## Financial Results for the FY12/2021

## STAR MICRONICS CO., LTD.

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## Overview of the FY2021

## Substantial Increases in Sales and Profits Year on Year

- Net Sales
-Operating Income
$\square$ Ordinary Income
$\square$ Net Income Attributable to Owners of Parent

$$
\begin{array}{r}
¥ 64.36 \text { billion } 40.9 \% \text { up YoY } \\
¥ 7.41 \text { billion } 241.3 \% \text { up YoY } \\
¥ 7.79 \text { billion } 181.1 \% \text { up YoY } \\
¥ 5.74 \text { billion } 231.5 \% \text { up YoY }
\end{array}
$$

Economic conditions were on a recovery trend in general, and both the Special Products Segment and Machine Tools Segment rose significantly compared to the previous fiscal year.

Special Products Segment recorded the highest sales.
Machine Tools Segment recorded the highest sales and ordered units.

## Consolidated Operating Results

(Millions of Yen)

|  |  | FY12/2020 <br> Actual |  | FY12/2021 <br> Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Income Ratio (\%) | Amount | Income Ratio (\%) | Change (\%) |
| Sales | Special Products | 11,720 |  | 15,569 |  | 32.8 |
|  | Machine Tools | 33,949 |  | 48,790 |  | 43.7 |
|  | Total | 45,670 |  | 64,360 |  | 40.9 |
| Operating Income | Special Products | 1,545 | 13.2 | 2,282 | 14.7 | 47.7 |
|  | Machine Tools | 2,697 | 7.9 | 6,857 | 14.1 | 154.2 |
|  | Eliminations or Corporate | $(2,070)$ |  | $(1,725)$ |  |  |
|  | Total | 2,172 | 4.8 | 7,415 | 11.5 | 241.3 |
| Ordinary Income |  | 2,772 | 6.1 | 7,795 | 12.1 | 181.1 |
| Net Income Attributable to Owners of Parent |  | 1,731 | 3.8 | 5,740 | 8.9 | 231.5 |


| ROE (\%) | 3.5 | 10.4 |
| :--- | :---: | :---: |
| Cash Dividends Applicable to the Year | $¥ 58$ | $¥ 58$ |


| Exchange | US $\$$ | $¥ 106.83$ | $¥ 109.80$ |
| :---: | :---: | :---: | :---: |
|  | EUR | $¥ 121.82$ | $¥ 129.88$ |
|  | GBP | $¥ 137.09$ | $¥ 151.07$ |
|  | CHF | $¥ 113.80$ | $¥ 120.14$ |

Following its decision to abolish the Precision Products Segment, Star Micronics undertook a revision of its business activities and reclassified its business segments in the previous fiscal year. Effective from the fiscal year under review, the Company changed and reclassified its reportable segments from the three former
Special Products Segment, Machine Tools Segment, and Precision Products Segment into the two Special Products Segment and Machine Tools Segment. Amounts included in the Precision Products Segment in the segment information for the previous fiscal year are now included in the Machine Tools Segment.

## Consolidated Business Forecast

(Millions of Yen)

|  |  | FY12/2021 <br> Actual |  | FY12/2022 Forecast |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Half | 2nd Half |  | Full-Year |  |  |
|  |  | Amount | Income <br> Ratio(\%) | Amount | Income Ratio(\%) | Amount | Income Ratio(\%) | Amount | Income Ratio(\%) | Change (\%) |
| Sales | ducts |  |  | 15,569 |  | 6,260 |  | 7,080 |  | 13,340 |  | (14.3) |
|  | ools | 48,790 |  | 28,440 |  | 27,320 |  | 55,760 |  | 14.3 |
|  |  | 64,360 |  | 34,700 |  | 34,400 |  | 69,100 |  | 7.4 |
| Operating Income | ducts | 2,282 | 14.7 | 600 | 9.6 | 970 | 13.7 | 1,570 | 11.8 | (31.2) |
|  | ools | 6,857 | 14.1 | 4,750 | 16.7 | 4,520 | 16.5 | 9,270 | 16.6 | 35.2 |
|  | s or Corporate | $(1,725)$ |  | (950) |  | $(1,090)$ |  | $(2,040)$ |  |  |
|  |  | 7,415 | 11.5 | 4,400 | 12.7 | 4,400 | 12.8 | 8,800 | 12.7 | 18.7 |
| Ordinary Income |  | 7,795 | 12.1 | 4,500 | 13.0 | 4,400 | 12.8 | 8,900 | 12.9 | 14.2 |
| Net Income Attributable to Owners of Parent |  | 5,740 | 8.9 | 3,300 | 9.5 | 3,100 | 9.0 | 6,400 | 9.3 | 11.5 |
| ROE(\%) |  | 10.4 |  |  |  |  |  | 10.4 |  |  |
| Cash Dividends Applicable to the Year |  | $\pm 58$ |  |  |  |  |  | $¥ 60$ |  |  |
|  |  |  |  |  |  |  |  | Planned Rate | Foreign E Sensiti | $\begin{aligned} & \text { change } \\ & \text { ity }^{*} \end{aligned}$ |
| Exchange <br> Rate | US \$ | ¥109.80 |  |  |  |  |  | $¥ 110.00$ | 139million |  |
|  | EUR | ¥129.88 |  |  |  |  |  | ¥125.00 | 48million |  |
|  | GBP | ¥151.07 |  |  |  |  |  | ¥150.00 | 5million |  |
|  | CHF | ¥120.14 |  |  |  |  |  | ¥120.00 | 35million |  |

※Foreign Exchange Sensitivity: Sensitivity of operating income to a $¥ 1$ change in foreign exchange rates.

