.03)

3,161

(1.36)

(Yen in millions)

Note: 1. The figures represent amounts before the elimination of internal transactions between segments.

- 2. Amounts of individual annuities represent the sums of funds to be held at the time annuity payments are to commence for an annuity for which payment has not yet commenced, and the amount of underwriting reserves for an annuity for which payments have commenced.
- 3. Amounts of group annuities represent amounts of underwriting reserves.

#### Total amount of new business

|                      | (April  | FY2020<br>(April 1, 2020 to March 31, 2021) |                            |   | (Yen in million<br>FY2019<br>(April 1, 2019 to March 31, 2020) |                            |  |
|----------------------|---|---|----------------------------|---|--|----------------------------|--|
|                      | New business +<br>Net increase on<br>conversion | New business                                | Net increase on conversion | New business +<br>Net increase on<br>conversion | New business   | Net increase on conversion |  |
| Individual insurance | 1,965,684                                       | 1,965,684                                   | _                          | 2,144,067                                       | 2,144,067  | _                          |  |
| Individual annuities | _   | _   | _                          | _   | _  | _                          |  |
| Group insurance      | 13,075  | 13,075                                      | _                          | 14,379  | 14,379   | _                          |  |
| Group annuities      | _   | _   | _                          | _   | _  | _                          |  |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments.

Amounts of individual annuities under new business represent the sums of annuity funds at the beginning of the annuity payment.
 Amounts of group annuities under new business represent the first installment of premium payments.

3,097

#### Investment

#### Investment assets

|   | As of N   | larch 31, 2021        | As of March 31, 2020 |                       |  |
|---|-----------|-----------------------|----------------------|-----------------------|--|
|   | Amount    | Composition ratio (%) | Amount               | Composition ratio (%) |  |
| Bank deposits                                       | 64,060    | 0.68                  | 119,220              | 1.30                  |  |
| Receivables under securities borrowing transactions | _         | _                     | 4,612                | 0.05                  |  |
| Securities  | 9,085,323 | 95.75                 | 8,728,238            | 94.86                 |  |
| Loans   | 208,721   | 2.20                  | 205,021              | 2.23                  |  |
| Land and buildings                                  | 379       | 0.00                  | 421                  | 0.00                  |  |
| Total investment assets                             | 9,358,485 | 98.63                 | 9,057,514            | 98.44                 |  |
| Total assets  | 9,488,683 | 100.00                | 9,200,998            | 100.00                |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Securities

|                            | As of M   | larch 31, 2021        | As of March 31, 2020 |                       |  |
|----------------------------|-----------|-----------------------|----------------------|-----------------------|--|
|                            | Amount    | Composition ratio (%) | Amount               | Composition ratio (%) |  |
| Domestic government bonds  | 8,040,882 | 88.50                 | 7,823,712            | 89.64                 |  |
| Domestic municipal bonds   | 44,051    | 0.48                  | 47,843               | 0.55                  |  |
| Domestic corporate bonds   | 486,161   | 5.35                  | 414,668              | 4.75                  |  |
| Domestic equity securities | 215       | 0.00                  | 176                  | 0.00                  |  |
| Foreign securities         | 367,851   | 4.05                  | 340,334              | 3.90                  |  |
| Others                     | 146,161   | 1.61                  | 101,503              | 1.16                  |  |
| Total                      | 9,085,323 | 100.00                | 8,728,238            | 100.00                |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

|   | FY2020<br>(April 1, 2020 to March 31, 2021) |                 |                  | FY2019<br>(April 1, 2019 to March 31, 2020) |                 |                  |
|---|---|-----------------|------------------|---|-----------------|------------------|
|   | Income                                      | Average balance | Annual yield (%) | Income                                      | Average balance | Annual yield (%) |
| Bank deposits                                       | 0   | 82,456          | 0.00             | 1   | 77,993          | 0.00             |
| Call loans  | _   | 0               | 0.00             | _   | 0               | 0.00             |
| Receivables under securities borrowing transactions | 0   | 2,175           | 0.01             | 0   | 3,183           | 0.02             |
| Monetary receivables bought                         | _   | _               | _                | 4   | 48,132          | 0.01             |
| Securities  | 107,887                                     | 8,647,977       | 1.25             | 101,128                                     | 7,415,148       | 1.36             |
| Loans   | 9,023                                       | 212,006         | 4.26             | 8,066                                       | 188,713         | 4.27             |
| Land and buildings                                  | _   | 422             | 0.00             | _   | 477             | 0.00             |
| Subtotal  | 116,911                                     | 8,945,039       | 1.31             | 109,201                                     | 7,733,650       | 1.41             |
| Others  | _   | _               | _                | _   | _               | _                |
| Total   | 116,911                                     | _               | _                | 109,201                                     | _               | _                |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments and exclude investment gains and assets on separate accounts specified in Article

- 118 of the Insurance Business Act.

  2. Income represents Interest and dividends in the consolidated statement of income.
- 3. Average balance is, in principle, calculated based on the average of balances at the end of each month (on the basis of acquisition costs or amortized costs). Meanwhile, the balances for Call loans, Receivables under securities borrowing transactions, and Monetary receivables bought are based on the average of daily balances (on the basis of acquisition costs or amortized costs).

## Realized yield

| (Yen in r | nillions) |
|-----------|-----------|
|-----------|-----------|

|   | (Apri                 | FY2020<br>(April 1, 2020 to March 31, 2021) |                  |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                  |  |
|---|-----------------------|---|------------------|-----------------------|---|------------------|--|
|   | Net investment income | Average balance                             | Annual yield (%) | Net investment income | Average balance                             | Annual yield (%) |  |
| Bank deposits                                       | 15                    | 82,456                                      | 0.02             | (9)                   | 77,993                                      | (0.01)           |  |
| Call loans  | _                     | 0   | 0.00             | _                     | 0   | 0.00             |  |
| Receivables under securities borrowing transactions | 0                     | 2,175                                       | 0.01             | 0                     | 3,183                                       | 0.02             |  |
| Monetary receivables bought                         | _                     | _   | _                | 4                     | 48,132                                      | 0.01             |  |
| Securities  | 108,247               | 8,647,977                                   | 1.25             | 101,924               | 7,415,148                                   | 1.37             |  |
| Loans   | 8,885                 | 212,006                                     | 4.19             | 8,077                 | 188,713                                     | 4.28             |  |
| Land and buildings                                  | _                     | 422   | 0.00             | _                     | 477   | 0.00             |  |
| Derivatives   | (4,759)               | _   | _                | (7,380)               | _   | _                |  |
| Others  | _                     | _   | _                | _                     | _   | _                |  |
| Total   | 112,388               | 8,945,039                                   | 1.26             | 102,617               | 7,733,650                                   | 1.33             |  |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments and exclude investment gains and assets on separate accounts specified in Article 118 of the Insurance Business Act.

- 2. Net investment income represents Investment income in the consolidated statement of income less Investment expenses.
- 3. Average balance is, in principle, calculated based on the average of balances at the end of each month (on the basis of acquisition costs or amortized costs). Meanwhile, the balances for Call loans, Receivables under securities borrowing transactions, and Monetary receivables bought are based on the average of daily balances (on the basis of

# **International Insurance (Unaudited)**

In the International insurance business, Ordinary income decreased by 13.4 billion yen to 1,877.8 billion yen from the previous fiscal year. Ordinary profit decreased by 80.8 billion yen to 44.6 billion yen from the previous fiscal year. Figures pertaining to insurance underwriting and investment in the International insurance business are as follows.

#### Underwriting

#### Net premiums written

| •                     |   |                       |                    |   |                       | (Yen in millions)     |  |
|-----------------------|---|-----------------------|--------------------|---|-----------------------|-----------------------|--|
|                       | FY2020<br>(April 1, 2020 to March 31, 2021) |                       |                    | FY2019<br>(April 1, 2019 to March 31, 2020) |                       |                       |  |
|                       | Amount                                      | Composition ratio (%) | Rate of change (%) | Amount                                      | Composition ratio (%) | Rate of change<br>(%) |  |
| Fire and allied lines | 224,397                                     | 19.27                 | 13.50              | 197,713                                     | 16.89                 | (15.08)               |  |
| Hull and cargo        | 48,673                                      | 4.18                  | 12.08              | 43,425                                      | 3.71                  | 4.26                  |  |
| Personal accident     | 29,843                                      | 2.56                  | 2.48               | 29,121                                      | 2.49                  | (11.69)               |  |
| Voluntary automobile  | 241,229                                     | 20.71                 | (5.36)             | 254,886                                     | 21.77                 | (1.01)                |  |
| Others                | 620,389                                     | 53.27                 | (3.89)             | 645,466                                     | 55.14                 | (5.36)                |  |
| Total                 | 1,164,532                                   | 100.00                | (0.52)             | 1,170,614                                   | 100.00                | (6.12)                |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Net claims paid

|                       |   |                       |                    |   |                       | (Yen in millions)  |  |
|-----------------------|---|-----------------------|--------------------|---|-----------------------|--------------------|--|
|                       | FY2020<br>(April 1, 2020 to March 31, 2021) |                       |                    | FY2019<br>(April 1, 2019 to March 31, 2020) |                       |                    |  |
|                       | Amount                                      | Composition ratio (%) | Rate of change (%) | Amount                                      | Composition ratio (%) | Rate of change (%) |  |
| Fire and allied lines | 115,818                                     | 19.75                 | 14.05              | 101,547                                     | 16.93                 | (27.44)            |  |
| Hull and cargo        | 19,507                                      | 3.33                  | (17.35)            | 23,602                                      | 3.94                  | 8.20               |  |
| Personal accident     | 12,813                                      | 2.18                  | (16.13)            | 15,277                                      | 2.55                  | (12.94)            |  |
| Voluntary automobile  | 139,492                                     | 23.78                 | (6.40)             | 149,023                                     | 24.85                 | (7.74)             |  |
| Others                | 298,860                                     | 50.96                 | (3.69)             | 310,326                                     | 51.74                 | 9.67               |  |
| Total                 | 586,492                                     | 100.00                | (2.21)             | 599,776                                     | 100.00                | (3.85)             |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Investment

#### Investment assets

|                             | As of N   | larch 31, 2021        | As of March 31, 2020 |                       |  |
|-----------------------------|-----------|-----------------------|----------------------|-----------------------|--|
|                             | Amount    | Composition ratio (%) | Amount               | Composition ratio (%) |  |
| Bank deposits               | 309,451   | 3.51                  | 222,491              | 2.51                  |  |
| Monetary receivables bought | 1,288,513 | 14.61                 | 1,224,452            | 13.83                 |  |
| Securities                  | 4,059,990 | 46.04                 | 3,936,263            | 44.44                 |  |
| Loans                       | 1,187,349 | 13.47                 | 1,093,555            | 12.35                 |  |
| Land and buildings          | 63,538    | 0.72                  | 45,892               | 0.52                  |  |
| Total investment assets     | 6,908,842 | 78.35                 | 6,522,655            | 73.65                 |  |
| Total assets                | 8,817,744 | 100.00                | 8,856,731            | 100.00                |  |

Note: The figures represent amounts before the elimination of internal transactions between segments.

#### Yield Income yield

|                             |   |                 |                  |   |                 | (Yen in millions |
|-----------------------------|---|-----------------|------------------|---|-----------------|------------------|
|                             | FY2020<br>(April 1, 2020 to March 31, 2021) |                 |                  | FY2019<br>(April 1, 2019 to March 31, 2020) |                 |                  |
|                             | Income                                      | Average balance | Annual yield (%) | Income                                      | Average balance | Annual yield (%) |
| Bank deposits               | 2,374                                       | 265,971         | 0.89             | 2,893                                       | 223,634         | 1.29             |
| Monetary receivables bought | 49,604                                      | 1,225,523       | 4.05             | 61,279                                      | 1,201,894       | 5.10             |
| Securities                  | 121,596                                     | 3,635,477       | 3.34             | 130,982                                     | 3,492,837       | 3.75             |
| Loans                       | 75,184                                      | 1,141,021       | 6.59             | 69,993                                      | 903,571         | 7.75             |
| Land and buildings          | 705   | 54,715          | 1.29             | 750   | 37,752          | 1.99             |
| Subtotal                    | 249,466                                     | 6,322,708       | 3.95             | 265,899                                     | 5,859,690       | 4.54             |
| Others                      | 711   | _               | _                | 1,253                                       | _               | _                |
| Total                       | 250,178                                     | _               | _                | 267,153                                     | _               | _                |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments. Securities on the consolidated balance sheet includes shares of affiliates accounted

- for by the equity method. However, these shares have been excluded from calculations of average balance and annual yield.
- 2. Income represents Interest and dividends in the consolidated statement of income.
- 3. Average balance is calculated based on average balances at the beginning and end of each fiscal year (acquisition costs or amortized costs).

#### Realized yield

|                             |                       |   |                  |                       |   | (Yen in millions) |  |  |
|-----------------------------|-----------------------|---|------------------|-----------------------|---|-------------------|--|--|
|                             | (Apri                 | FY2020<br>(April 1, 2020 to March 31, 2021) |                  |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                   |  |  |
|                             | Net investment income | Average balance                             | Annual yield (%) | Net investment income | Average balance                             | Annual yield (%)  |  |  |
| Bank deposits               | 3,934                 | 265,971                                     | 1.48             | 2,390                 | 223,634                                     | 1.07              |  |  |
| Monetary receivables bought | 45,411                | 1,225,523                                   | 3.71             | 60,198                | 1,201,894                                   | 5.01              |  |  |
| Securities                  | 124,325               | 3,635,477                                   | 3.42             | 159,500               | 3,492,837                                   | 4.57              |  |  |
| Loans                       | 67,886                | 1,141,021                                   | 5.95             | 68,623                | 903,571                                     | 7.59              |  |  |
| Land and buildings          | 705                   | 54,715                                      | 1.29             | 750                   | 37,752                                      | 1.99              |  |  |
| Derivatives                 | 12,466                | _   | _                | 11,221                | _   | _                 |  |  |
| Others                      | 1,353                 | _   | _                | (64)                  | _   | _                 |  |  |
| Total                       | 256,084               | 6,322,708                                   | 4.05             | 302,620               | 5,859,690                                   | 5.16              |  |  |

Note: 1. The figures represent amounts before the elimination of internal transactions between segments. Securities on the consolidated balance sheet includes shares of affiliates accounted for by the equity method. However, these shares have been excluded from calculations of average balance and annual yield.

- 2. Net investment income represents Investment income in the consolidated statement of income less Investment expenses.
- 3. Average balance is calculated based on average balances at the beginning and end of each fiscal year (acquisition costs or amortized costs).

#### (Reference) Total for All Businesses (Unaudited)

#### Direct premiums written (including deposit premiums from policyholders)

| (Ven | in | millions |
|------|----|----------|

|                                     | FY2020<br>(April 1, 2020 to March 31, 2021) |                       |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                       |                    |
|-------------------------------------|---|-----------------------|-----------------------|---|-----------------------|--------------------|
|                                     | Amount                                      | Composition ratio (%) | Rate of change<br>(%) | Amount                                      | Composition ratio (%) | Rate of change (%) |
| Fire and allied lines               | 825,384                                     | 19.79                 | 15.51                 | 714,550                                     | 17.55                 | 10.43              |
| Hull and cargo                      | 137,120                                     | 3.29                  | 2.64                  | 133,597                                     | 3.28                  | 11.46              |
| Personal accident                   | 268,624                                     | 6.44                  | (9.28)                | 296,102                                     | 7.27                  | 1.70               |
| Voluntary automobile                | 1,482,120                                   | 35.54                 | 2.16                  | 1,450,761                                   | 35.64                 | 2.55               |
| Compulsory automobile liability     | 238,263                                     | 5.71                  | (15.48)               | 281,885                                     | 6.92                  | (0.43)             |
| Others                              | 1,219,203                                   | 29.23                 | 2.09                  | 1,194,195                                   | 29.33                 | 2.82               |
| Total                               | 4,170,716                                   | 100.00                | 2.45                  | 4,071,093                                   | 100.00                | 3.93               |
| Deposit premiums from policyholders | 65,122                                      | 1.56                  | (15.47)               | 77,041                                      | 1.89                  | (4.41)             |

Note: 1. Figures are amounts before the elimination of internal transactions with other operating segments.

2. Direct premiums written including deposit premiums from policyholders = Gross premiums written - Surrender benefits of direct policies - Other refunds of direct policies (including

Net premiums written

FY2019 (April 1, 2019 to March 31, 2020) FY2020 (April 1, 2020 to March 31, 2021) Rate of change Composition ratio Rate of change Amount (%) (%) (%) Fire and allied lines 600.993 16.66 10.54 543.683 15.11 1.46

**Business Conditions (Unaudited)** 

Hull and cargo 110,103 3.05 1.26 108,732 3.02 4.17 Personal accident 197,007 5.46 (8.22)214,643 5.96 0.67 40.68 40.31 0.91 Voluntary automobile 1,467,314 1.16 1,450,451 Compulsory automobile liability 253,271 7.02 (13.95)294,319 8.18 2.14 Others 977,858 27.11 (0.88)986,565 27.42 (2.16)3,598,396 Total 3,606,548 100.00 0.23 100.00 0.31

Note: Figures are amounts before the elimination of internal transactions with other operating segments.

#### Net claims paid

(Yen in millions)

(Yen in millions)

|                                 | FY2020<br>(April 1, 2020 to March 31, 2021) |                       |                       | FY2019<br>(April 1, 2019 to March 31, 2020) |                       |                    |  |
|---------------------------------|---|-----------------------|-----------------------|---|-----------------------|--------------------|--|
|                                 | Amount                                      | Composition ratio (%) | Rate of change<br>(%) | Amount                                      | Composition ratio (%) | Rate of change (%) |  |
| Fire and allied lines           | 342,289                                     | 18.37                 | (11.41)               | 386,383                                     | 18.78                 | (17.96)            |  |
| Hull and cargo                  | 57,452                                      | 3.08                  | (15.02)               | 67,606                                      | 3.29                  | 10.42              |  |
| Personal accident               | 93,356                                      | 5.01                  | (10.17)               | 103,924                                     | 5.05                  | 2.81               |  |
| Voluntary automobile            | 728,239                                     | 39.09                 | (10.18)               | 810,774                                     | 39.40                 | (0.85)             |  |
| Compulsory automobile liability | 186,933                                     | 10.03                 | (7.94)                | 203,048                                     | 9.87                  | (5.65)             |  |
| Others                          | 454,856                                     | 24.41                 | (6.40)                | 485,970                                     | 23.62                 | 9.52               |  |
| Total                           | 1,863,128                                   | 100.00                | (9.46)                | 2,057,707                                   | 100.00                | (2.48)             |  |

Note: Figures are amounts before the elimination of internal transactions with other operating segments.

Cash flows for the fiscal year 2020 were as follows:

Net cash provided by operating activities increased by 180.2 billion yen to 1,177.8 billion yen compared to the previous fiscal year, mainly due to a decrease in paid claims. Net cash used in investing activities decreased by 1,815.4 billion yen to 731.0 billion yen, mainly due to a decrease in purchases of securities. Net cash provided by financing activities decreased by 2,056.0 billion yen to 512.9 billion yen, mainly due to a decrease in changes in cash collateral under securities lending transactions for procurement of funds.

As a result, Cash and cash equivalents at the end of the year was 924.6 billion yen, a decrease of 96.4 billion yen from that as of March

#### 3. Production, Orders and Sales

There is no applicable information due to the nature of the business as an insurance holding company.

#### **Preparation of Consolidated Financial Statements**

The accompanying consolidated financial statements have been prepared in accordance with the Regulation on Terminology, Forms and Preparation Methods of Consolidated Financial Statements (Ministry of Finance Ordinance No. 28, 1976, hereinafter referred to as "Consolidated Statements Regulation"). The consolidated financial statements have been also prepared in conformity with the Enforcement Regulations for the Insurance Business Act (Ministry of Finance Ordinance No. 5, 1996, hereinafter referred to as "Insurance Act Enforcement Regulations"), as stipulated under Articles 46 and 68 of the Consolidated Statements Regulation.

The Company and its domestic consolidated subsidiaries maintain their accounts and records in accordance with the provisions set forth in the Companies Act of Japan and the Financial Instruments and Exchange Act of Japan, and in conformity with accounting principles generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of International Financial

Amounts of less than 1 million yen have been omitted in the consolidated financial statements. As a result, the provided total balance does not necessarily agree with the sum of the individual account balances.

## (1) Consolidated Balance Sheet

|  |           |                      | (Yen in n            |
|--|-----------|----------------------|----------------------|
|  | Notes No. | As of March 31, 2021 | As of March 31, 2020 |
| Assets   |           |                      |                      |
| Cash and bank deposits                                     | *4        | 812,011              | 820,873              |
| Receivables under resale agreements                        |           | 999                  | 999                  |
| Receivables under securities borrowing transactions        |           | _                    | 4,612                |
| Monetary receivables bought                                | *4        | 1,377,728            | 1,363,752            |
| Money trusts   |           | 2,378                | 2,103                |
| Securities   | *2*4*6    | 18,741,600           | 17,875,998           |
| Loans  | *3*4*7    | 1,626,615            | 1,524,100            |
| Tangible fixed assets                                      | *1        | 334,501              | 315,216              |
| Land   |           | 132,618              | 133,825              |
| Buildings  |           | 152,964              | 134,346              |
| Construction in progress                                   |           | 5,008                | 4,206                |
| Other tangible fixed assets                                |           | 43,910               | 42,837               |
| Intangible fixed assets                                    |           | 1,054,990            | 1,101,306            |
| Software   |           | 105,486              | 43,992               |
| Goodwill   |           | 485,682              | 533,432              |
| Other intangible fixed assets                              |           | 463,821              | 523,880              |
| Other assets   |           | 1,783,213            | 2,217,451            |
| Net defined benefit assets                                 |           | 3,391                | 2,710                |
| Deferred tax assets  |           | 37,224               | 33,888               |
| Customers' liabilities under acceptances and guarantees    |           | 1,997                | 2.114                |
| Allowance for doubtful accounts                            |           | (11,284)             | (11,162)             |
| Total assets   |           | 25,765,368           | 25,253,966           |
| iabilities   |           |                      | 20,200,000           |
| Insurance liabilities                                      |           | 18,020,554           | 17,222,596           |
| Outstanding claims   | *4        | 3,157,123            | 2,995,636            |
| Underwriting reserves                                      | *4        | 14,863,430           | 14,226,960           |
| Corporate bonds  | ·         | 230,597              | 270,536              |
| Other liabilities  |           | 2,992,122            | 3,628,726            |
| Payables under securities lending transactions             |           | 1,509,051            | 1,620,178            |
| Other liabilities  | *4*10     | 1,483,071            |                      |
| Net defined benefit liabilities                            | 4 10      | • •                  | 2,008,548            |
|  |           | 254,274              | 245,966<br>70,698    |
| Provision for employees' bonus                             |           | 75,210               | ,                    |
| Reserves under special laws                                |           | 128,006              | 118,071              |
| Reserve for price fluctuation                              |           | 128,006              | 118,071              |
| Deferred tax liabilities                                   |           | 321,141              | 239,668              |
| Negative goodwill  |           | 18,682               | 28,911               |
| Acceptances and guarantees  Total liabilities              |           | 1,997                | 2,114                |
|  |           | 22,042,587           | 21,827,291           |
| Net assets   |           |                      |                      |
| Shareholders' equity                                       |           |                      | 450.000              |
| Share capital  |           | 150,000              | 150,000              |
| Retained earnings  |           | 1,788,764            | 1,800,292            |
| Treasury stock   |           | (23,211)             | (23,210)             |
| Total shareholders' equity                                 |           | 1,915,553            | 1,927,082            |
| Accumulated other comprehensive income                     |           |                      |                      |
| Unrealized gains (losses) on available-for-sale securities |           | 1,908,438            | 1,435,437            |
| Deferred gains (losses) on hedge transactions              |           | 2,787                | 11,427               |
| Foreign currency translation adjustments                   |           | (149,098)            | 8,042                |
| Remeasurements of defined benefit plans                    |           | (13,661)             | (9,840)              |
| Total accumulated other comprehensive income               |           | 1,748,467            | 1,445,066            |
| Stock acquisition rights                                   |           | 2,379                | 2,545                |
| Non-controlling interests                                  |           | E0.000               | = 4 000              |

56,380

3,722,780

25,765,368

51,980

3,426,675

25,253,966

The accompanying notes are an integral part of the consolidated financial statements.

Non-controlling interests

Total liabilities and net assets

Total net assets

# (2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income **Consolidated Statement of Income**

|  |           |  | (Ten in millio                           |
|--|-----------|--|--|
|  | Notes No. | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
| Ordinary income  |           | 5,461,195                                | 5,465,432                                |
| Underwriting income                                      |           | 4,669,910                                | 4,701,979                                |
| Net premiums written                                     |           | 3,606,548                                | 3,598,396                                |
| Deposit premiums from policyholders                      |           | 65,122                                   | 77,041                                   |
| Investment income on deposit premiums                    |           | 36,032                                   | 39.466                                   |
| Life insurance premiums                                  |           | 954,954                                  | 981,900                                  |
| Other underwriting income                                |           | 7,251                                    | 5,174                                    |
| Investment income  |           |  | 642,214                                  |
|  |           | 661,414                                  | ·  |
| Interest and dividends                                   |           | 492,170                                  | 513,041                                  |
| Gains on money trusts                                    |           | 277                                      | -  |
| Gains on trading securities                              |           | 5,670                                    | 18,016                                   |
| Gains on sales of securities                             |           | 127,130                                  | 142,625                                  |
| Gains on redemption of securities                        |           | 1,058                                    | 541                                      |
| Investment gains on separate accounts                    |           | 49,054                                   |  |
| Other investment income                                  |           | 22,085                                   | 7,456                                    |
| Transfer of investment income on deposit premiums        |           | (36,032)                                 | (39,466)                                 |
| Other ordinary income                                    |           | 129,870                                  | 121,238                                  |
| Amortization of negative goodwill                        |           | 10,229                                   | 10,229                                   |
| Other ordinary income                                    |           | 119,641                                  | 111,009                                  |
| Ordinary expenses  |           | 5,194,459                                | 5,101,486                                |
| Underwriting expenses                                    |           | 4,185,395                                | 4,096,249                                |
| Net claims paid  |           | 1,863,128                                | 2,057,707                                |
| Loss adjustment expenses                                 | *1        | 146,653                                  | 145,299                                  |
| Agency commissions and brokerage                         | *1        | 697,263                                  | 694,708                                  |
| Maturity refunds to policyholders                        |           | 175,458                                  | 158,337                                  |
| Dividends to policyholders                               |           | 4  | 18                                       |
| Life insurance claims                                    |           | 396,519                                  | 412,721                                  |
| Provision for outstanding claims                         |           | 262,454                                  | 128,992                                  |
| Provision for underwriting reserves                      |           | 638,068                                  | 489,344                                  |
| Other underwriting expenses                              |           | 5,844                                    | 9,120                                    |
| Investment expenses                                      |           | 79,552                                   | 82,938                                   |
| Losses on money trusts                                   |           | · _                                      | 50                                       |
| Losses on sales of securities                            |           | 25,385                                   | 12,723                                   |
| Impairment losses on securities                          |           | 19,387                                   | 26,577                                   |
| Losses on redemption of securities                       |           | 346                                      | 772                                      |
| Losses on derivatives                                    |           | 16,762                                   | 12,809                                   |
| Investment losses on separate accounts                   |           | _  | 8,449                                    |
| Other investment expenses                                |           | 17,670                                   | 21,554                                   |
| Operating and general administrative expenses            | *1        | 900,956                                  | 892,776                                  |
| Other ordinary expenses                                  | •         | 28,556                                   | 29,522                                   |
| Interest expenses  |           | 11,455                                   | 18,940                                   |
| Increase in allowance for doubtful accounts              |           | 863                                      | 808                                      |
| Losses on bad debts                                      |           | 204                                      | 133                                      |
| Equity in losses of affiliates                           | *2        | 10,074                                   | 4,445                                    |
| Other ordinary expenses                                  | 2         | 5,958                                    | 5,195                                    |
| Ordinary profit  |           | 266.735                                  | 363,945                                  |
| Extraordinary gains                                      |           | 649                                      | 9,695                                    |
|  |           |  | ,  |
| Gains on disposal of fixed assets                        |           | 386                                      | 173<br>4,454                             |
| Gains on step acquisitions                               |           | -  |  |
| Gains on sales of shares of subsidiaries and affiliates  |           | 250                                      | 4,336                                    |
| Other extraordinary gains                                |           | 13                                       | 731                                      |
| Extraordinary losses                                     |           | 24,210                                   | 19,513                                   |
| Losses on disposal of fixed assets                       |           | 2,401                                    | 1,941                                    |
| Impairment losses on fixed assets                        | *2        | 746                                      | 6,386                                    |
| Provision for reserves under special laws                |           | 9,935                                    | 9,614                                    |
| Provision for reserve for price fluctuation              |           | 9,935                                    | 9,614                                    |
| Losses on advanced depreciation of real estates          |           | _  | 0  |
| Losses on sales of shares of subsidiaries and affiliates |           | 854                                      | 209                                      |
| Other extraordinary losses                               | *3        | 10,273                                   | 1,359                                    |
| Income before income taxes and non-controlling interests |           | 243,174                                  | 354,127                                  |
| Income taxes-current                                     |           | 161,442                                  | 118,662                                  |
| Income taxes-deferred                                    |           | (80,104)                                 | (26,372)                                 |
| Total income taxes                                       |           | 81,337                                   | 92,289                                   |
| Net income   |           | 161,837                                  | 261,838                                  |
| Net income attributable to non-controlling interests     |           | 35                                       | 2,074                                    |
| Not in come attaile stable to assume a of the mount      |           | 404 004                                  | 250.762                                  |

161,801

259,763

The accompanying notes are an integral part of the consolidated financial statements.

Net income attributable to owners of the parent

#### **Consolidated Statement of Comprehensive Income**

|   |          |  | (Yen in millions                         |
|---|----------|--|--|
|   | Note No. | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
| Net income  |          | 161,837                                  | 261,838                                  |
| Other comprehensive income  |          |  |  |
| Unrealized gains (losses) on available-for-sale securities                              |          | 475,762                                  | (244,344)                                |
| Deferred gains (losses) on hedge transactions   |          | (8,639)                                  | 1,394                                    |
| Foreign currency translation adjustments  |          | (158,160)                                | (13,968)                                 |
| Remeasurements of defined benefit plans   |          | (3,823)                                  | 544                                      |
| Share of other comprehensive income of<br>affiliates accounted for by the equity method |          | (1,904)                                  | (2,726)                                  |
| Total other comprehensive income  | *        | 303,234                                  | (259,100)                                |
| Total comprehensive income  |          | 465,071                                  | 2,737                                    |
| Comprehensive income attributable to:   |          |  |  |
| Owners of the parent  |          | 463,181                                  | (715)                                    |
| Non-controlling interests   |          | 1,890                                    | 3,452                                    |

The accompanying notes are an integral part of the consolidated financial statements.

