



Consolidated Financial Results for the Fiscal Year ended December 31, 2021 [Japanese GAAP]

February 14, 2022

Company name: Cyberlinks Co., Ltd.
 Listing: Tokyo Stock Exchange, First Section
 Code number: 3683
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Scheduled date of Ordinary General Meeting of Shareholders: March 29, 2022
 Scheduled date of filing of Annual Report: March 30, 2022
 Scheduled date of dividend payment: March 30, 2022
 Preparation of supplementary materials for annual financial results: Yes
 Holding of annual financial results meeting: Yes

(for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (January 1, 2021 to December 31, 2021)

(1) Consolidated Operating Results (cumulative)

(Percentages indicate rates of year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended December 31, 2021	13,241	3.6	945	2.2	958	0.7	645	0.1
December 31, 2020	12,777	22.3	924	105.5	951	106.4	644	130.0

(Note) Comprehensive income: For the Year ended December 31, 2021: ¥645 million (up 0.1% year on year)
 For the Year ended December 31, 2020: ¥644 million (up 130.0% year on year)

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
December 31, 2021	62.55	60.73	12.5	9.7	7.1
December 31, 2020	62.43	60.91	13.7	9.7	7.2

(Note) The Company conducted a 2-for-1 stock split of common stock on January 1, 2021. Basic earnings per share and diluted earnings per share are calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of December 31, 2021	9,682	5,418	55.1	516.32
As of December 31, 2020	10,053	5,047	49.5	482.28

(Reference) Shareholders' equity: As of December 31, 2021: ¥5,340 million
 As of December 31, 2020: ¥4,978 million

(Note) The Company conducted a 2-for-1 stock split of common stock on January 1, 2021. Net assets per share is calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
December 31, 2021	1,964	(685)	(591)	2,552
December 31, 2020	740	333	(595)	1,863

2. Dividends

	Annual dividends					Total cash dividends (Total)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended December 31, 2020	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
December 31, 2020	—	0.00	—	20.00	20.00	103	16.0	2.2
December 31, 2021	—	0.00	—	12.00	12.00	124	19.2	2.4
December 31, 2022 (Forecast)	—	0.00	—	13.00	13.00		—	

(Note) The Company conducted a 2-for-1 stock split of common stock on January 1, 2021, and the actual dividend amount prior to the stock split is shown for the fiscal year ended December 31, 2020.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2022 (January 1, 2022 to December 31, 2022)

(Percentages indicate rates of year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First-half	6,428	(6.3)	592	2.3	592	1.5	380	(6.4)	36.74
Full-year	13,267	0.2	1,043	10.4	1,046	9.1	670	3.8	64.78

Notes:

(1) Changes in specific subsidiaries during the period (changes in specified subsidiaries resulting in a change in the scope of consolidation): None

(2) Changes in accounting policies, changes in accounting estimates, and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1): None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury shares):

December 31, 2021: 10,557,972 shares

December 31, 2020: 10,342,772 shares

2) Total number of treasury shares at the end of the period:

December 31, 2021: 215,420 shares

December 31, 2020: 19,120 shares

3) Average number of shares outstanding during the period:

Fiscal year ended December 31, 2021: 10,315,961 shares

Fiscal year ended December 31, 2020: 10,327,007 shares

(Note) The Company conducted a 2-for-1 stock split of common stock on January 1, 2021. The total number of issued shares at the end of the period (including treasury shares), the total number of treasury shares at the end of the period, and the average number of outstanding shares during the period are calculated on the assumption that the said stock split was conducted at the beginning of the previous fiscal year.

[Reference]Overview of non-consolidated financial results

1. Non-Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (January 1, 2021 to December 31, 2021)

(1) Non-Consolidated Operating Results (cumulative)

(Percentages indicate rates of year-on-year change)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
December 31, 2021	10,381	0.6	875	3.6	890	(52.1)	598	(61.9)
December 31, 2020	10,321	(1.2)	844	86.9	1,858	301.3	1,569	455.4

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
December 31, 2021	58.02	56.34
December 31, 2020	151.91	148.23

(Note) The Company conducted a 2-for-1 stock split of common stock on January 1, 2021. Basic earnings per share and diluted earnings per share are calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

(Note) Ordinary profit and profit for the fiscal year ended December 31, 2020 include dividends of 1,000,000 thousand yen from consolidated subsidiaries.

