



Financial Update

Q3 FY2022

February 10, 2022

e-Seikatsu Co., Ltd. (Securities code: 3796)

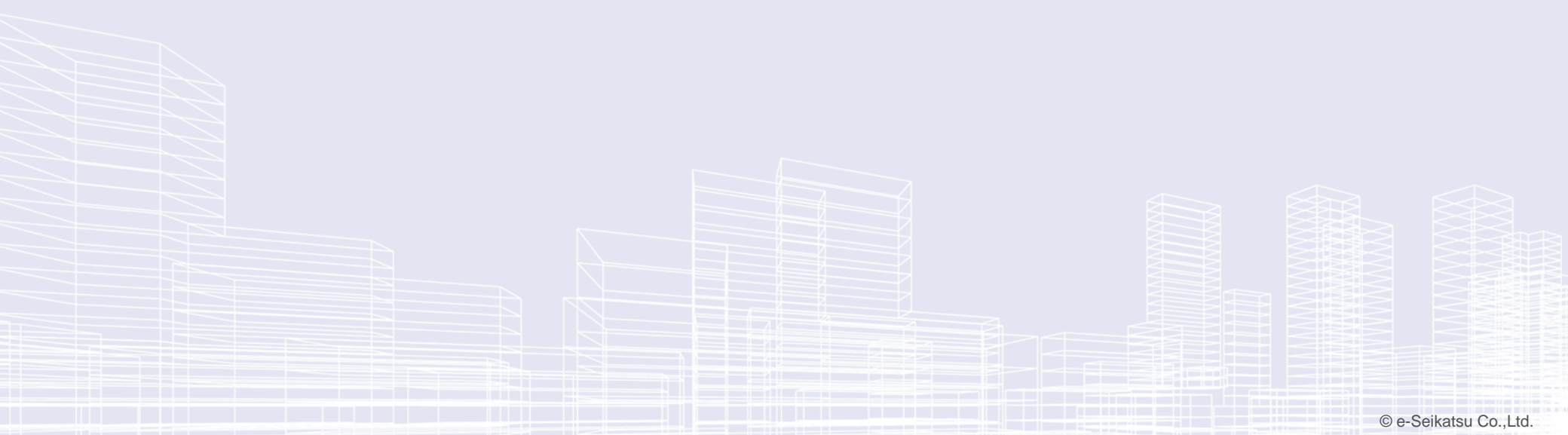
**We bring more "happiness" and "good life"
by transforming real estate market with technology.**

Some of the material is machine translated.

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1. Quarterly Results



Net Sales

1,791 million yen ^{YoY} (+9.5%)

Subscription sales ratio

85.6% ^{Previous term} (87.7%)

Number of Fee-paying Client Companies

1,477 companies
(+44 companies compared to December of the previous year)

4,408 stores
(+216 stores compared to December of the previous year)

ARPU
(Average Revenue Per User)

Approx. **116** thousand yen

(Approx. 113 thousand yen in December of the previous term)

EBITDA

418 million yen ^{YoY} (+9.5%)

Operating profit

92 million yen ^{YoY} (+80.7%)

Subscription gross profit margin

59.5%
(56.3% in the same period of the previous term)

MRR churn rate

0.44%

*1 Figures rounded down to the nearest million yen. Ratios rounded to the nearest decimal place.

*2 Subscription sales are earned continuously on a monthly basis unless customers apply for cancellation, and include monthly charges for cloud and SaaS services. They are our monthly recurring revenues (MRR).

*3 ARPU (average revenue per user) is calculated by dividing "subscription sales" in December 2021 by "the number of subscribed companies" in the same month and rounded down to the nearest thousand yen.

*4 Subscription gross profit margin is the gross profit margin of "subscription sales," excluding "solution sales."

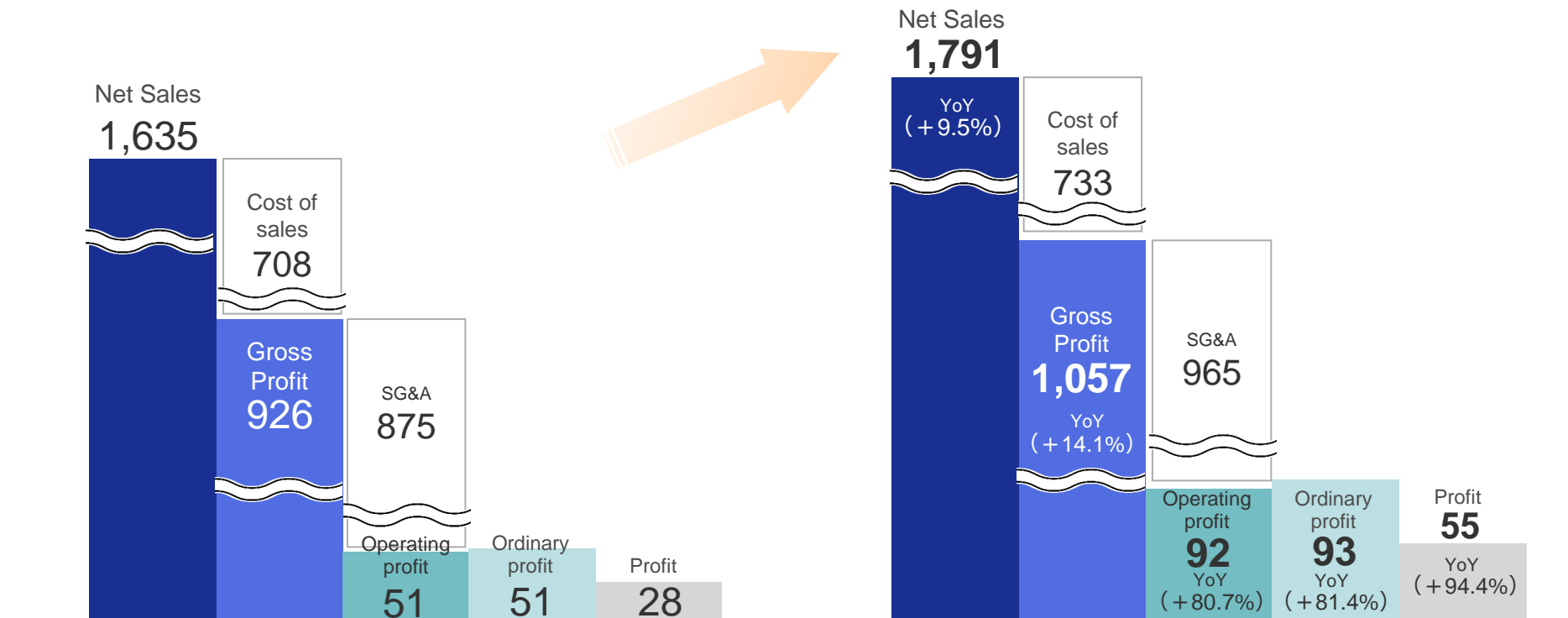
*5 Subscription sales ratio is the ratio of "subscription sales", which is recurrent revenue such as monthly charges for cloud and SaaS, to total sales.

*6 MRR churn rate is the number of MRRs (including existing changes) lost in December 2021 divided by the MMR of November 2021. *7 EBITDA = Operating profit + Depreciation

FY2021 3Q

FY2022 3Q

(Consolidated)
Millions of Yen

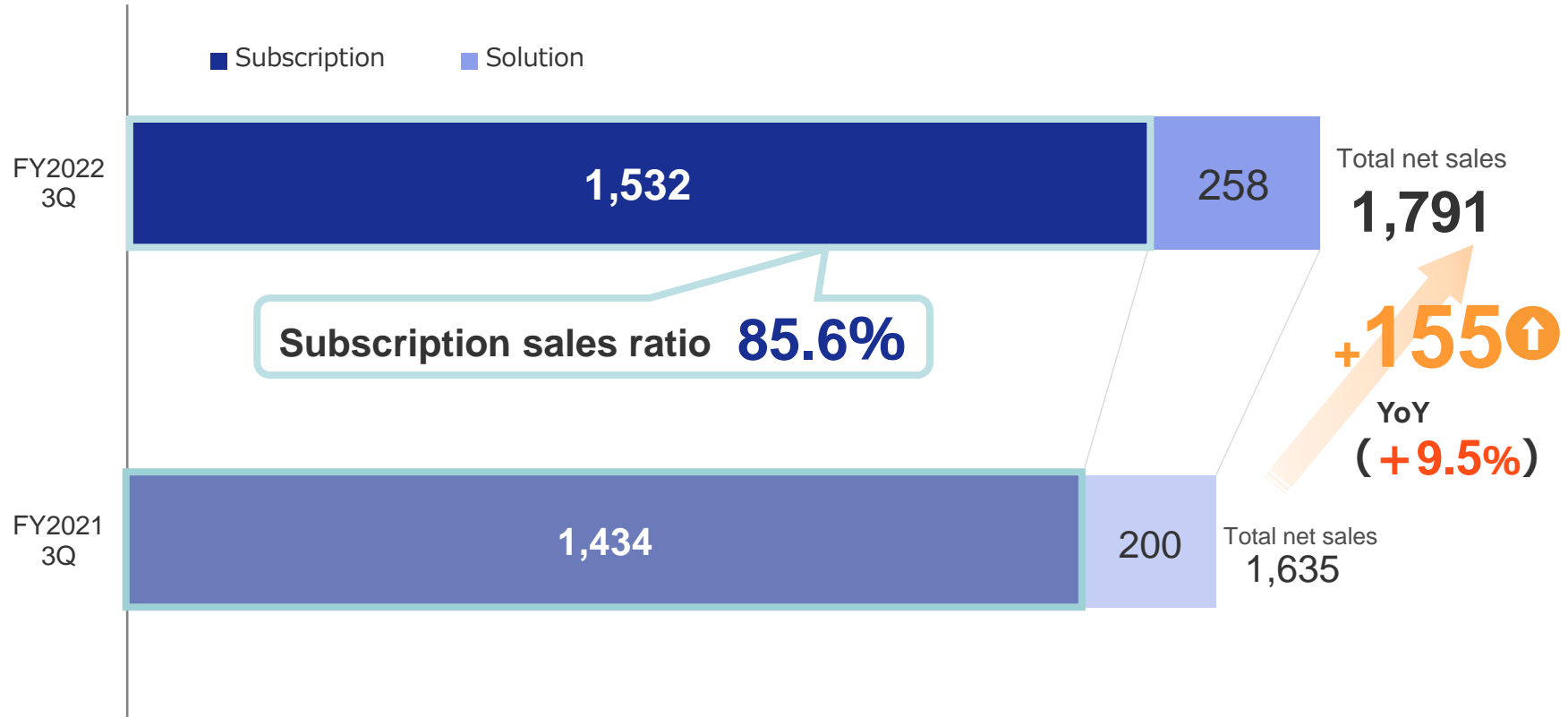


- The cumulative Net Sales for the third quarter increased by 9.5% on YoY to 1,791 million yen.
- Gross margin rose 14.1% and Operating profit rose 80.7%.
- Profit rose 94.4%.