## (3) Consolidated Statement of Changes in Shareholders' Equity

## FY2020 (April 1, 2020 -March 31, 2021)

Ending balance

|   | Shareholders' equity |                   |                |                            |  |  |  |
|---|----------------------|-------------------|----------------|----------------------------|--|--|--|
|   | Share capital        | Retained earnings | Treasury stock | Total shareholders' equity |  |  |  |
| Beginning balance   | 150,000              | 1,800,292         | (23,210)       | 1,927,082                  |  |  |  |
| Cumulative effects of revision in accounting<br>standards for overseas subsidiaries |                      |                   |                | _                          |  |  |  |
| Restated balance  | 150,000              | 1,800,292         | (23,210)       | 1,927,082                  |  |  |  |
| Changes during the year   |                      |                   |                |                            |  |  |  |
| Dividends   |                      | (160,535)         |                | (160,535)                  |  |  |  |
| Net income attributable to owners of the parent                                     |                      | 161,801           |                | 161,801                    |  |  |  |
| Purchases of treasury stock   |                      |                   | (25,792)       | (25,792)                   |  |  |  |
| Disposal of treasury stock  |                      | (293)             | 1,080          | 787                        |  |  |  |
| Cancellation of treasury stock  |                      | (24,710)          | 24,710         | _                          |  |  |  |
| Changes in the scope of consolidation   |                      | 12,257            |                | 12,257                     |  |  |  |
| Changes in equity resulted from increase in<br>capital of consolidated subsidiaries |                      | 4                 |                | 4                          |  |  |  |
| Others  |                      | (53)              |                | (53)                       |  |  |  |
| Net changes in items other than shareholders' equity                                |                      |                   |                |                            |  |  |  |
| Total changes during the year   | _                    | (11,528)          | (1)            | (11,529)                   |  |  |  |
| - · · · ·   |                      |                   |                |                            |  |  |  |

1,788,764

(23,211)

1,915,553

150,000

|   | Accumulated other comprehensive income                              |  |   |   |                          |                           |                  |
|---|---|--|---|---|--------------------------|---------------------------|------------------|
|   | Unrealized<br>gains (losses) on<br>available-for-sale<br>securities | Deferred<br>gains (losses)<br>on hedge<br>transactions | Foreign<br>currency<br>translation<br>adjustments | Remeasurements<br>of defined<br>benefit plans | Stock acquisition rights | Non-controlling interests | Total net assets |
| Beginning balance   | 1,435,437   | 11,427   | 8,042   | (9,840)                                       | 2,545                    | 51,980                    | 3,426,675        |
| Cumulative effects of revision in accounting<br>standards for overseas subsidiaries |   |  |   |   |                          |                           | _                |
| Restated balance  | 1,435,437   | 11,427   | 8,042   | (9,840)                                       | 2,545                    | 51,980                    | 3,426,675        |
| Changes during the year   |   |  |   |   |                          |                           |                  |
| Dividends   |   |  |   |   |                          |                           | (160,535)        |
| Net income attributable to owners of the parent                                     |   |  |   |   |                          |                           | 161,801          |
| Purchases of treasury stock   |   |  |   |   |                          |                           | (25,792)         |
| Disposal of treasury stock  |   |  |   |   |                          |                           | 787              |
| Cancellation of treasury stock  |   |  |   |   |                          |                           | _                |
| Changes in the scope of consolidation   |   |  |   |   |                          |                           | 12,257           |
| Changes in equity resulted from increase in<br>capital of consolidated subsidiaries |   |  |   |   |                          |                           | 4                |
| Others  |   |  |   |   |                          |                           | (53)             |
| Net changes in items other than shareholders' equity                                | 473,001   | (8,639)  | (157,140)   | (3,820)                                       | (166)                    | 4,399                     | 307,634          |
| Total changes during the year   | 473,001   | (8,639)  | (157,140)   | (3,820)                                       | (166)                    | 4,399                     | 296,105          |
| Ending balance  | 1,908,438   | 2,787  | (149,098)   | (13,661)                                      | 2,379                    | 56,380                    | 3,722,780        |

# FY2019 (April 1, 2019-March 31, 2020)

|   |                      |                   |                | (Yen in millions           |  |  |
|---|----------------------|-------------------|----------------|----------------------------|--|--|
|   | Shareholders' equity |                   |                |                            |  |  |
|   | Share capital        | Retained earnings | Treasury stock | Total shareholders' equity |  |  |
| Beginning balance   | 150,000              | 1,742,188         | (18,299)       | 1,873,889                  |  |  |
| Cumulative effects of revision in accounting<br>standards for overseas subsidiaries |                      | (3,565)           |                | (3,565)                    |  |  |
| Restated balance  | 150,000              | 1,738,622         | (18,299)       | 1,870,323                  |  |  |
| Changes during the year   |                      |                   |                |                            |  |  |
| Dividends   |                      | (154,882)         |                | (154,882)                  |  |  |
| Net income attributable to owners of the parent                                     |                      | 259,763           |                | 259,763                    |  |  |
| Purchases of treasury stock   |                      |                   | (50,940)       | (50,940)                   |  |  |
| Disposal of treasury stock  |                      | (321)             | 1,066          | 744                        |  |  |
| Cancellation of treasury stock  |                      | (44,962)          | 44,962         | _                          |  |  |
| Changes in the scope of consolidation   |                      | 2,272             |                | 2,272                      |  |  |
| Changes in equity resulted from increase in<br>capital of consolidated subsidiaries |                      |                   |                | _                          |  |  |
| Others  |                      | (199)             |                | (199)                      |  |  |
| Net changes in items other than shareholders' equity                                |                      |                   |                |                            |  |  |
| Total changes during the year   | _                    | 61,669            | (4,910)        | 56,759                     |  |  |
| Ending balance  | 150,000              | 1,800,292         | (23,210)       | 1,927,082                  |  |  |

|   | Accumulated other comprehensive income                              |  |   |   |                          |                           |                  |
|---|---|--|---|---|--------------------------|---------------------------|------------------|
|   | Unrealized<br>gains (losses) on<br>available-for-sale<br>securities | Deferred<br>gains (losses)<br>on hedge<br>transactions | Foreign<br>currency<br>translation<br>adjustments | Remeasurements<br>of defined<br>benefit plans | Stock acquisition rights | Non-controlling interests | Total net assets |
| Beginning balance   | 1,676,369   | 9,472  | 24,892  | (10,389)                                      | 2,479                    | 27,027                    | 3,603,741        |
| Cumulative effects of revision in accounting<br>standards for overseas subsidiaries | 3,565   |  |   |   |                          |                           | _                |
| Restated balance  | 1,679,935   | 9,472  | 24,892  | (10,389)                                      | 2,479                    | 27,027                    | 3,603,741        |
| Changes during the year   |   |  |   |   |                          |                           |                  |
| Dividends   |   |  |   |   |                          |                           | (154,882)        |
| Net income attributable to owners of the parent                                     |   |  |   |   |                          |                           | 259,763          |
| Purchases of treasury stock   |   |  |   |   |                          |                           | (50,940)         |
| Disposal of treasury stock  |   |  |   |   |                          |                           | 744              |
| Cancellation of treasury stock  |   |  |   |   |                          |                           | _                |
| Changes in the scope of consolidation   |   |  |   |   |                          |                           | 2,272            |
| Changes in equity resulted from increase in capital of consolidated subsidiaries    |   |  |   |   |                          |                           | _                |
| Others  |   |  |   |   |                          |                           | (199)            |
| Net changes in items other than shareholders' equity                                | (244,498)   | 1,955  | (16,850)  | 548   | 66                       | 24,953                    | (233,825)        |
| Total changes during the year   | (244,498)   | 1,955  | (16,850)  | 548   | 66                       | 24,953                    | (177,066)        |
| Ending balance  | 1,435,437   | 11,427   | 8,042   | (9,840)                                       | 2,545                    | 51,980                    | 3,426,675        |

The accompanying notes are an integral part of the consolidated financial statements.

# (4) Consolidated Statement of Cash Flows

|  |          | FY2020                                | FY2019                       |
|--|----------|---------------------------------------|------------------------------|
| No   | ites No. | (April 1, 2020–March 31, 2021)        | (April 1, 2019–March 31, 202 |
| Cash flows from operating activities   |          |                                       |                              |
| Income before income taxes and non-controlling interests                                 |          | 243,174                               | 354,127                      |
| Depreciation   |          | 80,905                                | 60,921                       |
| Impairment losses on fixed assets  |          | 746                                   | 6,386                        |
| Amortization of goodwill   |          | 61,794                                | 53,882                       |
| Amortization of negative goodwill  |          | (10,229)                              | (10,229)                     |
| Increase (decrease) in outstanding claims  |          | 265,606                               | 131,376                      |
| Increase (decrease) in underwriting reserves   |          | 739,418                               | 626,117                      |
| Increase (decrease) in allowance for doubtful accounts                                   |          | 309                                   | (113)                        |
| Increase (decrease) in net defined benefit liabilities                                   |          |                                       | (3,801)                      |
|  |          | 3,210                                 | , , ,                        |
| Increase (decrease) in provision for employees' bonus                                    |          | 5,952                                 | 7,865                        |
| Increase (decrease) in reserve for price fluctuation                                     |          | 9,935                                 | 9,614                        |
| Interest and dividends   |          | (492,170)                             | (513,041)                    |
| Losses (gains) on securities   |          | (77,656)                              | (129,888)                    |
| Interest expenses  |          | 11,455                                | 18,940                       |
| Foreign exchange losses (gains)  |          | (5,806)                               | 5,579                        |
| Losses (gains) on tangible fixed assets  |          | 2,015                                 | 1,492                        |
| Equity in losses (earnings) of affiliates  |          | 10,074                                | 4,445                        |
| Investment losses (gains) on separate accounts   |          | (49,054)                              | 8,449                        |
| Decrease (increase) in other assets (other than investing and financing activities)      |          | (25,872)                              | (128,944)                    |
| Increase (decrease) in other liabilities (other than investing and financing activities) |          | 4,484                                 | 90,636                       |
| Others   |          | 11,690                                | 5,802                        |
|  |          | · · · · · · · · · · · · · · · · · · · |                              |
| Subtotal   |          | 789,986                               | 599,617                      |
| Interest and dividends received  |          | 495,774                               | 519,238                      |
| Interest paid  |          | (12,674)                              | (18,111)                     |
| Income taxes paid  |          | (101,534)                             | (109,458)                    |
| Others   |          | 6,321                                 | 6,336                        |
| Net cash provided by (used in) operating activities (a)                                  |          | 1,177,873                             | 997,623                      |
| Cash flows from investing activities   |          |                                       |                              |
| Net decrease (increase) in deposits  |          | (5,876)                               | (3,122)                      |
| Purchases of monetary receivables bought   |          | (328,005)                             | (420,129)                    |
| Proceeds from sales and redemption of monetary receivables bought                        |          | 222,549                               | 541,277                      |
| Purchases of securities  |          | (2,575,102)                           | (4,378,037)                  |
| Proceeds from sales and redemption of securities   |          | 2,262,990                             | 2,664,749                    |
| Payments for issuance of loans   |          |                                       |                              |
| ·  |          | (662,767)                             | (871,923)                    |
| Proceeds from collection of loans  |          | 473,377                               | 413,804                      |
| Changes in cash collateral under securities borrowing and lending transactions           |          | (320)                                 | (120,106)                    |
| Others   |          | (51,593)                              | (9,772)                      |
| Subtotal (b)   |          | (664,747)                             | (2,183,260)                  |
| (a) + (b)  |          | 513,125                               | (1,185,636)                  |
| Purchases of tangible fixed assets   |          | (26,224)                              | (24,709)                     |
| Proceeds from sales of tangible fixed assets   |          | 2,680                                 | 1,463                        |
| Purchases of shares of subsidiaries resulting in change in the scope of consolidation    | *3       | (42,981)                              | (340,897)                    |
| Sales of shares of subsidiaries resulting in change in the scope of consolidation        |          | 262                                   | 993                          |
| Net cash provided by (used in) investing activities                                      |          | (731,010)                             | (2,546,411)                  |
| Cash flows from financing activities   |          | ( , )                                 | (2,010,111)                  |
| •  |          | 41,189                                | 24,320                       |
| Proceeds from borrowings   |          | ,                                     |                              |
| Repayments of borrowings   |          | (280,395)                             | (37,031)                     |
| Proceeds from issuance of short-term corporate bonds                                     |          | 9,999                                 | 9,999                        |
| Redemption of short-term corporate bonds   |          | (10,000)                              | (10,000)                     |
| Proceeds from issuance of corporate bonds  |          | _                                     | 198,783                      |
| Redemption of corporate bonds  |          | (36,050)                              | _                            |
| Change in cash collateral under securities lending transactions                          |          | (106,194)                             | 1,547,132                    |
| Purchases of treasury stock  |          | (25,792)                              | (50,940)                     |
| Dividends paid   |          | (160,419)                             | (154,799)                    |
| Dividends paid to non-controlling shareholders   |          | (1,089)                               | (590)                        |
| Proceeds from share issuance to non-controlling shareholders                             |          | 5,319                                 | (000)                        |
| Others   |          |                                       | 16 221                       |
|  |          | 50,464                                | 16,231                       |
| Net cash provided by (used in) financing activities                                      |          | (512,967)                             | 1,543,105                    |
| Effect of exchange rate changes on cash and cash equivalents                             |          | (33,124)                              | 3,022                        |
| Net increase (decrease) in cash and cash equivalents                                     |          | (99,229)                              | (2,659)                      |
| Cash and cash equivalents at the beginning of the year                                   |          | 1,021,167                             | 1,023,342                    |
| ncrease in cash and cash equivalents due to newly consolidated subsidiaries              |          | 2,749                                 | 484                          |
| Cash and cash equivalents at the end of the year   | *1       | 924,687                               | 1,021,167                    |

The accompanying notes are an integral part of the consolidated financial statements.

#### **Significant Accounting Policies**

#### 1. Scope of consolidation

(1) Number of consolidated companies: 175 companies

For details of the Company's major consolidated subsidiaries, please refer to "Tokio Marine Holdings and its Subsidiaries" in

Acorn Advisory Capital L.P. and 10 other companies are included in the scope of consolidation from the fiscal year 2020 due to the acquisition of shares.

(2) Names of major non-consolidated subsidiaries

(Names of major companies)

- Tokio Marine & Nichido Adjusting Service Co., Ltd.
- Tokio Marine Life Insurance (Thailand) Public Company Limited

(Reason for exclusion from the scope of consolidation)

Each non-consolidated subsidiary is small in scale in terms of total assets, sales, net income or loss and retained earnings. As such non-consolidated subsidiaries are not considered to materially affect any reasonable determination as to the Group's financial condition and results of operations, these companies are excluded from the consolidation.

#### 2. Application of the equity method

(1) Number of affiliates accounted for by the equity method: 7 companies

For details of major affiliates accounted for by the equity method, please refer to "Tokio Marine Holdings and its Subsidiaries" in "Corporate Data".

- (2) The non-consolidated subsidiaries (Tokio Marine & Nichido Adjusting Service Co., Ltd., Tokio Marine Life Insurance (Thailand) Public Company Limited, etc.) and other affiliates (Alinma Tokio Marine Company, etc.) are not accounted for by the equity method because these companies have an immaterial effect on the Company's consolidated net income or loss as well as consolidated retained earnings
- (3) The Company owns 30.1% of the total voting rights of Japan Earthquake Reinsurance Co., Ltd. through Tokio Marine & Nichido and Nisshin Fire. However, the Company does not consider Japan Earthquake Reinsurance Co., Ltd. to be its affiliate since it cannot exert a significant influence on any decision making of its policies given the highly public nature of their business.
- (4) When a company accounted for by the equity method has a different closing date from that of the Company, in principle, the financial statements prepared at its closing date are used for presentation in the consolidated financial results.

#### 3. Balance sheet date of consolidated subsidiaries

There are three domestic subsidiaries and 163 overseas subsidiaries whose balance sheet dates are December 31. The consolidated financial statements incorporate the results of these subsidiaries for the period ended December 31. Necessary adjustments for the consolidation are made for material transactions that occur during the three-month lag between the balance sheet dates of these subsidiaries and the consolidated balance sheet date.

#### 4. Accounting policies

(1) Accounting for insurance contracts

Accounting for insurance contracts such as insurance premiums, outstanding claims and underwriting reserves of domestic consolidated insurance subsidiaries is stipulated under Insurance Business Act and other laws and regulations.

- (2) Valuation of securities
- a. Trading securities are valued at fair value, with the costs of their sales being calculated based on the moving-average method.
- b. Bonds held to maturity are recorded at amortized cost based on the moving-average method (straight-line method).
- c. Bonds earmarked for underwriting reserves are stated at amortized cost under the straight-line method in accordance with the Industry Audit Committee Report No. 21 "Temporary Treatment of Accounting and Auditing Concerning Securities Earmarked for Underwriting Reserve in Insurance Industry" issued by the Japanese Institute of Certified Public Accountants (the "JICPA"), November 16, 2000.

The following is a summary of the risk management policy concerning bonds earmarked for underwriting reserves. In order to adequately manage interest rate risk related to assets and liabilities, Tokio Marine & Nichido Life has established "part of underwriting reserve for individual insurance policies (non-participating or participating)" as an underwriting reserve subgroup. Tokio Marine & Nichido Life's policy is to match the duration of the underwriting reserve in the subgroup with the same or similar duration of bonds that are earmarked for underwriting reserves.

d. Available-for-sale securities with fair value are measured at fair value mainly based upon the market price on the closing date. Unrealized gains/losses on available-for-sale securities are included in net assets and costs of sales are calculated using the moving-average method.

- e. Available-for-sale securities whose fair value cannot be measured reliably are stated at original cost by the moving-average
- f. Investments in non-consolidated subsidiaries and affiliates that are not subject to the equity method are stated at original cost by the moving-average method
- q. Securities held in individually managed money trusts that are mainly invested in securities for trading are measured at fair value.

#### (3) Valuation of derivative transactions

Derivative financial instruments are measured at fair value.

- (4) Depreciation methods for material depreciable assets
  - a. Tangible fixed assets

Depreciation of tangible fixed assets is calculated using the straight-line method.

b. Intangible fixed assets

Intangible fixed assets recognized in acquisitions of overseas subsidiaries are amortized over the estimated useful life reflecting the pattern of the assets' future economic benefits

- (5) Accounting policies for significant reserves and allowances
  - a. Allowance for doubtful accounts

In order to prepare for losses from bad debts, allowances are provided pursuant to the rules of asset self-assessment and the rules of asset write-off. Allowances are provided by major domestic consolidated subsidiaries as follows.

For receivables from any debtor who has legally, or in practice, become insolvent (due to bankruptcy, special liquidation or suspension of transactions with banks based on the rules governing clearing houses, etc.) and for receivables from any debtor who has substantially become insolvent, allowances are provided based on the amount of any such receivables less the amount expected to be collectible, calculated based on the disposal of collateral or execution of guarantees.

For receivables from any debtor who is likely to become insolvent in the near future, allowances are provided based on the amount of any such receivables less the amount expected to be collectible through the disposal of collateral or execution of guarantees and the overall solvency assessment of the relevant debtor.

For receivables other than those described above, allowances are the amount of receivables multiplied by the default rate, which is calculated based on historical default experience in certain previous periods.

In addition, all receivables are assessed by the asset accounting department and the asset management department in accordance with the rules of asset self-assessment. Subsequently, the asset auditing departments, which are independent from other asset-related departments, conduct audits of the assessment results of the other asset-related departments. Allowances are provided based on such assessment results as stated above.

b. Provision for employees' bonus

To provide for payment of bonuses to employees, the Company and its major consolidated domestic subsidiaries recognize provisions for employees' bonuses based on the expected amount to be paid.

c. Reserve for price fluctuation

Domestic consolidated insurance subsidiaries recognize reserves in accordance with Article 115 of the Insurance Business Act in order to provide for possible losses or damages arising from fluctuation of share prices, etc.

- (6) Accounting methods for retirement benefits
- a. The method of attributing expected retirement benefits to periods

In calculating the retirement benefit obligations, the method of attributing expected retirement benefits to periods is based on the benefit formula basis.

b. The method of amortization of actuarial gains and losses and past service costs

Actuarial gains and losses for each fiscal year are amortized proportionally from the following fiscal year using the straight-line method over a certain number of years (5 to 13 years) within the average remaining work period of employees at the time of

Past service costs are amortized by the straight-line method over a certain number of years (7 to 13 years) within the average remaining work period of employees at the time of occurrence.

#### (7) Consumption taxes

For the Company and its domestic consolidated subsidiaries, consumption taxes are accounted for by the tax-excluded method except for costs such as Operating and general administrative expenses incurred by domestic consolidated insurance subsidiaries which are accounted for by the tax-included method

In addition, any non-deductible consumption taxes, in respect of assets, are included in other assets and are amortized over five years using the straight-line method.

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#### (8) Hedge accounting

#### a. Interest rate

To mitigate interest rate fluctuation risks associated with long-term insurance policies, Tokio Marine & Nichido and Tokio Marine & Nichido Life conduct Asset Liability Management ("ALM") to control such risks by evaluating and analyzing financial assets and insurance liabilities simultaneously.

As for interest rate swap transactions that are used to manage such risks. Tokio Marine & Nichido and Tokio Marine & Nichido Life apply deferred hedge accounting to the swap transactions based upon the Industry Committee Practical Guideline No. 26, "Accounting and Auditing Treatments related to Application of Accounting for Financial Instruments in the Insurance Industry" (issued by the JICPA, March 25, 2021).

Assessment of hedge effectiveness is omitted because the companies group hedged insurance liabilities with the interest rate swaps that are the hedging instruments, based on the period remaining for the instruments, and the hedge is highly effective.

#### b. Foreign exchange

Major domestic consolidated insurance subsidiaries apply fair value hedge accounting, deferred hedge accounting or assignment accounting for certain foreign exchange forwards and certain currency swaps utilized to reduce future currency risk such as in assets denominated in foreign currency. Assessment of hedge effectiveness is omitted because the principal terms of the hedging instruments and the hedged items are identical, and the hedge is highly effective.

#### (9) Methods and periods of amortization of goodwill

Regarding goodwill recognized as an asset on the consolidated balance sheet, goodwill in connection with Philadelphia Consolidated Holding Corp. is amortized over 20 years using the straight-line method. Goodwill in connection with HCC Insurance Holdings, Inc. is amortized over 10 years using the straight-line method. Goodwill in connection with Privilege Underwriters, Inc. is amortized over 15 years using the straight-line method. Other goodwill is amortized over 5 to 15 years using the straight-line method. Other goodwill in small amounts is amortized immediately.

Negative goodwill incurred before March 31, 2010 and recognized as a liability on the consolidated balance sheet is amortized over 20 years using the straight-line method.

(10) Scope of cash and cash equivalents included in the consolidated statement of cash flows

Cash and cash equivalents in the consolidated statement of cash flows consist of cash on hand, demand deposits and short-term investments such as time deposits with original maturities or redemption of three months or less at the date of acquisition.

#### **Significant Accounting Estimates**

Items including accounting estimates that could have a significant impact on the financial condition or results of operations of the Company and its consolidated subsidiaries are as follows:

- 1. Outstanding claims
- (1) The carrying amount shown on the consolidated balance sheet as of March 31, 2021 Outstanding claims 3,157,123 million yen
- (2) Information on the significant accounting estimates
- a. Calculation method

Outstanding claims is estimated as the amount of claims, refunds and other benefits (hereinafter referred to as "Claims") deemed to have resulted in an obligation under an insurance contract that have not yet been paid.

- b. Key assumptions used in the calculations
- Outstanding claims is estimated based on the ultimate settlement of Claims by using the assumptions calculated mainly from historical payment experience.
- c. Impact on the consolidated financial statements for the following fiscal year Due to the revision of laws and regulations or court decisions, etc., the ultimate settlement of Insurance Claims may change from the initial estimate, and the amount recorded for outstanding claims may increase or decrease.

#### 2. Impairment of goodwill

(1) The carrying amount shown on the consolidated balance sheet as of March 31, 2021 Goodwill 485,682 million yen

- (2) Information on the significant accounting estimates
- a. Calculation method

Impairment of goodwill is recognized mainly in accordance with the procedures for identifying indications of impairment, assessing the recognition of an impairment loss and measuring an impairment loss for each unit to which goodwill is attributed (hereinafter referred to as "Reporting unit") whose performance is reported independently for the Company's management purpose.

First, for each Reporting unit, the Company assesses if indications of impairment are identified, such as deterioration in the latest operating results and future prospects, a significant negative deviation compared to the business plan at the time of acquisition, or significant adverse changes in the business environment including market conditions. For Reporting units for which indications of impairment were identified, an impairment loss is recognized if the total amount of undiscounted future cash flows is less than the book value of goodwill. For Reporting units for which recognition of an impairment loss is deemed necessary, the book value of goodwill shall be reduced to the recoverable amount which is calculated by discounting future cash flows, and recognizes the reduced amount as impairment loss.

b. Key assumptions for the calculations

Future cash flows and discount rates are used to calculate impairment loss on goodwill.

Future cash flows are estimated based on the latest rational business plan, taking into account the growth, etc., based on the business environment of each reporting unit.

The discount rate is the pre-tax interest rate, which is the cost of capital plus necessary adjustments such as interest rate differentials.

c. Impact on the consolidated financial statements for the following fiscal year An impairment loss may be incurred if undiscounted future cash flows significantly decline due to, for example, a significant deterioration in profitability from the assumption at the time of acquisition and a significant downward deviation from the business plan.

#### 3. Valuation of financial instruments

- (1) The carrying amount shown on the consolidated balance sheet as of March 31, 2021 Please refer to "Information on Financial Instruments".
- (2) Information on significant accounting estimates
- a Calculation method

With regards to the calculation method of the fair value of financial instruments, please refer to "Information on Financial Instruments-2. Fair value of financial instruments (Note 1)".

b. Key assumptions for the calculations

The fair values of financial instruments with no quoted market prices are calculated using assumptions such as yield curves on certain bases.

c. Impact on the consolidated financial statements for the following fiscal year Key assumptions may change due to changes in the market condition, and the fair value of financial instruments may increase or decrease

#### **Accounting Standards Not Yet Adopted by the Company**

- Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries, etc. for Consolidated Financial Statements (Practical Issue Task Force ("PITF") No. 18, September 14, 2018)
- Practical Solution on Unification of Accounting Policies Applied to Associates Accounted for Using the Equity Method (PITF No. 24, September 14, 2018)

#### 1. Overview

The Accounting Standards Board of Japan ("ASBJ") has revised PITF No. 18 "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries, etc. for Consolidated Financial Statements" and PITF No. 24 "Practical Solution on Unification of Accounting Policies Applied to Associates Accounted for Using the Equity Method". The major amendments are as follows.

For overseas subsidiaries that present subsequent changes in fair value of investment in equity instruments in Other comprehensive income, when investments in the equity instruments are sold, an adjustment is to be made to recognize the difference between the acquisition cost and sales price as a gain or loss for the corresponding fiscal year within the consolidation process, in accordance with the Tentative Practical Solution of "Unification of Accounting Policies Applied to Foreign Subsidiaries, etc. for the Consolidation Process".

For overseas subsidiaries that need to recognize any asset impairment, an adjustment is to be made to recognize the valuation difference as a loss for the corresponding fiscal year within the consolidation process.

#### 2. Date of application

The Company plans to adopt the aforementioned standards from the beginning of the fiscal year following the fiscal year in which its overseas subsidiaries adopt IFRS 9 "Financial Instruments".

#### 3. Impact of application of standards

The Company has not yet evaluated the impact of the application of the aforementioned standards at the timing of the preparation of its consolidated financial statements.

- Accounting Standard for Fair Value Measurement (ASBJ Statement No. 30, July 4, 2019)
- Implementation Guidance on Accounting Standard for Fair Value Measurement (ASBJ Guidance No. 31, July 4, 2019)
- Accounting Standard for Financial Instruments (ASBJ Statement No. 10, July 4, 2019)
- Implementation Guidance on Disclosures about Fair Value of Financial Instruments (ASBJ Guidance No. 19, July 4, 2019)

To improve comparability with international accounting standards, "Accounting Standard for Fair Value Measurement" and "Implementation Guidance on Accounting Standard for Fair Value Measurement" (hereinafter referred to as "Fair Value Accounting Standards") were developed and guidance for measuring fair value was established.

The Fair Value Accounting Standards are applied to the fair value of financial instruments in "Accounting Standard for Financial Instruments"

In addition, "Implementation Guidance on Disclosures about Fair Value of Financial Instruments" was revised to stipulate disclosure requirements for financial instruments based on their fair value levels.

#### 2. Date of application

The Company and its domestic consolidated subsidiaries plan to adopt the aforementioned standards from the beginning of the fiscal year

#### 3. Impact of application of standards

The Company has not yet evaluated the impact of the application of the aforementioned standards at the timing of the preparation of its consolidated financial statements.

#### **Changes in Presentation**

Accounting Standard for Disclosure of Accounting Estimates (ASBJ Statement No. 31, March 31, 2020) have been adopted for the consolidated financial statements from the end of the fiscal year 2020, and Significant Accounting Estimates is included in the consolidated

However, details pertaining to the fiscal year 2019 are not presented in these notes following the transitional measures stipulated in the proviso to paragraph 11 of this accounting standard.

#### **Notes to Consolidated Balance Sheet**

\*1. Accumulated depreciation of tangible fixed assets and advanced depreciation of tangible fixed assets, deducted from acquisition costs are as follows:

|  | :!!! |
|--|------|
|  |      |

|  |                      | ,                    |
|--|----------------------|----------------------|
|  | As of March 31, 2021 | As of March 31, 2020 |
| Accumulated depreciation                       | 369,087              | 363,575              |
| Advanced depreciation of tangible fixed assets | 17,968               | 18,454               |

\*2. Securities of non-consolidated subsidiaries and affiliates, etc. are as follows:

|                          | As of March 31, 2021 | As of March 31, 2020 |
|--------------------------|----------------------|----------------------|
| Securities (equity)      | 133,094              | 163,753              |
| Securities (partnership) | 37,213               | 29,035               |

\*3. Amounts of loans to borrowers in bankruptcy are as follows:

(Yen in millions)

|   | As of March 31, 2021 | As of March 31, 2020 |
|---|----------------------|----------------------|
| Loans to borrowers in bankruptcy        | 14,026               | 19,589               |
| Loans past due                          | 98,166               | 36,625               |
| Loans past due for three months or more | 1                    | 732                  |
| Restructured loans                      | 11,556               | _                    |
| Total                                   | 123,751              | 56,947               |

Note: Loans are generally placed on non-accrual status when there is no expectation of the collection of the loans when loans are past due for a certain period or for other reasons (hereinafter referred to as "Non-accrual status loans"; any part of bad debt written-off is excluded). Loans to borrowers in bankruptcy represent Non-accrual status loans after a partial charge-off of claims is deemed uncollectible, which are defined in Article 96, paragraph 1, subparagraph 3 (a) to (e) (maximum amount transferable to allowance for doubtful accounts) and subparagraph 4 of the Enforcement Ordinance of the Corporation Tax Law (Ordinance No. 97, 1965).

Loans past due are Non-accrual status loans, other than Loans to borrowers in bankruptcy and loans on which interest payments are deferred in order to assist business restructuring or financial recovery of the borrowers.

Loans past due for three months or more are defined as loans on which any principal or interest payments are delayed for three months or more from the date following the due date Loans classified as Loans to borrowers in bankruptcy and Loans past due are excluded.

Restructured loans are loans on which concessions (e.g. reduction of the stated interest rate, deferral of interest payment, extension of the maturity date, forgiveness of debt) are granted to borrowers in financial difficulties to assist them in their corporate restructuring or financial recovery by improving their ability to repay creditors. Restructured loans do not include loans classified as Loans to borrowers in bankruptcy, Loans past due, or Loans past due for three months or more.