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of December 31, 2021	10,140	6,298	61.3	601.42
As of December 31, 2020	10,293	5,974	57.4	572.07

(Reference) Shareholders' equity: As of December 31, 2021: ¥6,220 million
As of December 31, 2020: ¥5,905million

(Note) The Company conducted a 2-for-1 stock split of common stock on January 1, 2021. Net assets per share is calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

* The financial statements are outside the scope of quarterly reviews by certified public accountants and auditing firms.

* Explanation of the proper use of financial results forecast and other notes

Disclaimer regarding forward-looking statements

The forward-looking statements, including financial results forecasts, contained in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable.

Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Thousands of yen)

	As of December 31, 2020	As of December 31, 2021
Assets		
Current assets		
Cash and deposits	1,863,331	2,552,640
Notes and accounts receivable - trade	2,935,110	2,306,174
Lease receivables and investments in leases	411,407	318,953
Merchandise and finished goods	134,624	85,783
Work in process	649,241	384,960
Raw materials and supplies	4,254	9,701
Other	415,724	239,115
Allowance for doubtful accounts	(2,456)	(1,287)
Total current assets	6,411,237	5,896,041
Non-current assets		
Property, plant and equipment		
Buildings and structures	2,209,916	2,369,105
Accumulated depreciation	(1,466,444)	(1,480,482)
Buildings and structures, net	743,472	888,623
Land	1,399,470	1,399,470
Construction in progress	114,794	55,644
Other	1,723,526	1,945,992
Accumulated depreciation	(1,445,814)	(1,546,284)
Other, net	277,711	399,708
Total property, plant and equipment	2,535,449	2,743,446
Intangible assets		
Software	556,685	374,971
Software in progress	57,879	120,455
Other	53	9
Total intangible assets	614,619	495,436
Investments and other assets		
Investment securities	19,000	19,000
Deferred tax assets	228,249	284,631
Other	247,274	246,399
Allowance for doubtful accounts	(2,129)	(2,076)
Total investments and other assets	492,394	547,954
Total non-current assets	3,642,463	3,786,837
Total assets	10,053,700	9,682,879

(Thousands of yen)

	As of December 31, 2020	As of December 31, 2021
Liabilities		
Current liabilities		
Accounts payable - trade	744,281	655,612
Current portion of long-term borrowings	304,200	304,200
Lease obligations	2,291	2,362
Income taxes payable	178,841	347,313
Asset retirement obligations	6,223	6,225
Provision for bonuses	38,792	39,874
Provision for loss on order received	62,354	3,233
Other	1,344,754	881,485
Total current liabilities	2,681,740	2,240,308
Non-current liabilities		
Long-term borrowings	2,079,906	1,775,706
Lease obligations	8,162	5,800
Asset retirement obligations	31,583	32,955
Other	204,635	209,398
Total non-current liabilities	2,324,287	2,023,860
Total liabilities	5,006,027	4,264,169
Net assets		
Shareholders' equity		
Share capital	792,324	851,807
Capital surplus	1,244,058	1,303,541
Retained earnings	2,954,205	3,496,235
Treasury shares	(11,616)	(311,505)
Total shareholders' equity	4,978,971	5,340,078
Share acquisition rights	68,702	78,631
Total net assets	5,047,673	5,418,710
Total liabilities and net assets	10,053,700	9,682,879

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Consolidated Statement of Income

(Thousands of yen)