## Quarterly Information(Net Sales)

Net Sales
(Millions of Yen)



- In the U.S. market, sales increased substantially due largely to robust sales of printers to mPOS and the food delivery sector.
- In the European market, sales increased substantially owing mainly to large orders.
- In the domestic market, sales increased substantially due to robust trends in demand for mPOS applications.


## Machine Tools

## Sales

## Sales Volume

$\square_{\text {America }}$
$\square_{\text {Europe }}$
$\square_{\text {Asia }}$
Domestic $^{\text {Da }}$



- In the U.S. market, sales increased substantially because of ongoing favorable market conditions across a wide range of industries.
- In the European markets, sales were robust on the back of an automotive-related recovery.
- In the Asian market, sales increased substantially owing to ongoing robust sales of mainly telecommunications- and automotiverelated products in China.
- In the domestic market, sales increased substantially owing to ongoing robust sales of mainly automotive-related products.

[^1]
## Capital Investment / R\&D Costs

Capital Investment
(Millions of Yen)


| $\square$ Special Products | $\square$ Machine Tools |
| :--- | :--- |
| $\square$ Precision Products | $\square$ Head Office and Others |
| $\square$ Depreciation |  |

【Main Capital Investment Plans】

|  | Breakdown |
| :--- | :--- |
| Special <br> Products | Dies for new models, etc. |
| Machine <br> Tools Kikugawa Factory <br>  Construction of a subsidiary's new building <br>  Facilities for replacement and maintenance |  |$.$

- Capital investment of "Precision Products" segment in the FY12/20 is included in "Machine Tools" segment.


## R\&D Costs

(Millions of Yen)

| FY12/19 | FY12/20 | FY12/21 | FY12/22 Est. |
| ---: | ---: | ---: | ---: |
| 1,679 | 1,470 | 1,649 | 1,993 |

## Balance Sheets

Assets

## Liabilities/Net assets



## Cash Flows

(Millions of Yen)
Net Cash Provided by Operating Activities
$\square$ Net Cash Provided (Used) in Investing Activities - Free Cash Flow


## Key Financial Indicators

$\square$ EPS (Earnings per Share)
(Yen)
$\rightarrow$ ROE (Return on Equity)


## Returns to Shareholders

< Shareholder Return Policy > From FY12/22

- Annual Dividend : ¥60 or more
- Total Payout Ratio : 50\% or more


| Total Payout <br> Ratio | $\mathbf{7 3 . 8 \%}$ | $\mathbf{1 1 8 . 2 \%}$ | $\mathbf{7 9 . 3 \%}$ | $\mathbf{5 0 \%}$ or more |
| :---: | :---: | :---: | :---: | :---: |

Reference

## Trends in Quarterly Machine Tool Orders

(Ordered Unit)


## Performance Indicators (10-Year Data)

|  | Net Sales (Millions of Yen) | Operating Income (Millions of Yen) | Income <br> Ratio(\%) | Ordinary Income (Millions of Yen) | Income <br> Ratio(\%) | Net Income <br> Attributable to Owners of Parent (Millions of Yen) | Income <br> Ratio(\%) | $\begin{gathered} \text { EPS } \\ \text { (Yen) } \end{gathered}$ | $\begin{gathered} \text { ROE } \\ (\%) \end{gathered}$ | Dividends per Share (Yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY2/2013 | 37,858 | 1,579 | 4.2 | 2,254 | 6.0 | 2,299 | 6.1 | 54.66 | 6.0 | 30.00 |
| FY2/2014 | 43,481 | 2,606 | 6.0 | 3,219 | 7.4 | 1,143 | 2.6 | 27.17 | 2.7 | 34.00 |
| FY2/2015 | 50,957 | 5,476 | 10.7 | 6,150 | 12.1 | 4,695 | 9.2 | 111.36 | 9.8 | 44.00 |
| FY2/2016 | 54,457 | 5,735 | 10.5 | 5,206 | 9.6 | 3,720 | 6.8 | 87.98 | 7.4 | 46.00 |
| FY2/2017 | 48,937 | 3,606 | 7.4 | 3,583 | 7.3 | 3,181 | 6.5 | 81.77 | 6.9 | 48.00 |
| FY2/2018 | 60,772 | 6,210 | 10.2 | 7,015 | 11.5 | 5,780 | 9.5 | 155.68 | 12.9 | 52.00 |
| FY12/2018※ | 65,939 | 9,712 | 14.7 | 9,570 | 14.5 | 6,795 | 10.3 | 186.04 | 14.3 | 54.00 |
| FY12/2019 | 60,651 | 5,817 | 9.6 | 6,161 | 10.2 | 4,053 | 6.7 | 113.72 | 8.3 | 56.00 |
| FY12/2020 | 45,670 | 2,172 | 4.8 | 2,772 | 6.1 | 1,731 | 3.8 | 49.07 | 3.5 | 58.00 |
| FY12/2021 | 64,360 | 7,415 | 11.5 | 7,795 | 12.1 | 5,740 | 8.9 | 150.83 | 10.4 | 58.00 |
| FY12/2022(Est.) | 69,100 | 8,800 | 12.7 | 8,900 | 12.9 | 6,400 | 9.3 | 167.81 | 10.4 | 60.00 |

 for overseas consolidated subsidiaries.

## Business Segments and Products



Cash Drawer and Receipt Printer mPOP



CNC Swiss Type Automatic Lathe SR-32JIII type B


[^0]:    * The projections in this document are based on information available at the time of release of this report and certain assumptions the Company considers reasonable.
    * The Company does not promise that these projections will be achieved. Actual results may differ materially from projections due to a variety of factors.

[^1]:    * Sales of "Precision Products" segment in the FY12/20 is included in the domestic sales of "Machine Tools" segment.