* Figures rounded down to the nearest million yen.

Breakdown of Net Sales

Millions of Yen



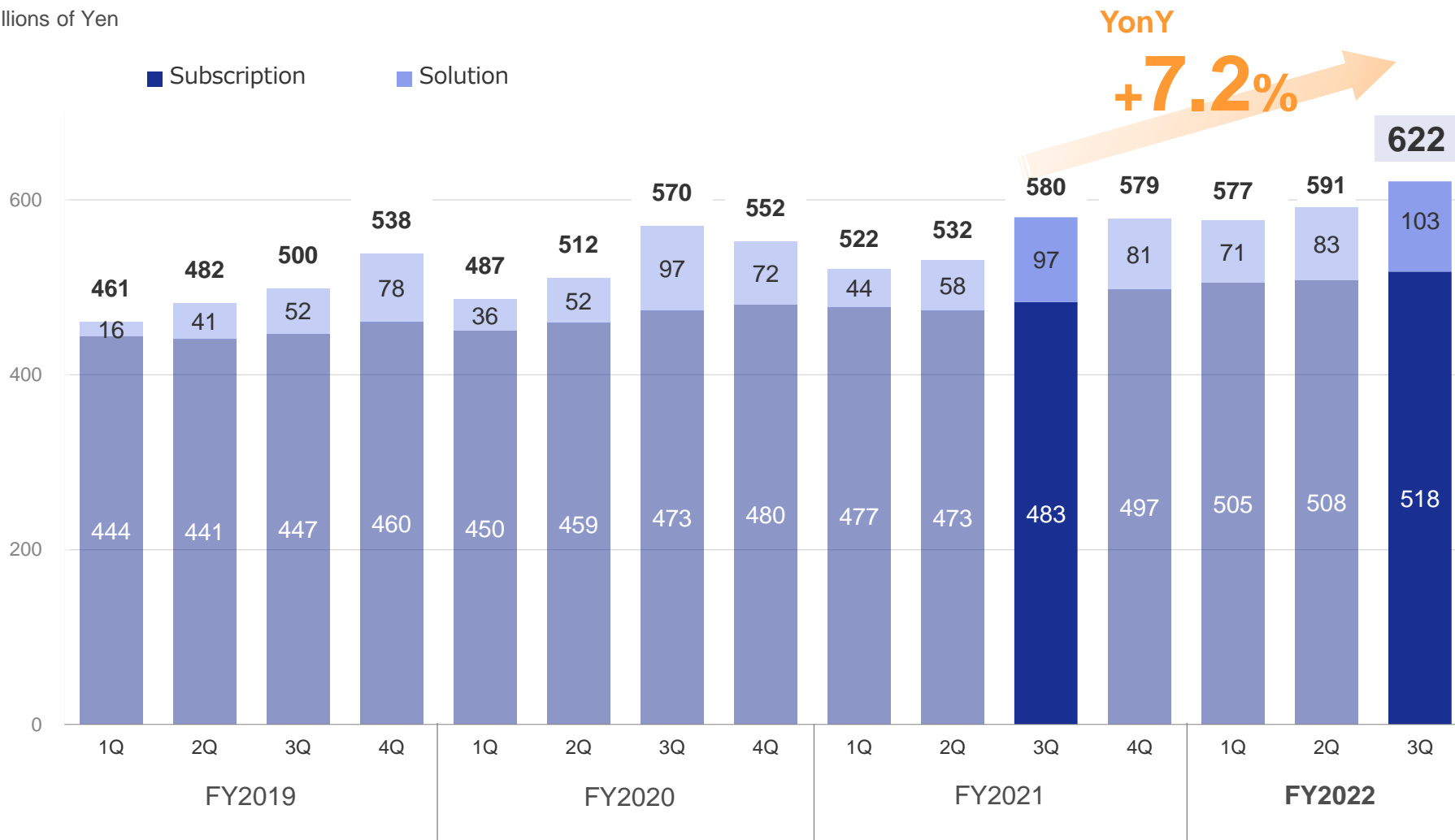
- * Subscription: revenues earned continuously on a monthly basis unless customers apply for cancellation, including monthly charges for cloud and SaaS services
- * Solution: revenues earned from other services, including fees for initial setting, system installation, and operation support (BPO) for cloud and SaaS services, commissioned development of systems, and sale or introduction of other companies' services as an agency

* From FY 2022, sales are classified into "Subscription" and "Solution," to disclose information in a more understandable way.

* Figures rounded down to the nearest million yen.

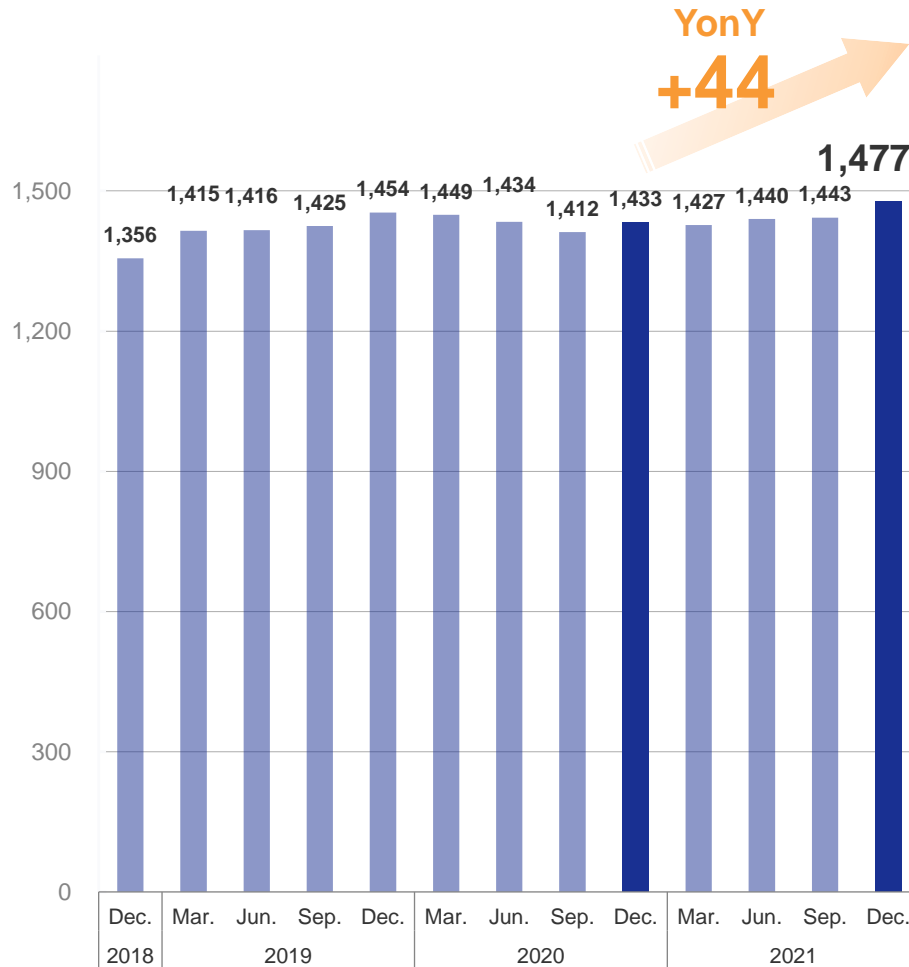
Net Sales by Service Offering (Cloud Solution Business)

Millions of Yen

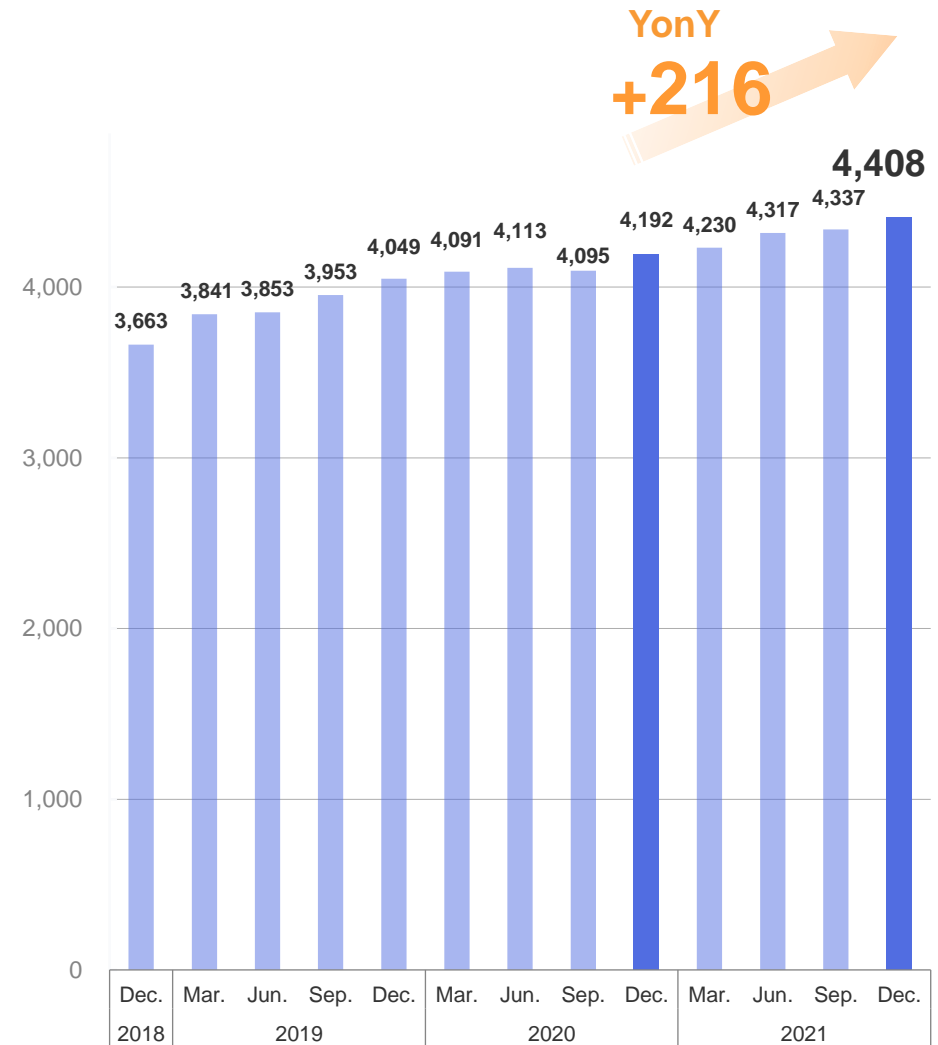


* Figures rounded down to the nearest million yen.