	Fiscal year ended December 31, 2020	Fiscal year ended December 31, 2021
Net sales	12,777,704	13,241,045
Cost of sales	9,235,907	9,469,840
Gross profit	3,541,796	3,771,204
Selling, general and administrative expenses	2,617,176	2,826,177
Operating profit	924,620	945,026
Non-operating income		
Interest income	2	1
Dividend income	250	250
Rental income from real estate	10,126	10,882
Insurance claim income	18,031	3,500
Subsidies for shop renovation etc.	3,000	6,435
Other	15,170	8,905
Total non-operating income	46,581	29,974
Non-operating expenses		
Interest expenses	16,673	12,739
Cost of real estate rent	2,476	2,865
Other	507	746
Total non-operating expenses	19,657	16,351
Ordinary profit	951,544	958,650
Extraordinary income		
Surrender value of insurance policies	38,228	—
Other	561	965
Total extraordinary income	38,789	965
Extraordinary losses		
Loss on retirement of non-current assets	17,014	3,178
Total extraordinary losses	17,014	3,178
Profit before income taxes	973,319	956,437
Income taxes - current	409,601	367,552
Income taxes - deferred	(81,002)	(56,381)
Total income taxes	328,599	311,170
Profit	644,720	645,266
Profit attributable to owners of parent	644,720	645,266

Consolidated Statement of Comprehensive Income

(Thousands of yen)

	Fiscal year ended December 31, 2020	Fiscal year ended December 31, 2021
Profit	644,720	645,266
Comprehensive income	644,720	645,266
(Breakdown)		
Comprehensive income attributable to owners of parent	644,720	645,266

(3) Consolidated Statements of Changes in Equity

Fiscal year ended December 31, 2020

(Thousands of yen)

	Shareholders' equity					Share acquisition rights	Total net assets
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	792,324	1,244,058	2,392,224	(5,149)	4,423,457	51,451	4,474,908
Changes of items during period							
Issuance of new shares – exercise of share acquisition rights					–		–
Dividends of surplus			(82,739)		(82,739)		(82,739)
Profit attributable to owners of parent			644,720		644,720		644,720
Purchase of treasury Shares				(6,467)	(6,467)		(6,467)
Net changes of items other than shareholders' equity						17,251	17,251
Total changes of items during period	–	–	561,981	(6,467)	555,513	17,251	572,764
Balance at end of current period	792,324	1,244,058	2,954,205	(11,616)	4,978,971	68,702	5,047,673

Fiscal year ended December 31, 2021

(Thousands of yen)

	Shareholders' equity					Share acquisition rights	Total net assets
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	792,324	1,244,058	2,954,205	(11,616)	4,978,971	68,702	5,047,673
Changes of items during period							
Issuance of new shares – exercise of share acquisition rights	59,482	59,482			118,965		118,965
Dividends of surplus			(103,236)		(103,236)		(103,236)
Profit attributable to owners of parent			645,266		645,266		645,266
Purchase of treasury Shares				(299,888)	(299,888)		(299,888)
Net changes of items other than shareholders' equity						9,929	9,929
Total changes of items during period	59,482	59,482	542,030	(299,888)	361,107	9,929	371,036
Balance at end of current period	851,807	1,303,541	3,496,235	(311,505)	5,340,078	78,631	5,418,710

(4) Consolidated Statement of Cash Flows

(Thousands of yen)

	Fiscal year ended December 31, 2020	Fiscal year ended December 31, 2021
Cash flows from operating activities		
Profit before income taxes	973,319	956,437
Depreciation	640,172	636,525
Amortization of goodwill	8,433	—
Increase (decrease) in allowance for doubtful accounts	1,498	(1,222)
Increase (decrease) in provision for bonuses	788	1,082
Increase (decrease) in provision for loss on order received	36,757	(59,120)
Interest and dividend income	(252)	(251)
Real estate rent	(10,126)	(10,882)
Interest expenses	16,673	12,739
Surrender value of insurance policies	(38,228)	—
Decrease (increase) in trade receivables	(852,741)	628,936
Net decrease (increase) in lease receivables and investment assets	49,580	92,453
Decrease (increase) in inventories	3,457	307,547
Increase (decrease) in trade payables	221,771	(88,668)
Increase (decrease) in advances received	(33,561)	45,481
Increase (decrease) in accrued consumption taxes	30,527	(108,353)
Increase (decrease) in deposits received	(97,480)	(203,862)
Other	48,859	(45,078)
Subtotal	999,448	2,163,761
Interest and dividends received	250	250
Interest paid	(16,511)	(12,692)
Proceeds from insurance income	18,031	3,500
Income taxes paid	(261,192)	(190,080)
Net cash provided by (used in) operating activities	740,026	1,964,738
Cash flows from investing activities		
Purchase of property, plant and equipment	(222,027)	(610,789)
Purchase of intangible assets	(149,051)	(256,224)
Proceeds from cancellation of insurance funds	701,927	—
Payments for lease and guarantee deposits	(38,338)	(12,175)
Proceeds from refund of leasehold and guarantee deposits	42,829	176,959
Proceeds from rental of real estate for investment	10,199	10,860
Other	(11,721)	6,192
Net cash provided by (used in) investing activities	333,817	(685,176)