\*4. The value of assets pledged as collateral and collateralized corresponding debt obligations are as follows:

(Yen in millions)

|  | As of March 31, 2021 | As of March 31, 2020 |
|--|----------------------|----------------------|
| Assets pledged as collateral                                   |                      |                      |
| Bank deposits  | 54,804               | 42,061               |
| Monetary receivables bought                                    | 24,640               | 24,559               |
| Securities   | 494,069              | 346,071              |
| Loans  | 222,828              | 125,181              |
| Collateralized corresponding debt obligations                  |                      |                      |
| Outstanding claims   | 162,349              | 152,710              |
| Underwriting reserves  | 167,087              | 166,587              |
| Other liabilities (foreign reinsurance accounts payable, etc.) | 133,353              | 73,658               |

5. The fair value of the commercial papers and other instruments received under repurchase agreements which the Company has the right to dispose of by sale or rehypothecation is as follows:

They are wholly held by the Company.

(Yen in millions)

| As of March 31, 2021 | As of March 31, 2020 |
|----------------------|----------------------|
| 999                  | 5,610                |

\*6. Securities lent under loan agreements are as follows:

| As of March 31, 2021 | As of March 31, 2020 |
|----------------------|----------------------|
| 1,959,960            | 1.978.262            |

\*7. The outstanding balance of undrawn loan commitments is as follows:

(Yen in millions)

|                                   | As of March 31, 2021 | As of March 31, 2020 |
|-----------------------------------|----------------------|----------------------|
| Total loan commitments            | 892,398              | 955,147              |
| Balance of drawn loan commitments | 678,915              | 685,003              |
| Undrawn loan commitments          | 213,482              | 270,144              |

8. The amount of assets or liabilities in separate accounts as prescribed in Article 118 of the Insurance Business Act is as follows:

|                      | (Yen in millions)    |
|----------------------|----------------------|
| As of March 31, 2021 | As of March 31, 2020 |
| 168,341              | 123,242              |
|                      |                      |

9. Tokio Marine & Nichido guarantees the liabilities of the following subsidiary.

|  |                      | (Yen in million      |
|--|----------------------|----------------------|
|  | As of March 31, 2021 | As of March 31, 2020 |
| Tokio Marine Compania de Seguros, S.A. de C.V. | 5,463                | 5,884                |

\*10. Subordinated term loans, included in Other liabilities, of which the repayment is subordinated to other obligations, are as follows:

|                      | (Territ minors)      |
|----------------------|----------------------|
| As of March 31, 2021 | As of March 31, 2020 |
| 100,000              | 100,000              |
|                      |                      |

#### **Notes to Consolidated Statement of Income**

\*1. Major components of business expenses are as follows:

|  | millions |  |
|--|----------|--|
|  |          |  |
|  |          |  |

|                          | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|--------------------------|--|--|
| Agency commissions, etc. | 608,750                                  | 598,016                                  |
| Salaries                 | 317,463                                  | 303,785                                  |

Note: Business expenses consist of Loss adjustment expenses, Operating and general administrative expenses, and Agency commissions and brokerage as shown in the accompanying

\*2. The Company recognized impairment losses on the following assets:

FY2020 (April 1, 2020-March 31, 2021)

| Dumana of war  | 0-4                | Landina  |      | Impairment loss      |    |     |  |
|--|--------------------|--|------|----------------------|----|-----|--|
| Purpose of use   | Category           | Location   | Land | Land Building Others |    |     |  |
| Properties for business use (General business (nursing care business)) | Buildings          | 3 properties,<br>including buildings<br>in Setagaya-ku, Tokyo  | _    | 19                   | 20 | 40  |  |
| Idle properties or properties planned for sale                         | Land and buildings | 7 properties, including<br>buildings in Fuji-City,<br>Shizuoka | 177  | 516                  | 12 | 706 |  |
| Total  |                    |  | 177  | 536                  | 32 | 746 |  |

Properties are classified as follows: (a) properties for use in insurance business and other businesses are grouped by each consolidated company and (b) other properties including properties for rent, idle properties, or properties planned for sale and properties for business use in general business (nursing care business) are grouped on an individual basis.

The total amount of projected future cash flows generated from general business (nursing care business) fell below the book values of the properties used for this business. Consequently, the Company wrote off the excess of the book values of such properties over the recoverable amounts and recognized such write-offs as impairment losses in Extraordinary losses. The recoverable amount of the relevant property is calculated by discounting future cash flows at a rate of 6.0%.

The Company wrote off the excess of the book values over the recoverable amount for certain idle properties or properties planned for sale, mainly due to the decision to sell the properties, and recognized any such write-offs as impairment losses in Extraordinary losses. The recoverable amount is the net sales price of each property. Net sales price is the appraisal value by real estate appraisers less anticipated expenses for disposal of the relevant property.

Based on the current operating environment, impairment losses of 6,166 million yen, equivalent to the entire goodwill related to Hollard International Proprietary Limited, was recognized and recorded as Equity in losses of affiliates under Ordinary expenses.

FY2019 (April 1, 2019-March 31, 2020)

| •                                      |   |  |      |          |          | (Yen in millions |
|--|---|--|------|----------|----------|------------------|
| Durnoss of use   | Catagony  | Location   |      | Impairm  | ent loss |                  |
| Purpose of use   | Category  | Location   | Land | Building | Others   | Total            |
| Properties for business use<br>(General business<br>(nursing care business)) | Buildings   | 3 properties,<br>including buildings<br>in Setagaya-ku, Tokyo            | _    | 3        | 15       | 18               |
| Properties for business use<br>(General business<br>(other business))        | Buildings, goodwill<br>and other intangible<br>fixed assets | Fixtures attached to buildings in Yokohama-City, Kanagawa                | _    | 24       | 3,117    | 3,141            |
| Properties for rent  | Land and buildings  | 2 properties, including<br>buildings in Aizuwakamatsu-City,<br>Fukushima | 92   | 190      | _        | 283              |
| Idle properties or properties planned for sale                               | Land and buildings  | 6 properties, including<br>buildings in Numazu-City,<br>Shizuoka         | 242  | 1,159    | _        | 1,401            |
| Idle assets  | Software  | _  | _    |          | 1,540    | 1,540            |
| Total  |   |  | 335  | 1,377    | 4,673    | 6,386            |

Properties are classified as follows: (a) properties for use in insurance business and other businesses are grouped by each consolidated company and (b) other properties including properties for rent, idle properties, or properties planned for sale and properties for business use in general business (nursing care business) are grouped on an individual basis.

The total amount of projected future cash flows generated from general business (nursing care business) fell below the book values of the properties used for this business. Consequently, the Company wrote off the excess of the book values of such properties over the recoverable amounts and recognized such write-offs as impairment losses in Extraordinary losses. The recoverable amount of the relevant property is calculated by discounting future cash flows at a rate of 6.0%.

The Company wrote off the excess of the book values over the recoverable amounts of Goodwill and Other intangible fixed assets arising from business acquisition classified as properties for business use in general business (other business), and recognized any such write-offs as impairment losses in Extraordinary losses, as the Company no longer expects to earn the profits assumed in the business plan. The recoverable amount of the relevant assets is determined by value in use and calculated by discounting future cash flows at a rate of 7.0%

The Company wrote off the excess of the book values over the recoverable amount for properties for rent, mainly due to decline in property values, and recognized any such write-offs as impairment losses in Extraordinary losses. The recoverable amount of the relevant assets is the higher of the net sales price or value in use. Net sales price is the appraisal value by real estate appraisers less anticipated expenses for disposal of the relevant property.

The Company wrote off the excess of the book values over the recoverable amount for certain idle properties or properties planned for sale, mainly due to the decision to sell the properties, and recognized any such write-offs as impairment losses in Extraordinary losses. The recoverable amount is the net sales price of each property. Net sales price is the appraisal value by real estate appraisers less anticipated expenses for disposal of the relevant property.

write-offs as impairment losses in Extraordinary losses.

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#### **Notes to Consolidated Statement of Comprehensive Income**

\* Reclassification adjustments and tax effects relating to Other comprehensive income

| (Yen  | in | milli | one  |
|-------|----|-------|------|
| (1611 |    |       | Ulla |

|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|---|--|--|
| Unrealized gains (losses) on available-for-sale securities                              |  |  |
| Amount arising during the year  | 704,865                                  | (254,362)                                |
| Reclassification adjustment   | (79,665)                                 | (96,639)                                 |
| Before tax effect adjustment  | 625,199                                  | (351,001)                                |
| Tax effect  | (149,437)                                | 106,656                                  |
| Unrealized gains (losses) on available-for-sale securities                              | 475,762                                  | (244,344)                                |
| Deferred gains (losses) on hedge transactions   |  |  |
| Amount arising during the year  | (10,967)                                 | 3,223                                    |
| Reclassification adjustment   | (869)                                    | (1,285)                                  |
| Adjustments of asset acquisition cost   | (155)                                    | _  |
| Before tax effect adjustment  | (11,992)                                 | 1,938                                    |
| Tax effect  | 3,352                                    | (543)                                    |
| Deferred gains (losses) on hedge transactions   | (8,639)                                  | 1,394                                    |
| Foreign currency translation adjustments  |  |  |
| Amount arising during the year  | (158,160)                                | (13,968)                                 |
| Remeasurements of defined benefit plans   |  |  |
| Amount arising during the year  | (9,454)                                  | (3,560)                                  |
| Reclassification adjustment   | 4,311                                    | 4,279                                    |
| Before tax effect adjustment  | (5,143)                                  | 718                                      |
| Tax effect  | 1,320                                    | (174)                                    |
| Remeasurements of defined benefit plans   | (3,823)                                  | 544                                      |
| Share of other comprehensive income of affiliates accounted for by the equity method    |  |  |
| Amount arising during the year  | (1,586)                                  | (2,248)                                  |
| Reclassification adjustment   | (318)                                    | (478)                                    |
| Share of other comprehensive income of<br>affiliates accounted for by the equity method | (1,904)                                  | (2,726)                                  |
| Total other comprehensive income  | 303,234                                  | (259,100)                                |

#### Notes to Consolidated Statement of Changes in Shareholders' Equity

#### FY2020 (April 1, 2020-March 31, 2021)

1. Type and number of issued stock and treasury stock

(Unit: thousand shares)

|                |                                      |   |   | (                                     |
|----------------|--------------------------------------|---|---|---------------------------------------|
|                | Number of shares as of April 1, 2020 | Increase during<br>the fiscal year 2020 | Decrease during<br>the fiscal year 2020 | Number of shares as of March 31, 2021 |
| Issued stock   |                                      |   |   |                                       |
| Common stock   | 702,000                              | _                                       | 4,500                                   | 697,500                               |
| Total          | 702,000                              | _                                       | 4,500                                   | 697,500                               |
| Treasury stock |                                      |   |   |                                       |
| Common stock   | 4,129                                | 4,789                                   | 4,692                                   | 4,226                                 |
| Total          | 4,129                                | 4,789                                   | 4,692                                   | 4,226                                 |

Note: 1. The decrease of 4,500 thousand shares of common stock is entirely attributable to the cancellation of treasury stock.

- 2. The increase of 4,789 thousand shares of common stock is primarily attributable to the acquisition of 4,753 thousand shares of treasury stock conducted based on resolution by the
- 3. The decrease of 4,692 thousand shares of common stock is primarily attributable to the cancellation of 4,500 thousand shares of treasury stock.

#### 2. Stock acquisition rights (including those owned by the Company)

| Category                     | Nature of stock acquisition rights        | Amount as of March 31, 2021 (Yen in millions) |
|------------------------------|---|---|
| The Company (parent company) | Stock acquisition rights as stock options | 2,379   |

#### 3. Dividends

(1) Amount of dividends

| . ,   |                 |                          |                        |                    |                   |
|---|-----------------|--------------------------|------------------------|--------------------|-------------------|
| Resolution  | Type of stock   | Amount of dividends paid | Dividends<br>per share | Record date        | Effective date    |
| Ordinary general meeting of shareholders held on June 29, 2020    | Common<br>stock | 66,297 million yen       | 95.00 yen              | March 31, 2020     | June 30, 2020     |
| Meeting of the Board of<br>Directors held on<br>November 19, 2020 | Common<br>stock | 94,237 million yen       | 135.00 yen             | September 30, 2020 | December 11, 2020 |

Note: For dividends resolved at the meeting of the Board of Directors held on November 19, 2020, the amount of dividends per share consists of 100 yen of ordinary dividend and 35 yen of one-time dividend for the capital level adjustment

#### (2) Dividends of which the record date falls within the fiscal year 2020, and the effective date falls after March 31, 2021

| Resolution   | Type of stock   | Amount of dividends paid | Source of dividends | Dividends<br>per share | Record date    | Effective date |
|--|-----------------|--------------------------|---------------------|------------------------|----------------|----------------|
| Ordinary general meeting of shareholders held on June 28, 2021 | Common<br>stock | 69,327 million yen       | Retained earnings   | 100.00 yen             | March 31, 2021 | June 29, 2021  |

#### FY2019 (April 1, 2019-March 31, 2020)

1. Type and number of issued stock and treasury stock

(Unit: thousand shares)

|                | Number of shares as of April 1, 2019 | Increase during<br>the fiscal year 2019 | Decrease during<br>the fiscal year 2019 | Number of shares as of March 31, 2020 |
|----------------|--------------------------------------|---|---|---------------------------------------|
| Issued stock   |                                      |   |   |                                       |
| Common stock   | 710,000                              | _                                       | 8,000                                   | 702,000                               |
| Total          | 710,000                              | _                                       | 8,000                                   | 702,000                               |
| Treasury stock |                                      |   |   |                                       |
| Common stock   | 3,443                                | 8,886                                   | 8,199                                   | 4,129                                 |
| Total          | 3,443                                | 8,886                                   | 8,199                                   | 4,129                                 |

Note: 1. The decrease of 8,000 thousand shares of common stock is entirely attributable to the cancellation of treasury stock.

- 2. The increase of 8,886 thousand shares of common stock is primarily attributable to the acquisition of 8,811 thousand shares of treasury stock conducted based on resolution by the
- 3. The decrease of 8,199 thousand shares of common stock is primarily attributable to the cancellation of 8,000 thousand shares of treasury stock.

#### 2. Stock acquisition rights (including those owned by the Company)

| Category                     | Nature of stock acquisition rights        | Amount as of March 31, 2020 (Yen in millions) |
|------------------------------|---|---|
| The Company (parent company) | Stock acquisition rights as stock options | 2,545   |

#### 3. Dividends

#### (1) Amount of dividends

| Resolution  | Type of stock   | Amount of dividends paid | Dividends per share | Record date        | Effective date   |
|---|-----------------|--------------------------|---------------------|--------------------|------------------|
| Ordinary general meeting of shareholders held on June 24, 2019    | Common<br>stock | 63,590 million yen       | 90.00 yen           | March 31, 2019     | June 25, 2019    |
| Meeting of the Board of<br>Directors held on<br>November 19, 2019 | Common<br>stock | 91,292 million yen       | 130.00 yen          | September 30, 2019 | December 6, 2019 |

Note: For dividends resolved at the meeting of the Board of Directors held on November 19, 2019, the amount of dividends per share consists of 95 yen of ordinary dividend and 35 yen of one-time dividend for the capital level adjustment

(2) Dividends of which the record date falls within the fiscal year 2019, and the effective date falls after March 31, 2020

| Resolution   | Type of stock | Amount of dividends paid | Source of dividends | Dividends per share | Record date    | Effective date |
|--|---------------|--------------------------|---------------------|---------------------|----------------|----------------|
| Ordinary general meeting of shareholders held on June 29, 2020 | Common stock  | 66,297 million yen       | Retained earnings   | 95.00 yen           | March 31, 2020 | June 30, 2020  |

#### **Notes to Consolidated Statement of Cash Flows**

\*1. Reconciliation of cash and cash equivalents to the amounts disclosed in the consolidated balance sheet is provided as follows:

|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|---|--|--|
| Cash and bank deposits  | 812,011                                  | 820,873                                  |
| Monetary receivables bought                                   | 1,377,728                                | 1,363,752                                |
| Securities  | 18,741,600                               | 17,875,998                               |
| Time deposits with initial term over three months to maturity | (109,097)                                | (95,342)                                 |
| Monetary receivables bought not included in cash equivalents  | (1,302,087)                              | (1,255,686)                              |
| Securities not included in cash equivalents                   | (18,595,468)                             | (17,688,427)                             |
| Cash and cash equivalents                                     | 924,687                                  | 1,021,167                                |

<sup>\*2.</sup> Cash flows from investing activities include cash flows arising from asset management relating to insurance business.

\*3. Assets and liabilities of a newly consolidated subsidiary through the acquisition of shares

FY2019 (April 1, 2019-March 31, 2020)

The following table shows the main components of assets and liabilities assumed at the date of acquisition of Privilege Underwriters, Inc. ("Pure") and the connection between the acquisition cost of Pure and cash paid for the acquisition of shares (net of cash assumed).

|   | (Yen in millions) |
|---|-------------------|
| Total assets  | 372,980           |
| Securities  | 53,300            |
| Intangible fixed assets   | 244,249           |
| Goodwill  | 163,910           |
| Total liabilities   | (158,805)         |
| Insurance liabilities   | (45,980)          |
| Deferred tax liabilities  | (66,409)          |
| Non-controlling interests   | (22,127)          |
| Others  | (14,916)          |
| Acquisition cost of Pure shares                                   | 341,041           |
| Foreign currency translation differences                          | (1,014)           |
| Cash and cash equivalents held by Pure at the date of acquisition | (9,347)           |
| Difference: Payments for the acquisition of Pure                  | 330,679           |

## **Segment Information**

#### 1. Segment information

#### (1) Outline of reportable segments

The Company, as a holding company that controls the Group's business, establishes basic policies about Group business management, formulates corporate strategies based on the surrounding business environment and promotes the Group's business activities. The Company classifies its operations into four segments following its corporate strategies: "Domestic non-life insurance", "Domestic life insurance", "International insurance" and "Financial and other".

"Domestic non-life insurance" primarily comprises underwriting of non-life insurance in Japan and related investments. "Domestic life insurance" primarily comprises underwriting of life insurance in Japan and related investments. "International insurance" primarily comprises underwriting of insurance overseas and related investments. In "Financial and other", the main businesses are investment advisory, investment trust services, staffing business, facility management business and nursing care services.

#### (2) Calculation of ordinary income, profit (loss), assets, liabilities and other items by reportable segments

The accounting treatment for reported operating segments is the same as described in "Significant accounting policies". Segment profit is based on Ordinary profit. Ordinary income from transactions with other operating segments is based on prevailing market prices.

#### (3) Ordinary income, profit (loss), assets, liabilities and other items by reportable segments FY2020 (April 1, 2020-March 31, 2021)

(Yen in millions)

|   |                                   |                         |                         |                     |            |                         | (Yen in millions  |
|---|-----------------------------------|-------------------------|-------------------------|---------------------|------------|-------------------------|---|
|   |                                   | Reportable segments     |                         |                     |            |                         | Amounts shown on  |
|   | Domestic<br>non-life<br>insurance | Domestic life insurance | International insurance | Financial and other | Total      | Adjustments<br>(Note 1) | the consolidated<br>financial<br>statements<br>(Note 2) |
| Ordinary income   |                                   |                         |                         |                     |            |                         |   |
| Ordinary income from<br>external customers                      | 2,751,387                         | 775,305                 | 1,875,660               | 71,769              | 5,474,122  | (12,927)                | 5,461,195   |
| Ordinary income from transactions with other operating segments | 9,579                             | 30                      | 2,184                   | 29,123              | 40,918     | (40,918)                | _   |
| Total   | 2,760,967                         | 775,336                 | 1,877,844               | 100,893             | 5,515,041  | (53,845)                | 5,461,195   |
| Segment profit  | 142,891                           | 68,722                  | 44,638                  | 10,149              | 266,401    | 334                     | 266,735   |
| Segment assets  | 7,544,109                         | 9,488,683               | 8,817,744               | 79,360              | 25,929,897 | (164,529)               | 25,765,368  |
| Other items   |                                   |                         |                         |                     |            |                         |   |
| Depreciation  | 16,447                            | 608                     | 63,076                  | 773                 | 80,905     | _                       | 80,905  |
| Amortization of goodwill  | 96                                | _                       | 61,482                  | 215                 | 61,794     | _                       | 61,794  |
| Amortization of negative goodwill                               | 8,917                             | 248                     | 917                     | 145                 | 10,229     | _                       | 10,229  |
| Interest and dividends  | 127,544                           | 116,911                 | 250,178                 | 84                  | 494,719    | (2,548)                 | 492,170   |
| Interest expenses   | 4,446                             | 2,244                   | 6,035                   | 0                   | 12,725     | (1,270)                 | 11,455  |
| Equity in earnings (losses) of affiliates                       | _                                 | _                       | (10,074)                | _                   | (10,074)   | _                       | (10,074)  |
| Investments in affiliates accounted for by the equity method    | _                                 | _                       | 85,280                  | _                   | 85,280     | _                       | 85,280  |
| Increase in tangible and intangible fixed assets                | 75,381                            | 5,325                   | 56,378                  | 986                 | 138,073    | _                       | 138,073   |

#### Note: 1. "Adjustments" are as follows:

- (1) "Adjustments" for Ordinary income from external customers of (12,927) million yen includes the transfer of Gains on derivatives of 12,362 million yen. This is included in Ordinary income of International insurance segment, while it is included in Losses on derivatives in the consolidated statement of income.

  (2) "Adjustments" for Segment profit of 334 million yen is mainly to eliminate intersegment transactions.
- (3) "Adjustments" for Segment assets of (164,529) million yen is mainly to eliminate intersegment transactions
- (4) "Adjustments" for Other items is to eliminate intersegment transactions.
- Segment profit corresponds to Ordinary profit in the consolidated statement of income

FY2019 (April 1, 2019-March 31, 2020)

|   | ,                                 |                         |                         |                     |            |                         | (Yen in millions)                                       |
|---|-----------------------------------|-------------------------|-------------------------|---------------------|------------|-------------------------|---|
|   | Reportable segments               |                         |                         |                     |            |                         | Amounts<br>shown on                                     |
|   | Domestic<br>non-life<br>insurance | Domestic life insurance | International insurance | Financial and other | Total      | Adjustments<br>(Note 1) | the consolidated<br>financial<br>statements<br>(Note 2) |
| Ordinary income   |                                   |                         |                         |                     |            |                         |   |
| Ordinary income from<br>external customers                      | 2,773,198                         | 748,129                 | 1,889,254               | 68,172              | 5,478,755  | (13,322)                | 5,465,432   |
| Ordinary income from transactions with other operating segments | 9,304                             | 16                      | 1,992                   | 27,506              | 38,819     | (38,819)                | _   |
| Total   | 2,782,502                         | 748,146                 | 1,891,246               | 95,679              | 5,517,574  | (52,141)                | 5,465,432   |
| Segment profit  | 179,577                           | 51,837                  | 125,453                 | 7,077               | 363,945    | _                       | 363,945   |
| Segment assets  | 7,225,925                         | 9,200,998               | 8,856,731               | 72,371              | 25,356,026 | (102,060)               | 25,253,966  |
| Other items   |                                   |                         |                         |                     |            |                         |   |
| Depreciation  | 12,221                            | 344                     | 47,345                  | 1,011               | 60,921     | _                       | 60,921  |
| Amortization of goodwill  | 96                                | _                       | 53,416                  | 368                 | 53,882     | _                       | 53,882  |
| Amortization of negative goodwill                               | 8,917                             | 248                     | 917                     | 145                 | 10,229     | _                       | 10,229  |
| Interest and dividends  | 138,874                           | 109,201                 | 267,153                 | 63                  | 515,293    | (2,251)                 | 513,041   |
| Interest expenses   | 8,386                             | 1,546                   | 10,019                  | 0                   | 19,952     | (1,012)                 | 18,940  |
| Equity in earnings (losses) of affiliates                       | _                                 | _                       | (4,445)                 | _                   | (4,445)    | _                       | (4,445)   |
| Investments in affiliates accounted for by the equity method    | _                                 | _                       | 99,729                  | _                   | 99,729     | _                       | 99,729  |
| Increase in tangible and intangible fixed assets                | 21,525                            | 445                     | 23,215                  | 682                 | 45,868     | _                       | 45,868  |

- (1) "Adjustments" for Ordinary income from external customers of (13,322) million yen includes the transfer of Gains on derivatives of 11,296 million yen. This is included in Ordinary income of International insurance segment, while it is included in Losses on derivatives in the consolidated statement of income.

  (2) "Adjustments" for Segment assets of (102,060) million yen is mainly to eliminate intersegment transactions.
- (3) "Adjustments" for Other items is to eliminate intersegment transactions.
   Segment profit corresponds to Ordinary profit in the consolidated statement of income.

#### 2. Related information

#### FY2020 (April 1, 2020-March 31, 2021)

#### (1) Information by product and service

|   |                    |                |        |           |             | (Terrin minions) |
|---|--------------------|----------------|--------|-----------|-------------|------------------|
|   | Non-Life insurance | Life insurance | Others | Subtotal  | Adjustments | Total            |
| Ordinary income from external customers | 4,086,929          | 1,312,920      | 71,769 | 5,471,619 | (10,423)    | 5,461,195        |

Note: "Adjustments" includes transfer of Gains/Losses on derivatives in the consolidated statement of income.

#### (2) Information by region

#### a. Ordinary income

|           |               |         |           |             | (Yen in millions) |
|-----------|---------------|---------|-----------|-------------|-------------------|
| Japan     | United States | Others  | Subtotal  | Adjustments | Total             |
| 3,448,733 | 1,303,317     | 731,817 | 5,483,868 | (22,672)    | 5,461,195         |

Note: 1. The above figures are classified by country and region based on customer location.

2. "Adjustments" includes transfer of Gains/Losses on derivatives in the consolidated statement of income.

#### b. Tangible fixed assets

|         |               |        | (Yen in millions) |
|---------|---------------|--------|-------------------|
| Japan   | United States | Others | Total             |
| 252,342 | 49,028        | 33,130 | 334,501           |

Note: The "United States", which was included in "Overseas" in the fiscal year 2019, is presented separately as this amount exceeds 10% of the amount of Tangible fixed assets in the consolidated balance sheet. Figures for the fiscal year 2019 are presented in this classification after the change.

#### (3) Information about major customers

None.

#### FY2019 (April 1, 2019-March 31, 2020)

(1) Information by product and service

|  |                    |                |        |           |             | (ren in millions |
|--|--------------------|----------------|--------|-----------|-------------|------------------|
|  | Non-Life insurance | Life insurance | Others | Subtotal  | Adjustments | Total            |
| Ordinary income from<br>external customers | 4,124,241          | 1,276,757      | 68,172 | 5,469,170 | (3,737)     | 5,465,432        |

Note: "Adjustments" includes transfer of Gains/Losses on derivatives in the consolidated statement of income.

#### (2) Information by region

#### a. Ordinary income

|           |               |         |           |             | ( FeIT III IIIIIIIOIIs |
|-----------|---------------|---------|-----------|-------------|------------------------|
| Japan     | United States | Others  | Subtotal  | Adjustments | Total                  |
| 3,463,350 | 1,285,603     | 728,532 | 5,477,486 | (12,053)    | 5,465,432              |

Note: 1. The above figures are classified by country and region based on customer location.

2. "Adjustments" includes transfer of Gains/Losses on derivatives in the consolidated statement of income.

#### b. Tangible fixed assets

Impairment losses

|         |               |        | (Yen in millions) |
|---------|---------------|--------|-------------------|
| Japan   | United States | Others | Total             |
| 255,317 | 25,196        | 34,702 | 315,216           |

# (3) Information about major customers

None.

#### 3. Impairment losses of fixed assets by reportable segments FY2020 (April 1, 2020-March 31, 2021)

(Yen in millions) Domestic non-life Domestic life International Financial Total

488

FY2019 (April 1 2019–March 31 2020)

| FY2019 (April 1, 2019–March 31, 2020) |                             |                         |                         |                     | (Yen in millions) |
|---------------------------------------|-----------------------------|-------------------------|-------------------------|---------------------|-------------------|
|                                       | Domestic non-life insurance | Domestic life insurance | International insurance | Financial and other | Total             |
| Impairment losses                     | 641                         | _                       | 2,584                   | 3,160               | 6,386             |

217

40

Domestic life

Domestic life

Domestic life

insurance

Domestic life

248

497

248

248

International

61,482

484,160

International

917

5,504

International

insurance

53,416

531,599

International

917

6,421

Financial

and other

Financial

Financial

and other

Financial

and other

145

804

368

1,537

145

659

215

1,321

Domestic non-life

Domestic non-life

8,917

12,269

Domestic non-life

insurance

Domestic non-life

8,917

21,187

96

296

96

199

(Yen in millions)

Total

61,794

485,682

Total 10,229

18,682

(Yen in millions)

(Yen in millions)

Total

53,882

533,432

Total

10,229

28,911

(Yen in millions)

06

**Lease Transactions** 

Future lease payments related to non-cancelable operating leases

4. Amortization and remaining balance of goodwill by reportable segments

FY2020 (April 1, 2020-March 31, 2021)

Remaining balance as of March 31, 2021

Remaining balance as of March 31, 2021

FY2019 (April 1, 2019-March 31, 2020)

Remaining balance as of March 31, 2020

Remaining balance as of March 31, 2020

**Related-party Transactions** 

There is no significant transaction to be disclosed.

5. Gains on negative goodwill by reportable segments

(1) Goodwill

Amortization

Amortization

(1) Goodwill

Amortization

Amortization

None.

(2) Negative goodwill

(2) Negative goodwill

|                     |                      | (Yen in millions)    |
|---------------------|----------------------|----------------------|
|                     | As of March 31, 2021 | As of March 31, 2020 |
| As lessee:          |                      |                      |
| Due within one year | 9,328                | 8,944                |
| Due after one year  | 45,068               | 51,542               |
| Total               | 54,397               | 60,486               |
| As lessor:          |                      |                      |
| Due within one year | 1,236                | 1,601                |
| Due after one year  | 9,275                | 9,537                |
| Total               | 10,512               | 11,138               |

# **Deferred Tax Accounting**

#### 1. Major components of deferred tax assets and deferred tax liabilities

|  | As of March 31, 2021 | As of March 31, 2020 |
|--|----------------------|----------------------|
| Deferred tax assets  | · ·                  | <u> </u>             |
| Underwriting reserves  | 414,987              | 350,720              |
| Outstanding claims   | 85,597               | 59,689               |
| Net defined benefit liabilities                                | 73,956               | 70,320               |
| Reserve for price fluctuation                                  | 35,732               | 32,957               |
| Impairment losses on securities                                | 28,361               | 23,126               |
| Net operating loss carry forward (Note)                        | 17,806               | 18,631               |
| Others   | 106,388              | 110,478              |
| Subtotal   | 762,831              | 665,923              |
| Valuation allowance on net operating loss carry forward (Note) | (14,862)             | (15,702)             |
| Valuation allowance on deducible temporary differences         | (34,132)             | (30,162)             |
| Subtotal   | (48,994)             | (45,864)             |
| Total deferred tax assets                                      | 713,836              | 620,058              |
| Deferred tax liabilities                                       |                      |                      |
| Unrealized gains on available-for-sale securities              | (714,562)            | (543,993)            |
| Unrealized gains on consolidated subsidiaries                  | (165,340)            | (186,801)            |
| Others   | (117,849)            | (95,042)             |
| Total deferred tax liabilities                                 | (997,753)            | (825,838)            |
| Net deferred tax assets (liabilities)                          | (283,916)            | (205,779)            |

(Note) Schedule by expiration of net operating loss carry forward and the corresponding deferred tax assets

#### As of March 31, 2021

|                                      |               |                      |                      |                      |                   |              | (Yen in millions) |
|--------------------------------------|---------------|----------------------|----------------------|----------------------|-------------------|--------------|-------------------|
|                                      | Within 1 year | Over 1 to<br>2 years | Over 2 to<br>3 years | Over 3 to<br>4 years | Over 4 to 5 years | Over 5 years | Total             |
| Net operating loss carry forward (*) | 1,234         | 1,443                | 2,748                | 1,781                | 1,757             | 8,840        | 17,806            |
| Valuation allowance                  | (1,234)       | (1,443)              | (2,748)              | (1,781)              | (1,757)           | (5,895)      | (14,862)          |
| Deferred tax assets                  | _             | _                    | _                    | _                    | _                 | 2,944        | 2,944             |

(\*) The amounts of net operating loss carry forward are calculated by using statutory income tax rate.