The Number of Companies Using Our Services (Charged companies only)



The Number of Stores Using Our Services

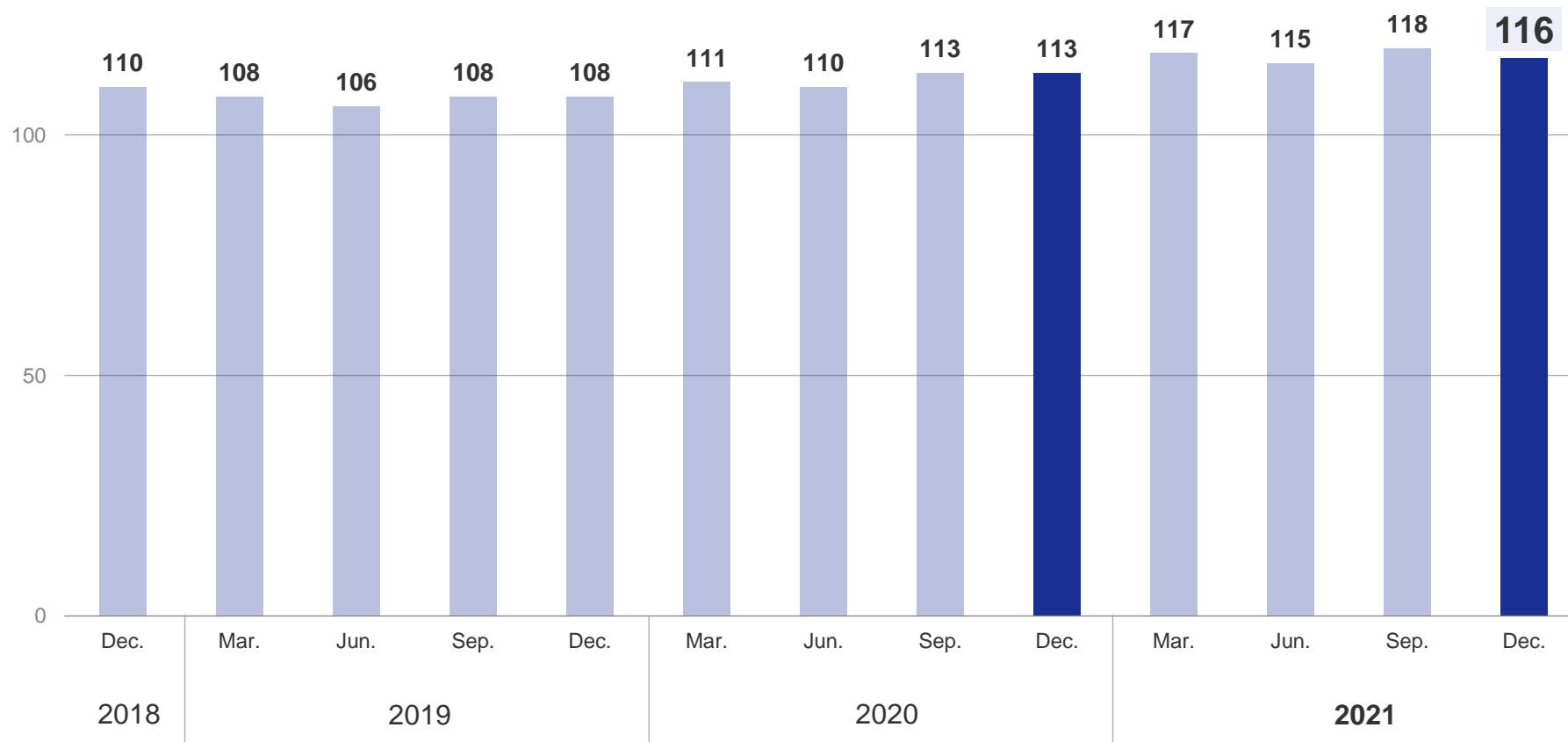


* As for ES e-Bukken One, contracts are established and fees are charged for individual corporations. As for the number of stores, the total number of stores registered by clients for use (real estate companies) was counted.

Monthly ARPU

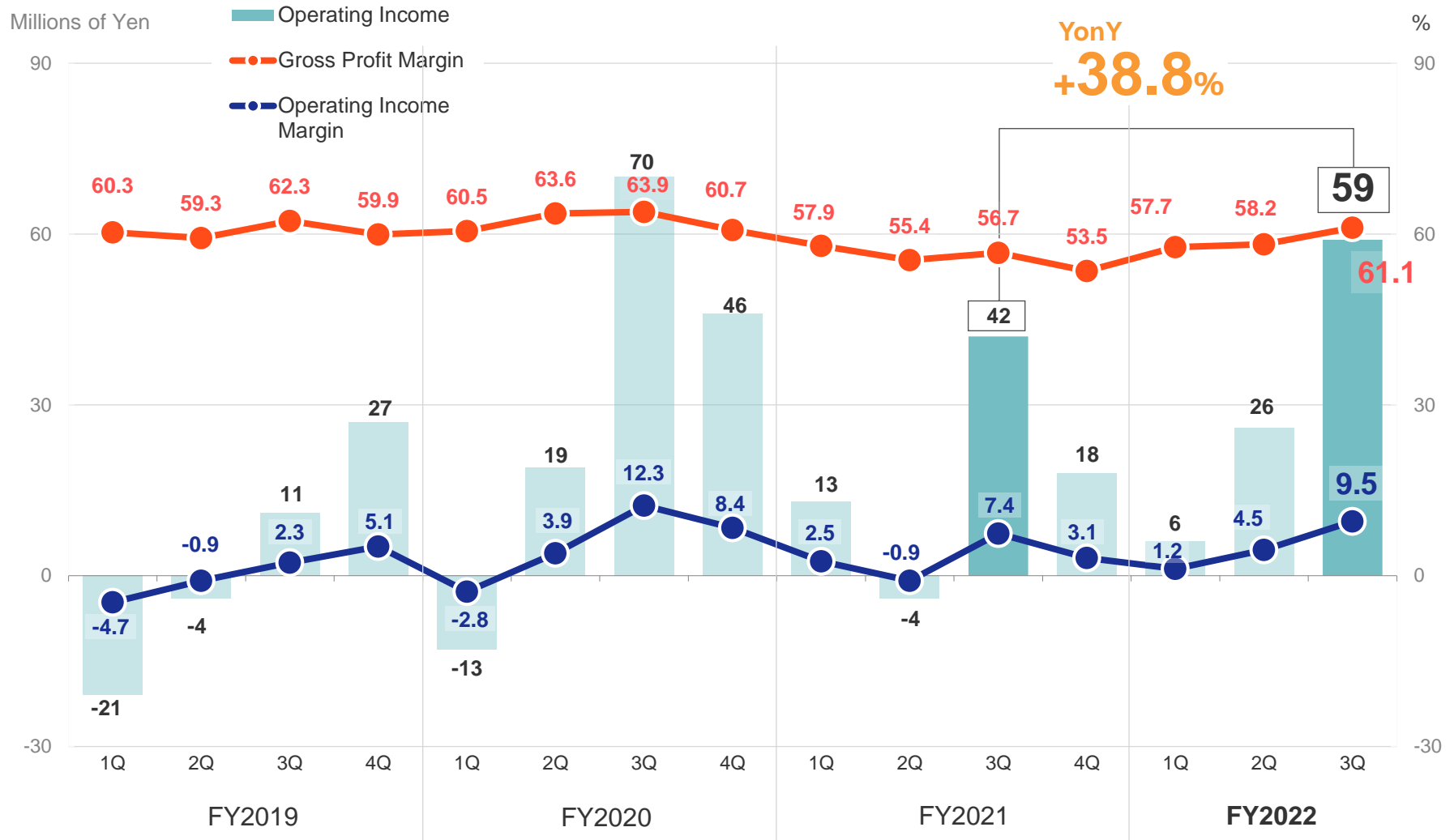
YoY
+3.1%

Thousands of Yen



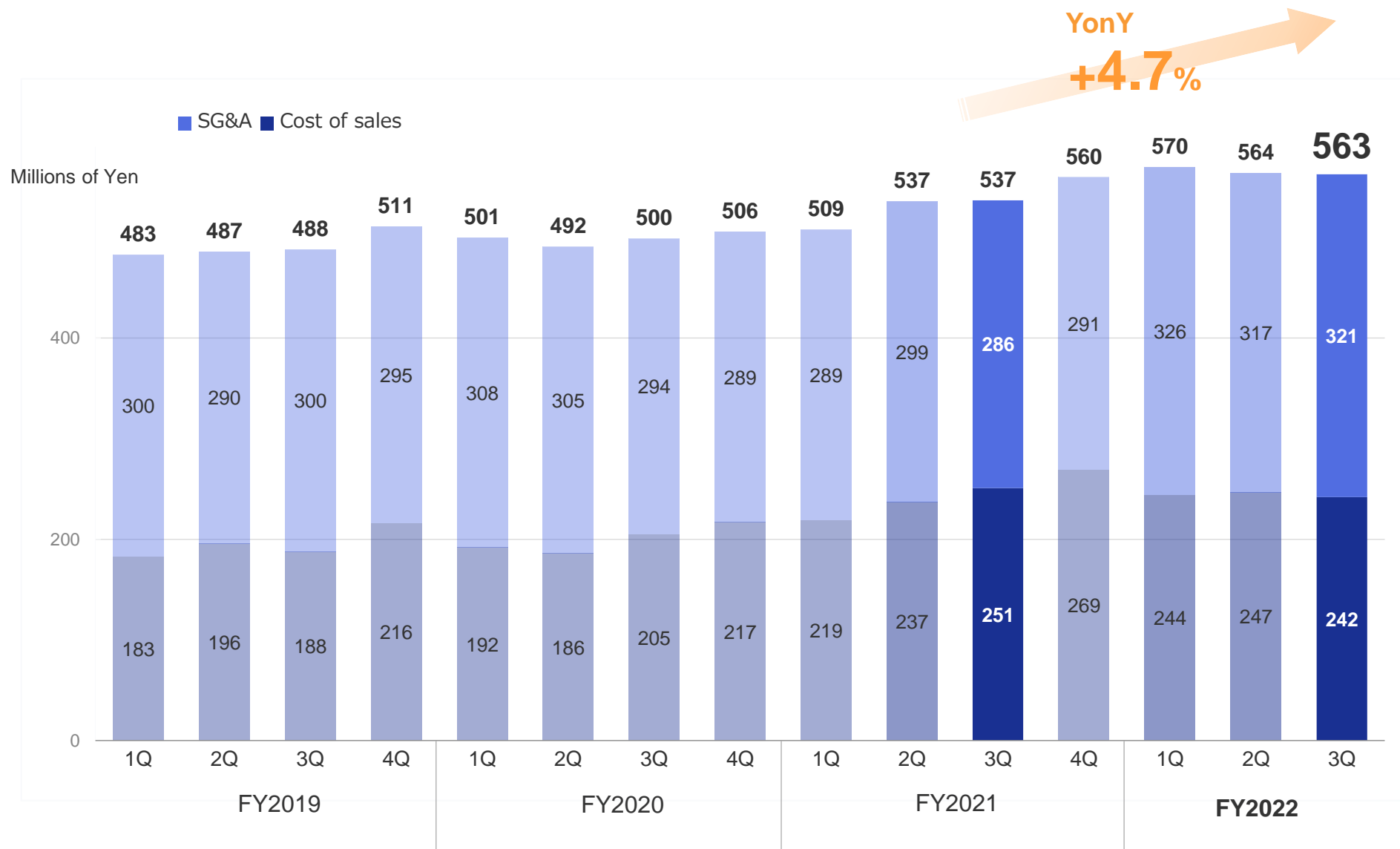
* In order to disclose information in a more understandable manner, we indicate the figures obtained by dividing “subscription sales in each month,” which is a new segment, by “the number of (corporate) subscribers in that month” and rounding the figure down to the nearest 1,000, from FY 2021. The past figures were recalculated with the new calculation method.