(Thousands of yen)

	Fiscal year ended December 31, 2020	Fiscal year ended December 31, 2021
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(200,000)	—
Repayments of long-term borrowings	(304,200)	(304,200)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	—	118,144
Purchase of treasury shares	(6,467)	(299,888)
Dividends paid	(82,674)	(102,929)
Other	(2,223)	(2,291)
Net cash provided by (used in) financing activities	(595,564)	(591,165)
Effect of exchange rate change on cash and cash equivalents	(324)	912
Net increase (decrease) in cash and cash equivalents	477,953	689,309
Cash and cash equivalents at beginning of period	1,385,377	1,863,331
Cash and cash equivalents at end of period	1,863,331	2,552,640

(5) Notes to quarterly financial statements

(Notes to going concern assumptions)

None to be reported.

(Segment information, etc.)

1. Overview of reportable segments

(1) Method of determining reportable segments

The Group's reportable segments are constituent units of the Group for which separate financial information is available and which are subject to regular review by the Board of Directors to determine the allocation of management resources and evaluate performance.

The Company has established business divisions by product and service, each of which draws up comprehensive strategies for the products and services it handles and carries out business activities.

Therefore, the Group consists of segments by product and service based on business divisions and subsidiaries, and has the following four reportable segments: Distribution Cloud, Government Cloud, Trust, and Mobile Network.

(2) Types of products and services included in each reportable segment

In the Distribution Cloud business, the Company provides services such as ERP cloud for food retailers (mainly the @rms ERP System), EDI-Platform for wholesalers (with major food wholesalers as main customers), and a product image database.

In the Government Cloud business, the Company provides installation, maintenance, and operation services (e.g., for administrative information systems to local governments in Wakayama Prefecture, the southern area of Osaka Prefecture, and Nara Prefecture), as well as installation and maintenance services for disaster prevention radio systems and other communication systems. In addition, the Company provides school administration support cloud services for elementary and junior high schools and cloud services for the coordination of medical information between medical institutions throughout Japan.

In the Trust Business, the Company develops easy-to-use and low-cost trust services, utilizing the growing use of My Number Card, based on accreditations as a Time Stamp Authority (TSA), Public Personal ID Authentication Service operator, and Digital Proxy Authorization Management business.

In the Mobile Network business, the Company operates seven Docomo shops in Wakayama Prefecture as a secondary agent in accordance with an agency agreement concluded with CONEXIO Corporation, a primary agent of NTT Docomo, Inc.

(3) Changes in reportable segments

The Group reviewed the reportable segments for the IT Cloud business, which combined the distribution and government sectors, in a way that aligns the organization and business segments to better clarify the profit and loss situation and growth potential of each business segment. This change has been made as part of the implementation of the Medium-Term Management Plan, Transformation 2025, with the first year in FY2021. In addition, we newly added the Trust business as a reportable segment to focus on and promote the business as a future earnings driver.

As a result, the Group now has four reportable segments.

Segment information for the previous financial year has been prepared and disclosed in accordance with the new reportable segment classification.

2. Calculation method of sales, profit or loss, assets, liabilities, and other items by reportable segment

Profits in reportable segments are figures for ordinary profit, and the method of accounting is generally the same as described in "Important Basic Matters for Preparation of Consolidated Financial Statements."