#### As of March 31, 2020

|                                      |               |                   |                   |                      |                   |              | (Yen in millions) |
|--------------------------------------|---------------|-------------------|-------------------|----------------------|-------------------|--------------|-------------------|
|                                      | Within 1 year | Over 1 to 2 years | Over 2 to 3 years | Over 3 to<br>4 years | Over 4 to 5 years | Over 5 years | Total             |
| Net operating loss carry forward (*) | 1,003         | 1,234             | 1,443             | 2,748                | 1,781             | 10,418       | 18,631            |
| Valuation allowance                  | (1,003)       | (1,234)           | (1,443)           | (2,748)              | (1,781)           | (7,489)      | (15,702)          |
| Deferred tax assets                  | _             | _                 | _                 | 0                    | _                 | 2,928        | 2,929             |

(\*) The amounts of net operating loss carry forward are calculated by using statutory income tax rate.

#### 2. Reconciliation of the statutory income tax rate and the effective tax rate after the application of deferred tax accounting when there is a significant difference

|  | As of March 31, 2021 | As of March 31, 2020 |
|--|----------------------|----------------------|
| Japanese statutory tax rate                          | 30.6                 | 30.6                 |
| (Adjustments)  |                      |                      |
| Permanent differences such as dividends received     | (6.1)                | (4.5)                |
| Permanent differences such as entertainment expenses | 2.9                  | 0.9                  |
| Amortization of goodwill and negative goodwill       | 6.5                  | 3.8                  |
| Valuation allowance                                  | 1.3                  | 0.7                  |
| Tax rate applied to consolidated subsidiaries        | (4.9)                | (4.9)                |
| Others   | 3.3                  | (0.4)                |
| Effective tax rate                                   | 33.4                 | 26.1                 |

#### Information on Financial Instruments

#### 1. Qualitative information on financial instruments

#### (1) Investment policies

The core operation of the Group is its insurance business, and it invests utilizing the cash inflows mainly arising from insurance premiums. Therefore, the Group seeks to appropriately control risks based on the characteristics of insurance products primarily through ALM. We thereby aim to ensure stable, long-term earnings while realizing efficient management of liquidity.

Specifically, our approach entails controlling interest rate risks associated with insurance liabilities by utilizing interest rate swaps and other transactions while assuming a certain degree of credit risks by investing in bonds with high credit ratings. At the same time, we endeavor to ensure medium-to-long-term earnings by diversifying risks and asset management approaches in Japan and overseas through the utilization of a wide range of products including foreign securities and alternative investments. Foreign exchange forwards and other derivative transactions are used to mitigate risks associated with the Company's asset portfolio. The Group also utilizes financial options as one of the ways to control risks related to variable annuities which guarantee minimum amounts of benefits which are not subject to the result of investment.

Through these approaches, the Group aims to increase investment income in order to maximize net asset value in the medium-tolong-term and maintain financial soundness.

With regard to financing, the Group issues corporate bonds and undertakes borrowings mainly to secure funds for investments. When financing is necessary, amounts and methodologies are determined based on the Group's cash flow status.

#### (2) Details of financial instruments and their risk

The Group holds financial instruments including equity securities, bonds, other securities, loans and derivatives. These instruments are exposed to market risk, which refers to the risk of losses arising from fluctuations in stock prices, exchange rates, interest rates, and other market indicators. They are also exposed to credit risk, which refers to the risk of losses when the value of an investment declines or is lost due to deterioration in the financial condition of the debtor. Other risks to which these instruments are exposed include market liquidity risk, which refers to the risk of losses that may occur from being unable to make transactions due to disorderly market conditions or being forced to make transactions at extremely unfavorable prices.

Some currency risk is hedged through foreign exchange forwards, currency swaps and other such transactions. Hedge accounting is applied to some of these transactions.

Credit risk associated with derivative transactions includes the risk of losses when the counterparties fail to fulfill their obligations due to insolvency or for other reasons. In order to reduce such credit risk, netting arrangements may be used with financial institutions and other counterparties with whom there are frequent transactions. Also, interest rate risk associated with long-term insurance liabilities is hedged by interest rate swaps and other transactions for which hedge accounting is applied in some cases.

With regard to hedging instruments, hedged items, hedging policies and evaluation of hedge effectiveness, please refer to "Significant Accounting Policies - 4. Accounting policies - (8) Hedge accounting".

#### (3) Risk management structure

#### (i) Market risk and credit risk management

Based on the "Investment risk management policy" established by the Board of Directors, Tokio Marine & Nichido executes risk management activities both quantitatively and qualitatively to control investment risk related to financial instruments, such as market risk and credit risk, at the risk management department, which is independent of trading departments.

In accordance with the policy, "Investment guidelines" are established, which set the rules for which instruments to invest in, risk limits, and actions to take when limits are exceeded for each segment set in the annual investment plan. Investment risk is quantitatively measured using VaR-like concepts. Compliance with the quidelines and investment risk and return are reported on a

Tokio Marine & Nichido appropriately manages credit risk by regularly monitoring the concentration and the status of issuers and borrowers using internal credit rating guidelines set by the "Guidelines for managing credit risk concentration".

In order to control individual investments, Tokio Marine & Nichido also executes pre-investment review and post-investment monitoring according to the "Review guidelines" and others.

Risk monitoring operations are reported to the Board of Directors depending on their importance.

Other consolidated subsidiaries maintain risk management structures based on the aforementioned risks.

#### (ii) Liquidity risk management

The Group manages liquidity risk by controlling payment schedules and ensuring various ways of financing through treasury management by each consolidated subsidiary and by the Group as a whole.

#### (4) Supplementary information on fair value of financial instruments

The fair value of financial instruments is calculated in commonly used and recognized methodologies when market prices are not available. Such fair values are measured under certain assumptions, therefore they may differ under other assumptions.

#### 2. Fair value of financial instruments

The table below shows carrying amounts shown on the consolidated balance sheet, fair value, and differences of financial instruments, excluding investment in non-consolidated subsidiaries and other instruments for which fair value cannot be measured reliably. (Refer to Note 2.)

#### As of March 31, 2021

(Yen in millions)

|   | Carrying amount shown<br>on balance sheet | Fair value | Difference |
|---|---|------------|------------|
| (1) Cash and bank deposits                              | 812,011                                   | 812,090    | 78         |
| (2) Receivables under resale agreements                 | 999                                       | 999        | _          |
| (3) Receivables under securities borrowing transactions | _   | _          | _          |
| (4) Monetary receivables bought                         | 1,377,728                                 | 1,377,728  | _          |
| (5) Money trusts  | 2,378                                     | 2,378      | _          |
| (6) Securities  |   |            |            |
| Trading securities                                      | 515,417                                   | 515,417    | _          |
| Bonds held to maturity                                  | 5,114,216                                 | 5,767,207  | 652,991    |
| Bonds earmarked for underwriting reserves               | 2,194,898                                 | 2,082,308  | (112,590)  |
| Available-for-sale securities                           | 10,597,852                                | 10,597,852 | _          |
| (7) Loans   | 1,509,422                                 |            |            |
| Allowance for doubtful accounts (*1)                    | (1,725)                                   |            |            |
|   | 1,507,696                                 | 1,507,804  | 107        |
| Total financial assets                                  | 22,123,201                                | 22,663,788 | 540,587    |
| (1) Corporate bonds                                     | 230,597                                   | 230,312    | (285)      |
| (2) Payables under securities lending transactions      | 1,509,051                                 | 1,509,051  | _          |
| Total financial liabilities                             | 1,739,649                                 | 1,739,363  | (285)      |
| Derivative assets and liabilities (*2)                  |   |            |            |
| Hedge accounting not applied                            | 16,220                                    | 16,220     | _          |
| Hedge accounting applied                                | (28,457)                                  | (28,457)   | _          |
| Total derivative assets and liabilities                 | (12,236)                                  | (12,236)   | _          |

<sup>(\*1)</sup> Allowance for doubtful accounts earmarked for loans are deducted from the carrying amounts

#### As of March 31, 2020

| en/ | in | millions) |  |
|-----|----|-----------|--|

|   | Carrying amount shown<br>on balance sheet | Fair value | Difference |
|---|---|------------|------------|
| (1) Cash and bank deposits                              | 820,873                                   | 820,942    | 69         |
| (2) Receivables under resale agreements                 | 999                                       | 999        | _          |
| (3) Receivables under securities borrowing transactions | 4,612                                     | 4,612      | _          |
| (4) Monetary receivables bought                         | 1,363,752                                 | 1,363,752  | _          |
| (5) Money trusts  | 2,103                                     | 2,103      | _          |
| (6) Securities  |   |            |            |
| Trading securities                                      | 465,487                                   | 465,487    | _          |
| Bonds held to maturity                                  | 5,092,780                                 | 5,985,487  | 892,707    |
| Bonds earmarked for underwriting reserves               | 1,859,815                                 | 1,870,691  | 10,876     |
| Available-for-sale securities                           | 10,133,026                                | 10,133,026 | _          |
| (7) Loans   | 1,396,273                                 |            |            |
| Allowance for doubtful accounts (*1)                    | (3,052)                                   |            |            |
|   | 1,393,221                                 | 1,393,529  | 308        |
| Total financial assets                                  | 21,136,673                                | 22,040,634 | 903,960    |
| (1) Corporate bonds                                     | 270,536                                   | 263,145    | (7,391)    |
| (2) Payables under securities lending transactions      | 1,620,178                                 | 1,620,178  | _          |
| Total financial liabilities                             | 1,890,715                                 | 1,883,323  | (7,391)    |
| Derivative assets and liabilities (*2)                  |   |            |            |
| Hedge accounting not applied                            | 28,504                                    | 28,504     | _          |
| Hedge accounting applied                                | 6,051                                     | 6,051      | _          |
| Total derivative assets and liabilities                 | 34,555                                    | 34,555     | _          |

<sup>(\*1)</sup> Allowance for doubtful accounts earmarked for loans are deducted from the carrying amounts

<sup>(\*2)</sup> Derivative assets and liabilities arising from derivative transactions included in Other assets and Other liabilities are presented on a net basis. Net debits are shown in parentheses

<sup>(\*2)</sup> Derivative assets and liabilities arising from derivative transactions included in Other assets and Other liabilities are presented on a net basis. Net debits are shown in parentheses

#### (Note 1) Valuation method for financial instruments

With regard to (1) Cash and bank deposits (excluding those defined as securities in "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019)), (2) Receivables under resale agreements, and (3) Receivables under securities borrowing transactions, the book value is generally deemed as the fair value since it is scheduled to be settled in a short period of time and the book value approximates the fair value.

Regarding (4) Monetary receivables bought, (5) Money trusts and (6) Securities (including those in (1) Cash and bank deposits that are defined as securities in Accounting Standard for Financial Instruments) with quoted market prices, the quoted closing price is used for listed stock and the price of the over-the-counter transactions is used for bonds. For securities with no quoted market price, the net present value of the estimated future cash flows is applied as the fair value.

With regard to floating rate loans in (7) Loans, the book value is deemed as the fair value because the change in interest rate will be reflected in a timely manner in the future cash flows and the book value approximates the fair value as long as there are no significant changes in the credit status of the borrowers since the inception of the loans. For fixed rate loans, the fair value is measured as the net present value of estimated future cash flows. For loans of which borrowers are insolvent or in bankruptcy proceedings, the fair value is measured by deducting the estimated uncollectible debts from the carrying amount.

#### Liabilities

With regard to (1) Corporate bonds, the price of the over-the-counter transactions is the fair value.

With regard to (2) Payables under securities lending transactions, the book value is deemed as the fair value because it is scheduled to be settled in a short period of time and the

Please refer to "Derivative Transactions".

(Note 2) Carrying amount shown on balance sheet of financial instruments for which fair value cannot be measured reliably

(Yen in millions)

|   | As of March 31, 2021 | As of March 31, 2020 |
|---|----------------------|----------------------|
| Investment in non-consolidated subsidiaries, unlisted stock and partnership investments | 315,603              | 321,277              |
| Policy loans  | 117,193              | 127,827              |
| Total   | 432,797              | 449,104              |

Investment in non-consolidated subsidiaries, unlisted stock and partnership investments are not included in (6) Securities, because the fair value cannot be measured reliably, as they have no quoted market price and the future cash flow cannot be estimated

Policy loans are not included in (7) Loans, because the future cash flows cannot be estimated since policy loans are arranged under an insurance policy and the amount is limited to the repayment fund for cancellation with no contractual maturity

(Note 3) Maturity analysis of financial assets

As of March 31, 2021

|               |   |  | (Yen in millions)  |
|---------------|---|--|--|
| Within 1 year | Over 1 to 5 years   | Over 5 to 10 years                         | Over 10 years  |
| 131,972       | 8,915   | _  | _  |
| 80,685        | 25,270  | 242,012                                    | 1,093,410  |
|               |   |  |  |
|               |   |  |  |
| 2,000         | 171,000   | 377,112                                    | 4,254,817  |
| _             | _   | _  | 3,000  |
| _             | _   | _  | 155,600  |
| 4,009         | 6,608   | 14,950                                     | 26,073   |
|               |   |  |  |
| _             | _   | _  | 1,877,500  |
| _             | _   | _  | 30,900   |
| _             | _   | _  | 264,600  |
|               |   |  |  |
| 69,418        | 221,854   | 598,766                                    | 1,316,907  |
| 5,821         | 54,476  | 22,800                                     | 16,609   |
| 83,587        | 298,199   | 263,813                                    | 69,089   |
| 73,047        | 532,898   | 645,957                                    | 1,644,359  |
| 368,715       | 789,065   | 148,937                                    | 203,918  |
| 819,257       | 2,108,289   | 2,314,349                                  | 10,956,784   |
|               | 131,972<br>80,685<br>2,000<br>—<br>4,009<br>—<br>4,009<br>—<br>69,418<br>5,821<br>83,587<br>73,047<br>368,715 | 131,972 8,915 80,685 25,270  2,000 171,000 | 131,972       8,915       —         80,685       25,270       242,012         2,000       171,000       377,112         —       —       —         4,009       6,608       14,950         —       —       — |

(\*) Loans to borrowers that are insolvent or in bankruptcy proceedings and for which repayment cannot be expected (39 million yen), and loans with no repayment schedule (7,886 million yen) are not included above

As of March 31, 2020

|   | Within 1 year | Over 1 to 5 years | Over 5 to 10 years | Over 10 years |
|---|---------------|-------------------|--------------------|---------------|
| Cash and bank deposits                      | 123,094       | 8,344             | _                  | _             |
| Monetary receivables bought                 | 125,470       | 28,048            | 184,157            | 1,153,005     |
| Securities                                  |               |                   |                    |               |
| Bonds held to maturity                      |               |                   |                    |               |
| Domestic government bonds                   | 17,800        | 67,500            | 349,000            | 4,356,729     |
| Domestic municipal bonds                    | _             | _                 | _                  | 3,000         |
| Domestic corporate bonds                    | _             | _                 | _                  | 152,500       |
| Foreign securities                          | 1,528         | 2,392             | 8,635              | 29,046        |
| Bonds earmarked for underwriting reserves   |               |                   |                    |               |
| Domestic government bonds                   | _             | _                 | _                  | 1,611,700     |
| Domestic municipal bonds                    | _             | _                 | _                  | 29,200        |
| Domestic corporate bonds                    | _             | _                 | _                  | 191,500       |
| Available-for-sale securities with maturity |               |                   |                    |               |
| Domestic government bonds                   | 35,892        | 213,214           | 596,564            | 1,430,398     |
| Domestic municipal bonds                    | 1,700         | 57,075            | 30,055             | 21,068        |
| Domestic corporate bonds                    | 86,255        | 350,876           | 272,943            | 73,359        |
| Foreign securities                          | 120,939       | 539,978           | 724,495            | 1,497,917     |
| Loans (*)                                   | 297,310       | 809,534           | 126,464            | 165,833       |
| Total                                       | 809,991       | 2,076,965         | 2,292,315          | 10,715,258    |

(\*) Loans to borrowers that are insolvent or in bankruptcy proceedings and for which repayment cannot be expected (37 million yen), and loans with no repayment schedule (7,222 million yen) are not included above.

(Note 4) Maturity schedules for corporate bonds, long-term borrowings and obligations under lease transactions

| (Yen in millio |
|----------------|
|----------------|

(Yen in millions)

|   |               |                   |                   |                   |                   | (Tell III IIIIIIIOIIs) |
|---|---------------|-------------------|-------------------|-------------------|-------------------|------------------------|
|   | Within 1 year | Over 1 to 2 years | Over 2 to 3 years | Over 3 to 4 years | Over 4 to 5 years | Over 5 years           |
| Corporate bonds                         | 3,519         | 265               | _                 | _                 | 2,587             | 223,287                |
| Long-term borrowings                    | 31,050        | 62,100            | _                 | _                 | _                 | 149,162                |
| Obligations under<br>lease transactions | 3,369         | 2,650             | 2,021             | 1,482             | 1,138             | 4,238                  |
| Total                                   | 37,938        | 65,015            | 2,021             | 1,482             | 3,725             | 376,688                |
|   |               |                   |                   |                   |                   |                        |

| of | March | 31, | 2020 |  |
|----|-------|-----|------|--|
|    |       |     |      |  |

| · · · · · · · · · · · · · · · · · · ·   |               |                   |                   |                   |                   | (Yen in millions) |
|---|---------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|   | Within 1 year | Over 1 to 2 years | Over 2 to 3 years | Over 3 to 4 years | Over 4 to 5 years | Over 5 years      |
| Corporate bonds                         | 37,390        | 3,725             | 361               | _                 | _                 | 227,490           |
| Long-term borrowings                    | 319,258       | 32,868            | 49,849            | _                 | _                 | 100,000           |
| Obligations under<br>lease transactions | 2,576         | 2,962             | 2,310             | 1,833             | 1,030             | 6,021             |
| Total                                   | 359,225       | 39,555            | 52,521            | 1,833             | 1,030             | 333,511           |

#### **Securities**

#### 1. Trading securities

|  |                      | (Yen in millions)    |
|--|----------------------|----------------------|
|  | As of March 31, 2021 | As of March 31, 2020 |
| Unrealized gains (losses) included in income | 70,114               | 31,176               |
|  |                      |                      |

**Notes to Consolidated Financial Statements** 

#### 2. Bonds held to maturity

|                       |                          | As   | of March 31, 202 | 21                        | As   | s of March 31, 202 | 0                         |
|-----------------------|--------------------------|--|------------------|---------------------------|--|--------------------|---------------------------|
|                       |                          | Carrying amount<br>shown on<br>balance sheet | Fair value       | Unrealized gains (losses) | Carrying amount<br>shown on<br>balance sheet | Fair value         | Unrealized gains (losses) |
| Those with fair value | Domestic debt securities | 3,574,497                                    | 4,307,169        | 732,671                   | 4,377,309                                    | 5,291,043          | 913,733                   |
| exceeding the         | Foreign securities       | 51,750                                       | 56,600           | 4,849                     | 41,434                                       | 45,557             | 4,123                     |
| carrying amount       | Subtotal                 | 3,626,248                                    | 4,363,770        | 737,521                   | 4,418,744                                    | 5,336,600          | 917,856                   |
| Those with fair value | Domestic debt securities | 1,487,630                                    | 1,403,102        | (84,527)                  | 673,813                                      | 648,663            | (25,149)                  |
| not exceeding the     | Foreign securities       | 337  | 334              | (3)                       | 223  | 223                | _                         |
| carrying amount       | Subtotal                 | 1,487,968                                    | 1,403,437        | (84,530)                  | 674,036                                      | 648,886            | (25,149)                  |
| Total                 |                          | 5,114,216                                    | 5,767,207        | 652,991                   | 5,092,780                                    | 5,985,487          | 892,707                   |

#### 3. Bonds earmarked for underwriting reserves

|                                      |                          | As   | of March 31, 20 | 21                           | As of March 31, 2020                         |            |                           |  |
|--------------------------------------|--------------------------|--|-----------------|------------------------------|--|------------|---------------------------|--|
|                                      |                          | Carrying amount<br>shown on<br>balance sheet | Fair value      | Unrealized<br>gains (losses) | Carrying amount<br>shown on<br>balance sheet | Fair value | Unrealized gains (losses) |  |
| Those with fair value                | Domestic debt securities | 250,749                                      | 258,436         | 7,686                        | 637,716                                      | 669,633    | 31,916                    |  |
| exceeding the carrying amount        | Subtotal                 | 250,749                                      | 258,436         | 7,686                        | 637,716                                      | 669,633    | 31,916                    |  |
| Those with fair value                | Domestic debt securities | 1,944,149                                    | 1,823,872       | (120,277)                    | 1,222,098                                    | 1,201,058  | (21,040)                  |  |
| not exceeding the<br>carrying amount | Subtotal                 | 1,944,149                                    | 1,823,872       | (120,277)                    | 1,222,098                                    | 1,201,058  | (21,040)                  |  |
| Total                                |                          | 2,194,898                                    | 2,082,308       | (112,590)                    | 1,859,815                                    | 1,870,691  | 10,876                    |  |

#### 4. Available-for-sale securities

(Yen in millions)

|  |                            | As                                      | of March 31, 202 | 21                        | Α                                       | s of March 31, 202 | 0                         |
|--|----------------------------|---|------------------|---------------------------|---|--------------------|---------------------------|
|  |                            | Fair value<br>shown on<br>balance sheet | Cost             | Unrealized gains (losses) | Fair value<br>shown on<br>balance sheet | Cost               | Unrealized gains (losses) |
|  | Domestic debt securities   | 3,049,295                               | 2,708,962        | 340,332                   | 3,186,381                               | 2,769,396          | 416,984                   |
|  | Domestic equity securities | 2,441,399                               | 493,762          | 1,947,636                 | 1,881,839                               | 459,550            | 1,422,288                 |
| Those with fair value exceeding the cost | Foreign securities         | 4,266,561                               | 3,847,323        | 419,237                   | 3,111,673                               | 2,860,620          | 251,052                   |
| exceeding the coot                       | Others (Note2)             | 671,434                                 | 611,432          | 60,001                    | 570,597                                 | 530,410            | 40,186                    |
|  | Subtotal                   | 10,428,689                              | 7,661,481        | 2,767,207                 | 8,750,490                               | 6,619,978          | 2,130,512                 |
|  | Domestic debt securities   | 366,370                                 | 369,809          | (3,438)                   | 465,720                                 | 469,360            | (3,639)                   |
| Those with fair value                    | Domestic equity securities | 21,241                                  | 24,017           | (2,776)                   | 74,568                                  | 82,976             | (8,408)                   |
| not exceeding                            | Foreign securities         | 434,855                                 | 444,221          | (9,365)                   | 1,395,451                               | 1,475,784          | (80,332)                  |
| the cost                                 | Others (Note3)             | 753,092                                 | 772,031          | (18,938)                  | 818,409                                 | 833,475            | (15,066)                  |
|  | Subtotal                   | 1,575,560                               | 1,610,080        | (34,520)                  | 2,754,149                               | 2,861,596          | (107,447)                 |
| Total                                    |                            | 12,004,250                              | 9,271,562        | 2,732,687                 | 11,504,640                              | 9,481,575          | 2,023,065                 |

Note: 1. Available-for-sale securities whose fair value cannot be measured reliably are not included in the table above.

- 2. "Others" includes items as follows :
- Negotiable certificates of deposit which are presented as Cash and bank deposits on the consolidated balance sheet
- As of March 31, 2021: fair value 53 million yen, cost 53 million yen, unrealized gains 0 million yen
- Foreign mortgage securities, etc. which are presented as Monetary receivables bought on the consolidated balance sheet As of March 31, 2021: fair value 661,299 million yen, cost 604,722 million yen, unrealized gains 56,577 million yen
- As of March 31, 2020: fair value 560,000 million yen, cost 521,958 million yen, unrealized gains 38,041 million yen
- 3. "Others" includes items as follows :
- Negotiable certificates of deposit which are presented as Cash and bank deposits on the consolidated balance sheet
- As of March 31, 2021: fair value 33,213 million yen, cost 33,213 million yen As of March 31, 2020: fair value 9,353 million yen, cost 9,353 million yen
- Foreign mortgage securities, etc. which are presented as Monetary receivables bought on the consolidated balance sheet As of March 31, 2021: fair value 711,830 million yen, cost 729,970 million yen, unrealized losses (18,140) million yen As of March 31, 2020: fair value 802,259 million yen, cost 816,814 million yen, unrealized losses (14,554) million yen
- 5. Bonds held to maturity that were sold

None.

#### 6. Bonds earmarked for underwriting reserves that were sold

(Yen in millions)

|                          | FY2020<br>(April 1, 2020–March 31, 2021) |  |       | FY2019<br>(April 1, 2019–March 31, 2020) |               |                |  |
|--------------------------|--|--|-------|--|---------------|----------------|--|
|                          | Sale proceeds                            | Sale proceeds Gains on sale Losses on sale |       |  | Gains on sale | Losses on sale |  |
| Domestic debt securities | 43,239                                   | 315  | 3,170 | 1,659                                    | 108           | _              |  |
| Foreign securities       | _  | _  | _     | 1,205                                    | 117           | 4              |  |
| Total                    | 43,239                                   | 315  | 3,170 | 2,865                                    | 226           | 4              |  |

#### 7. Available-for-sale securities that were sold

(Yen in millions)

|                            | (Apr          | FY2020<br>(April 1, 2020–March 31, 2021) |                |               | FY2019<br>(April 1, 2019–March 31, 2020) |                |  |  |
|----------------------------|---------------|--|----------------|---------------|--|----------------|--|--|
|                            | Sale proceeds | Gains on sale                            | Losses on sale | Sale proceeds | Gains on sale                            | Losses on sale |  |  |
| Domestic debt securities   | 652,676       | 1,759                                    | 2,027          | 1,011,952     | 21,003                                   | 1,750          |  |  |
| Domestic equity securities | 112,291       | 84,914                                   | 278            | 112,648       | 78,225                                   | 404            |  |  |
| Foreign securities         | 682,408       | 40,140                                   | 19,908         | 819,478       | 43,169                                   | 10,564         |  |  |
| Others                     | 131,032       | 3,816                                    | 3,959          | 275,917       | 4,980                                    | 2,597          |  |  |
| Total                      | 1,578,408     | 130,631                                  | 26,173         | 2,219,997     | 147,379                                  | 15,315         |  |  |

• Negotiable certificates of deposit which are presented as Cash and bank deposits on the consolidated balance sheet

Fiscal year 2020: proceeds 925 million yen Fiscal year 2019: proceeds 34 million yen

• Foreign mortgage securities, etc. which are presented as Monetary receivables bought on the consolidated balance sheet

Fiscal year 2020: proceeds 130,106 million yen, gains 3,816 million yen, losses 3,959 million yen Fiscal year 2019: proceeds 275,883 million yen, gains 4,980 million yen, losses 2,597 million yen

#### 8. Securities on which impairment losses were recognized

Impairment losses were recognized as follows:

· Available-for-sale securities with fair value

Fiscal year 2020: 22,546 million yen (Domestic equity securities 243 million yen, Foreign securities 18,043 million yen, Others 4,259

Fiscal year 2019: 30,060 million yen (Domestic equity securities 21,460 million yen, Foreign securities 5,053 million yen, Others 3,546 million yen)

• Available-for-sale securities whose fair value cannot be measured reliably

Fiscal year 2020: 778 million yen (Domestic equity securities 129 million yen, Foreign securities 648 million yen)

Fiscal year 2019: 63 million yen (Domestic equity securities 63 million yen)

In principle, impairment loss on a security with fair value is recognized when the fair value is below its cost by 30% or more.

## **Money Trusts**

#### 1. Money trusts held for trading purposes

|  | As of March 31, 2021 | As of March 31, 2020 |
|--|----------------------|----------------------|
| Unrealized gains (losses) included in income | 376                  | 99                   |

## 2. Money trusts held to maturity

None.

#### 3. Money trusts other than those held to maturity or those held for trading purposes

None.

#### **Derivative Transactions**

"Principal amount" as shown in the tables is the nominal contract amount or notional principal amount of derivative transactions. The amount itself does not represent the market or credit risk of such derivative transactions.

## 1. Derivative transactions to which hedge accounting is not applied

#### (1) Foreign currency-related instruments

|                         |                              |          | As of Marc  | h 31, 2021 |                | As of March 31, 2020 |             |            |                |  |
|-------------------------|------------------------------|----------|-------------|------------|----------------|----------------------|-------------|------------|----------------|--|
|                         |                              | Principa | al amount   | Fair value | Unrealized     | Principal amount     |             | Fair value | Unrealized     |  |
|                         |                              |          | Over 1 year | raii value | gains (losses) |                      | Over 1 year | rall value | gains (losses) |  |
|                         | Currency futures             |          |             |            |                |                      |             |            |                |  |
| Market transactions     | Short                        | 2,254    | _           | _          | _              | 1,927                | _           | _          | _              |  |
| tranoaotiono            | Long                         | 821      | _           | _          | _              | 873                  | _           | _          | _              |  |
|                         | Foreign exchange forwards    |          |             |            |                |                      |             |            |                |  |
|                         | Short                        | 617,790  | 590         | (7,307)    | (7,307)        | 554,872              | _           | 1,429      | 1,429          |  |
| Over-the-               | Long                         | 76,282   | _           | 1,396      | 1,396          | 179,463              | _           | (75)       | (75)           |  |
| counter<br>transactions | Currency swaps               |          |             |            |                |                      |             |            |                |  |
|                         | Pay foreign/Rec. yen         | 12,435   | 12,435      | 88         | 88             | 12,435               | 12,435      | 1,136      | 1,136          |  |
|                         | Pay foreign/<br>Rec. foreign | 37,616   | _           | 3,635      | 3,635          | 45,008               | _           | (1,597)    | (1,597)        |  |
| Total                   |                              | _        | _           | (2,187)    | (2,187)        | _                    | _           | 893        | 893            |  |

- Note: 1. The fair value of currency futures is based on the closing prices at major exchanges.

  2. The fair value of foreign exchange forwards is mainly based on the prices calculated using forward prices, or prices quoted by counterparties.
  - 3. The fair value of currency swaps is mainly based on prices quoted by external vendors.