Gross Profit Margin and Operating profit (Consolidated)



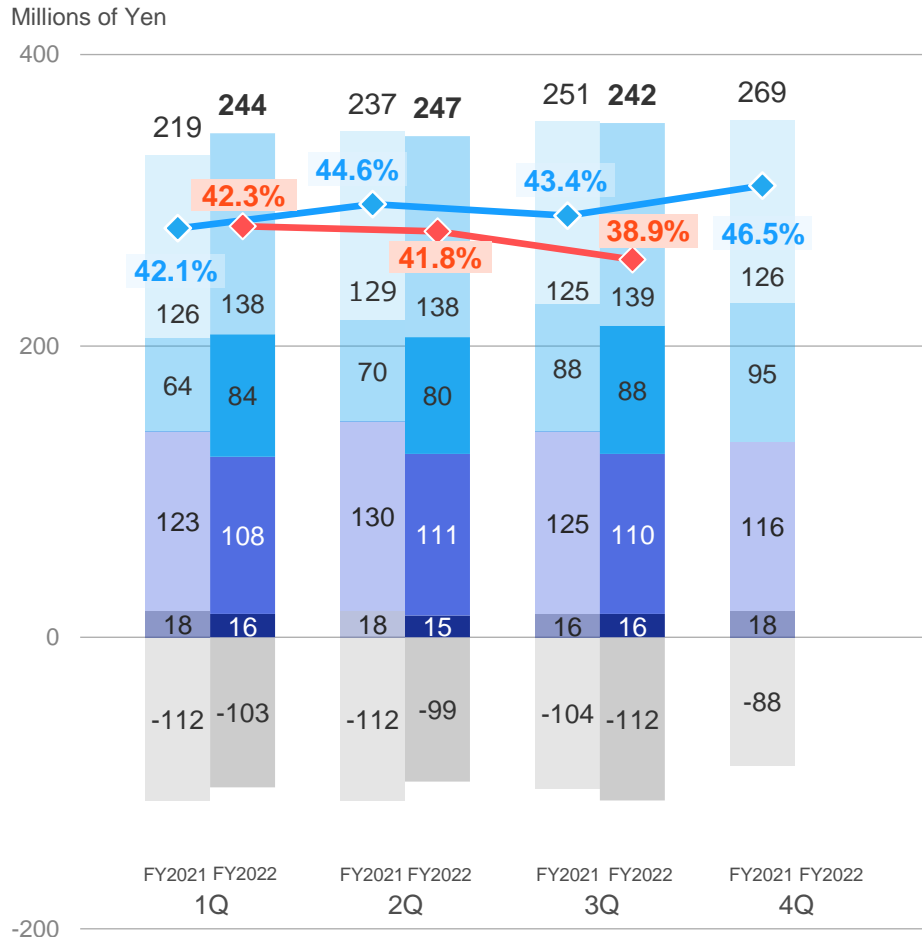
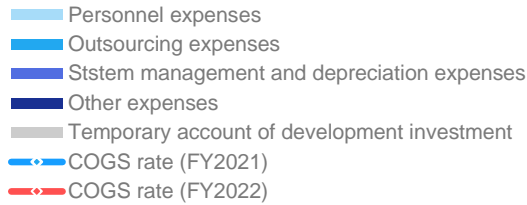
* Figures rounded down to the nearest million yen.

Total Costs and Expenses(Consolidated)

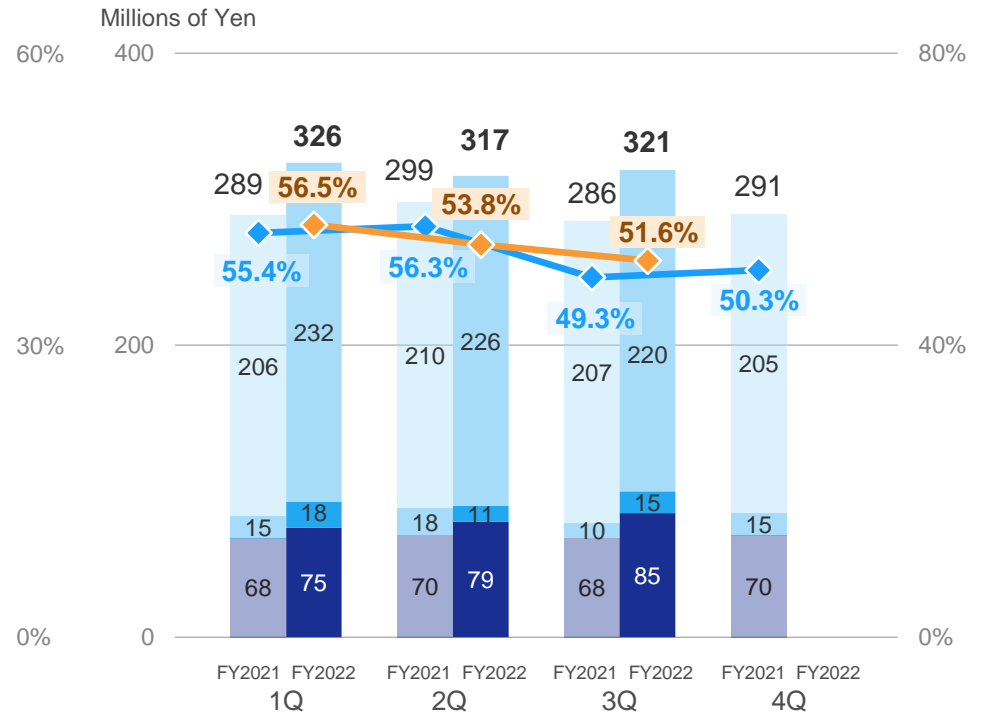


* Figures rounded down to the nearest million yen.

Cost of sales (Consolidated)



SG&A (Consolidated)



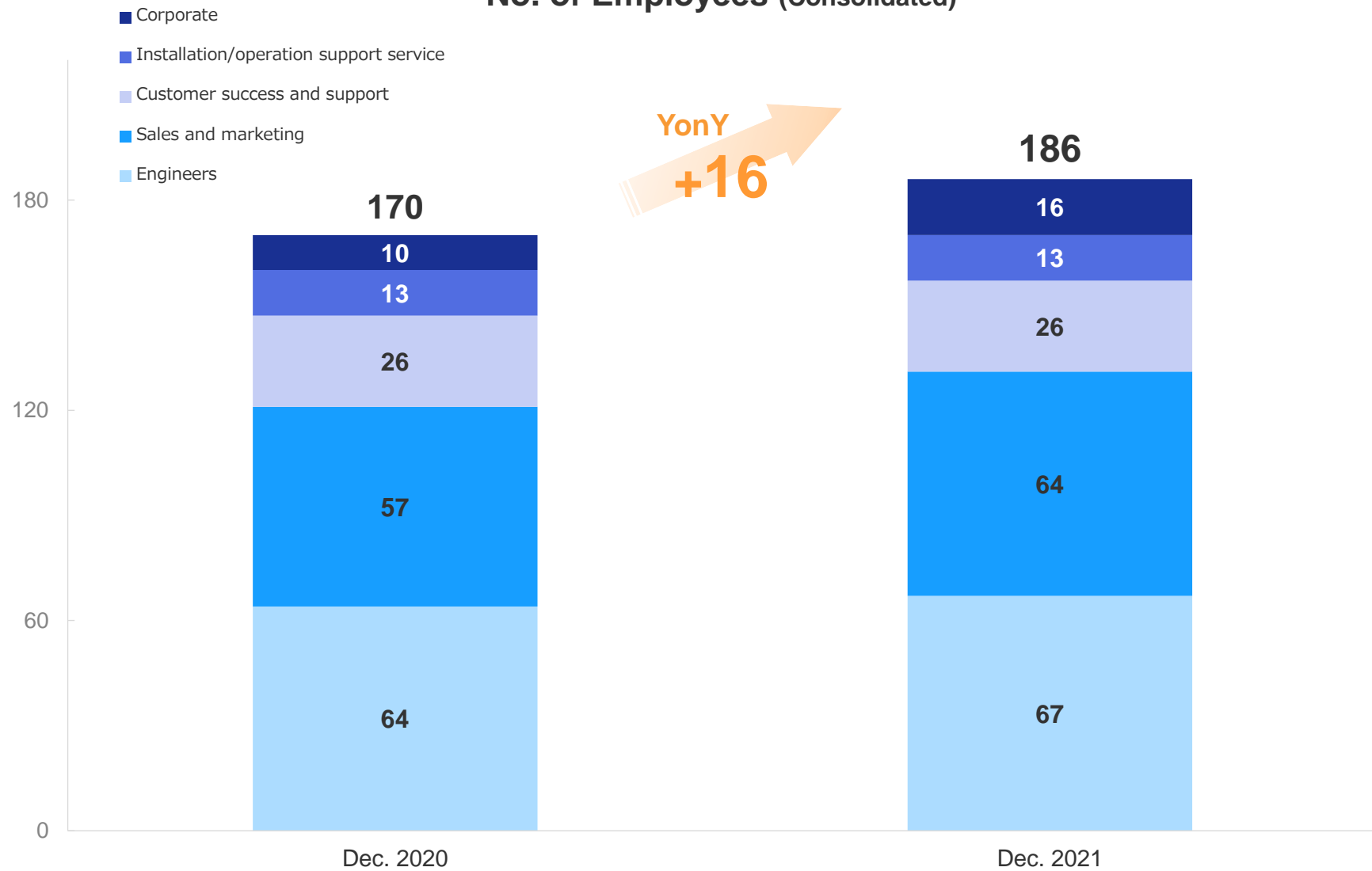
* Among costs, outsourcing expenses include expenses for outsourcing, temporary staff, and IaaS usage charges. System management and depreciation expenses include the depreciation for software and hardware and costs for in-house data centers. Temporary account of development investment includes the posted costs for inventory (goods in process and products) and temporary account of software.