3. Information on the amount of net sales, profit or loss, assets, liabilities, and other items by reportable segment

Previous consolidated fiscal year (from January 1, 2020 to December 31, 2020)

(Thousands of yen)

	Reportable segments					Adjustments (Note 1)	Amount stated in consolidated financial statements
	Distribution Cloud	Government Cloud	Trust	Mobile Network	Total		
Net sales							
Sales to outside customers	3,762,900	6,237,760	14,498	2,762,545	12,777,704	—	12,777,704
Intersegment sales and transfers	198,032	5,101	18,870	19	222,023	(222,023)	—
Total	3,960,932	6,242,862	33,369	2,762,564	12,999,728	(222,023)	12,777,704
Segment profit (loss)	314,002	633,938	(78,567)	349,119	1,218,493	(266,949)	951,544
Segment assets	1,572,593	4,703,942	72,033	419,094	6,767,664	3,286,036	10,053,700
Other items							
Depreciation & amortization	553,648	45,340	—	8,532	607,522	32,649	640,172
Goodwill amortization	8,433	—	—	—	8,433	—	8,433
Interest income	—	0	—	—	0	2	2
Interest expenses	355	—	—	—	355	16,318	16,673
Increase in property, plant and equipment and intangible assets	244,192	179,684	—	5,456	429,333	31,097	460,430

(Notes) 1. The following adjustments have been made.

- (1) Adjustments to segment profit (loss) of ¥266,949 thousand include intersegment eliminations of ¥95,462 thousand and company-wide expenses of ¥171,486 thousand that are not allocated to any reportable segment.
 - (2) Adjustments to segment assets of ¥3,286,036 thousand are company-wide assets that are not allocated to any reportable segment.
Company-wide assets mainly comprise surplus funds (cash and deposits) and head office land and buildings, which do not belong to any reportable segment.
 - (3) The basis for allocating non-current assets to business segments differ from the basis for allocating the related depreciation.
 - (4) Adjustments to depreciation of ¥32,649 thousand are related to company-wide assets and adjustments of ¥31,097 thousand for the increase in property, plant and equipment and intangible assets represent the increase in company-wide assets.
2. Segment liabilities are not stated as they are irrelevant to the determination of the allocation of management resources and evaluation of performance.

Current consolidated fiscal year (from January 1, 2021 to December 31, 2021)

(Thousands of yen)

	Reportable segments					Adjustments (Note 1)	Amount stated in consolidated financial statements
	Distribution Cloud	Government Cloud	Trust	Mobile Network	Total		
Net sales							
Sales to outside customers	4,021,658	6,159,691	95,203	2,964,492	13,241,045	—	13,241,045
Intersegment sales and transfers	168,872	23,014	13,809	245	205,942	(205,942)	—
Total	4,190,530	6,182,706	109,012	2,964,737	13,446,987	(205,942)	13,241,045
Segment profit (loss)	565,543	596,507	(349,731)	381,977	1,194,297	(235,646)	958,650
Segment assets	1,611,287	3,380,477	7,452	358,382	5,357,599	4,325,280	9,682,879
Other items							
Depreciation & amortization	494,577	96,329	143	9,292	600,343	36,181	636,525
Goodwill amortization	—	—	—	—	—	—	—
Interest income	—	0	—	—	0	1	1
Interest expenses	287	—	—	—	287	12,451	12,739
Increase in property, plant and equipment and intangible assets	402,316	100,845	431	11,436	515,029	212,927	727,957

(Notes) 1. The following adjustments have been made.

(1) Adjustments to segment profit (loss) of ¥235,646 thousand include intersegment eliminations of ¥46,498 thousand and company-wide expenses of ¥189,147 thousand that are not allocated to any reportable segment.

Company-wide expenses mainly comprise general administrative expenses that do not belong to any reportable segment.

(2) Adjustments to segment assets of ¥4,325,280 thousand are company-wide assets that are not allocated to any reportable segment.

Company-wide assets mainly comprise surplus funds (cash and deposits) and head office land and buildings, which do not belong to any reportable segment.

(3) The basis for allocating non-current assets to business segments differ from the basis for allocating the related depreciation.