#### (2) Interest rate-related instruments

| ,                       | o rolated metramonic  |                  |                      |                      |                |                     |             |            | (Yen in million |  |
|-------------------------|-----------------------|------------------|----------------------|----------------------|----------------|---------------------|-------------|------------|-----------------|--|
|                         |                       |                  | As of March 31, 2021 |                      |                |                     | As of March | n 31, 2020 |                 |  |
|                         |                       | Principal amount |                      | Fair value Unrealize | Unrealized     | Unrealized Principa |             | Fair value | Unrealized      |  |
|                         |                       |                  | Over 1 year          | i ali value          | gains (losses) |                     | Over 1 year |            | gains (losses)  |  |
|                         | Interest rate futures |                  |                      |                      |                |                     |             |            |                 |  |
| Market<br>ransactions   | Short                 | 184              | _                    | _                    | _              | 17,341              | _           | _          | _               |  |
|                         | Long                  | 17,268           | _                    | _                    | _              | 1,737               | _           | _          | _               |  |
|                         | Interest rate swaps   |                  |                      |                      |                |                     |             |            |                 |  |
| Over-the-               | Rec. fix/Pay float    | 1,182,434        | 1,055,888            | 65,667               | 65,667         | 1,510,149           | 1,439,332   | 131,746    | 131,746         |  |
| counter<br>transactions | Rec. float/Pay fix    | 1,116,136        | 1,023,715            | (63,758)             | (63,758)       | 1,295,487           | 1,208,210   | (117,720)  | (117,720)       |  |
|                         | Rec. float/Pay float  | 4,992            | 4,992                | (127)                | (127)          | 270,677             | 5,485       | 427        | 427             |  |
| Total                   |                       | _                | _                    | 1,781                | 1,781          | _                   | _           | 14,453     | 14,453          |  |

- Note: 1. The fair value of interest rate futures is based on the closing prices at major exchanges.
- 2. The fair value of interest rate swaps is mainly based on present values determined by discounting estimated future cash flows at interest rates at the end of period, or prices quoted by external vendors.

#### (3) Equity-related instruments

|                        |                      |          |             |            |                                      |                  |                      |            | (Yen in millions) |  |
|------------------------|----------------------|----------|-------------|------------|--------------------------------------|------------------|----------------------|------------|-------------------|--|
|                        |                      |          | As of Marc  | ,          |                                      |                  | As of March 31, 2020 |            |                   |  |
|                        |                      |          | al amount   |            | Fair value Unrealized gains (losses) | Principal amount |                      | Fair value | Unrealized        |  |
|                        |                      |          | Over 1 year | raii value |                                      |                  | Over 1 year          | rall value | gains (losses)    |  |
|                        | Equity index futures |          |             |            |                                      |                  |                      |            |                   |  |
| Market<br>transactions | Short                | 24,052   | _           | (711)      | (711)                                | 6,977            | _                    | (168)      | (168)             |  |
|                        | Long                 | 5,518    | _           | _          | _                                    | 2,179            | _                    | _          | _                 |  |
|                        | Equity index options |          |             |            |                                      |                  |                      |            |                   |  |
| Over-the-              | Short                | 149,168  | _           |            |                                      | 111,722          | _                    |            |                   |  |
| counter                |                      | [9,422]  | [—]         | 24,808     | (15,385)                             | [5,487]          | [—]                  | 14,241     | (8,754)           |  |
| transactions           | Long                 | 197,602  | 1,500       |            |                                      | 163,099          | 3,000                |            |                   |  |
|                        |                      | [19,630] | [592]       | 43,041     | 23,411                               | [15,687]         | [1,166]              | 29,829     | 14,141            |  |
| Total                  |                      | _        | _           | 67,138     | 7,314                                | _                | _                    | 43,902     | 5,218             |  |

- Note: 1. The fair value of equity index futures is based on the closing prices at major exchanges.
  - The fair value of equity index options is mainly based on prices quoted by external vendors.
     For option contracts, the figures below the principal amount denoted with [ ] represent option premiums.

#### (4) Bond-related instruments

|                         |                       |         | As of Marc  |            |                | As of March 31, 2020 |             |            |                |
|-------------------------|-----------------------|---------|-------------|------------|----------------|----------------------|-------------|------------|----------------|
|                         |                       |         | al amount   | Fair value | Unrealized     |                      | l amount    | Fair value | Unrealized     |
|                         |                       |         | Over 1 year |            | gains (losses) |                      | Over 1 year | raii value | gains (losses) |
|                         | Bond futures          |         |             |            |                |                      |             |            |                |
| Market<br>transactions  | Short                 | 8,367   | _           | 121        | 121            | 5,112                | _           | (158)      | (158)          |
| transactions            | Long                  | 15,251  | _           | 15         | 15             | 152                  | _           | 0          | 0              |
|                         | Bond over-the-counter |         |             |            |                |                      |             |            |                |
|                         | options               |         |             |            |                |                      |             |            |                |
| Over-the-               | Short                 | 327,355 | _           |            |                | 352,007              | _           |            |                |
| counter<br>transactions |                       | [1,709] | [—]         | 2,072      | (363)          | [2,312]              | [—]         | 3,184      | (872)          |
|                         | Long                  | 327,355 | _           |            |                | 352,007              | _           |            |                |
|                         |                       | [1,390] | [—]         | 1,614      | 223            | [2,231]              | [—]         | 3,404      | 1,173          |
| Total                   |                       | _       | _           | 3,823      | (2)            | _                    | _           | 6,430      | 142            |

- Note: 1. The fair value of bond futures is based on the closing prices at major exchanges.
  - 2. The fair value of bond over-the-counter options is based on prices quoted by external vendors.
  - $3. \ For option contracts, the figures below the principal amount denoted with [\quad] \ represent option premiums.$

#### (5) Commodity-related instruments

|                        |                   |             | As of Marc  | h 31, 2021             |            | As of March 31, 2020 |             |            |                |
|------------------------|-------------------|-------------|-------------|------------------------|------------|----------------------|-------------|------------|----------------|
|                        |                   | Principal a | amount      | Falminalisa            | Unrealized | Principal            |             | Fairuslus  | Unrealized     |
|                        |                   |             | Over 1 year | Fair value gains (loss |            |                      | Over 1 year | Fair value | gains (losses) |
|                        | Commodity futures |             |             |                        |            | ,                    | ,           |            |                |
| Market<br>transactions | Short             | 12,202      | _           | _                      | _          | 871                  | _           | _          | _              |
| transactions           | Long              | 990         | _           | _                      | _          | 327                  | _           | _          | _              |
| Total                  |                   | _           | _           | _                      | _          | _                    | _           | _          |                |

Note: The fair value of commodity futures is based on the closing prices at major exchanges.

#### (6) Others

|                         |                                 |          |             |                       |                |                      |             |             | (Yen in millions |
|-------------------------|---------------------------------|----------|-------------|-----------------------|----------------|----------------------|-------------|-------------|------------------|
|                         |                                 |          | As of Marc  | h 31, 2021            |                | As of March 31, 2020 |             |             |                  |
|                         |                                 | Principa | ıl amount   | Fair value Unrealized | Unrealized     | Principal amount     |             | Fair value  | Unrealized       |
|                         |                                 |          | Over 1 year | i ali value           | gains (losses) |                      | Over 1 year | i ali value | gains (losses)   |
|                         | Natural catastrophe derivatives |          |             |                       |                |                      |             |             |                  |
|                         | Short                           | 28,096   | 4,339       |                       |                | 30,313               | 16,121      |             |                  |
|                         |                                 | [1,969]  | [291]       | 701                   | 1,267          | [1,967]              | [853]       | 2,145       | (177)            |
|                         | Long                            | 21,070   | 4,000       |                       |                | 19,000               | 15,000      |             |                  |
|                         |                                 | [888]    | [65]        | 110                   | (777)          | [452]                | [333]       | 23          | (428)            |
| Over-the-               | Weather derivatives             |          |             |                       |                |                      |             |             |                  |
| counter<br>transactions | Short                           | 15       | _           |                       |                | 13                   | _           |             |                  |
| tranoaotiono            |                                 | [2]      | [—]         | 0                     | 1              | [1]                  | [—]         | 0           | 0                |
|                         | Others                          |          |             |                       |                |                      |             |             |                  |
|                         | Short                           | 20,700   | 20,700      |                       |                | 21,912               | 21,912      |             |                  |
|                         |                                 | [2,380]  | [2,380]     | 876                   | 1,503          | [2,519]              | [2,519]     | 1,172       | 1,347            |
|                         | Long                            | 9,734    | 9,734       |                       |                | 10,708               | 10,708      |             |                  |
|                         |                                 | [1,071]  | [1,071]     | 893                   | (177)          | [1,133]              | [1,133]     | 970         | (163)            |
| Total                   |                                 | _        | _           | 2,584                 | 1,817          | _                    | _           | 4,313       | 578              |

- Note: 1. The fair value of natural catastrophe derivatives is measured using internal valuation models or based on option premiums.
- 2. The fair value of weather derivatives is measured based on weather conditions, contract periods, and other contractual components. The fair value of others is measured using internal valuation models.
- 4. For option contracts, the figures below the principal amount denoted with [ ] represent option premiums.

#### 2. Derivative transactions to which hedge accounting is applied

#### (1) Foreign currency-related instruments

(Yen in millions)

|                       |  |                                   | As of March 31, 2021 |                       | 21         | As          | of March 31, 202      | 0          |
|-----------------------|--|-----------------------------------|----------------------|-----------------------|------------|-------------|-----------------------|------------|
|                       |  | Hedged items                      | Principal            | amount<br>Over 1 year | Fair value | Principal a | amount<br>Over 1 year | Fair value |
| Deferred<br>hedges    | Foreign exchange<br>forwards<br>Short  | Investment in subsidiaries        | 254,364              | _                     | (12,852)   | 237,105     | _                     | (3,086)    |
| Fair value            | Foreign exchange<br>forwards<br>Short  | Available-for-<br>sale securities | 973,931              | _                     | (34,764)   | 1,016,214   | _                     | (6,565)    |
| hedges                | Currency swaps<br>Pay foreign/Rec. yen | Available-for-<br>sale securities | 13,297               | 13,297                | (1,069)    | 12,632      | 11,678                | (631)      |
| Assignment accounting | Currency swaps<br>Pay foreign/Rec. yen | Bonds held to<br>maturity         | 12,316               | 12,316                | (Note 3)   | 12,316      | 12,316                | (Note 3)   |
| Total                 |  |                                   | _                    | _                     | (48,686)   | _           | _                     | (10,284)   |

Note: 1. The fair value of foreign exchange forwards to which deferred hedges and fair value hedges are applied is based on forward prices.

- 2. The fair value of currency swaps to which fair value hedges is applied is based on prices quoted by external vendors.
- 3. As the currency swaps to which assignment accounting is applied are accounted for as an integral part of Bonds held to maturity which are treated as hedged item, the fair value of the currency swaps is included in the fair value of the Bonds held to maturity.

#### (2) Interest rate-related instruments

(Yen in millions)

|                    |   |                          | As        | of March 31, 202 |            | As          | of March 31, 2020 | )          |
|--------------------|---|--------------------------|-----------|------------------|------------|-------------|-------------------|------------|
|                    |   | Hedged items             | Principal |                  | Fair value | Principal a | over 1 year       | Fair value |
| Deferred<br>hedges | Interest rate swaps<br>Rec. fix/Pay float | Insurance<br>liabilities | 227,900   | 227,900          | 20,229     | 92,100      | 92,100            | 16,335     |
| Total              |   |                          | _         | _                | 20,229     | _           | _                 | 16,335     |

Note: The fair value of interest rate swaps is based on present values determined by discounting estimated future cash flows at interest rates at the end of period.

#### **Retirement Benefits**

#### 1. Outline of retirement benefit plans

The Company and some consolidated subsidiaries have defined benefit plans and defined contribution plans.

Tokio Marine & Nichido has an unfunded lump-sum payment retirement plan covering substantially all employees. The corporate pension plan is a defined benefit corporate pension plan and a defined contribution pension plan. The benefits of the corporate pension plan and lump-sum payment retirement plan are based on the points which each employee acquired through service.

Additionally, some domestic consolidated subsidiaries have an employee retirement trust.

#### 2. Defined benefit plan

(1) Changes in retirement benefit obligations

(Yen in millions)

|   |  | (  |
|---|--|--|
|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
| Beginning balance   | 543,633                                  | 538,873                                  |
| Service costs   | 18,886                                   | 19,413                                   |
| Interest costs  | 3,662                                    | 3,852                                    |
| Actuarial (gains) losses arising in current year                | (3,559)                                  | 29,407                                   |
| Benefit payments  | (21,965)                                 | (22,362)                                 |
| Past service costs (credits) arising in current year            | (917)                                    | (16,646)                                 |
| Decrease due to partial termination of retirement benefit plans | _  | (9,059)                                  |
| Others  | (1,536)                                  | 154                                      |
| Ending balance  | 538,203                                  | 543,633                                  |

Note: Some companies use the simplified method in calculation of retirement benefit obligations.

## (2) Changes in plan assets

|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|---|--|--|
| Beginning balance   | 300,544                                  | 302,099                                  |
| Expected return on plan assets                                  | 1,112                                    | 1,616                                    |
| Actuarial gains (losses) arising in current year                | (14,196)                                 | 9,219                                    |
| Employer contribution   | 10,105                                   | 6,639                                    |
| Benefit payments  | (9,622)                                  | (9,327)                                  |
| Decrease due to partial termination of retirement benefit plans | _  | (9,788)                                  |
| Others  | (493)                                    | 85                                       |
| Ending balance  | 287,449                                  | 300,544                                  |

(3) Reconciliation of retirement benefit obligations and plan assets with net defined benefit liabilities and assets

(Yen in millions)

|   |                      | (                    |
|---|----------------------|----------------------|
|   | As of March 31, 2021 | As of March 31, 2020 |
| Funded retirement benefit obligations           | 307,237              | 310,764              |
| Plan assets                                     | (287,449)            | (300,544)            |
|   | 19,788               | 10,220               |
| Unfunded retirement benefit obligations         | 230,965              | 232,868              |
| Asset ceiling adjustments                       | 129                  | 166                  |
| Net liabilities recognized on the balance sheet | 250,883              | 243,255              |
| Net defined benefit liabilities                 | 254,274              | 245,966              |
| Net defined benefit assets                      | (3,391)              | (2,710)              |
| Net liabilities recognized on the balance sheet | 250,883              | 243,255              |

Note: "Asset ceiling adjustments" represents adjustments to reflect certain limits on the recording of net defined benefit assets at overseas consolidated subsidiaries applying the accounting standard Employee Benefits (IAS 19).

#### (4) Retirement benefit expenses

(Yen in millions)

|  | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|--|--|--|
| Service costs                                | 18,886                                   | 19,413                                   |
| Interest costs                               | 3,662                                    | 3,852                                    |
| Expected return on plan assets               | (1,112)                                  | (1,616)                                  |
| Amortization of actuarial losses (gains)     | 6,434                                    | 4,169                                    |
| Amortization of past service costs (credits) | (2,122)                                  | 75                                       |
| Others                                       | 22                                       | 276                                      |
| Retirement benefit expenses                  | 25,770                                   | 26,171                                   |

(5) Remeasurements of defined benefit plans included in Other comprehensive income Remeasurements of defined benefit plans (before tax effect) consist of the following:

|                       | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|-----------------------|--|--|
| Past service costs    | (1,204)                                  | 16,722                                   |
| Actuarial differences | (4,241)                                  | (16,049)                                 |
| Others                | 302                                      | 45                                       |
| Total                 | (5,143)                                  | 718                                      |

(6) Remeasurements of defined benefit plans included in Accumulated other comprehensive income Remeasurements of defined benefit plans (before tax effect) consist of the following:

(Yen in millions)

|   | As of March 31, 2021 | As of March 31, 2020 |
|---|----------------------|----------------------|
| Unrecognized past service costs (credits) | (15,339)             | (16,544)             |
| Unrecognized net actuarial losses (gains) | 34,319               | 30,381               |
| Total                                     | 18,980               | 13,836               |

#### (7) Plan assets

a. Components of plan assets

Percentages by major categories of plan assets are as follows:

|   | As of March 31, 2021 | As of March 31, 2020 |
|---|----------------------|----------------------|
| Debt securities                         | 91                   | 93                   |
| Equity securities                       | 2                    | 1                    |
| Cash and bank deposits                  | 0                    | 0                    |
| Life insurance company general accounts | 4                    | 3                    |
| Others                                  | 3                    | 2                    |
| Total                                   | 100                  | 100                  |

Note: The retirement benefit trusts established for the corporate pension plan and the lump-sum payment retirement plan account for 2% of total plan assets as of March 31, 2021, and 2% of total plan assets as of March 31, 2020.

#### b. Calculation of long-term expected rate of return on plan assets

The long-term expected rate of return on plan assets is determined through consideration of present and expected allocation of plan assets and long-term expected rate of returns on the various types of assets in plan assets.

#### (8) Actuarial assumptions

Principal actuarial assumptions are as follows:

(%)

|  | As of March 31, 2021 | As of March 31, 2020 |
|--|----------------------|----------------------|
| Discount rate                                    | 0.1-0.8              | 0.2-0.7              |
| Long-term expected rate of return on plan assets | 0.3-1.2              | 0.4-1.2              |

#### 3. Defined contribution pension plans

The contributions of the Company and its consolidated subsidiaries to the defined contribution pension plan are as follows:

| FY2020 (April 1, 2020-March 31, 2021) | FY2019 (April 1, 2019–March 31, 2020) |
|---------------------------------------|---------------------------------------|
| 9,831                                 | 8,369                                 |

# **Investment Property**

1. Some consolidated subsidiaries own office buildings and land mainly in Tokyo, Osaka, and Nagoya, of which some properties are leased. The carrying amount shown on the consolidated balance sheet, its change during the year and the fair value at the end of the fiscal year of these investment properties are as follows:

|   |  | (Yen in millions)                        |  |  |
|---|--|--|--|--|
|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |  |  |
| Carrying amount shown on the consolidated balance sheet |  |  |  |  |
| Beginning balance                                       | 64,894                                   | 58,417                                   |  |  |
| Change during the year                                  | 19,437                                   | 6,476                                    |  |  |
| Ending balance  | 84,331                                   | 64,894                                   |  |  |
| Fair value at the end of the fiscal year                | 193,746                                  | 155,629                                  |  |  |

- Note: 1. Carrying amount shown on the consolidated balance sheet is the acquisition cost after the deduction of accumulated depreciation and accumulated impairment losses.

  2. For the fiscal year 2020, the increase is mainly due to the acquisition of real estate properties of 20,399 million yen, the decrease is mainly due to depreciation of 1,877 million yen.

  For the fiscal year 2019, the increase is mainly due to the acquisition of real estate properties of 8,737 million yen, the decrease is mainly due to depreciation of 1,726 million yen.

  3. Fair value at the end of the fiscal year is primarily based on appraisals by qualified independent valuers.
- 2. Income and expenses related to investment property are as follows:

(Yen in millions)

|  | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |  |
|--|--|--|--|
| Rental income  | 7,865                                    | 8,102                                    |  |
| Direct operating expenses                            | 5,885                                    | 5,984                                    |  |
| Net amount   | 1,979                                    | 2,117                                    |  |
| Others (Gains and losses on disposal by sales, etc.) | (233)                                    | (1,296)                                  |  |

Note: Rental income is included in Interest and dividends. Direct operating expenses such as depreciation, repairs and maintenance, insurance costs, and taxes are included in Operating and general administrative expenses. Others, such as gains and losses on disposal by sales and impairment losses, is included in Extraordinary gains or Extraordinary losses

#### **Stock Options**

1. Expenses related to stock options on the consolidated statement of income

(Yen in millions)

|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|---|--|--|
| Loss adjustment expenses                      | 114                                      | 158                                      |
| Operating and general administrative expenses | 498                                      | 640                                      |

#### 2. Details of stock options

(1) Details of stock options

|                                  | Stock options<br>(July 2020)           | Stock options<br>(July 2019)           | Stock options<br>(July 2018)           |
|----------------------------------|--|--|--|
|                                  | Directors of the Company: 13           | Directors of the Company: 12           | Directors of the Company: 13           |
|                                  | Executive officers of                  | Executive officers of                  | Executive officers of                  |
| Title and number                 | the Company: 12                        | the Company: 13                        | the Company: 17                        |
| of grantees                      | Directors of the Company's             | Directors of the Company's             | Directors of the Company's             |
| (Note 1)                         | consolidated subsidiaries: 15          | consolidated subsidiaries: 17          | consolidated subsidiaries: 14          |
|                                  | Executive officers of the Company's    | Executive officers of the Company's    | Executive officers of the Company's    |
|                                  | consolidated subsidiaries: 48          | consolidated subsidiaries: 52          | consolidated subsidiaries: 49          |
| Number of stock options (Note 2) | Common stock: 143,500 shares           | Common stock: 160,100 shares           | Common stock: 160,400 shares           |
| Grant date                       | July 14, 2020                          | July 9, 2019                           | July 10, 2018                          |
| Vesting conditions               | (Note 4)                               | (Note 4)                               | (Note 4)                               |
| Requisite service                | From July 15, 2020 to June 30, 2021    | From July 10, 2019 to June 30, 2020    | From July 11, 2018 to June 30, 2019    |
| period                           | FIGHT July 15, 2020 to Julie 30, 2021  | Fidili July 10, 2019 to Julie 30, 2020 | FIGHT July 11, 2016 to Julie 30, 2019  |
| Exercise period                  | From July 15, 2020 to July 14, 2050    | From July 10, 2019 to July 9, 2049     | From July 11, 2018 to July 10, 2048    |
| (Note 5)                         | 1 10111 July 13, 2020 to July 14, 2030 | 1 10111 July 10, 2019 to July 9, 2049  | 1 10111 July 11, 2010 to July 10, 2046 |

|                                  | Stock options<br>(July 2017)        | Stock options<br>(July 2016)        | Stock options<br>(July 2015)        |
|----------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
|                                  | Directors of the Company: 13        | Directors of the Company: 11        | Directors of the Company: 10        |
|                                  | Executive officers of               | Executive officers of               | Executive officers of               |
| Title and number                 | the Company: 12                     | the Company: 8                      | the Company: 8                      |
| of grantees                      | Directors of the Company's          | Directors of the Company's          | Directors of the Company's          |
| (Note 1)                         | consolidated subsidiaries: 15       | consolidated subsidiaries: 14       | consolidated subsidiaries: 14       |
|                                  | Executive officers of the Company's | Executive officers of the Company's | Executive officers of the Company's |
|                                  | consolidated subsidiaries: 51       | consolidated subsidiaries: 51       | consolidated subsidiaries: 46       |
| Number of stock options (Note 2) | Common stock: 159,900 shares        | Common stock: 178,400 shares        | Common stock: 160,000 shares        |
| Grant date                       | July 11, 2017                       | July 12, 2016                       | July 14, 2015                       |
| Vesting conditions               | (Note 4)                            | (Note 4)                            | (Note 4)                            |
| Requisite service period         | From July 12, 2017 to June 30, 2018 | From July 13, 2016 to June 30, 2017 | From July 15, 2015 to June 30, 2016 |
| Exercise period (Note 5)         | From July 12, 2017 to July 11, 2047 | From July 13, 2016 to July 12, 2046 | From July 15, 2015 to July 14, 2045 |

|                                  | Stock options<br>(July 2014)                                      | Stock options<br>(July 2013)                                      | Stock options<br>(July 2012)                                      |
|----------------------------------|---|---|---|
|                                  | Directors of the Company: 10                                      | Directors of the Company: 10                                      | Directors of the Company: 10                                      |
|                                  | Executive officers of   | Executive officers of   | Executive officers of   |
| Title and number                 | the Company: 6  | the Company: 4  | the Company: 4  |
| of grantees                      | Directors of the Company's  | Directors of the Company's  | Directors of the Company's  |
| (Note 1)                         | consolidated subsidiaries: 23                                     | consolidated subsidiaries: 23                                     | consolidated subsidiaries: 24                                     |
| ,                                | Executive officers of the Company's consolidated subsidiaries: 34 | Executive officers of the Company's consolidated subsidiaries: 30 | Executive officers of the Company's consolidated subsidiaries: 30 |
| Number of stock options (Note 2) | Common stock: 193,800 shares                                      | Common stock: 202,100 shares                                      | Common stock: 262,500 shares                                      |
| Grant date                       | July 8, 2014  | July 9, 2013  | July 10, 2012   |
| Vesting conditions               | (Note 4)  | (Note 4)  | (Note 4)  |
| Requisite service period         | From July 9, 2014 to June 30, 2015                                | From July 10, 2013 to June 30, 2014                               | From July 11, 2012 to June 30, 2013                               |
| Exercise period (Note 5)         | From July 9, 2014 to July 8, 2044                                 | From July 10, 2013 to July 9, 2043                                | From July 11, 2012 to July 10, 2042                               |

|                                       | Stock options<br>(July 2011)   | Stock options<br>(July 2010)  | Stock options<br>(July 2009)  |  |
|---------------------------------------|--|---|---|--|
| Title and number of grantees (Note 1) | Directors of the Company: 11 Executive officers of the Company: 7 Directors of the Company's consolidated subsidiaries: 22 Executive officers of the Company's consolidated subsidiaries: 31 | Directors of the Company: 11 Audit & Supervisory Board Members of the Company: 5 Executive officers of the Company: 6 Directors of the Company's consolidated subsidiaries: 22 Audit & Supervisory Board Members of the Company's consolidated subsidiaries: 12 Executive officers of the Company's consolidated subsidiaries: 32 | Directors of the Company: 11 Audit & Supervisory Board Members of the Company: 5 Executive officers of the Company: 5 Directors of the Company's consolidated subsidiaries: 23 Audit & Supervisory Board Members of the Company's consolidated subsidiaries: 12 Executive officers of the Company's consolidated subsidiaries: 32 |  |
| Number of stock options (Note 2)      | Common stock: 222,100 shares   | Common stock: 238,600 shares  | Common stock: 213,300 shares  |  |
| Grant date                            | July 12, 2011  | July 13, 2010   | July 14, 2009   |  |
| Vesting conditions                    | (Note 4)   | (Note 3)  | (Note 3)  |  |
| Requisite service period              | From July 13, 2011 to June 30, 2012  | From July 14, 2010 to June 30, 2011   | From July 15, 2009 to June 30, 2010   |  |
| Exercise period (Note 5)              | From July 13, 2011 to July 12, 2041  | From July 14, 2010 to July 13, 2040   | From July 15, 2009 to July 14, 2039   |  |

|                                  | Stock options<br>(August 2008)        | Stock options<br>(July 2007)           |
|----------------------------------|---------------------------------------|--|
|                                  | Directors of the Company: 13          | Directors of the Company: 12           |
|                                  | Audit & Supervisory Board Members     | Audit & Supervisory Board Members      |
|                                  | of the Company: 5                     | of the Company: 5                      |
| Title and number                 | Directors of the Company's            | Directors of the Company's             |
|                                  | consolidated subsidiaries: 26         | consolidated subsidiaries: 19          |
| of grantees                      | Audit & Supervisory Board Members     | Audit & Supervisory Board Members      |
| (Note 1)                         | of the Company's consolidated         | of the Company's consolidated          |
|                                  | subsidiaries: 12                      | subsidiaries: 8                        |
|                                  | Executive officers of the Company's   | Executive officers of the Company's    |
|                                  | consolidated subsidiaries: 27         | consolidated subsidiaries: 21          |
| Number of stock options (Note 2) | Common stock: 122,100 shares          | Common stock: 86,700 shares            |
| Grant date                       | August 26, 2008                       | July 23, 2007                          |
| Vesting conditions               | (Note 3)                              | (Note 3)                               |
| Requisite service                | From August 27, 2009 to June 20, 2000 | From July 24, 2007 to June 20, 2008    |
| period                           | From August 27, 2008 to June 30, 2009 | From July 24, 2007 to June 30, 2008    |
| Exercise period                  | From August 27, 2008 to August 26,    | From July 24, 2007 to July 23, 2037    |
| (Note 5)                         | 2038                                  | 1 10111 July 24, 2007 to July 23, 2037 |

- Note: 1. The number of directors of the Company's consolidated subsidiaries and executive officers of the Company's consolidated subsidiaries exclude those concurrently serving as
  - directors of the Company and executive officers of the Company.

  - 2. The number of stock options is converted into the number of equivalent shares.

    3. Stock options are vested on the grant date. If directors, executive officers, or Audit & Supervisory Board Members of the Company or the Company's subsidiaries retire or resign from their position before the end of service period, the number of exercisable stock options is calculated by the following formula:
  - Exercisable stock options = Stock options allotted × Months of service from July in the fiscal year of grant to the month of retirement / 12 Remaining stock options expire after the retirement date, and cannot be exercised after that date.
  - 4. Stock options are vested on the grant date. If directors or executive officers of the Company or the Company's subsidiaries retire or resign from their position before the end of service period, the number of exercisable stock options is calculated by the following formula:

    Exercisable stock options = Stock options allotted × Months of service from July in the fiscal year of grant to the month of retirement / 12
  - Remaining stock options expire after the retirement date, and cannot be exercised after that date.
  - 5. Stock options can only be exercised within ten days from the day following the retirement or resignation from the position of directors, executive officers, or Audit & Supervisory Board Members of the Company or the Company's consolidated subsidiaries.

#### (2) Figures relating to stock options

The number of stock options that existed in the fiscal year 2020 is converted into the number of equivalent shares and listed.