* Total Cost of sales is calculated by subtracting the temporary account of development investment from the sum of costs.

* (SG&A) Outsourcing expenses: Advertising expenses, recruitment related expenses, consultant fees, payment commission, etc. Others include office rent, software and system costs for internal use, etc.

* Figures rounded down to the nearest million yen.

No. of Employees (Consolidated)

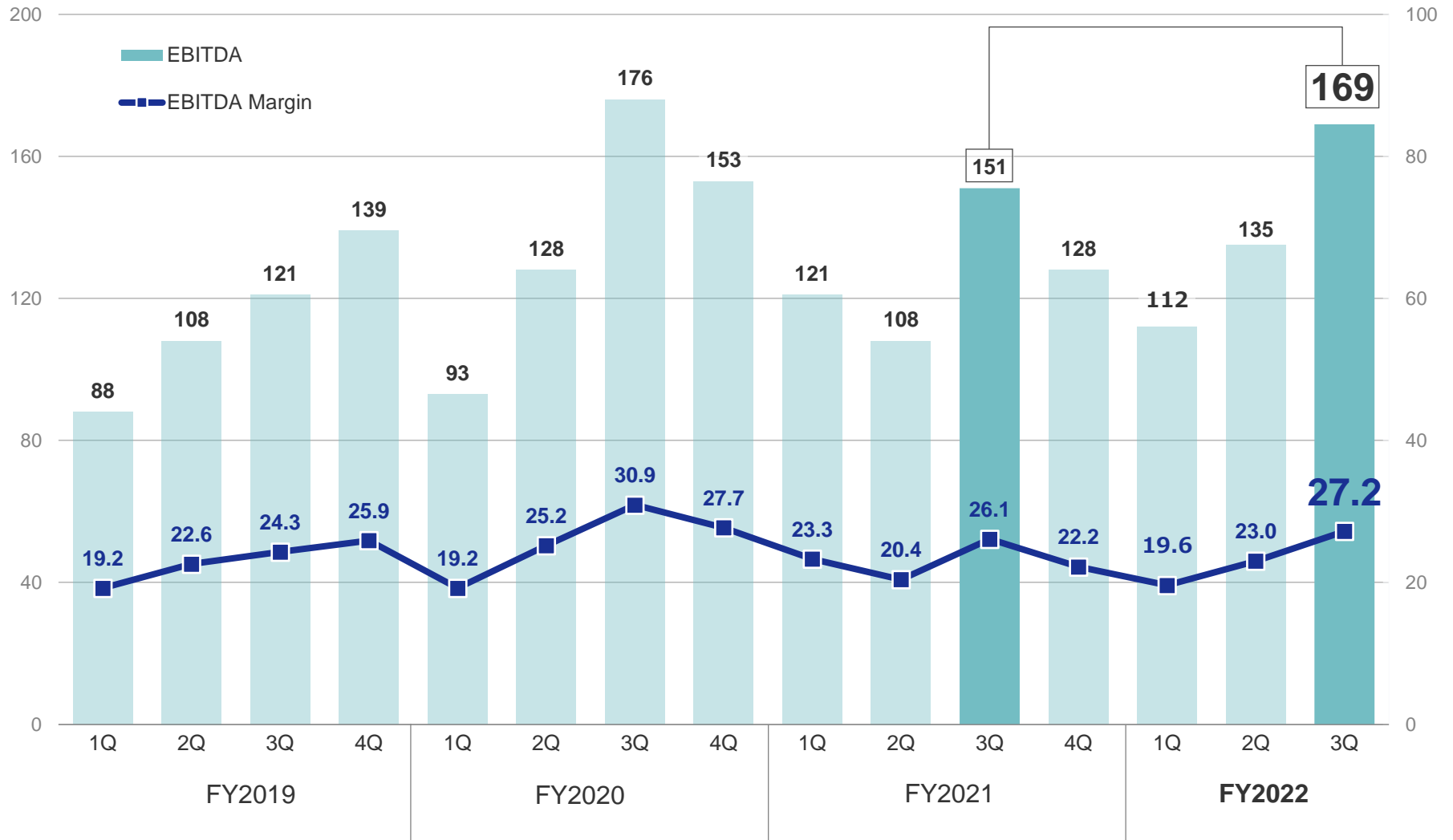


* Excluding directors, advisors, and part-time workers.

EBITDA (consolidated)

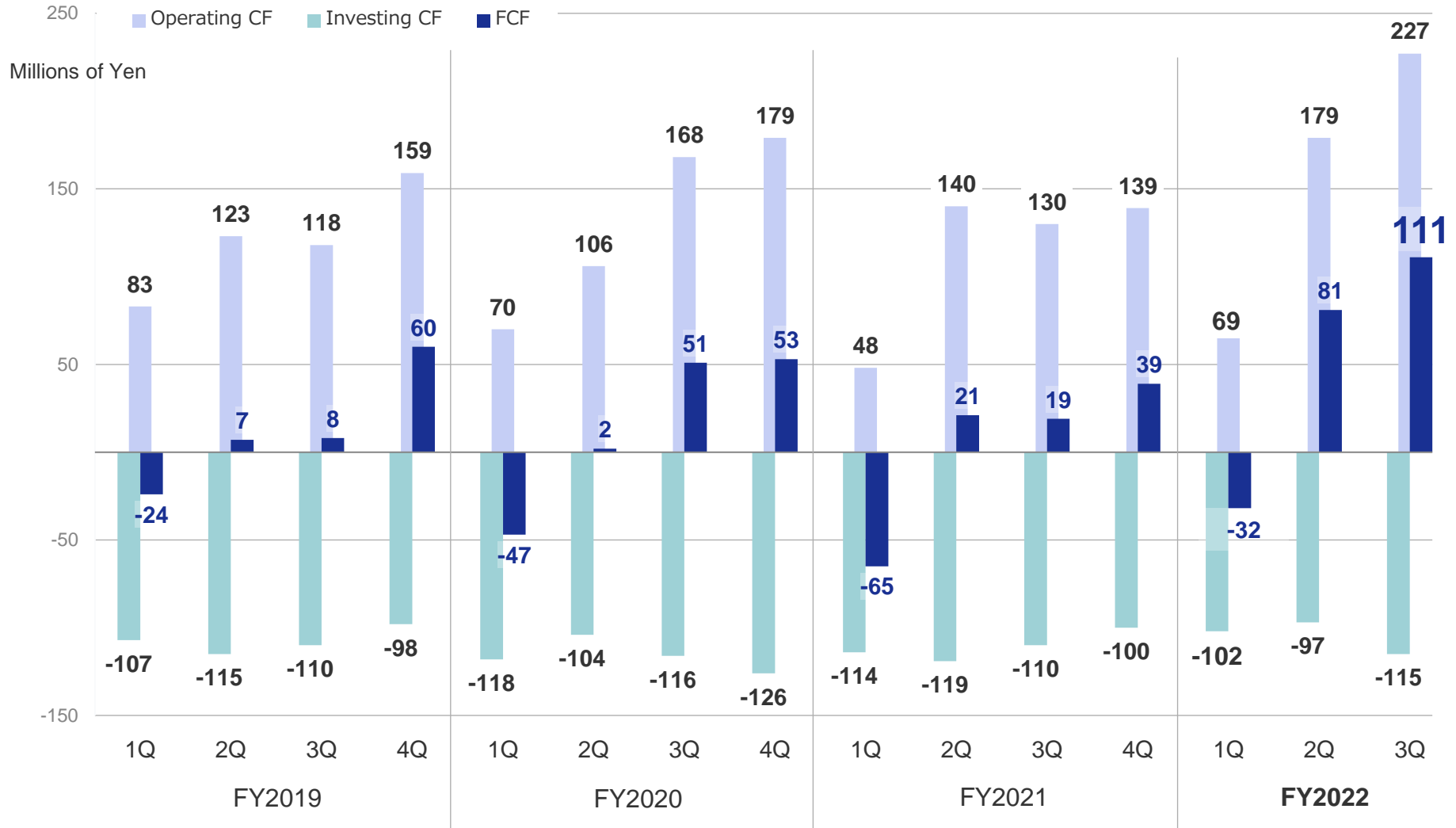
YoY
+ approx. **11.9%** Unit: %

Millions of Yen



* Figures rounded down to the nearest million yen.

