

Results for the Nine Months Ended December 31, 2021

February 10, 2022

EXEO Group, Inc.

1. Consolidated Figures



(1) Overview (¥bn)

	FY 2020		FY2021						
	1-3Q	Full year		1-3Q	Full	year			
		,	Actual	YOY	Progress rate	Plan	YOY		
	Α	В	С	C/A	C/D	D	D/B		
Orders received	453.9	631.0	445.0	98%	81%	550.0	87%		
Net sales	348.1	573.3	395.3	114%	71%	560.0	98%		
Cuasa musfit	13.5%	13.2%	13.6%			13.6%			
Gross profit	47.0	75.8	53.9	115%	71%	76.4	101%		
SG&A expenses	8.1%	6.8%	7.4%			7.0%			
SOMA expenses	28.3	39.2	29.3	104%	75%	39.4	100%		
Operating profit	5.4%	6.4%	6.2%			6.6%			
Operating profit	18.7	36.6	24.5	131%	66%	37.0	101%		
Ordinary profit	5.8%	6.7%	6.7%			6.8%			
	20.2	38.1	26.5	131%	70%	37.8	99%		
Profit attributable to	3.6%	4.2%	4.1%			4.3%			
owners of parent	12.5	24.1	16.2	129%	67%	24.1	100%		

Notes: 1. All amounts less than ¥100m are disregarded.
2. Figures in parentheses are ratio to net sales.
3. The "Accounting Standard for Revenue Recognition" has been applied since fiscal 21.

1. Consolidated Figures



(2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

				FY 2	2020	FY 2021								
											1-3Q		Full	year
			1-3Q Full year		Actual	YOY	Progress rate	Plan	YOY					
			Α	В	С	C/A	C/D	D	D/B					
			Access engineering	122.0	166.4	115.2	94%	78%	146.9	88%				
Orders	S	NTT Group	Network engineering	15.1	21.6	16.4	108%	71%	23.2	107%				
de	E ₩	engineering	Mobile engineering	38.3	51.0	34.3	90%	77%	44.5	87%				
S	ENGINEERING		Sub-total	175.5	239.1	166.0	95%	77%	214.6	90%				
₽ R	RING	NCCs		51.9	68.1	58.7	113%	102%	57.3	84%				
90	၂ လ ရှ	Urban infrast		111.7	154.2	104.4	94%	74%	141.2	92%				
Received	·		Sub-total	339.1	461.5	329.2	97%	80%	413.1	90%				
ed	SYS	TEM-SOLUTI		114.7	169.5	115.7	101%	85%	136.9	81%				
	TOTAL		453.9	631.0	445.0	98%	81%	550.0	87%					
			Access engineering	107.1	155.8	113.2	106%	72%	156.9	101%				
	SOLUT	NTT Group	Network engineering	13.9	22.5	13.3	96%	57%	23.3	104%				
7	E S	engineering	Mobile engineering	28.3	44.2	29.5	105%	68%	43.6	99%				
Net	GINEERIN		Sub-total	149.4	222.6	156.1	104%	70%	223.8	101%				
S	ERING	NCCs		29.5	47.0	39.0	132%	70%	56.0	119%				
Sales	၂ လ ရှ	Urban infrast		84.9	147.9	96.0	113%	67%	142.5	96%				
S			Sub-total	263.9	417.6	291.2	110%	69%	422.3	101%				
	SYS	TEM-SOLUTI		84.1	155.6	104.0	124%	76%	137.7	88%				
		TO	OTAL	348.1	573.3	395.3	114%	71%	560.0	98%				
≥			Access engineering	41.5	37.0	36.9	89%	_	_	_				
no	S	NTT Group	Network engineering	12.0	10.0	12.9	108%	_	_	_				
l nt		engineering	Mobile engineering	37.2	34.0	38.7	104%	_	_	_				
Ca	 		Sub-total	90.8	81.2	88.6	98%	_	_	_				
Amount Carried Forward	NTT Group engineering Mobile engineering Sub-total NCCs Urban infrastructure		53.3	52.1	71.7	135%	_	_	_					
pe l	လ မှ	Urban infrast		140.4	121.1	130.3	93%	_	_	_				
For			Sub-total	284.6	254.4	290.8	102%	_	_	<u> </u>				
Wa	SYS	TEM-SOLUTI		51.9 336.5	34.8	45.9	88%	_	_	_				
ā	TOTAL		TOTAL		TOTAL		289.2	336.8	100%	_	_	_		