**Notes to Consolidated Financial Statements** 

#### (a) Number of stock options

|   | Stock options<br>(July 2020) | Stock options<br>(July 2019) | Stock options<br>(July 2018) | Stock options<br>(July 2017) | Stock options<br>(July 2016) | Stock options<br>(July 2015) |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Stock options before vesting (converted into the number of equivalent shares) |                              |                              |                              |                              |                              |                              |
| Outstanding at the beginning of the year                                      | _                            | 33,800                       | _                            | _                            | _                            | _                            |
| Granted   | 143,500                      | _                            | _                            | _                            | _                            | _                            |
| Forfeited   | _                            | 8,200                        | _                            | _                            | _                            | _                            |
| Vested  | 111,400                      | 25,600                       | _                            | _                            | _                            | _                            |
| Outstanding at the end of the year  | 32,100                       | _                            | _                            | _                            | _                            | _                            |
| Exercisable stock options (converted into the number of equivalent shares)    |                              |                              |                              |                              |                              |                              |
| Outstanding at the beginning of the year                                      | _                            | 126,300                      | 122,000                      | 94,100                       | 85,100                       | 51,600                       |
| Vested  | 111,400                      | 25,600                       | _                            | _                            | _                            | _                            |
| Exercised   | _                            | 26,600                       | 34,100                       | 33,000                       | 28,400                       | 17,000                       |
| Forfeited   | _                            | _                            | _                            | _                            | _                            | _                            |
| Outstanding at the end of the year  | 111,400                      | 125,300                      | 87,900                       | 61,100                       | 56,700                       | 34,600                       |
|   |                              |                              |                              |                              |                              |                              |
|   | Stock options<br>(July 2014) | Stock options<br>(July 2013) | Stock options<br>(July 2012) | Stock options<br>(July 2011) | Stock options<br>(July 2010) | Stock options<br>(July 2009) |
| Stock options before vesting (converted into the number of equivalent shares) |                              |                              |                              |                              |                              |                              |

|   | Stock options<br>(July 2014) | Stock options<br>(July 2013) | Stock options<br>(July 2012) | Stock options<br>(July 2011) | Stock options<br>(July 2010) | Stock options<br>(July 2009) |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Stock options before vesting (converted into the number of equivalent shares) |                              |                              |                              |                              |                              |                              |
| Outstanding at the beginning of the year                                      | _                            | _                            | _                            | _                            | _                            | _                            |
| Granted   | _                            | _                            | _                            | _                            | _                            | _                            |
| Forfeited   | _                            | _                            | _                            | _                            | _                            | _                            |
| Vested  | _                            | _                            | _                            | _                            | _                            | _                            |
| Outstanding at the end of the year  | _                            | _                            | _                            | _                            | _                            | _                            |
| Exercisable stock options (converted into the number of equivalent shares)    |                              |                              |                              |                              |                              |                              |
| Outstanding at the beginning of the year                                      | 42,500                       | 23,100                       | 20,500                       | 14,700                       | 3,900                        | 2,600                        |
| Vested  | _                            | _                            | _                            | _                            | _                            | _                            |
| Exercised   | 16,400                       | 11,000                       | 10,800                       | 8,100                        | 2,500                        | 2,000                        |
| Forfeited   | _                            | _                            | _                            | _                            | _                            | _                            |
| Outstanding at the end of the year  | 26,100                       | 12,100                       | 9,700                        | 6,600                        | 1,400                        | 600                          |

|   | Stock options<br>(August 2008) | Stock options<br>(July 2007) |
|---|--------------------------------|------------------------------|
| Stock options before vesting (converted into the number of equivalent shares) |                                |                              |
| Outstanding at the beginning of the year                                      | _                              | _                            |
| Granted   | _                              | _                            |
| Forfeited   | _                              | _                            |
| Vested  | _                              | _                            |
| Outstanding at the end of the year  | _                              | _                            |
| Exercisable stock options (converted into the number of equivalent shares)    |                                |                              |
| Outstanding at the beginning of the year                                      | 1,200                          | 300                          |
| Vested  | _                              | _                            |
| Exercised   | 900                            | _                            |
| Forfeited   | _                              | _                            |
| Outstanding at the end of the year  | 300                            | 300                          |

#### (b) Price information

|                                 |                              |                              |                                |                              | (Yer                         |
|---------------------------------|------------------------------|------------------------------|--------------------------------|------------------------------|------------------------------|
|                                 | Stock options<br>(July 2020) | Stock options<br>(July 2019) | Stock options<br>(July 2018)   | Stock options<br>(July 2017) | Stock options<br>(July 2016) |
| Exercise price (Note)           | 100                          | 100                          | 100                            | 100                          | 100                          |
| Average share price at exercise | _                            | 4,753                        | 4,756                          | 4,754                        | 4,767                        |
| Fair value on the grant date    | 430,300                      | 523,700                      | 500,700                        | 455,100                      | 337,700                      |
|                                 | Stock options<br>(July 2015) | Stock options<br>(July 2014) | Stock options<br>(July 2013)   | Stock options<br>(July 2012) | Stock options<br>(July 2011) |
| Exercise price (Note)           | 100                          | 100                          | 100                            | 100                          | 100                          |
| Average share price at exercise | 4,765                        | 4,758                        | 4,747                          | 4,729                        | 4,722                        |
| Fair value on the grant date    | 500,800                      | 310,800                      | 332,600                        | 181,900                      | 219,500                      |
|                                 | Stock options<br>(July 2010) | Stock options<br>(July 2009) | Stock options<br>(August 2008) | Stock options<br>(July 2007) |                              |
| Exercise price (Note)           | 100                          | 100                          | 100                            | 100                          | •                            |
| Average share price at exercise | 4,771                        | 4,771                        | 4,771                          | _                            | -                            |
| Fair value on the grant date    | 234,400                      | 237,600                      | 353,300                        | 491,700                      | •                            |
| <b>3</b>                        |                              |                              |                                |                              |                              |

Note: Exercise price per one stock option

#### 3. Valuation technique used for the estimated fair value of stock options

The valuation technique used for the estimated fair value of stock options granted in July 2020 in the fiscal year 2020 is as follows:

- (1) Valuation technique: Black-Scholes Model
- (2) Assumptions

|                                  | Stock options (July 2020) |
|----------------------------------|---------------------------|
| Expected volatility (Note 1)     | 24.61%                    |
| xpected lives (Note 2)           | 2 years                   |
| xpected dividends (Note 3)       | 237.50 yen per share      |
| Risk-free interest rate (Note 4) | (0.13)%                   |

Note: 1. Calculated based on the share prices from July 15, 2018 to July 14, 2020

- Calculated based on the average period of service of directors
   Calculated based on the average amount of annual dividends paid in the fiscal year 2019 and the fiscal year 2020
- 4. Based on yields of Japanese government bonds for a term corresponding to the expected lives

#### 4. Estimate of vested number of stock options

Only the actual number of forfeited stock options is considered because of the difficulty in rationally estimating the number of stock options that will be forfeited in the future.

# **Per Share Information**

Net income per share-Basic

Net income per share-Diluted

Net assets per share

FY2020 (April 1, 2020–March 31, 2021) FY2019 (April 1, 2019–March 31, 2020) 5,285.10 4,832.05 232.13 369.74

369.45

231.97

Note: Calculations of "Net income per share–Basic" and "Net income per share–Diluted" are based on the following figures.

|   | FY2020<br>(April 1, 2020–March 31, 2021) | FY2019<br>(April 1, 2019–March 31, 2020) |
|---|--|--|
| Net income per share–Basic  |  |  |
| Net income attributable to owners of the parent (Yen in millions)                         | 161,801                                  | 259,763                                  |
| Amount not attributable to common shareholders (Yen in millions)                          | _  | _  |
| Net income attributable to owners of the parent related to common stock (Yen in millions) | 161,801                                  | 259,763                                  |
| Average number of shares outstanding (In thousand shares)                                 | 697,006                                  | 702,541                                  |
| Net income per share–Diluted  |  |  |
| Adjustment of net income attributable to owners of the parent (Yen in millions)           | _  | _  |
| Increased number of common stock (In thousand shares)                                     | 505                                      | 565                                      |
| Increased number of stock acquisition rights (In thousand shares)                         | 505                                      | 565                                      |

#### **Business Combinations and Other Matters**

#### 1. Business combination by acquisition

The Company acquired 100% of the outstanding shares of Acorn Advisory Capital L.P. and six other companies ("Acorn"), which are asset management companies in U.S., through the Company's wholly owned subsidiary Delphi Financial Group, Inc. ("DFG").

- (1) Outline of the business combination
  - a. Name of the acquirees

Acorn Advisory Capital L.P. and six other companies

b. Business

Asset management business

c. Objective of the business combination

The acquisition will allow DFG to strengthen the asset management skills by insourcing Acorn's investment function and expertise.

d. Date of the business combination

December 31 2020

- e. Form of the business combination
- Share purchase of which the consideration is cash
- f. Company name after the business combination

Acorn Advisory Capital L.P. and six other companies

g. Voting rights acquired through the business combination

100%

h. Primary reasons for determination of controlling company

DFG is the controlling company, as DFG acquired 100% of voting rights of Acorn.

(2) Period for which the acquirees' operating results are included in the consolidated statement of income of the Company As the Company uses the acquirees' financial statements as of the date of the business combination for consolidation purposes, the acquirees' operating results are not included in the consolidated statement of income for the fiscal year 2020.

(3) Acquisition cost and breakdown by class of consideration

Consideration for Acorn's shares acquired Cash 41,125 million yen 41,125 million yen Acquisition cost

(4) Description and amount of major acquisition-related cost

Advisory fee 199 million yen

(5) Amount, reason for recognition, period and method of amortization of goodwill

a. Amount of goodwill

39,207 million yen

b. Reason for recognition of goodwill

The acquisition cost of the acquirees, which was calculated by taking into account projections of the acquirees' future revenue as of the valuation date, exceeded the net amount of assets acquired and liabilities assumed, and the difference is recognized as goodwill.

c. Period and method of amortization of goodwill

10 years using the straight-line method

(6) Amount of assets acquired and liabilities assumed on the date of the business combination

Total assets: 3,783 million yen Total liabilities: 1,864 million yen

(7) Allocation of acquisition cost

The Company provisionally accounted for the business combination based on relevant information available as of March 31, 2021, because the purchase price allocation has not been completed within a short period from the date of the business combination.

#### 2. Finalization of provisional accounting treatment for business combination

On February 7, 2020, HCC Insurance Holdings, Inc., a consolidated subsidiary of the Company, acquired Privilege Underwriters, Inc.. The purchase price allocation accounted for on a provisional basis for the fiscal year 2019 was completed in the fiscal year 2020. There is no significant revision to the initial allocation of the purchase price.

#### **Subsequent Events**

On June 28, 2021 the Company's board of directors resolved repurchases of its own shares, pursuant to Article 156 of the Companies Act which is applicable in accordance with Article 165, paragraph 3 of the Companies Act, as detailed below

1. Reason for the repurchase of shares

The Company intends to repurchase its own shares in order to implement flexible financial policies.

2. Class of shares to be repurchased

Common stock of the Company

3. Aggregate number of shares to be repurchased Up to 7,500,000 shares

4. Aggregate purchase price of shares

Up to 30 billion yen

5. Period in which repurchases may be made From July 1, 2021 through August 31, 2021

#### **Supplementary Schedule**

(Schedule of corporate bonds)

| Issuer  | Series  | Issue date                        | Beginning<br>balance<br>(Yen in millions) | Ending<br>balance<br>(Yen in millions)         | Coupon<br>(%) | Collateral | Maturity date                     |
|---|---|-----------------------------------|---|--|---------------|------------|-----------------------------------|
|   | 4th Unsecured Bond  | Sep. 20, 2000                     | 10,000                                    | _  | 2.78          | N/A        | Sep. 18, 2020                     |
| Tokio Marine &<br>Nichido Fire<br>Insurance Co., Ltd. | First series of domestic<br>subordinated unsecured<br>bonds with interest<br>deferral option and early<br>redemption option | Dec. 24, 2019                     | 200,000                                   | 200,000  | 0.96          | N/A        | Dec. 24, 2079                     |
|   | FX Linked Coupon Bond   | Aug. 9, 2007                      | 100                                       | _  | 0.00          | N/A        | Jun. 19, 2020                     |
| Delphi Financial                                      | Subordinated Bond in USD  | May 23, 2007                      | 18,781<br>(USD 171,423<br>thousand)       | 17,758<br>(USD 171,578<br>thousand)            | 3.41–5.10     | N/A        | May 1, 2067                       |
| Group, Inc.   | Straight Bond in USD  | Jan. 20, 2010                     | 27,441<br>(USD 250,473<br>thousand)       | _  | 7.88          | N/A        | Jan. 31, 2020                     |
| Privilege Underwriters<br>Reciprocal Exchange         | Surplus Note  | Jun. 13, 2007 to<br>Jan. 18, 2018 | 14,213<br>(USD 129,735<br>thousand)       | 12,839<br>(USD 124,052<br>thousand)<br>[3,519] | 0.66–7.84     | N/A        | Jul. 31, 2021 to<br>Jan. 18, 2028 |
| Total   |   | _                                 | 270,536                                   | 230,597<br>[3,519]                             | _             | _          | _                                 |

Note: 1. The figures denoted with ( ) in the columns for beginning balance and ending balance are the amounts denominated in foreign currency.

2. The figures denoted with [ ] in the columns for ending balance are the amounts of corporate bonds to be redeemed within 1 year

3. Principal amounts to be redeemed within 5 years after the closing date are as follows:

(Yen in millions)

06

| Within 1 year | Over 1 to 2 years | Over 2 to 3 years | Over 3 to 4 years | Over 4 to 5 years |
|---------------|-------------------|-------------------|-------------------|-------------------|
| 3,519         | 265               | _                 | <del>_</del>      | 2,587             |

#### (Schedule of borrowings)

|  | Beginning<br>balance<br>(Yen in millions) | Ending<br>balance<br>(Yen in millions) | Average interest rate (%) | Maturity date                    |
|--|---|--|---------------------------|----------------------------------|
| Short-term borrowings  | 5,695                                     | 25,810                                 | 1.7                       |                                  |
| Long-term borrowings to be repaid within 1 year                                  | 319,446                                   | 31,039                                 | 1.0                       |                                  |
| Obligations under lease transactions to be repaid within 1 year                  | 2,324                                     | 3,191                                  | 4.9                       | _                                |
| Long-term borrowings other than those to be repaid within 1 year                 | 182,689                                   | 211,262                                | 1.3                       | Dec. 9, 2022 to<br>Nov. 30, 2043 |
| Obligations under lease transactions other than those to be repaid within 1 year | 12,911                                    | 10,941                                 | 3.5                       | Jan. 1, 2022 to<br>Oct. 6, 2031  |
| Total  | 523,067                                   | 282,245                                | _                         |                                  |

Note: 1. Average interest rate is calculated based on the interest rate as of the end of the fiscal year and the outstanding principal amount.

2. The above amount is included in Other liabilities in the consolidated balance sheet

3. Repayment schedule of long-term borrowings and lease obligations to be repaid within 5 years (excluding the amount to be repaid within 1 year) after the closing date is as follows

| (Yen | in | millions) |  |
|------|----|-----------|--|
|      |    |           |  |

|                      | Over 1 to 2 years | Over 2 to 3 years | Over 3 to 4 years | Over 4 to 5 years |
|----------------------|-------------------|-------------------|-------------------|-------------------|
| Long-term borrowings | 62,100            | _                 | _                 | _                 |
| Lease obligations    | 2,650             | 2,021             | 1,482             | 1,138             |

(Schedule of asset retirement obligations)

Detailed information is omitted due to its immateriality



#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Tokio Marine Holdings, Inc.

We have audited the accompanying consolidated financial statements of Tokio Marine Holdings, Inc. and its subsidiaries (the Group), which comprise the consolidated balance sheets as of March 31, 2021, and the consolidated statement of income and consolidated statement of comprehensive income, consolidated statement of changes in shareholder's equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of March 31, 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

In determining key audit matters, we considered the Group's global business environment, operations and business strategies, as well as industry specific accounting treatment and practices. As a result, from among those matters that required significant attention in our audit, we have determined the following items to be key audit matters.

- · Estimates of outstanding claim reserves of major subsidiaries
- · Valuation of goodwill and other intangible fixed assets related to the acquisition of Privilege Underwriters, Inc. ("Pure")
- · Valuation of illiquid securitized products and commercial real estate loans

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Estimates of outstanding claim reserves of major subsidiaries

Key audit matter description

The Group consolidates a number of domestic and overseas subsidiaries which are engaged in the domestic non-life insurance, the domestic life insurance and the international insurance businesses. As industry specific accounting items for the insurance business, Insurance liability - Outstanding claims ("outstanding claim reserves") of ¥3,157,123 million (14.3% of total liabilities) is recorded on the consolidated balance sheet as of March 31, 2021, and a Provision for outstanding claims of ¥262,454 million is recorded in the consolidated statement of income for the year then

As described in the Notes "Significant Accounting Estimates," outstanding claim reserves are liabilities estimated as the amount of claims deemed to have resulted in an obligation under an insurance contract that have not yet been paid. Outstanding claim reserves are estimated through the use of various methods, including statistical techniques using historical payment experience. The selection of these methods and various assumptions, such as loss development factors, requires significant management judgment. In particular, estimates of outstanding claim reserves for those products whose payments often require an extended period of time from the occurrence of an accident to its resolution ("long tail products") involve a high degree of estimation uncertainty.

The majority of the outstanding claim reserves for long tail products are recorded by Tokio Marine & Nichido Fire Insurance Co., Ltd., HCC Insurance Holdings, Inc. ("HCC"), Delphi Financial Group, Inc. ("Delphi") and Philadelphia Consolidated Holding Corp. Given the significance to the consolidated statement of financial position, the reserves for long tail products of such major subsidiaries mentioned above required particular attention in our audit.

Accordingly, we have determined the estimates of outstanding claim reserves for long tail products of major subsidiaries is a key audit matter.

How our audit addressed the key audit matter

We have performed the following audit procedures, among others, with respect to the estimates of outstanding claim reserves of major subsidiaries. Our audit procedures included work performed by the auditors of the major subsidiaries based on instructions from us and under our supervision:

- · Evaluated the design and operating effectiveness of relevant internal controls at major subsidiaries including, among others:
- Approval of methods and assumptions used in estimates of outstanding claim reserves
- Retrospective review analysis, which compares the initial estimates of outstanding claim reserves with the subsequent actual payments
- In order to verify the accuracy and completeness of the underlying data used in the estimates of outstanding claim reserves, such as historical payment experience, we reconciled the underlying data with the information generated from the claim systems
- In order to verify the appropriateness of methods and assumptions used in the estimates of outstanding claim reserves, as well as to evaluate the adequacy of the estimated amounts, we performed the following procedures with the assistance of actuarial experts who belong to member firms of the PwC global network:
- Evaluated the reasonableness of management's judgments on the selection of methods by inquiring with management and reviewing the analysis performed by management's actuarial experts
- Assessed the significant assumptions used by management, such as loss development factors, and performed retrospective review analyses which compared previous estimates of outstanding claim reserves with the subsequent actual payments.
- Developed an auditor's point estimate and range of outstanding claim reserves, and evaluated whether management's estimate was within that range

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Valuation of goodwill and other intangible fixed assets related to the acquisition of Pure

Key audit matter description

The Group pursues strategic mergers and acquisitions ("M&A") in addition to sustainable organic growth in the international insurance market in order to achieve growth for the entire Group and further diversify the Group's portfolio. As a result of strategic M&A, Goodwill of ¥485,682 million and Other intangible fixed assets of ¥463,821 million were recorded on the consolidated balance sheet as of March 31, 2021. These include goodwill and other intangible fixed assets ("goodwill and other intangibles") related to Pure, which the Group acquired through its U.S. subsidiary, HCC, in February 2020:

- · Goodwill: ¥163,910 million at the date of acquisition, amortization period of 15 years
- Other intangible fixed assets (mainly policyholder relationships and broker relationships): ¥242,639 million at the date of acquisition, primary amortization period of 15 years

Goodwill and other intangibles are amortized over the estimated useful life; however, an impairment loss is required to be recognized if the book value is no longer recoverable due to a decline in profitability. As described in the Notes "Significant Accounting Estimates," the Group assesses, for each reporting unit, whether impairment indicators exist such as deterioration in the latest operating results and future prospects, significant negative deviation compared to the business plan at the time of acquisition, or significant adverse changes in the business environment including market conditions. If impairment indicators are identified and recognition of an impairment loss is deemed necessary, the book value of goodwill and other intangibles shall be reduced to the recoverable amount and an impairment loss shall be recorded.

Pure has achieved rapid growth by specializing in the U.S. high net worth insurance market. Upon acquisition, the valuation of Pure was based in part on the assumption that high growth will continue in the future, and the purchase price as well as the amount of goodwill and other intangibles were determined accordingly. In this respect, a high degree of uncertainty is involved in assessing whether the high growth assumed at the time of the acquisition will be realized over the amortization period and, therefore, the assessment of whether impairment indicators exist requires significant management judgment. Due to the significance of the balance, and as it may have a material impact on the Group's consolidated statement of income if an impairment loss occurs, goodwill and other intangibles related to the acquisition of Pure required particular attention in our audit. In the current fiscal year. no impairment losses of goodwill and other intangibles related to the acquisition of Pure were recorded.

Accordingly, we have determined the valuation of goodwill and other intangibles related to the acquisition of Pure is a key audit matter

How our audit addressed the key audit matter We have performed the following audit procedures, among others. with respect to the valuation of goodwill and other intangibles related to the acquisition of Pure. Our audit procedures included the work performed by HCC's auditors based on instructions from us and under our supervision:

- Evaluated the design and operating effectiveness of relevant internal controls at HCC, the direct parent company of Pure, including, among others:
- Assessment of whether impairment indicators existed for each reporting unit through comparative analysis of budgets versus actuals and confirmation of whether there are conditions that indicate a significant adverse change in the business
- In order to verify the appropriateness of management's assessment of whether impairment indicators exist, the following procedures were performed:
- Confirmed whether actual results for the current fiscal year had significantly deviated negatively compared to the business plan at the time of acquisition, assuming that high growth will continue. This analysis was performed with regard to key performance indicators of Pure such as underwriting income and income before income taxes, as well as significant assumptions such as attrition rates of policyholder relationships and broker relationships, which are the basis for the calculation of other intangible fixed assets.
- Through inquiries of management and review of minutes of the board of directors meetings, confirmed whether there had been significant adverse changes in the business environment surrounding Pure, including market conditions and competitive conditions, as well as whether significant changes to its business strategy are planned
- In order to verify the accuracy of the information used in the assessment of whether impairment indicators exist, reconciled key performance indicators of Pure for the current fiscal year to the audited financial information.



investments.

Valuation of illiquid securitized products and commercial real estate loans

Key audit matter description As described in the Notes "Information on Financial Instruments,"

the core operation of the Group is its insurance business, and it

We have performed the following audit procedures, among others, with respect to the valuation of illiquid securitized products and CRE loans. Our audit procedures included work performed by Delphi's auditors based on instructions from us and under our

How our audit addressed the key audit matter

- supervision. Evaluated the design and operating effectiveness of relevant internal controls at Delphi including, among others:
  - Verification of fair value information obtained from external vendors or asset managers
- Approval of the assessment of whether impairment criteria have been met
- In order to verify the appropriateness of fair values and recognition of impairment of securitized products, the following procedures were performed.
- Compared the fair values, which were independently obtained from reliable external vendors or independently calculated with the assistance of valuation experts who belong to a member firm of the PwC global network, with those adopted by management, and evaluated whether any difference between them was within a reasonable range
- Verified the appropriateness of management's impairment assessment by inquiring with management, reviewing the results of management's assessment of impairment and examining the sales record of securitized products with unrealized losses after the fiscal year-end date
- In order to verify the appropriateness of recognition of impairment of CRE loans, the following procedures were
- Inquired with management, reviewed the results of management's assessment of impairment and examined any indication of an increase in the credit risk of a borrower such as loan modifications or delinquencies of principal and interest

invests utilizing cash inflows mainly arising from insurance premiums. Specifically, primarily through Asset Liability Management ("ALM"), the Group controls interest rate risk associated with insurance liabilities while assuming a certain degree of credit risk by investing in bonds with high credit ratings. At the same time, the Group endeavours to ensure medium-tolong-term earnings by diversifying risks and asset management approaches in Japan and overseas through the utilization of a wide range of products including foreign securities and alternative

As part of the diversification of asset management approaches described above, the Group invests in securitized products such as collateralized loan obligations ("CLOs") and commercial real estate and other loans ("CRE loans"). Many of these financial instruments are less liquid than other financial instruments held by the Group and require sophisticated asset management capabilities. As a result, Delphi, a U.S. subsidiary, is the Group's primary investor in these financial instruments, both for itself and for other companies in the Group. On the consolidated balance sheet, securitized products are included mainly as part of Monetary receivables bought (consolidated balance sheet amount: ¥1,377,728 million, 5.3% of total assets), and CRE loans are included as part of Loans (consolidated balance sheet amount: ¥1,626,615 million, 6.3% of total assets), and the balance of these financial instruments are significant.

Among the illiquid financial instruments mentioned above, securitized products do not have observable market prices and are valued using models. Impairment losses are to be recognized when there is an other-than-temporary decline in fair value. CRE loans are measured at amortized cost but impairment losses are recognized when certain criteria are met to reflect the recoverability of principal and interest. Determining the fair value and assessing potential impairment of these illiquid financial instruments involves a high degree of estimation uncertainty due to the limited observable market data. In addition, as described in the Notes "Significant Accounting Estimates", the models applied to estimate fair value are complex, and the selection of various assumptions, such as yield curves, or the assessment of impairment require significant management judgment. Therefore, it required particular attention in our audit.

Accordingly, we have determined the valuation of the illiquid securitized products and CRE loans is a key audit matter.

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#### Responsibilities of Management, Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated **Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern and disclosing, as applicable, matters related to going concern.

Audit & Supervisory Board Members and the Audit & Supervisory Board are responsible for overseeing the Group's financial reporting

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- · Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, while the purpose of the consolidated financial statement audit is not to express an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board Members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our

We also provide Audit & Supervisory Board Members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with Audit & Supervisory Board Members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Interest required to be disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

masahiko nara Designated Engagement Partner Certified Public Accountant

August 6, 2021

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## Sufficiency of solvency of insurance holding company and its subsidiaries, etc. to fulfill payment obligations such as insurance claims

#### **Tokio Marine Holdings' solvency margin ratio (consolidated)**

(Yen in millions)

|   | As of March 31, 2021 | As of March 31, 2020 |
|---|----------------------|----------------------|
| (A) Total amount of solvency margin   | 5,828,058            | 5,064,907            |
| Shareholders' equity less adjusting items   | 955,539              | 891,439              |
| Reserve for price fluctuation   | 128,006              | 118,071              |
| Contingency reserve   | 59,927               | 57,854               |
| Catastrophe loss reserve  | 1,041,989            | 972,525              |
| General allowance for doubtful accounts   | 2,964                | 1,973                |
| Unrealized gains (losses) on available-for-sale securities and deferred gains (losses) on hedge transactions before tax effect deductions | 2,447,869            | 1,838,462            |
| Unrealized gains (losses) on land   | 263,397              | 250,588              |
| Total amount of unrecognized actuarial difference and unrecognized prior service costs before tax effect deductions                       | (19,187)             | (14,213)             |
| Excess of premium reserve, etc.   | 302,741              | 312,273              |
| Subordinated debt, etc.   | 300,000              | 300,000              |
| Amounts within "Excess of premium reserve, etc." and  "Subordinated debt, etc." not calculated into the margin                            | _                    | _                    |
| Total margin of Small Amount and Short Term Insurers  | 406                  | 299                  |
| Deductions  | 145,434              | 178,267              |
| Others  | 489,837              | 513,898              |
| B) Total amount of risks  | 1,300,045            | 1,197,647            |
| $\sqrt{(\sqrt{(R_1^2+R_2^2)}+R_3+R_4)^2+(R_5+R_6+R_7)^2+R_8+R_9}$   | 1,300,045            | 1,197,047            |
| General insurance risk on non-life insurance contracts (R <sub>1</sub> )  | 374,354              | 367,085              |
| Life insurance risk (R <sub>2</sub> )   | 31,951               | 31,391               |
| Third sector insurance risk (R <sub>3</sub> )   | 44,779               | 43,714               |
| Insurance risk of Small Amount and Short Term Insurers (R <sub>4</sub> )  | 10                   | 9                    |
| Assumed interest rate risk (R <sub>5</sub> )  | 23,209               | 24,747               |
| Minimum guarantee risk on life insurance contracts (R <sub>6</sub> )  | 2,206                | 2,501                |
| Asset management risk (R <sub>7</sub> )   | 880,380              | 765,263              |
| Business administration risk (R <sub>8</sub> )  | 32,515               | 30,178               |
| Catastrophe risk on non-life insurance contracts (R <sub>9</sub> )  | 268,884              | 274,192              |
| (C) Solvency margin ratio on a consolidated basis [(A)/{(B) × 1/2}] ×100  | 896.5%               | 845.8%               |

Note: "Solvency margin ratio on a consolidated basis" is calculated in accordance with Article 210-11-3 and 210-11-4 of the Ordinance for Enforcement of the Insurance Business Act and Public Notice No. 23 issued by the Financial Services Agency in 2011.

#### Solvency margin ratio (consolidated)

- 1. Most subsidiaries in Tokio Marine Group engage in non-life insurance business, life insurance business and Small Amount and Short Term insurance business. In addition to reserves to cover claim payments, payments for maturity refunds of saving type insurance policies, etc., it is necessary for insurance groups to maintain sufficient solvency in order to cover risks that exceed normal estimates, e.g. occurrences of a major catastrophe, or a significant decline in value of assets held by insurance groups.
- 2. (C) Solvency margin ratio is the ratio of (A) Total amount of solvency margin (i.e. solvency of insurance company groups in terms of their capital, reserves, etc.) to (B) Total amount of risks (i.e. risks that exceed normal estimates) which is calculated in accordance with the Insurance Business Act.
- 3. "Risks that exceed normal estimates" is composed of risks described below.
  - (1) General insurance risk on non-life insurance contracts, life insurance risk, third sector insurance risk and insurance risk of Small Amount and Short Term Insurers: risk that insurance claims occur in excess of normal estimates excluding catastrophe risk on non-life insurance contracts.
- (2) Assumed interest rate risk: risk that invested assets fail to yield assumed interest rates due to factors such as downturn of
- (3) Minimum guarantee risk on life insurance contracts: risk that value of assets related to the minimum guarantee for benefits of insurance contracts, which are managed as a separate account, fluctuates in excess of normal estimates and falls below the minimum guaranteed benefits when they are to be paid.
- (4) Asset management risk: risk that the prices of retained securities and other assets fluctuate in excess of normal estimates.

- (5) Business administration risk: risk that occurs in excess of normal estimates and does not fall under other categories.
- (6) Catastrophe risk on non-life insurance contracts: risk that a major catastrophe in excess of normal estimates which is equivalent to the Great Kanto Earthquake or Isewan Typhoon or overseas major catastrophe occurs.
- 4. Subsidiaries that were excluded from the scope of consolidation in preparation of the consolidated financial statements due to immateriality were included within the calculation of the consolidated solvency margin ratio.
- 5. Solvency of insurance company groups in terms of their capital, reserves, etc. ((A) Total amount of solvency margin) is the total amount of net assets excluding planned outflows, certain reserves (e.g. price fluctuation reserve, contingency reserve, catastrophe loss reserve, etc.) and part of unrealized gains (losses) on land, etc.
- 6. Solvency margin ratio on a consolidated basis is one of the objective indicators used by the regulatory authority to supervise corporate groups headed by an insurance holdings company. A ratio exceeding 200% indicates sufficient solvency to fulfill payment obligations such as insurance claims.

#### Sufficiency of solvency of major domestic subsidiaries to fulfill payment obligations such as insurance claims

#### Solvency margin ratio (non-consolidated) for Tokio Marine & Nichido Fire Insurance Co., Ltd.

|   |                      | (Yen in millions)    |
|---|----------------------|----------------------|
|   | As of March 31, 2021 | As of March 31, 2020 |
| (A) Total amount of solvency margin   | 5,222,262            | 4,681,376            |
| Shareholders' equity less adjusting items   | 1,343,538            | 1,383,131            |
| Reserve for price fluctuation   | 109,013              | 102,874              |
| Contingency reserve   | 6,623                | 6,213                |
| Catastrophe loss reserve  | 981,590              | 913,540              |
| General allowance for doubtful accounts   | 256                  | 196                  |
| Unrealized gains (losses) on available-for-sale securities and deferred gains (losses) on hedge transactions before tax effect deductions | 1,933,277            | 1,424,499            |
| Unrealized gains (losses) on land   | 243,088              | 230,253              |
| Excess of policyholders' contract deposits  | _                    | _                    |
| Subordinated debt, etc.   | 200,000              | 200,000              |
| Amounts within "Excess of policyholders' contract deposits" and<br>"Subordinated debt, etc." not calculated into the margin               | _                    | _                    |
| Deductions  | _                    | _                    |
| Others  | 404,874              | 420,667              |
| (B) Total amount of risks $\sqrt{(R_1+R_2)^2+(R_3+R_4)^2}+R_5+R_6$  | 1,264,478            | 1,148,493            |
| General insurance risk (R <sub>1</sub> )  | 202,622              | 192,865              |
| Third sector insurance risk (R <sub>2</sub> )   | _                    | _                    |
| Assumed interest rate risk (R <sub>3</sub> )  | 17,226               | 18,765               |
| Asset management risk (R <sub>4</sub> )   | 1,054,330            | 933,404              |
| Business administration risk (R <sub>5</sub> )  | 28,394               | 25,922               |
| Catastrophe risk (R <sub>6</sub> )  | 145,538              | 151,065              |
| (C) Solvency margin ratio [(A)/{(B) × 1/2}] × 100   | 825.9%               | 815.2%               |

Note: "Solvency margin ratio" is calculated in accordance with Article 86 and 87 of the Ordinance for Enforcement of the Insurance Business Act and with Ministry of Finance Official Notification No. 50 issued in 1996.