Free cash flow (Consolidated)

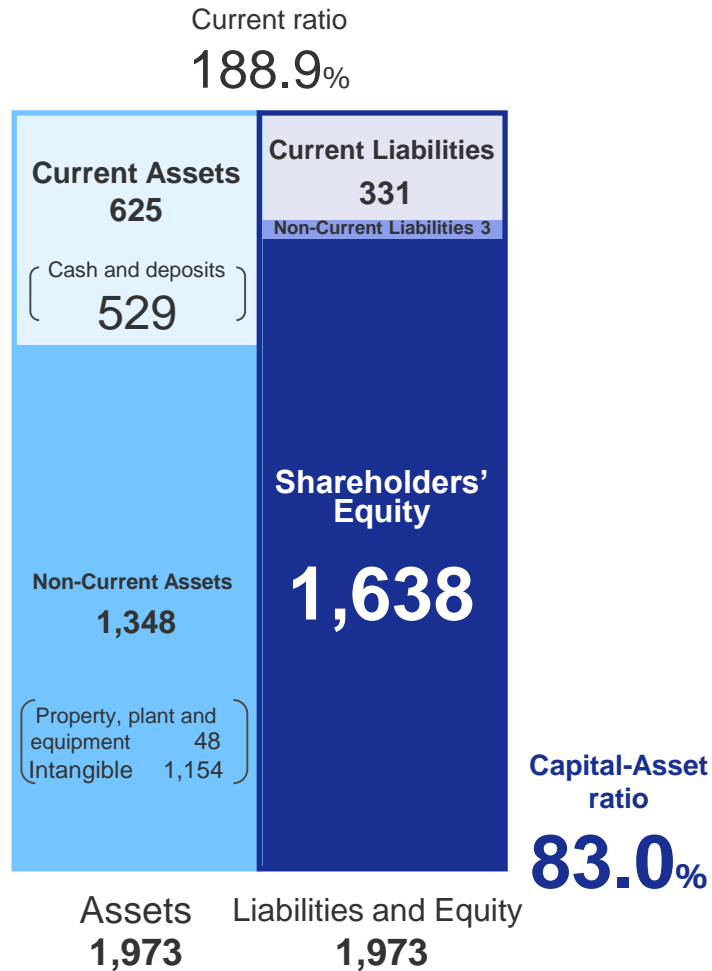


* Free cash flow (FCF) = Operating cash flow (CF) + Investing cash flow (CF)

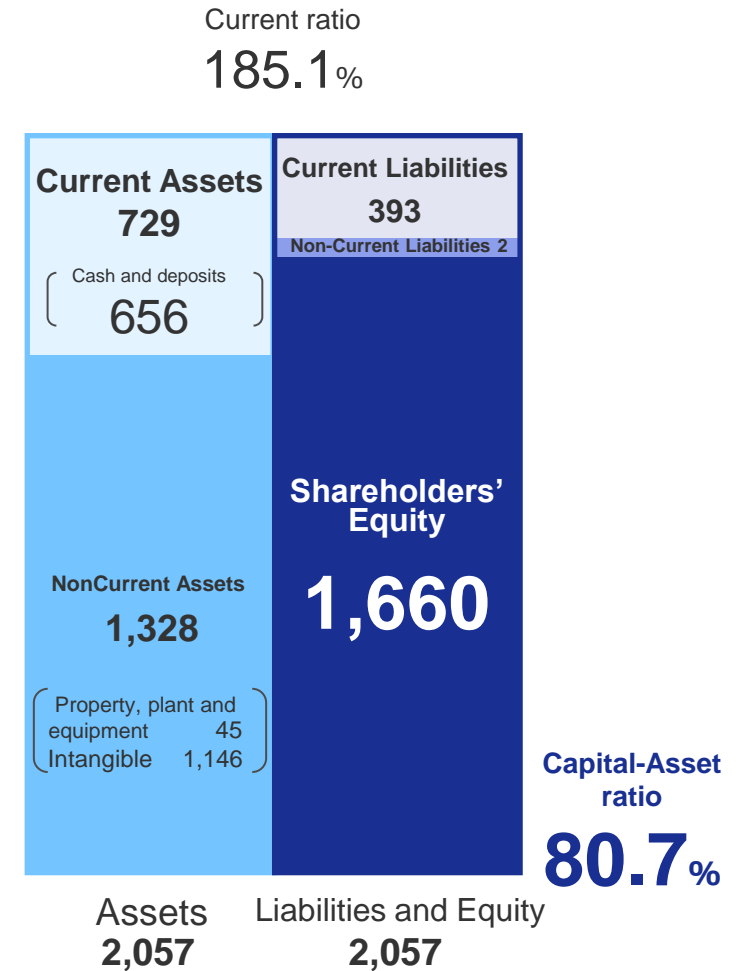
* Figures rounded down to the nearest million yen.

Consolidated Balance Sheet

Millions of Yen



As of the end of March 2021



As of the end of December 2021

* Figures rounded down to the nearest million yen.

2. Earnings Forecast and Future Prospects



Millions of Yen

FYE 2022

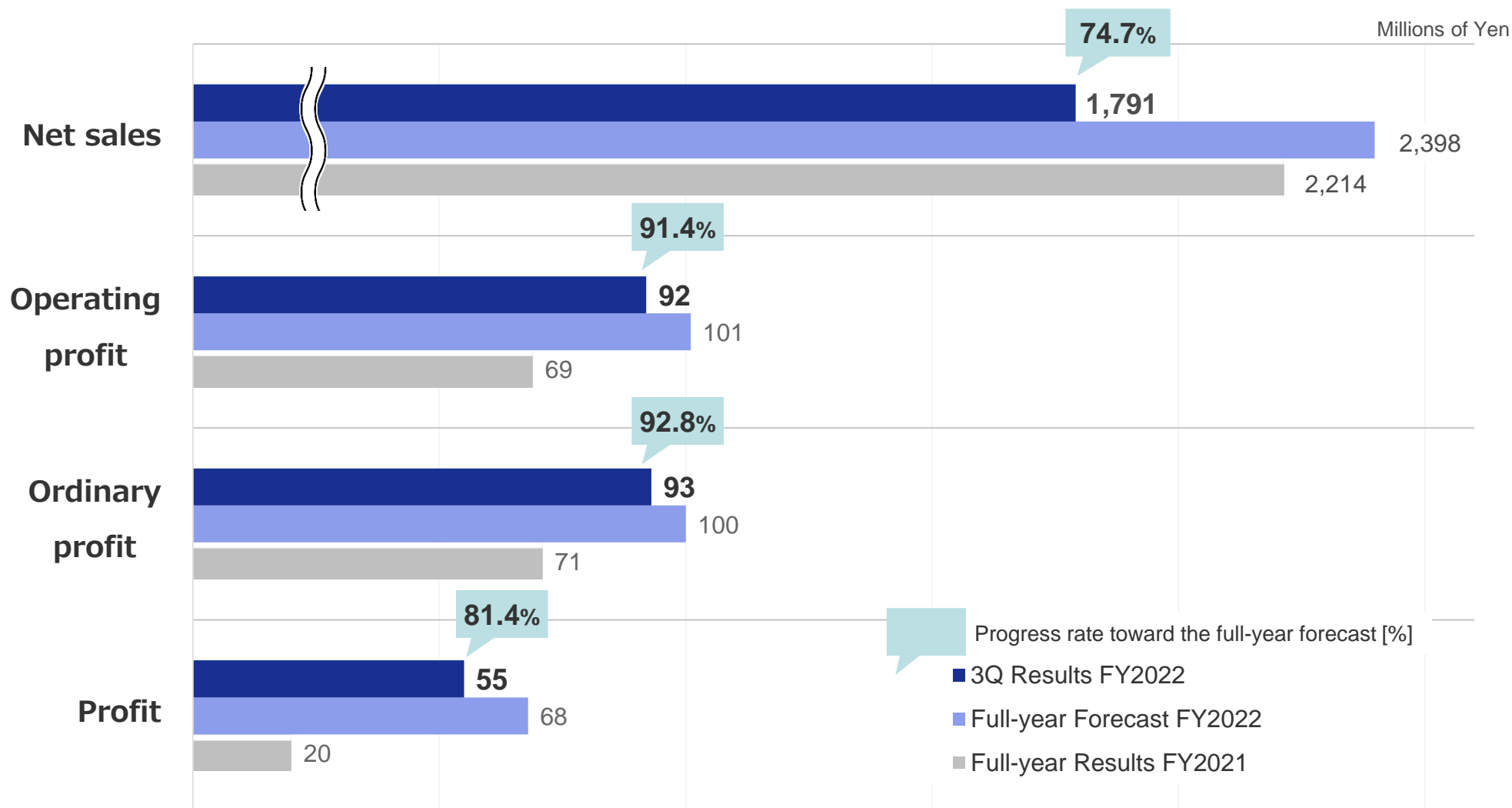
	Full-term Forecast	3Q Results
Net sales	2,398	1,791
Operating profit	101	92
Ordinary profit	100	93
Profit	68	55

Dividend per share

Full-term dividend (forecast) (FYE March 2022)	5.00 yen
Full-term dividend (result) (FYE March 2021)	5.00 yen

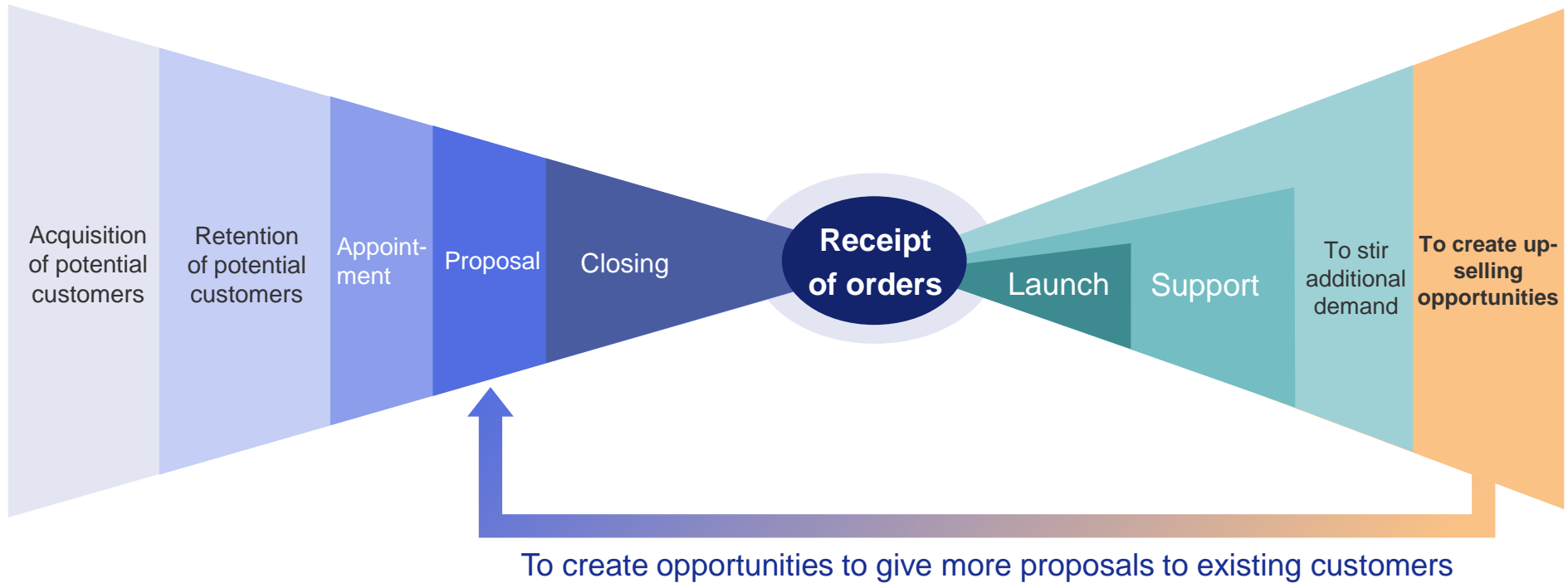
* Forecast figures are based on information available at the time of this announcement, and includes uncertainty. Actual results may differ materially from the forecast figures.