Notes: 1. All amounts less than ¥100m are disregarded.
2. The "Accounting Standard for Revenue Recognition" has been applied since fiscal 21.

2. Non-consolidated Figures



(1) Overview (¥bn)

	FY 2	2020	FY 2021							
				1-3Q	Full year					
	1-3Q	Full year	Actual	YOY	Progress rate	Plan	YOY			
	Α	В	С	C/A	C/D	D	D/B			
Orders received	244.9	332.3	242.1	99%	84%	290.0	87%			
Net sales	180.7	298.2	203.5	113%	68%	300.0	101%			
Cross profit	11.0%	10.7%	10.5%			10.4%				
Gross profit	19.8	32.0	21.3	108%	68%	31.3	98%			
CC 9 A ovnonces	6.3%	5.3%	5.9%			5.3%				
SG&A expenses	11.3	15.7	12.0	106%	75%	16.0	101%			
Operating profit	4.7%	5.4%	4.6%			5.1%				
Operating profit	8.4	16.2	9.3	110%	61%	15.3	94%			
Ordinary profit	5.3%	6.0%	8.5%			7.4%				
Ordinary profit	9.6	17.9	17.3	180%	79%	22.1	123%			
Profit	10.8%	8.2%	6.8%			5.7%				
Pront	19.4	24.5	13.7	71%	81%	17.0	69%			

Notes: 1. All amounts less than ¥100m are disregarded.
2. Figures in parentheses are ratio to net sales.
3. The "Accounting Standard for Revenue Recognition" has been applied since fiscal 21.

2. Non-consolidated Figures



(2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

			FY2	FY2020 FY2021					
		1-3Q Full year			1-3Q	Full year			
				Actual	YOY	Progress rate	Plan	YOY	
			Α	В	С	C/A	C/D	D	D/B
0		NTT Group engineering	103.0	139.8	98.8	96%	78%	126.6	91%
Orders	ENGINEERING-	NCCs	31.6	42.4	40.5	128%	114%	35.6	84%
	SOLUTIONS	Urban infrastructure	71.9	102.4	70.0	97%	77%	91.2	89%
₹ec		Sub-total	206.6	284.7	209.4	101%	83%	253.4	89%
Received	SYSTEM-SOLU	ITIONS	38.2	47.5	32.7	86%	89%	36.6	77%
മ്	TOTAL		244.9	332.3	242.1	99%	84%	290.0	87%
		NTT Group engineering	86.2	130.6	89.0	103%	68%	131.7	101%
Z	ENGINEERING-	NCCs	17.7	28.2	23.1	131%	65%	35.3	125%
Net 3	SOLUTIONS	Urban infrastructure	56.7	101.1	64.4	114%	69%	92.8	92%
Sales		Sub-total	160.6	260.0	176.6	110%	68%	259.8	100%
Š	SYSTEM-SOLU	ITIONS	20.1	38.2	26.8	133%	67%	40.2	105%
		TOTAL	180.7	298.2	203.5	113%	68%	300.0	101%
Amo		NTT Group engineering	66.2	58.6	66.8	101%	_	_	_
ount	ENGINEERING-	NCCs	30.2	30.4	47.8	158%	_	_	_
Amount Carried	SOLUTIONS	Urban infrastructure	111.6	97.6	97.5	87%		_	_
		Sub-total	208.0	186.7	212.2	102%		_	_
Forward	SYSTEM-SOLU	ITIONS	25.4	16.5	21.4	85%	_	_	_
/ard	TOTAL		TOTAL 233.5 20		233.7	100%	ı	_	_

Notes: 1. All amounts less than ¥100m are disregarded.
2. The "Accounting Standard for Revenue Recognition" has been applied since fiscal 21.