#### Solvency margin ratio (non-consolidated)

- 1. In addition to reserves to cover claim payments, payments for maturity refunds of saving type insurance policies, etc., it is necessary for insurance companies to maintain sufficient solvency in order to cover risks that exceed normal estimates, e.g. occurrences of a major catastrophe, a significant decline in value of assets held by insurance companies.
- 2. (C) Solvency margin ratio is the ratio of (A) Total amount of solvency margin (i.e. solvency of insurance companies in terms of their capital, reserves, etc.) to (B) Total amount of risks (i.e. risks that exceed normal estimates), which is calculated in accordance with the Insurance Business Act.
- 3. "Risks that exceed normal estimates" is composed of risks described below.
- (1) (General) insurance risk, third sector insurance risk: risk that insurance claims occur in excess of normal estimates excluding catastrophe risk.
- (2) Assumed interest rate risk: risk that invested assets fail to yield assumed interest rates due to factors such as downturn of investment conditions.
- (3) Minimum guarantee risk: risk that value of assets related to the minimum guarantee for benefits of insurance contracts, which are managed as a separate account, fluctuates in excess of normal estimates and falls below the minimum guaranteed benefits when they are to be paid.
- (4) Asset management risk: risk that prices of retained securities and other assets fluctuate in excess of normal estimates.
- (5) Business administration risk: risk that occurs in excess of normal estimates and does not fall under other categories.
- (6) Catastrophe risk: risk that a major catastrophe in excess of normal estimates which is equivalent to the Great Kanto Earthquake or Isewan typhoon occurs.
- 4. Solvency of insurance companies in terms of their capital, reserves, etc. ((A) Total amount of solvency margin) is the total amount of net assets excluding planned outflows, certain reserves (e.g. reserve for price fluctuation, contingency reserve, catastrophe loss reserve, etc.) and part of unrealized gains (losses) on land, etc.
- 5. Solvency margin ratio is one of the objective indicators used by the regulators to supervise insurance companies. A ratio exceeding 200% indicates sufficient solvency to fulfill payment obligations such as insurance claims.

#### Solvency margin ratio (non-consolidated) for Nisshin Fire & Marine Insurance Co., Ltd.

(Yen in millions)

|   | (10111111111111111111111111111111111111 |                     |
|---|---|---------------------|
|   | As of March 31, 2021                    | As of March 31, 202 |
| (A) Total amount of solvency margin   | 146,730                                 | 144,640             |
| Shareholders' equity less adjusting items   | 57,977                                  | 51,999              |
| Reserve for price fluctuation   | 1,924                                   | 1,732               |
| Contingency reserve   | _                                       | _                   |
| Catastrophe loss reserve  | 58,342                                  | 57,981              |
| General allowance for doubtful accounts   | 59                                      | 51                  |
| Unrealized gains (losses) on available-for-sale securities and deferred gains (losses) on hedge transactions before tax effect deductions | 20,271                                  | 27,604              |
| Unrealized gains (losses) on land   | 2,462                                   | 1,902               |
| Excess of policyholders' contract deposits  | _                                       | _                   |
| Subordinated debt, etc.   | _                                       | _                   |
| Amounts within "Excess of policyholders' contract deposits" and "Subordinated debt, etc." not calculated into the margin                  | _                                       | _                   |
| Deductions  | _                                       | _                   |
| Others  | 5,693                                   | 3,368               |
| B) Total amount of risks $\sqrt{(R_1+R_2)^2+(R_3+R_4)^2}+R_5+R_6$   | 22,935                                  | 25,936              |
| General insurance risk (R <sub>1</sub> )  | 14,196                                  | 13,598              |
| Third sector insurance risk (R <sub>2</sub> )   | _                                       | _                   |
| Assumed interest rate risk (R <sub>3</sub> )  | 811                                     | 874                 |
| Asset management risk (R <sub>4</sub> )   | 7,199                                   | 10,371              |
| Business administration risk (R₅)   | 565                                     | 649                 |
| Catastrophe risk (R <sub>6</sub> )  | 6,068                                   | 7,640               |
| (C) Solvency margin ratio [(A)/{(B) × 1/2}] × 100   | 1,279.4%                                | 1,115.3%            |

Note: "Solvency margin ratio" is calculated in accordance with Article 86 and 87 of the Ordinance for Enforcement of the Insurance Business Act and with Ministry of Finance Official

# Solvency margin ratio (non-consolidated) for E. design Insurance Co., Ltd.

|--|

|   | As of March 31, 2021 | As of March 31, 202 |
|---|----------------------|---------------------|
| (A) Total amount of solvency margin   | 13,491               | 8,401               |
| Shareholders' equity less adjusting items   | 11,434               | 7,397               |
| Reserve for price fluctuation   | _                    | _                   |
| Contingency reserve   | _                    | _                   |
| Catastrophe loss reserve  | 2,056                | 1,004               |
| General allowance for doubtful accounts   | 0                    | 0                   |
| Unrealized gains (losses) on available-for-sale securities and deferred gains (losses) on hedge transactions before tax effect deductions | _                    | _                   |
| Unrealized gains (losses) on land   | _                    | _                   |
| Excess of policyholders' contract deposits  | _                    | _                   |
| Subordinated debt, etc.   | _                    | _                   |
| Amounts within "Excess of policyholders' contract deposits" and  "Subordinated debt, etc." not calculated into the margin                 | _                    | _                   |
| Deductions  | _                    | _                   |
| Others  | _                    | _                   |
| (B) Total amount of risks $\sqrt{(R_1+R_2)^2+(R_3+R_4)^2}+R_5+R_6$  | 4,637                | 4,585               |
| General insurance risk (R <sub>1</sub> )  | 4,169                | 4,115               |
| Third sector insurance risk (R <sub>2</sub> )   | _                    | _                   |
| Assumed interest rate risk (R <sub>3</sub> )  | _                    | _                   |
| Asset management risk (R <sub>4</sub> )   | 419                  | 450                 |
| Business administration risk (R <sub>5</sub> )  | 146                  | 145                 |
| Catastrophe risk (R <sub>6</sub> )  | 300                  | 300                 |
| (C) Solvency margin ratio [(A)/{(B) × 1/2}] × 100   | 581.8%               | 366.4%              |

Note: "Solvency margin ratio" is calculated in accordance with Article 86 and 87 of the Ordinance for Enforcement of the Insurance Business Act and with Ministry of Finance Official Notification No. 50 issued in 1996.

#### Solvency margin ratio (non-consolidated) for Tokio Marine & Nichido Life Insurance Co., Ltd.

(Yen in millions)

|   | As of March 31, 2021 | As of March 31, 2020 |
|---|----------------------|----------------------|
| (A) Total amount of solvency margin   | 819,872              | 848,903              |
| Shareholders' equity less adjusting items   | 158,664              | 158,605              |
| Reserve for price fluctuation   | 17,069               | 13,464               |
| Contingency reserve   | 53,304               | 51,641               |
| General allowance for doubtful accounts   | 362                  | 407                  |
| Unrealized gains (losses) on available-for-sale securities and deferred gains (losses) on hedge transactions before tax effect deductions × 90% | 221,818              | 240,250              |
| Unrealized gains (losses) on land × 85%   | _                    | _                    |
| Excess of continued Zillmerized reserve   | 302,741              | 312,273              |
| Subordinated debt, etc.   | 100,000              | 100,000              |
| Amounts within "Excess of continued Zillmerized reserve" and<br>"Subordinated debt, etc." not calculated into the margin                        | (113,357)            | (117,601)            |
| Deductions  | _                    | _                    |
| Others  | 79,269               | 89,862               |
| B) Total amount of risks $\sqrt{(R_1+R_8)^2+(R_2+R_3+R_7)^2}+R_4$   | 114,658              | 111,964              |
| Insurance risk (R <sub>1</sub> )  | 16,673               | 16,672               |
| Third sector insurance risk (R <sub>8</sub> )   | 6,725                | 6,472                |
| Assumed interest rate risk (R <sub>2</sub> )  | 5,170                | 5,107                |
| Minimum guarantee risk (R <sub>7</sub> )  | 2,206                | 2,501                |
| Asset management risk (R <sub>3</sub> )   | 102,151              | 99,277               |
| Business administration risk (R <sub>4</sub> )  | 2,658                | 2,600                |
| (C) Solvency margin ratio [(A)/{(B) × 1/2}] × 100   | 1,430.1%             | 1,516.3%             |

Note: "Solvency margin ratio" is calculated in accordance with Article 86 and 87 of the Ordinance for Enforcement of the Insurance Business Act and with Ministry of Finance Official Notification No. 50 issued in 1996.

Market Consistent Embedded Value (MCEV) (Unaudited)

**Embedded Value for Tokio Marine & Nichido Life Insurance Co., Ltd.** 

# Solvency margin ratio (non-consolidated) for Tokio Marine Millea SAST Insurance Co., Ltd.

|   |                      | (Yen in millio       |
|---|----------------------|----------------------|
|   | As of March 31, 2021 | As of March 31, 2020 |
| (A) Total amount of solvency margin   | 1,525                | 1,495                |
| Total net assets excluding deferred assets, etc.  | 1,441                | 1,413                |
| Reserve for price fluctuation   | _                    | _                    |
| Catastrophe loss reserve  | 8                    | 6                    |
| General allowance for doubtful accounts   | _                    | _                    |
| Unrealized gains (losses) on available-for-sale securities before tax effect deductions | _                    | _                    |
| Unrealized gains (losses) on land   | _                    | _                    |
| Part of reserve for dividends to policyholders excluding dividends for following period | _                    | _                    |
| Future profit   | _                    | _                    |
| Tax effect  | 75                   | 75                   |
| Subordinated debt, etc.   | _                    | _                    |
| Deductions  | _                    | _                    |
| B) Total amount of risks $\sqrt{R_1^2 + R_2^2} + R_3 + R_4$                             | 101                  | 97                   |
| Insurance risk  | 27                   | 25                   |
| General insurance risk (R <sub>1</sub> )  | 6                    | 5                    |
| Catastrophe risk (R <sub>4</sub> )  | 21                   | 19                   |
| Asset management risk (R <sub>2</sub> )   | 78                   | 75                   |
| Business administration risk (R <sub>3</sub> )  | 2                    | 2                    |
| C) Solvency margin ratio [(A)/{(B) × 1/2}] × 100  | 3,002.8%             | 3,070.9%             |

Note: The above figures are calculated in accordance with Article 211-59 and 211-60 of the Ordinance for Enforcement of the Insurance Business Act and Public Notice No. 14 issued by the Financial Services Agency in 2006.

#### Solvency margin ratio (non-consolidated) for Tokio Marine West SAST Insurance Co., Ltd.

|   |                      | (Yen in mi           |
|---|----------------------|----------------------|
|   | As of March 31, 2021 | As of March 31, 2020 |
| (A) Total amount of solvency margin   | 1,440                | 1,069                |
| Total net assets excluding deferred assets, etc.  | 1,118                | 851                  |
| Reserve for price fluctuation   | _                    | _                    |
| Catastrophe loss reserve  | 4                    | 3                    |
| General allowance for doubtful accounts   | _                    | _                    |
| Unrealized gains (losses) on available-for-sale securities before tax effect deductions | _                    | _                    |
| Unrealized gains (losses) on land   | _                    | _                    |
| Part of reserve for dividends to policyholders excluding dividends for following period | _                    | _                    |
| Future profit   | _                    | _                    |
| Tax effect  | 317                  | 214                  |
| Subordinated debt, etc.   | _                    | _                    |
| Deductions  | _                    | _                    |
| (B) Total amount of risks $\sqrt{R_1^2+R_2^2}+R_3+R_4$                                  | 77                   | 69                   |
| Insurance risk  | 19                   | 17                   |
| General insurance risk (R <sub>1</sub> )  | 4                    | 3                    |
| Catastrophe risk (R <sub>4</sub> )  | 14                   | 13                   |
| Asset management risk (R <sub>2</sub> )   | 60                   | 54                   |
| Business administration risk (R <sub>3</sub> )  | 1                    | 1                    |
| (C) Solvency margin ratio [(A)/{(B) × 1/2}] × 100                                       | 3,716.5%             | 3,077.9%             |

Note: The above figures are calculated in accordance with Article 211-59 and 211-60 of the Ordinance for Enforcement of the Insurance Business Act and Public Notice No. 14 issued by the Financial Services Agency in 2006.

#### **About MCEV**

The current Japanese financial accounting standards focus on conservativeness and have the limitation that the profits generated from life insurance business are generally undervalued shortly after underwriting contracts in terms of the valuation and assessment of performance of life insurance business.

(TMNL) (Unaudited)

Embedded values (EV) are calculated as the total of the "adjusted net worth" and the "value of in-force." EV is designed to address the limitations of the financial accounting standards in order to facilitate an appropriate evaluation of value and improve performance assessment, considering the actual situation of the business performance.

While there have been various methodologies for calculation of EV, the European Insurance CFO Forum released its MCEV Principles, the European Insurance CFO Forum Market Consistent Embedded Value Principles, in June 2008, to enhance the consistency of valuation standards and unify the standards for disclosures. TMNL has been disclosing its EV in compliance with the MCEV Principles to enhance the disclosure since the fiscal year ended March 31, 2015.

#### MCEV as of March 31, 2021

#### 1. MCEV as of March 31, 2021

MCEV of TMNL as of March 31, 2021, was 1,177.3 billion yen, a increase of 186.8 billion yen from the previous fiscal year end (March 31, 2020), mainly due to economic variances of (128.2) billion yen.MCEV consisted of 854.6 billion yen of adjusted net worth and (322.7) billion yen of value of in-force.

|                         |         |         | (Billions of yell) |
|-------------------------|---------|---------|--------------------|
|                         | FY2020  | FY2019  | FY2018             |
| Adjusted net worth      | 854.6   | 1,113.0 | 1,119.5            |
| Value of in-force       | 322.7   | (122.4) | (43.5)             |
| MCEV at fiscal year-end | 1,177.3 | 990.5   | 1,076.0            |
| New business value      | 55.0    | 37.3    | 59.5               |

#### MCEV at Fiscal Year-End



During FY2020, the change in MCEV (before dividends paid) was (205.2) billion yen, which was an increase on 275.6 billion yen from the previous fiscal year change in MCEV (FY2019). This was mainly due to economic variances of (132.4) billion yen resulting from a rise in yen interest rates in FY2020, and rebound from the yen interest rate declined in the previous year, compared to economic variances of (128.2) billion yen in FY2019. (For details on the changes, refer to "Reconciliation Analysis of MCEV from the End of FY2019.")

|   |        | (Dillions of yea |
|---|--------|------------------|
|   | FY2020 | FY2019           |
| Change in MCEV (Before dividends paid)  | 205.2  | (70.3)           |
| (Reference) Change in MCEV (Before dividends paid and excluding economic variances) | 76.9   | 62.0             |

06

# Market Consistent Embedded Value (MCEV) (Unaudited) **Embedded Value for Tokio Marine & Nichido Life Insurance Co., Ltd.** (TMNL) (Unaudited)

#### Reconciliation Analysis of MCEV from the End of FY 2019

The table below shows the reconciliation analysis of MCEV as of March 31, 2021 with the MCEV as of March 31, 2020.

|   | (Billions of yen |  |
|---|------------------|--|
|   | MCEV             |  |
| Opening MCEV (MCEV as of March 31, 2020)                                  | 990.5            |  |
| (1) Dividends paid  | (18.4)           |  |
| Adjusted opening MCEV   | 972.1            |  |
| (2) New business value  | 55.0             |  |
| (3) Expected existing business contribution (risk-free rate)              | 23.8             |  |
| (4) Expected existing business contribution (in excess of risk-free rate) | 10.0             |  |
| (5) Actuarial experience variances  | (20.6)           |  |
| (6) Actuarial assumption changes  | 8.7              |  |
| (7) Other operating variances   | (0.1)            |  |
| (8) Operating MCEV earnings ((2)–(7))                                     | 76.9             |  |
| (9) Economic variances  | 128.2            |  |
| (10) Other non-operating variances  | _                |  |
| Total MCEV earnings (before dividends paid)                               | 205.2            |  |
| Closing MCEV (MCEV as of March 31, 2021)                                  | 1,173.3          |  |
|   |                  |  |

#### **Sensitivity Analysis**

The impacts of changing specified assumptions underlying the MCEV are as follows. Sensitivity analysis of change in MCEV

|  |  |         |                  | (Billions of yen) |
|--|--|---------|------------------|-------------------|
| Assumption                               | Change in assumption                     | MCEV    | Change in amount | Rate of change    |
| Base case: MCEV at the end of March 2021 | No change                                | 1,177.3 | _                | _                 |
| (1) Interest rates                       | 50bp decrease                            | 1,088.5 | (88.8)           | (7.5%)            |
|  | 50bp increase                            | 1,174.3 | (3.0)            | (0.3%)            |
|  | Swap                                     | 1,030.0 | (147.2)          | (12.5%)           |
|  | Ultimate fwd rate                        | 1,529.0 | 351.6            | 29.9%             |
| (2) Stock/real estate market values      | 10% decrease                             | 1,173.4 | (3.9)            | (0.3%)            |
| (3) Stock/real estate implied volatility | 25% increase                             | 1,174.5 | (2.8)            | (0.2%)            |
| (4) Interest swaption implied volatility | 25% increase                             | 1,143.2 | (34.0)           | (2.9%)            |
| (5) Maintenance expenses                 | 10% decrease                             | 1,219.1 | 41.7             | 3.5%              |
| (6) Surrender and lapse rates            | ×0.9                                     | 1,137.5 | (39.7)           | (3.4%)            |
| (7) Mortality rates                      | Death protection products: ×0.95         | 1,196.7 | 19.3             | 1.6%              |
|  | A&H products and annuity products: ×0.95 | 1,162.4 | (14.9)           | (1.3%)            |
| (8) Morbidity rates                      | ×0.95                                    | 1,255.5 | 78.1             | 6.6%              |
| (9) Required capital                     | Solvency margin ratio of 200%            | 1,177.3 | _                | _                 |
| (10) Foreign exchange rates              | 10% appreciation of JPY                  | 1,176.4 | (0.9)            | (0.1%)            |

#### **Assumptions**

#### 1. Risk-Free Rates

We have used government bond yields as of the end of March 2021.

The Company has made sets to the method of 1-year forward rate of government bonds in the 41st year and thereafter, assuming that adjustments were carried out based on the past yield fluctuations in the 40-year spot rate. We have adjusted and used Bloomberg's government bond yields as our data source. The government bond yields (spot rates) for key terms are shown below.

| erm      | End of March 2021 | End of March 2020 |
|----------|-------------------|-------------------|
| 1 year   | (0.12%)           | (0.14%)           |
| 5 years  | (0.09%)           | (0.12%)           |
| 10 years | 0.11%             | 0.04%             |
| 20 years | 0.51%             | 0.35%             |
| 30 years | 0.70%             | 0.45%             |
| 40 years | 0.71%             | 0.44%             |
| 50 years | 0.80%             | 0.53%             |

The sensitivity analysis in P.186 presented the impact of changing the extrapolation of JPY-interest rates beyond the 40th year to use an ultimate forward rate (UFR) method. This UFR method entails setting the JPY ultimate forward rate to 3.8%, extrapolating rates from year 30, and applying the Smith-Wilson method so that forward rates from the 31st year onwards approach to the UFR in 30 years. This method was established with reference to the global Insurance Capital Standard (ICS) currently in development by the International Association of Insurance Supervisors (IAIS). Representative JPY interest rates are as follows:

|          | JPY               |
|----------|-------------------|
| Term     | End of March 2021 |
| 1 year   | (0.12%)           |
| 5 years  | (0.09%)           |
| 10 years | 0.11%             |
| 20 years | 0.51%             |
| 30 years | 0.70%             |
| 40 years | 1.15%             |
| 50 years | 1.64%             |

We have not included a liquidity premium in the risk-free rates given that definitions in the MCEV Principles are not clear and generally accepted practice has not yet been established. Negative interest rates are not floored at zero.

#### 2. Insurance Assumptions

| Assumptions                   | Basis of assumptions   |
|-------------------------------|--|
|                               | Mortality and morbidity rates are developed based on claims experience of the latest 1–3 years,                  |
|                               | in principle, by type of protection, policy year, attained age, and other attributes.                            |
|                               | For policy years with no experience data, assumptions are developed with reference to                            |
| Mortality and morbidity rates | industry data.   |
|                               | We have reflected improvement trends for mortality rates and improving trends or deteriorating trends for A&I-   |
|                               | morbidity rates of some benefits. The projection period for which these trends are reflected is limited to 5     |
|                               | years.   |
| Surrender and lapse rates     | Surrender and lapse rates are developed based on the experience of the most recent year,                         |
| Surrenuer and lapse rates     | in principle, by line of business, premium mode, and policy year.  |
|                               | Renewal rates are developed based on past experience. Policies for which renewals are projected                  |
| Renewal rates                 | are A&H products, whose impact is large due to a high number of limited term in-force policies.                  |
|                               | For the sake of simplicity, we have not reflected future renewals for some riders.                               |
|                               | Operating expense rates are developed from past experience based on the ratio (unit cost) of overall actual      |
|                               | operating expenditures to the policy count or the premium separately for acquisition and maintenance             |
|                               | expenses. Some of the operating expense rates were adjusted by removing one-off costs which are not              |
|                               | ordinarily expected to be incurred in future periods. The removed one-off cost is 600 million yen, which is tied |
|                               | primarily to a portion of system development costs. And with regard to system development costs for policy       |
| Operating expense rates       | acquisition and maintenance, and the information technology device costs for policy maintenance, the             |
|                               | average amount incurred over the past five years is reflected in the corresponding unit costs. An increase due   |
|                               | to inflation is reflected in future maintenance expenses.  |
|                               | Corporate administration costs paid to the parent company are reflected in unit costs. Other than this, there is |
|                               | no look-through effect with regards to other companies within the Tokio Marine Group that needs to be            |
|                               | reflected.   |
| Effective tax rate            | The effective tax rate is set as follows:  |
| Effective tax rate            | Fiscal 2020 and thereafter: 28.0%  |
| Consumption tax rate          | The consumption tax rate is set as follows:  |
| Consumption tax rate          | Fiscal 2020 and thereafter: 10%  |
|                               | With reference to the break-even inflation rate from the most recently issued inflation index-linked government  |
| Inflation rate                | bond and the past Consumer Price Index (CPI), as well as the impact of the consumption tax increase and          |
| illiation rate                | other factors, inflation rates are set as shown below.   |
|                               | MCEV as of March 31, 2021: 0.2%  |
|                               | For products with interest dividends paid every 5 years, dividend rates are set based on                         |
| Policyholder dividend         | the interest rate level in future periods using the method consistent with the one applied to                    |
|                               | determine the most recent dividend results.  |
|                               | Reinsurance premiums are recorded as expenses and reinsurance claims are recorded as profit                      |
| Reinsurance                   | to reflect the fact that the Company cedes mortality risks on death protection insurance, third                  |
| I/Cilibuidille                | sector risks on third sector and part of the minimum guarantee risks of variable annuities.                      |
|                               | Reinsurance premiums and reinsurance claims are based on reinsurance agreements.                                 |

#### Caveats

Embedded values are calculated using various assumptions about the drivers of future results and the risks and uncertainties inherent in those results; future experience may deviate, possibly materially, from that underlying the forecasts used in the EV calculation. Also, the actual market value is determined as a result of informed judgments of investors and may differ materially from an embedded value. As such, embedded values should be used with sufficient caution.

#### **Tokio Marine Holdings and Its Subsidiaries**

(As of March 31, 2021)

#### **Description of Business**

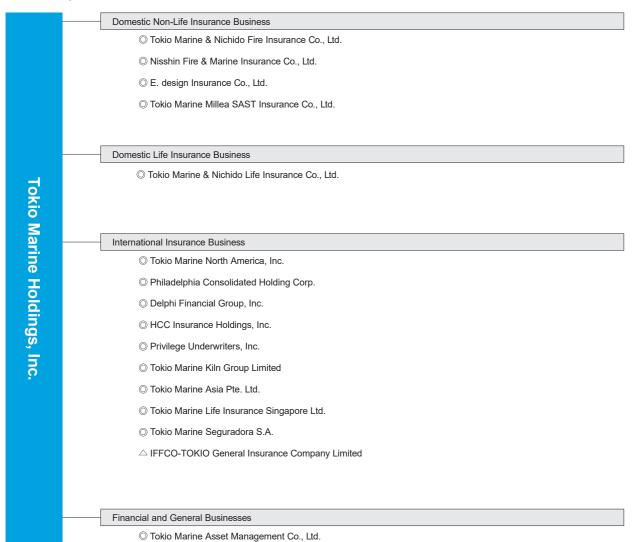
Tokio Marine Group is engaged in domestic non-life insurance, domestic life insurance, international insurance, and financial and general businesses.

In addition, Tokio Marine Holdings is a specified listed company. Due to the specified listed company designation, the de minimis standard for insider trading regulations is determined on a consolidated basis.

The following is a diagram of businesses as of March 31, 2021.

#### **Business Diagram**

Note:  $\mathbb Q$  indicates consolidated subsidiaries;  $\triangle$  indicates equity-method affiliates



#### **Major Subsidiaries**

(As of March 31, 2021)

| Company name                                     | Date of incorporation         | Paid-in capital  | Ratio of<br>Tokio Marine<br>Holdings'<br>voting rights <sup>1</sup><br>(%) | Ratio of<br>Tokio Marine<br>Holdings'<br>subsidiaries'<br>voting rights <sup>2</sup><br>(%) | Location                          | Major business                   |
|--|-------------------------------|--|--|---|-----------------------------------|----------------------------------|
| Tokio Marine & Nichido Fire Insurance Co., Ltd.  | Mar. 20,<br>1944 <sup>3</sup> | JPY101,994<br>million  | 100  | 0   | Tokyo, Japan                      | Domestic non-life insurance      |
| Nisshin Fire & Marine Insurance Co., Ltd.        | June 10,<br>1908              | JPY20,389<br>million   | 100  | 0   | Tokyo, Japan                      | Domestic non-life insurance      |
| E. design Insurance Co., Ltd.                    | Jan. 26,<br>2009              | JPY29,303<br>million   | 95.2   | 0   | Tokyo, Japan                      | Domestic non-life insurance      |
| Tokio Marine & Nichido Life Insurance Co., Ltd.  | Aug. 6,<br>1996               | JPY55,000<br>million   | 100  | 0   | Tokyo, Japan                      | Domestic life insurance          |
| Tokio Marine Millea SAST Insurance Co., Ltd.     | Sept. 1,<br>2003              | JPY895<br>million  | 100  | 0   | Yokohama, Japan                   | Domestic non-life insurance      |
| Tokio Marine Asset Management Co., Ltd.          | Dec. 9,<br>1985               | JPY2,000<br>million  | 100  | 0   | Tokyo, Japan                      | Financial and general businesses |
| Tokio Marine North America, Inc.                 | June 29,<br>2011              | USD0<br>thousand   | 0  | 100   | Wilmington, Delaware, U.S.A.      | International insurance          |
| Philadelphia Consolidated Holding Corp.          | July 6,<br>1981               | USD1<br>thousand   | 0  | 100   | Bala Cynwyd, Pennsylvania, U.S.A. | International insurance          |
| Delphi Financial Group, Inc.                     | May 27,<br>1987               | USD1<br>thousand   | 0  | 100   | Wilmington, Delaware, U.S.A.      | International insurance          |
| HCC Insurance Holdings, Inc.                     | Mar. 27,<br>1991              | USD1<br>thousand   | 0  | 100   | Wilmington, Delaware, U.S.A.      | International insurance          |
| Privilege Underwriters, Inc.                     | Jan. 5,<br>2006               | USD0<br>thousand   | 0  | 100   | Wilmington, Delaware, U.S.A.      | International insurance          |
| Tokio Marine Kiln Group Limited                  | July 11,<br>1994              | GBP1,010<br>thousand   | 0  | 100   | London, U.K.                      | International insurance          |
| Tokio Marine Asia Pte. Ltd.                      | Mar. 12,<br>1992              | SGD1,250,971<br>thousand<br>THB542,000<br>thousand<br>ZAR5,000,000<br>thousand | 0  | 100   | Singapore, Singapore              | International insurance          |
| Tokio Marine Life Insurance Singapore Ltd.       | May 21,<br>1948               | SGD36,000<br>thousand  | 0  | 85.7  | Singapore, Singapore              | International insurance          |
| Tokio Marine Seguradora S.A.                     | June 23,<br>1937              | BRL2,236,833<br>thousand   | 0  | 98.5  | Sao Paulo, Brazil                 | International insurance          |
| Affiliate accounted for by the equity method     |                               |  |  |   |                                   |                                  |
| IFFCO-TOKIO General Insurance<br>Company Limited | Sept. 8,<br>2000              | INR2,742,183<br>thousand   | 0  | 49  | New Delhi, India                  | International insurance          |

<sup>1</sup> The ratio of voting rights of said subsidiaries held by Tokio Marine Holdings to total voting rights

<sup>2</sup> The ratio of voting rights of said subsidiaries held by Tokio Marine Holdings' subsidiaries to total voting rights 3 Founded on August 1, 1879

<sup>(</sup>Note) Due to the review of materiality standards, the 18 subsidiaries and others listed in this table for the previous fiscal year are not listed.