* Figures rounded down to the nearest million yen.



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* Figures rounded down to the nearest million yen.



Marketing	Inside Sales	Field Sales			Customer Success		Marketing
		Promotion of adoption of services			Support in installation		Inside Sales
<ul style="list-style-type: none"> • Seminars • E-mail newsletter & PR • Approach to industry associations 	<ul style="list-style-type: none"> • Targeting • Telemarketing • Online proposal 	<ul style="list-style-type: none"> • Online proposal • Direct proposal 	<ul style="list-style-type: none"> • Survey on operations • Conclusion of contracts 	<ul style="list-style-type: none"> • Determination on operation • Proposal for improvement in operations • Data transfer 	<ul style="list-style-type: none"> • Support in operation • To contact customers regularly • Customer care for increasing satisfaction level 	<ul style="list-style-type: none"> • Seminars • E-mail newsletter & PR • News release 	

Target Index

Number of clients

5,000
companies

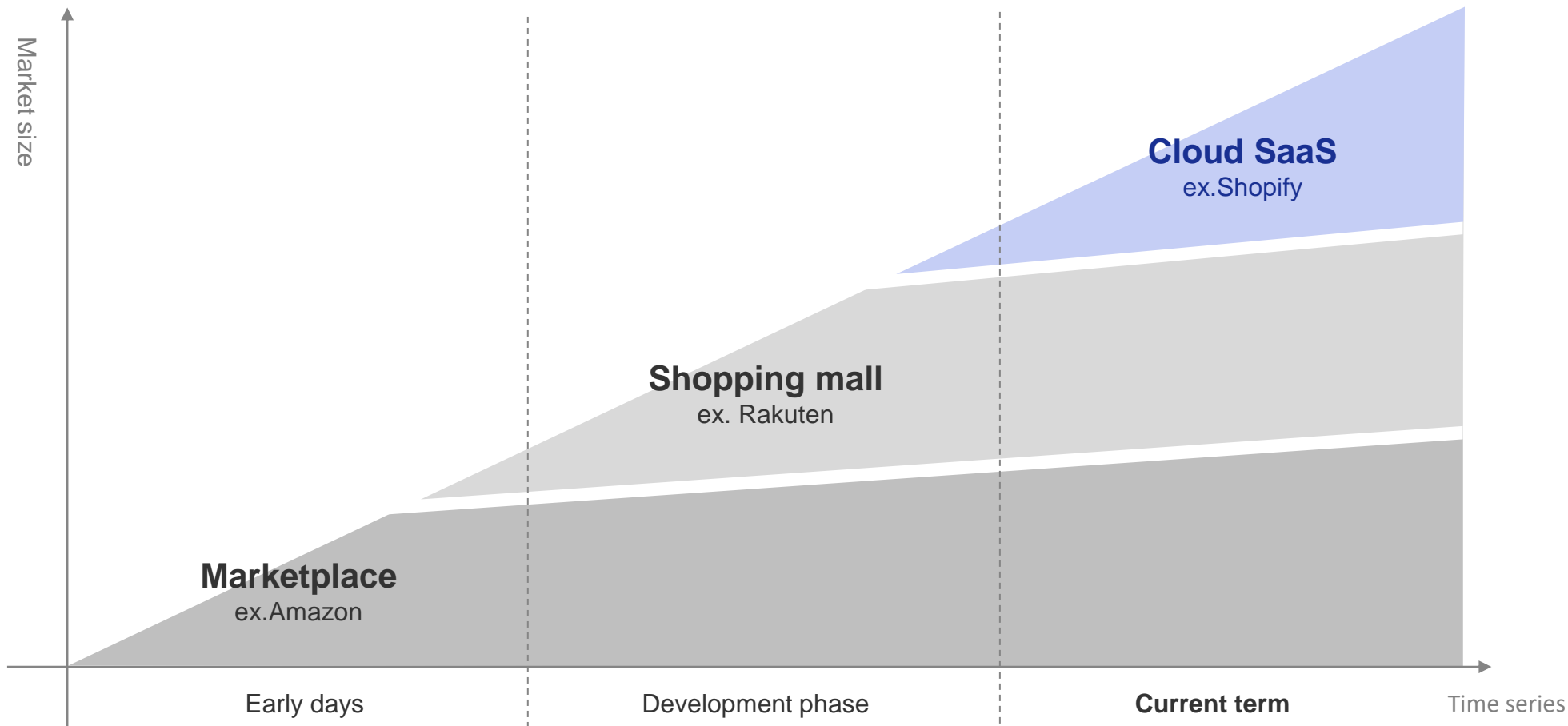
Monthly ARPU

more than **¥100,000**

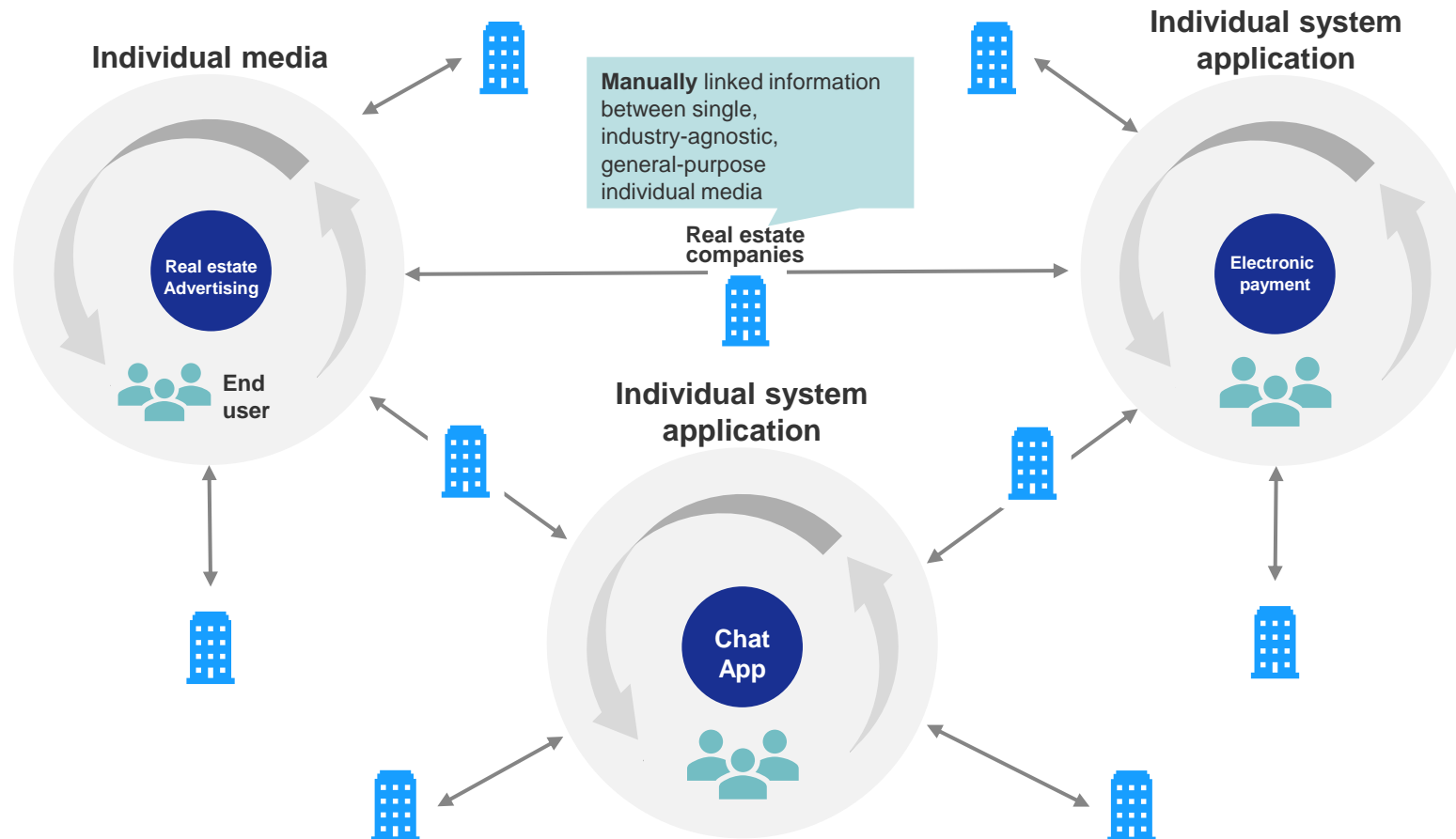
Subscription gross profit margin

more than **70%**

- 1 Continuous expansion of our customer base
- 2 Increasing our earning capacity with ARPU growth and customers' LTV expansion
- 3 Strategic move to be a leading real estate transaction platform