3. Business Overview of Main Subsidiaries



Overview - 1

▶ Transactions with other groups in the consolidated group are not offset. (¥bn)

	EXEC	TECH Group	Daiwa Densetsu Group				
	FY 2020	FY 2021		FY 2020 FY		2021	
	1-3Q A	1-3Q B	YOY B/A	1-3Q C	1-3Q D	YOY D/C	
Orders received	26.0	24.0	92%	15.9	15.0	94%	
Net sales	19.0	23.0	121%	12.7	14.8	117%	
Gross profit	9.0%	10.8%		11.6%	13.0%		
Gross profit	1.70	2.47	145%	1.47	1.93	131%	
CC 9 A avenance	5.4%	5.7%		6.3%	6.1%		
SG&A expenses	1.03	1.30	126%	0.79	0.90	114%	
Operating profit	3.5%	5.1%		5.3%	6.9%		
Operating profit	0.66	1.17	175%	0.67	1.02	152%	
Ordinary profit	4.1%	5.5%		5.7%	7.0%		
Ordinary profit	0.77	1.27	164%	0.72	1.04	143%	
Drofit	3.1%	3.7%		3.7%	4.3%		
Profit	0.59	0.85	144%	0.47	0.63	134%	

Notes: 1. Figures below 100 million yen (or below 10 million yen in some cases) are disregarded. 2. Figures in parentheses are ratio to net sales. 3. The "Accounting Standard for Revenue Recognition" has been applied since fiscal 21.

3. Business Overview of Main Subsidiaries



Overview - 2

▶ Transactions with other groups in the consolidated group are not offset.

(¥bn)

	C-CUBE Group			Seibu Electric Industry Group		NIPPON DENTSU Group		TOTAL		
	FY 2020	FY2021	FY 2020	FY2021	FY 2020	FY2021	FY 2020	FY2021		
	1-3Q	1-3Q	1-3Q	1-3Q	1-3Q	1-3Q	1-3Q	1-3Q	YOY	
							А	В	B/A	
Orders received	56.9	59.2	46.9	41.8	39.7	35.4	143.6	136.4	95%	
Net sales	48.0	55.0	37.5	41.0	33.0	31.8	118.7	127.9	108%	
Cuasa mustit	12.7%	14.5%	9.8%	9.6%	12.8%	13.4%	11.8%	12.6%		
Gross profit	6.10	7.97	3.68	3.93	4.22	4.26	14.01	16.17	115%	
CC 9 A avraga	6.9%	6.6%	4.7%	4.3%	7.5%	8.0%	6.4%	6.2%		
SG&A expenses	3.31	3.62	1.75	1.78	2.48	2.53	7.54	7.94	105%	
Operating profit	5.8%	7.9%	5.1%	5.2%	5.3%	5.4%	5.4%	6.4%		
Operating profit	2.79	4.34	1.93	2.15	1.74	1.73	6.46	8.23	127%	
Ordinary profit	6.6%	8.4%	5.9%	6.0%	5.5%	5.9%	6.1%	7.0%		
	3.16	4.61	2.20	2.45	1.82	1.87	7.19	8.94	124%	
Drofit	4.4%	5.6%	5.2%	3.7%	3.8%	4.0%	4.5%	4.6%		
Profit	2.12	3.10	1.94	1.53	1.25	1.26	5.31	5.90	111%	

Notes: 1. Figures below 100 million yen (or below 10 million yen in some cases) are disregarded. 2. Figures in parentheses are ratio to net sales.

3. The "Accounting Standard for Revenue Recognition" has been applied since fiscal 21.



Disclaimer Regarding Forward-Looking Statements

Forward-looking statements in this document are based on information available to our company as of the date of publication. Actual results may differ materially from these forecasts due to various factors.

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