#### **Worldwide Network of Tokio Marine Group**

(Asunción and others)

(As of March 31, 2021)

Tokio Marine Group operates a worldwide network that spans 46 countries and regions. The Group has built a structure that can respond to  $the \ diverse \ needs \ of \ customers \ in \ each \ country, \ beginning \ with \ companies \ setting \ up \ overseas \ operations, \ as \ well \ as \ overseas \ travelers.$ 

| North America    |    |  | Europe, Africa | & Mi | ddle East                                     |
|------------------|----|--|----------------|------|---|
| Jnited States    |    | New York, New Jersey, Los Angeles, Chicago,  | United Kingdom |      | London  |
|                  |    | Atlanta, Honolulu, Philadelphia, Bala Cynwyd,  |                |      | Tokio Marine Kiln Group Limited               |
|                  |    | St. Louis, Houston, Dallas, and San Francisco  |                |      | (London)                                      |
|                  |    | Tokio Marine North America, Inc.   |                |      | Tokio Marine HCC (London, Birmingham,         |
|                  |    | (New York and Bala Cynwyd)   |                | -    | Bridgend, Bristol, Leicester, and Manchester) |
|                  |    | TMNA Services, LLC (New York, Bala Cynwyd, and New Jersey)                                   |                |      | TM Claims Service Europe Ltd. (London)        |
|                  |    | Tokio Marine America   | France         |      | Paris   |
|                  |    | (New York, New Jersey, Los Angeles, Chicago,   |                | 0    | Tokio Marine Europe S.A. (Paris, Lyon,        |
|                  |    | Atlanta, Houston, Nashville, Dallas, and San Francisco)                                      | 1              |      | Bordeaux, Colmar, and Nantes)                 |
|                  |    | TM Claims Service, Inc. (New York, Los Angeles,  | Germany        |      | Dusseldorf                                    |
|                  |    | Honolulu, and Dallas)  |                | 0    | Tokio Marine Europe S.A. (Dusseldorf, Munich, |
|                  |    | First Insurance Company of Hawaii, Ltd. (Honolulu)   |                |      | and Frankfurt)                                |
|                  |    | Philadelphia Insurance Companies   | Netherlands    |      | Amsterdam                                     |
|                  |    | (Bala Cynwyd and others)   |                | 0    | Tokio Marine Europe S.A. (Amsterdam)          |
|                  |    | Delphi Financial Group, Inc. (New York)  |                | 0    | TM Claims Service Europe Ltd. (Amsterdam)     |
|                  |    | Reliance Standard Life Insurance Company   |                |      |   |
|                  |    | (Philadelphia and others)  | Belgium        |      | Brussels                                      |
|                  |    | Safety National Casualty Corporation (St. Louis and others)                                  |                | 0    | Tokio Marine Europe S.A. (Brussels)           |
|                  |    | Tokio Marine HCC (Houston and others) Privilege Underwriters, Inc. (White Plains and others) | Luxembourg     |      | Tokio Marine Europe S.A. (Luxembourg)         |
|                  |    |  | Italy          |      | Milan   |
| uam              |    | Guam   |                | 0    | Tokio Marine Europe S.A. (Milan)              |
| orthern Marianas |    | Tokio Marine Pacific Insurance Limited (Guam)  |                |      |   |
|                  |    |  | Spain          |      | Barcelona                                     |
| anada            | •  | Toronto, Vancouver, and Montreal Toronto, Vancouver, and Montreal                            |                | 0    | Tokio Marine Europe S.A. (Barcelona)          |
| Central & South  | Am | erica  | Norway         | 0    | Tokio Marine Europe S.A. (Oslo)               |
| exico            |    | Mexico City  | Denmark        | 0    | Tokio Marine Europe S.A. (Hellerup)           |
|                  | _  | Tokio Marine HCC México Compañía Afianzadora,  |                | _    |   |
|                  |    | S.A. de C.V. (Mexico City and others)  | Russia         | -    | Moscow  |
|                  | П  | Tokio Marine Compañía de Seguros, S.A. de C.V.   |                | _    | Tokio Marine Risk Management Rus, LLC         |
|                  |    | (Mexico City and others)   |                |      | (Moscow)                                      |
| olombia          | 0  | Tokio Marine Compañia de Seguros, S.A. de C.V.   |                |      |   |
|                  |    | (Bogotá)   | Switzerland    | 0    | Tokio Marine HCC (Zurich)                     |
| azil             | _  | São Paulo  | Iroland        | _    | Takia Marina Furana S.A. (Kildara)            |
|                  |    | Tokio Marine Seguradora S.A.   | Ireland        | O    | Tokio Marine Europe S.A. (Kildare)            |
|                  | _  | (São Paulo and others)   |                |      |   |
| 0.000.000        | _  | XS3 Seguros S.A. (São Paulo)   |                |      |   |
| araguay          |    | La Rural S.A. de Seguros   |                |      |   |

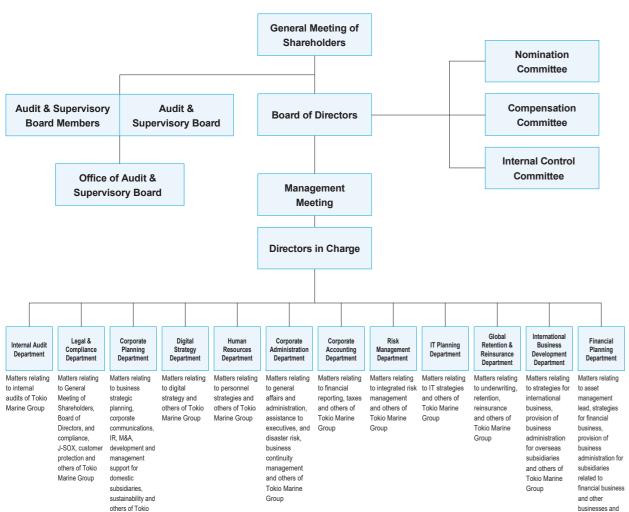
| Egypt                     | ■ Cairo  ⊤okio Marine Egypt General Takaful Company (Cairo, Alexandria and others)    | Malaysia     | ■ Kuala Lumpur  □ Tokio Marine Insurans (Malaysia) Berhad (Kuala Lumpur and others) □ Tokio Marine Life Insurance Malaysia Bhd. |
|---------------------------|---|--------------|---|
| U.A.E.                    | ■ Dubai  □ Tokio Marine Middle East Limited (Dubai)                                   |              | (Kuala Lumpur and others)   |
|                           | ☐ Tokio Marine Middle East Limited (Dubai)  ♣ Al Futtaim Development Services Company | Singapore    | Singapore   |
|                           | (L.L.C.) (Dubai and Abu Dhabi)  | Omgapore     | ☐ Tokio Marine Asia Pte. Ltd. (Singapore)   |
|                           | (2.2.0.) (2.000. 0.10.7.00.2.100.)  |              | ☐ Tokio Marine Insurance Singapore Ltd.   |
| Saudi Arabia              | ■ Riyadh, Jeddah  |              | (Singapore)   |
|                           | ☐ Alinma Tokio Marine Company   |              | ☐ Tokio Marine Life Insurance Singapore Ltd.  |
|                           | (Riyadh, Jeddah, and Al Khobar)   |              | (Singapore)   |
|                           |   |              | ☐ TM Claims Service Asia Pte. Ltd. (Singapore)  |
| Turkey                    | ☐ Allianz Sigorta A.S. (Istanbul)   |              |   |
|                           | ☐ Allianz Hayat ve Emeklilik A.S. (Istanbul)  | Brunei       | Tokio Marine Insurance Singapore Ltd.   |
|                           | 16 5 1  |              | (Bandar Seri Begawan)   |
| South Africa and          | Johannesburg  |              | Tokio Marine Life Insurance Singapore Ltd.  |
| sub-Saharan<br>countries* | Hollard Insurance Group   |              | (Bandar Seri Begawan)   |
| countries                 | <ul> <li>Mozambique, Zambia, Botswana, Namibia, Ghana,<br/>and Lesotho</li> </ul>     | Indonesia    | ■ Jakarta   |
|                           | and Lesotho   | illuollesia  | ☐ PT Asuransi Tokio Marine Indonesia  |
| Asia & Oceania            |   |              | (Jakarta and others)  |
| Korea                     | ■ Seoul   |              | PT Tokio Marine Life Insurance Indonesia  |
|                           | Seoul   |              | (Jakarta and others)  |
| People's Republic         | ■ Beijing, Shanghai, Guangzhou, Suzhou,   | India        | ■ New Delhi, Mumbai, and Chennai  |
| of China                  | and Hangzhou  |              | ☐ IFFCO-TOKIO General Insurance Company Limi  |
|                           | ☐ The Tokio Marine & Nichido Fire Insurance   |              | (New Delhi and others)  |
|                           | Company (China) Limited (Beijing, Shanghai,   |              | ☐ Edelweiss Tokio Life Insurance Company  |
|                           | Guangzhou, Suzhou, and Hangzhou)  |              | Limited (Mumbai and others)   |
| Hong Kong                 | ■ Hong Kong   | Myanmar      | Yangon  |
|                           | ☐ The Tokio Marine and Fire Insurance Company   |              | Yangon  |
|                           | (Hong Kong) Limited (Hong Kong)   |              | ☐ Grand Guardian Tokio Marine General   |
|                           |   |              | Insurance Company Limited (Yangon)  |
| Taiwan                    | ■ Taipei  |              |   |
|                           | ☐ Tokio Marine Newa Insurance Co., Ltd.   | Cambodia     | ■ Phnom Penh  |
|                           | (Taipei and others)   |              | — Oude or and Malle or an   |
| Dhilianian                | - Manila  | Australia    | Sydney and Melbourne  Takin Marine Management (Australagia)   |
| Philippines               | ■ Manila  □ Malayan Insurance Company, Inc.   |              | ☐ Tokio Marine Management (Australasia)   Pty. Ltd. (Sydney and Melbourne)  |
|                           | (Manila and others)   |              | Fty. Ltd. (Sydney and Melbourne)  |
|                           | (Marilla and Others)  | New Zealand  | Auckland  |
| Vietnam                   | ■ Hanoi and Ho Chi Minh City  | New Lealand  | Packara   |
|                           | ☐ Tokio Marine Insurance Vietnam  |              |   |
|                           | Company Limited (Hanoi and others)  |              |   |
| Thailand                  | ■ Bangkok   |              |   |
|                           | ☐ Tokio Marine Safety Insurance (Thailand)  |              |   |
|                           | Public Company Limited (Bangkok and others)   |              |   |
|                           | ☐ Tokio Marine Life Insurance (Thailand)  |              |   |
|                           | Public Company Limited (Bangkok and others)   | Locations of | f overseas bases: 46 countries and regions  |
|                           |   |              | Japanese employees positioned overseas: 308   |
|                           |   |              | ocally hired employees: Approx. 33,000  |
|                           |   |              | claims agents: Approx. 250 (including subagents)  |

Number of claims agents: Approx. 250 (including subagents) ■ Cities where employees of Tokio Marine & Nichido

- are dispatched/Representative and Liaison Offices of Tokio Marine & Nichido
- Branches of Tokio Marine & Nichido
- ◆ Underwriting Agents of Tokio Marine & Nichido
- ☐ Group Companies & Investing Companies of Tokio Marine Group
- O Branches of Tokio Marine Group Companies

## **Organizational Chart**

(As of April 1, 2021)



# **Employees**

Marine Group

(As of March 31, 2021)

others of Tokio

| Number of employees                    | 811            |
|--|----------------|
| Average age of employees               | 43.7 years old |
| Average length of service of employees | 18.1 years     |

Note: Most employees of Tokio Marine Holdings are seconded from its subsidiaries. Average length of service includes the years of service at these subsidiaries.

#### **Overview of Capital Investment**

Tokio Marine Group makes capital investments to improve customer services and streamline workflows. The following is a breakdown of capital investment in the fiscal year ended March 31, 2021.

| Business segment                 | Amount (Yen in millions) |
|----------------------------------|--------------------------|
| Domestic non-life insurance      | 62,014                   |
| Domestic life insurance          | 5,021                    |
| International insurance          | 51,724                   |
| Financial and general businesses | 985                      |
| Total                            | 119,746                  |
|                                  |                          |

#### **Status of Major Facilities**

The following are the major facilities of Tokio Marine Holdings and its consolidated subsidiaries.

#### **Tokio Marine Holdings**

(As of March 31, 2021)

| Company name          | Office name (Location)           | Business segment | Carrying amount (Yen in millions) |           |          | 5)       | Number of | Rent (Yen in |
|-----------------------|----------------------------------|------------------|-----------------------------------|-----------|----------|----------|-----------|--------------|
| Company name          | Office frame (Eucation)          | business segment | Land (m2)                         | Buildings | Movables | Software | employees | millions)    |
| Tokio Marine Holdings | Headquarters (Chiyoda-ku, Tokyo) | Holding          | _                                 | 126       | 96       | 640      | 811       | _            |
| Tokio Marine Holdings | (Chiyoda-ku, Tokyo)              | company          | (—)                               | 120       | 90       | 040      | 011       | i –          |

#### **Domestic subsidiaries**

(As of March 31, 2021)

| 0  |  |                                   |                        |           | Number of | Rent (Yen in |           |           |     |
|--|--|-----------------------------------|------------------------|-----------|-----------|--------------|-----------|-----------|-----|
| Company name                                       | Office frame (Location)  | Busiliess segilierit              | Land (m <sub>2</sub> ) | Buildings | Movables  | Software     | employees | millions) |     |
| Tokio Marine & Nichido<br>Fire Insurance Co., Ltd. | Headquarters (Chiyoda-ku, Tokyo) including each Service Dept., Tokyo Corporate Division, Tokyo Automobile Division, Commercial Lines Claims Dept. 1, Claims Service Dept. 2, Tokyo Automobile Claims Service Dept., Marketing Promotion Dept. (Governmental), Government Sector Dept. 1&2, Health Care & Welfare Institution Sector Dept., and Financial Institutions Dept. and overseas branches. | Domestic<br>non-life<br>insurance | 34,379<br>(65,883)     | 25,796    | 16,755    | 45,478       | 4,090     | 841       |     |
|  | Hokkaido<br>Hokkaido Branch (Chuo-ku, Sapporo)<br>and 6 other branches   | Domestic<br>non-life<br>insurance | 831<br>(6,165)         | 984       | 486       |              | 45,478    | 674       | 450 |
|  | <b>Tohoku</b> Sendai Branch (Aoba-ku, Sendai) and 9 other branches   | Domestic<br>non-life<br>insurance | 2,510<br>(10,250)      | 3,208     | 805       |              |           | 1,041     | 238 |
|  | Kanto Tokyo Chuo Branch (Minato-ku, Tokyo) and 32 other branches   | Domestic<br>non-life<br>insurance | 7,940<br>(12,844)      | 6,558     | 2,279     |              | 3,854     | 2,290     |     |
|  | Tokai/Hokuriku<br>Aichi Minami Branch (Naka-ku,<br>Nagoya) and 27 other branches   | Domestic<br>non-life<br>insurance | 3,305<br>(11,000)      | 8,071     | 1,374     |              | 2,344     | 1,005     |     |
|  | Kansai Osaka Minami Branch (Chuo-ku, Osaka) and 24 other branches  | Domestic<br>non-life<br>insurance | 5,506<br>(9,782)       | 4,903     | 1,739     |              | 2,280     | 1,637     |     |
|  | Chugoku/Shikoku<br>Hiroshima Branch (Naka-ku,<br>Hiroshima) and 14 other branches  | Domestic<br>non-life<br>insurance | 2,465<br>(7,237)       | 3,092     | 865       |              | 1,313     | 783       |     |
|  | Kyushu Fukuoka Chuo Branch (Hakata-ku, Fukuoka) and 13 other branches  | Domestic<br>non-life<br>insurance | 5,511<br>(9,964)       | 7,954     | 999       |              | 1,580     | 231       |     |

#### Domestic subsidiaries

(As of March 31, 2021)

| Company name                                       | Office name (Location)               | Business segment                  | (                  | Carrying amount (Yen in millions) |          |          |           | Rent (Yen in |
|--|--------------------------------------|-----------------------------------|--------------------|-----------------------------------|----------|----------|-----------|--------------|
| Company name                                       | Office Harrie (Education)            | business segment                  | Land (m2)          | Buildings                         | Movables | Software | employees | millions)    |
| Nisshin Fire & Marine<br>Insurance Co., Ltd.       | Head Office<br>(Chiyoda-ku, Tokyo)   | Domestic<br>non-life<br>insurance | 10,169<br>(21,402) | 7,650                             | 1,150    | 1,761    | 2,166     | 1,197        |
| E. design Insurance Co.,<br>Ltd.                   | Headquarters<br>(Shinjuku-ku, Tokyo) | Domestic<br>non-life<br>insurance | _<br>(—)           | 125                               | 112      | 10,288   | 289       | 240          |
| Tokio Marine & Nichido<br>Life Insurance Co., Ltd. | Headquarters<br>(Chiyoda-ku, Tokyo)  | Domestic life insurance           | (—)                | 379                               | 644      | 4,896    | 2,244     | 1,210        |
| Tokio Marine Millea SAST<br>Insurance Co., Ltd.    | Headquarters<br>(Nishi-ku, Yokohama) | Domestic<br>non-life<br>insurance | _<br>(—)           | 12                                | 53       | 97       | 103       | 84           |
| Tokio Marine Asset<br>Management Co., Ltd.         | Headquarters<br>(Chiyoda-ku, Tokyo)  | Financial and general businesses  | _<br>(—)           | 354                               | 176      | 133      | 332       | 375          |

#### Overseas subsidiaries

(As of March 31, 2021)

|   |  |                         |                 |           |           |              |           | viaicii o i, zoz i |
|---|--|-------------------------|-----------------|-----------|-----------|--------------|-----------|--------------------|
| Company name  | Company name Office name (Location) Business segment Carrying amount (Yen in millions) |                         |                 |           | Number of | Rent (Yen in |           |                    |
| Company name  | Office frame (Location)  | Business segment        | Land (m2)       | Buildings | Movables  | Software     | employees | millions)          |
| Tokio Marine North<br>America, Inc. and 1 other<br>Group company          | Headquarters<br>(Wilmington, Delaware, U.S.A.)   | International insurance | _<br>(—)        | 1         | 693       | 2,522        | 400       | 479                |
| Philadelphia Consolidated<br>Holding Corp. and 6 other<br>Group companies | Headquarters<br>(Bala Cynwyd, Pennsylvania, U.S.A.)                                    | International insurance | _<br>(—)        | 628       | 783       | 9,420        | 1,967     | 1,605              |
| Delphi Financial Group,<br>Inc. and 31 other Group<br>companies           | Headquarters<br>(Wilmington, Delaware, U.S.A.)   | International insurance | 369<br>(71,876) | 2,448     | 2,411     | 12,270       | 2,769     | 2,086              |
| HCC Insurance Holdings,<br>Inc. and 63 other Group<br>companies           | Headquarters<br>(Wilmington, Delaware, U.S.A.)   | International insurance | 434<br>(63,600) | 2,612     | 5,386     | 4,784        | 3,474     | 2,426              |
| Privilege Underwriters, Inc.<br>and 5 other Group<br>companies            | Headquarters<br>(Wilmington, Delaware, U.S.A.)   | International insurance | _<br>(—)        | 219       | 284       | 4,020        | 885       | 471                |
| Tokio Marine Kiln Group<br>Limited and 27 other<br>Group companies        | Headquarters<br>(London, U.K.)   | International insurance | _<br>(—)        | 5,378     | 905       | 1,472        | 773       | _                  |
| Tokio Marine Asia Pte.<br>Ltd.  | Headquarters<br>(Singapore, Singapore)   | International insurance | —<br>(—)        | _         | 56        | 27           | 82        | 11                 |
| Tokio Marine Life Insurance Singapore Ltd.                                | Headquarters<br>(Singapore, Singapore)   | International insurance | 1,620<br>(214)  | 795       | 192       | 597          | 232       | 1                  |
| Tokio Marine Seguradora S.A.  | Headquarters<br>(São Paulo, Brazil)  | International insurance | 186<br>(4,660)  | 955       | 491       | 152          | 2,069     | 33                 |

- Notes: 1. All of the above facilities are for business use.
  2. Movables include leased assets.
  3. Some buildings are being leased.
  4. In addition to the above, main leased facilities are as follows:

| Company name                                    | Facility name   | Carrying amount (Yen in millions) |           |  |  |
|---|---|-----------------------------------|-----------|--|--|
| Company name                                    | Facility Harrie   | Land (m2)                         | Buildings |  |  |
|   | Osaka Tokio Marine Nichido Building (Chuo-ku, Osaka)      | 4,106<br>(5,584)                  | 2,392     |  |  |
|   | Tokio Marine Nichido Building Shinkan (Chiyoda-ku, Tokyo) | 0<br>(2,498)                      | 1,781     |  |  |
| Tokio Marine & Nichido Fire Insurance Co., Ltd. | Sino Omiya South Wing<br>(Omiya-ku, Saitama)              | 3,748<br>(2,614)                  | 2,777     |  |  |
|   | Otemachi First Square<br>(Chiyoda-ku, Tokyo)              | 19<br>(1,276)                     | 1,980     |  |  |
|   | Minato Mirai Business Square<br>(Nishi-ku, Yokohama)      | 2,645<br>(1,650)                  | 1,492     |  |  |

5. In addition to the above, main company-owned housing and facilities for employee's fringe benefits are as follows:

| Company name  | Facility name                                | Carrying amount (Yen in millions) |           |  |  |
|---|--|-----------------------------------|-----------|--|--|
| Company name  | Facility Hairie                              | Land (m2)                         | Buildings |  |  |
|   | Shakujii Sports Center<br>(Nerima-ku, Tokyo) | 1,752<br>(8,465)                  | 2,092     |  |  |
| Tokio Marine & Nichido Fire Insurance Co., Ltd.     | Tama Sogo Ground<br>(Hachioji-shi, Tokyo)    | 6,705<br>(53,000)                 | 589       |  |  |
|   | Tateshina Sanso<br>(Chino-shi, Nagano Pref.) | 16<br>(6,700)                     | 482       |  |  |
| Nisshin Fire & Marine Insurance Co., Ltd. Co., Ltd. | Talk Heim Nisshin<br>(Kita-ku, Saitama)      | 381<br>(3,529)                    | 359       |  |  |

## **New Facility Construction and Elimination Schedule**

As of March 31, 2021, the schedule for new construction and elimination of major facilities is as follows.

(1) New facilities

| Company name  |                      |                             |                | Scheduled                  | investment Financino                        |                     | Start and completion schedule |            |
|---|----------------------|-----------------------------|----------------|----------------------------|---|---------------------|-------------------------------|------------|
| Company name<br>Facility name   | Location             | Business segment            | Description    | Total<br>(Yen in millions) | Amount<br>already paid<br>(Yen in millions) | method              | Start                         | Completion |
| Tokio Marine & Nichido Fire<br>Insurance Co., Ltd.<br>(Tentative name) Tokio Marine<br>Nichido Building | Chiyoda-ku,<br>Tokyo | Domestic non-life insurance | Reconstruction | T.B.D.                     | 1,045                                       | Self -<br>financing | T.B.D.                        | T.B.D.     |

- (2) Renovation None planned
- (3) Sale None planned

#### **Stock and Shareholder Information**

#### Stock Information (As of July 1, 2021)

Stock issued by Tokio Marine Holdings is common stock and the total number of authorized shares is 3.3 billion shares with the total number of shares outstanding at 697,500 shares.

- a. The Ordinary General Meeting of Shareholders is held within three months of the end of each fiscal year.
- b. Accounting period: Ends March 31
- c. Share registrar: The Mitsubishi UFJ Trust and Banking Corporation
- d. Record date: Ordinary General Meeting of Shareholders: March 31

Year-end dividend: March 31

Interim dividend: September 30

- e. Public notice will be electronically published. (http://www.pronexus.co.jp/koukoku/8766/8766.html) However, in the event that public notice cannot be electronically published due to an accident or other compelling reason, a notification shall be published in the Tokyo issue of the Nihon Keizai Shimbun.
- f. Number of shares constituting one unit: 100
- g. Stock listing: Tokyo Stock Exchange

#### Matters for the General Meeting of Shareholders

The 19th General Meeting of Shareholders was held on June 28, 2021. The items reported and the proposals acted upon were as follows:

- 1. Business report, consolidated financial statements and the audit reports on consolidated financial statements prepared by the independent auditor and the Audit & Supervisory Board, respectively, for the fiscal year 2020 (April 1, 2020 to March 31, 2021)
- 2. Non-consolidated financial statements for fiscal year 2020 (April 1, 2020 to March 31, 2021)

#### Proposals acted upon

- 1. Appropriation of Surplus
- 2. Election of 14 Directors
- 3. Change in Remuneration, etc. for Directors

The proposals have been approved as proposed.

#### **Dividend Policy**

The Company seeks to improve shareholder returns on a cash dividend basis, after providing sufficient capital to meet the business needs of Tokio Marine Group and taking into consideration the business results and the expected future business environment of the Company.

In accordance with the above policy, and considering various factors, the Company paid 100 yen per share as a year-end cash dividend for fiscal year 2020. As 100 yen per share was paid as an interim cash dividend (an ordinary dividend), the total amount of annual cash dividends (ordinary dividends) was 200 yen per share for fiscal year 2020. This is an increase of total annual cash dividends (ordinary dividends) of 10 yen per share from 190 yen per share paid for the previous fiscal year.

In the fiscal years 2018, 2019, and 2020, in addition to the ordinary dividends, the Company also paid one-time dividends (70 yen per share, 35 yen per share, and 35 yen per share respectively) for capital level adjustment.

#### Capital

| Date           | Equity capital |
|----------------|----------------|
| April 2, 2002  | ¥150 billion   |
| March 31, 2021 | ¥150 billion   |

#### **Stock Ownership Distribution**

As of March 31, 2021, the number of shareholders was 102,097. The percentage of major stock ownership was 40.82% and 32.83% for financial institutions and foreign shareholders, respectively.

#### a. Types of shareholders

(As of March 31, 2021)

| Category                    | Number of shareholders | Number of shares | Shareholding ratio (%) |
|-----------------------------|------------------------|------------------|------------------------|
| Government/Local government | 2                      | 8,080            | 0.00                   |
| Financial institutions      | 240                    | 284,691,657      | 40.82                  |
| Financial instruments firms | 62                     | 43,574,311       | 6.25                   |
| Other domestic companies    | 1,563                  | 45,629,354       | 6.54                   |
| Foreign shareholders        | 1,013                  | 229,001,803      | 32.83                  |
| Individuals and others      | 99,216                 | 90,367,820       | 12.96                  |
| Treasury stocks             | 1                      | 4,226,975        | 0.61                   |
| Total                       | 102,097                | 697,500,000      | 100.00                 |

#### b. Breakdown by region

(As of March 31, 2021)

| Category            | Number of shareholders | Shareholder ratio (%) | Number of shares | Shareholding ratio (%) |
|---------------------|------------------------|-----------------------|------------------|------------------------|
| Hokkaido            | 1,528                  | 1.50                  | 1,895,170        | 0.27                   |
| Tohoku              | 2,558                  | 2.51                  | 3,796,599        | 0.54                   |
| Kanto               | 49,725                 | 48.70                 | 407,460,491      | 58.42                  |
| Chubu               | 15,340                 | 15.02                 | 22,962,939       | 3.29                   |
| Kinki               | 20,997                 | 20.57                 | 22,020,106       | 3.16                   |
| Chugoku             | 3,956                  | 3.87                  | 3,146,609        | 0.45                   |
| Shikoku             | 2,326                  | 2.28                  | 2,478,125        | 0.36                   |
| Kyushu              | 4,637                  | 4.54                  | 4,620,753        | 0.66                   |
| Overseas and others | 1,030                  | 1.01                  | 229,119,208      | 32.85                  |
| Total               | 102,097                | 100.00                | 697,500,000      | 100.00                 |

#### c. Breakdown by number of shares held

Category

(As of March 31, 2021) 50 units or more

| Number of shareholders                                 | 158              | 258             | 195            | 1,3/1            | 2,383       |
|--|------------------|-----------------|----------------|------------------|-------------|
| Composition ratios to total number of shareholders (%) | 0.15             | 0.25            | 0.19           | 1.34             | 2.33        |
| Number of shares                                       | 534,591,983      | 56,600,061      | 13,522,552     | 25,078,147       | 15,533,861  |
| Composition ratios to total number of shares (%)       | 76.64            | 8.11            | 1.94           | 3.60             | 2.23        |
| Category   | 10 units or more | 5 units or more | 1 unit or more | Less than 1 unit | Total       |
| Number of shareholders                                 | 19,180           | 15,822          | 41,397         | 21,333           | 102,097     |
| Composition ratios to total number of shareholders (%) | 18.79            | 15.50           | 40.55          | 20.89            | 100.00      |
| Number of shares                                       | 35,775,646       | 9,012,431       | 7,024,255      | 361,064          | 697,500,000 |
| Composition ratios to total number of shares (%)       | 5.13             | 1.29            | 1.01           | 0.05             | 100.00      |

1,000 units or more

500 units or more

100 units or more

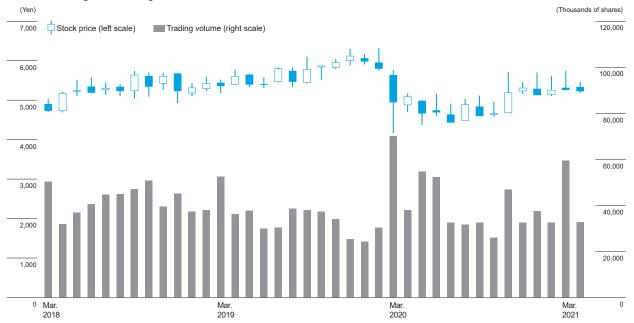
5.000 units or more

#### Top 10 Shareholders

(As of March 31, 2021)

| Shareholders   | Address   | Number of<br>shares held<br>(Thousand shares) | Composition ratios to total number of shares (excluding treasury stock) (%) |
|--|---|---|---|
| The Master Trust Bank of Japan, Ltd. (Trust Account)   | 11-3, Hamamatsucho 2-chome, Minato-ku, Tokyo  | 72,177  | 10.41   |
| Custody Bank of Japan, Ltd. (Trust Account)  | 8-12, Harumi 1-chome, Chuo-ku, Tokyo  | 47,842  | 6.90  |
| Meiji Yasuda Life Insurance Company<br>(Custodian: Custody Bank of Japan, Ltd.)                                      | 1-1, Marunouchi 2-chome, Chiyoda-ku,<br>Tokyo (8-12, Harumi 1-chome, Chuo-ku,<br>Tokyo)   | 14,990  | 2.16  |
| Barclays Securities Japan Limited  | 31F Roppongi Hills Mori Tower, 10-1, Roppongi<br>6-chome, Minato-ku, Tokyo  | 12,591  | 1.82  |
| Custody Bank of Japan, Ltd. (Trust Account 7)  | 8-12, Harumi 1-chome, Chuo-ku, Tokyo  | 12,081  | 1.74  |
| SSBTC CLIENT OMNIBUS ACCOUNT<br>(Custodian: Tokyo branch, The Hongkong and<br>Shanghai Banking Corporation Limited)  | ONE LINCOLN STREET, BOSTON MA USA 02111 (11-1, Nihonbashi 3-chome, Chuo-ku, Tokyo)  | 11,355  | 1.64  |
| STATE STREET BANK WEST CLIENT - TREATY 505234 (Custodian: Mizuho Bank, Ltd. Settlement & Clearing Services Division) | 1776 HERITAGE DRIVE, NORTH QUINCY,<br>MA 02171, U.S.A. (Shinagawa Intercity A<br>Building, 15-1 Konan 2-chome, Minato-ku,<br>Tokyo) | 10,085  | 1.45  |
| Custody Bank of Japan, Ltd. (Trust Account 5)  | 8-12, Harumi 1-chome, Chuo-ku, Tokyo  | 10,024  | 1.45  |
| Tokai Nichido Employee Stock Ownership Plan  | 2-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo  | 9,962   | 1.44  |
| The Master Trust Bank of Japan, Ltd.<br>(Retirement Benefits Trust Account for Mitsubishi<br>Corporation)            | 11-3, Hamamatsucho 2-chome,<br>Minato-ku, Tokyo   | 9,632   | 1.39  |

#### Stock Price Range and Trading Volume





# Tokio Marine Holdings, Inc.

Tokio Marine Nichido Building Shinkan, 2-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-0005, Japan Tel: +81-3-6212-3333