(4) Adjustments to depreciation of ¥36,181 thousand are related to company-wide assets and adjustments of ¥212,927 thousand to the increase in property, plant and equipment and intangible assets represent the increase in company-wide assets.

2. Segment liabilities are not stated as they are irrelevant to the determination of the allocation of management resources and evaluation of performance.

[Related information]

Previous consolidated fiscal year (from January 1, 2020 to December 31, 2020)

1. Information by product and service

This information has been omitted as the same information is disclosed in the segment information.

2. Information by region

(1) Net sales

This information has been omitted because sales to external customers in Japan exceed 90% of net sales in the consolidated income statement.

(2) Property, plant and equipment

This information has been omitted as the value of property, plant and equipment located in Japan exceeds 90% of the total value of property, plant and equipment in the consolidated balance sheet.

3. Information by major customer

(Thousands of yen)

Name of customer	Net sales	Relevant segment name
CONEXIO Corporation	2,429,806	Mobile Network

Current consolidated fiscal year (from January 1, 2021 to December 31, 2021)

1. Information by product and service

This information has been omitted as the same information is disclosed in the segment information.

2. Information by region

(1) Net sales

This information has been omitted as sales to external customers in Japan exceed 90% of net sales in the consolidated income statement.

(2) Property, plant and equipment

This information has been omitted as the value of property, plant and equipment located in Japan exceeds 90% of the total value of property, plant and equipment in the consolidated balance sheet.

3. Information by major customer

(Thousands of yen)

Name of customer	Net sales	Relevant segment name
CONEXIO Corporation	2,522,115	Mobile Network

[Information on impairment losses on non-current assets by reportable segment]

None to be reported.

[Information on amortization and unamortized balance of goodwill by reportable segment]

Previous consolidated fiscal year (from January 1, 2020 to December 31, 2020)

There was no balance of unamortized goodwill. Information on the amortization of goodwill has been omitted as the same information is disclosed in the segment information.

Current consolidated fiscal year (from January 1, 2021 to December 31, 2021)

None to be reported.

[Information on gain on negative goodwill by reportable segment]

None to be reported.

(Per share information)

	Previous consolidated fiscal year (January 1, 2020—December 31, 2020)	Current consolidated fiscal year (January 1, 2021—December 31, 2021)
Net assets per share	482.28 yen	516.32 yen
Basic earnings per share	62.43 yen	62.55 yen
Diluted earnings per share	60.91 yen	60.73 yen

- (Notes) 1. The Company conducted a 2-for-1 stock split of common stock on January 1, 2021. Net assets per share, basic earnings per share, and diluted earnings per share have been calculated on the assumption that the stock split was carried out at the beginning of the previous fiscal year.
2. The basis for calculating basic earnings per share and diluted earnings per share is as follows.

	Previous consolidated fiscal year (from January 1, 2020 to December 31, 2020)	Current consolidated fiscal year (from January 1, 2021 to December 31, 2021)
Basic earnings per share		
Profit attributable to owners of parent (thousand yen)	644,720	645,266
Profit not attributable to common stock shareholders (thousand yen)	—	—
Profit attributable to common stock shareholders of parent (thousand yen)	644,720	645,266
Average number of common stock during the period	10,327,007	10,315,961
Diluted earnings per share		
Adjustment of profit attributable to owners of parent (thousand yen)	—	—
Increase in number of common stock	256,266	307,829
(of which, number of share acquisition rights)	(256,266)	(307,829)
Summary of dilutive shares not included in calculation of diluted earnings per share due to lack of dilutive effect	—	

3. The basis for calculating net assets per share is as follows.

	End of previous consolidated fiscal year (as of December 31, 2020)	End of current consolidated fiscal year (as of December 31, 2021)
Total net assets (thousand yen)	5,047,673	5,418,710
Amount to be deducted from total net assets (thousand yen)	68,702	78,631
(of which, share acquisition rights (thousand yen))	(68,702)	(78,631)
Net assets attributable to common stock shareholders at the end of the fiscal year (thousand yen)	4,978,971	5,340,078
Number of common stock at the end of the fiscal year used to calculate net assets per share	10,323,652	10,342,552

(Significant subsequent events)
None to be reported.