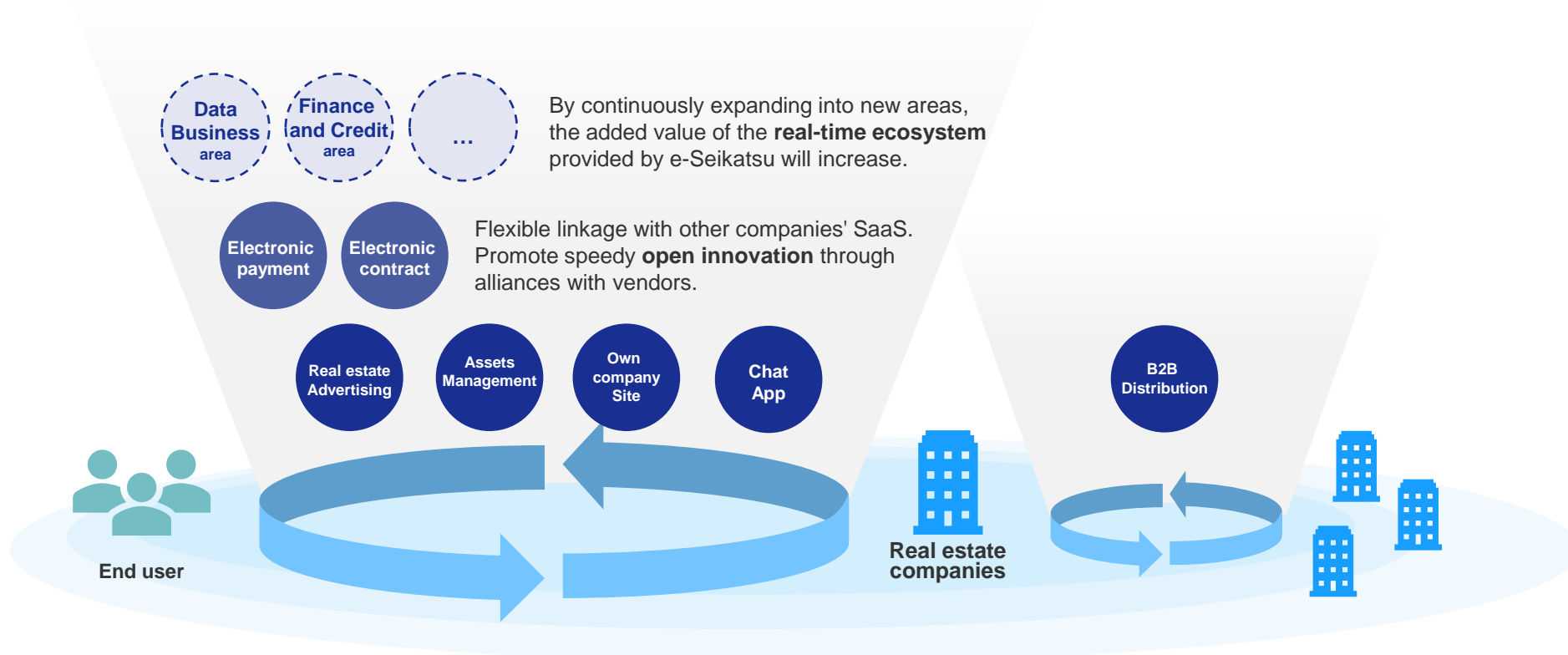


- Early days : Outsourced sales through marketplaces. No direct approach to end users, making it difficult to differentiate.
- Development phase : Approaching end users directly by opening a store in an EC mall. On the other hand, there is a limit to how much you can differentiate yourself from other companies.
- Current term: Complex use of cloud and SaaS such as cart, payment, chat, etc. Develop differentiated D2C in house.



- Individual media, systems (including on-premise) and apps exist independently in each business field.
- Information remains within each individual medium and system/application. Information between systems is linked manually.
- End users are limited to each medium and service, and real estate companies need separate measures.

ES いい生活 Cloud SaaS



- Cloud computing and SaaS cover all real estate business domains. Real-time information exchange between tools without human intervention.
- Our SaaS enables leading real estate companies to link directly with end users through multi-channel communications, enhancing convenience for both sides.
- Real estate companies will be able to seamlessly provide services to end users by integrating tools, and BtoB distribution will be accelerated by networking.

3. Business Overview

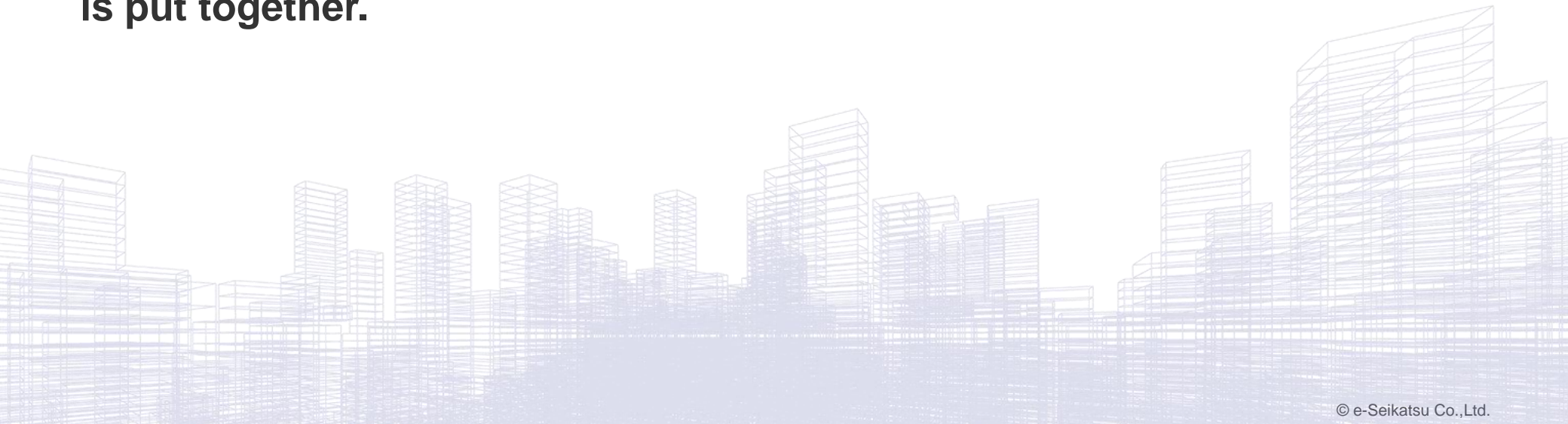


Mission

**Making the real estate market,
which is related to “housing” as the bedrock for daily lives of people,
more satisfying for all participants.**

Vision

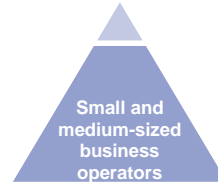
**Building an essential integral information infrastructure
for the real estate market, where a variety of information on real estate
is put together.**



Offering **Vertical SaaS** specialized in the real estate business.

- Characteristics of the real estate market

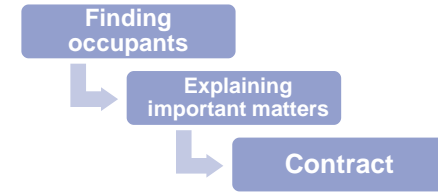
Overwhelming majority is small and medium-sized business operators



They exist across the country.



Every company has similar business flow as determined by the laws.



We provide **Cloud/SaaS solutions** to real estate companies.

Subscription service

- Monthly fees for cloud/SaaS
- Can be installed without in-house HW equipment.
Small amount of initial investment
- Online support available everywhere in the country
- Equipped with standard functions, constantly evolving

✓ **Extensive coverage of market needs**



Feedback of knowledge and know-how to function development etc.

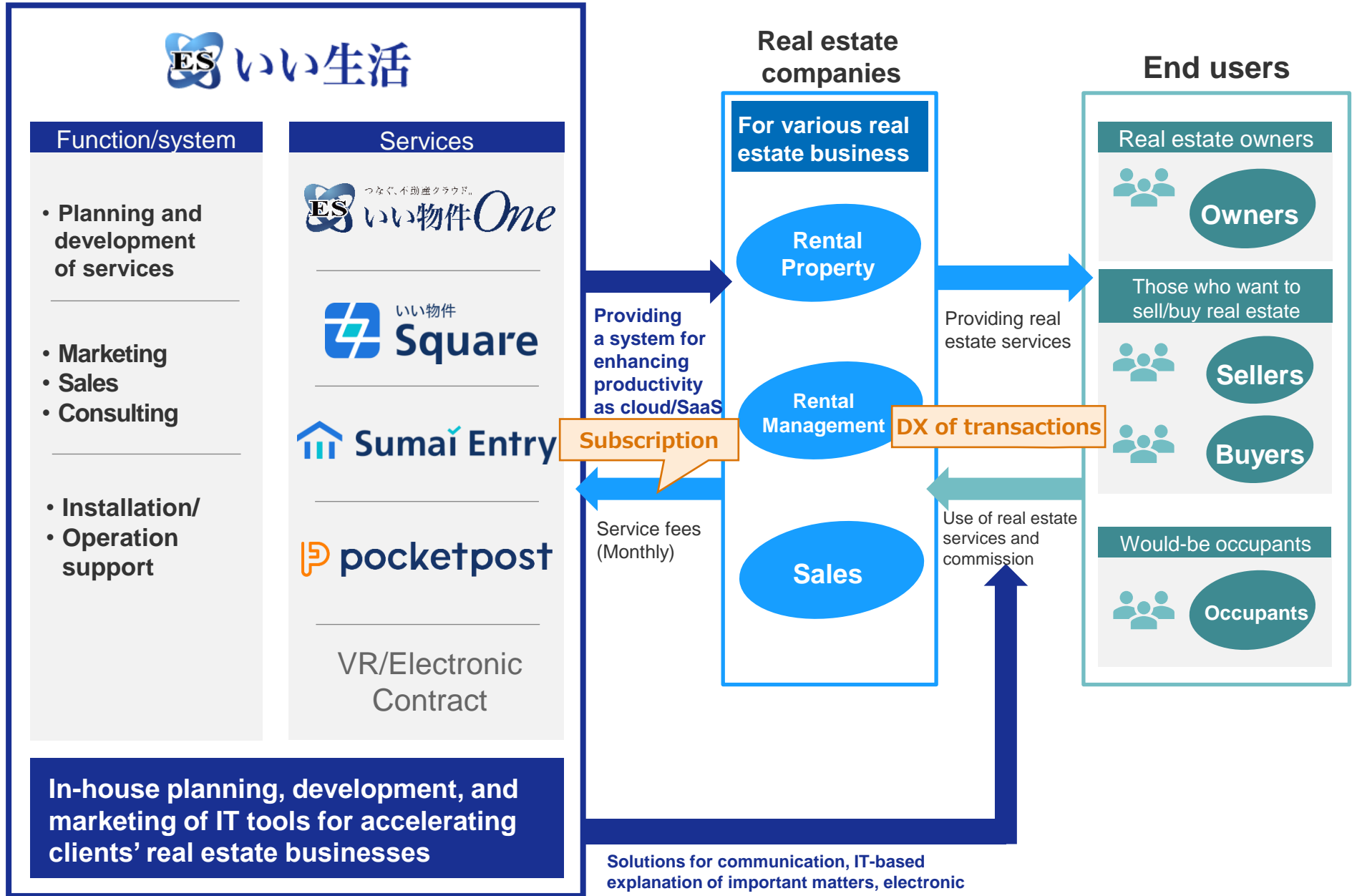
Complementing customer needs that cannot be covered by standard models

Spot service

- Initial setting fees for cloud and SaaS systems
- Support for installing and operating our cloud/SaaS (BPO)
- Consigned development of systems and applications
- Agency sales of other companies' services.

✓ **Deeply meet the individual needs of each customer**

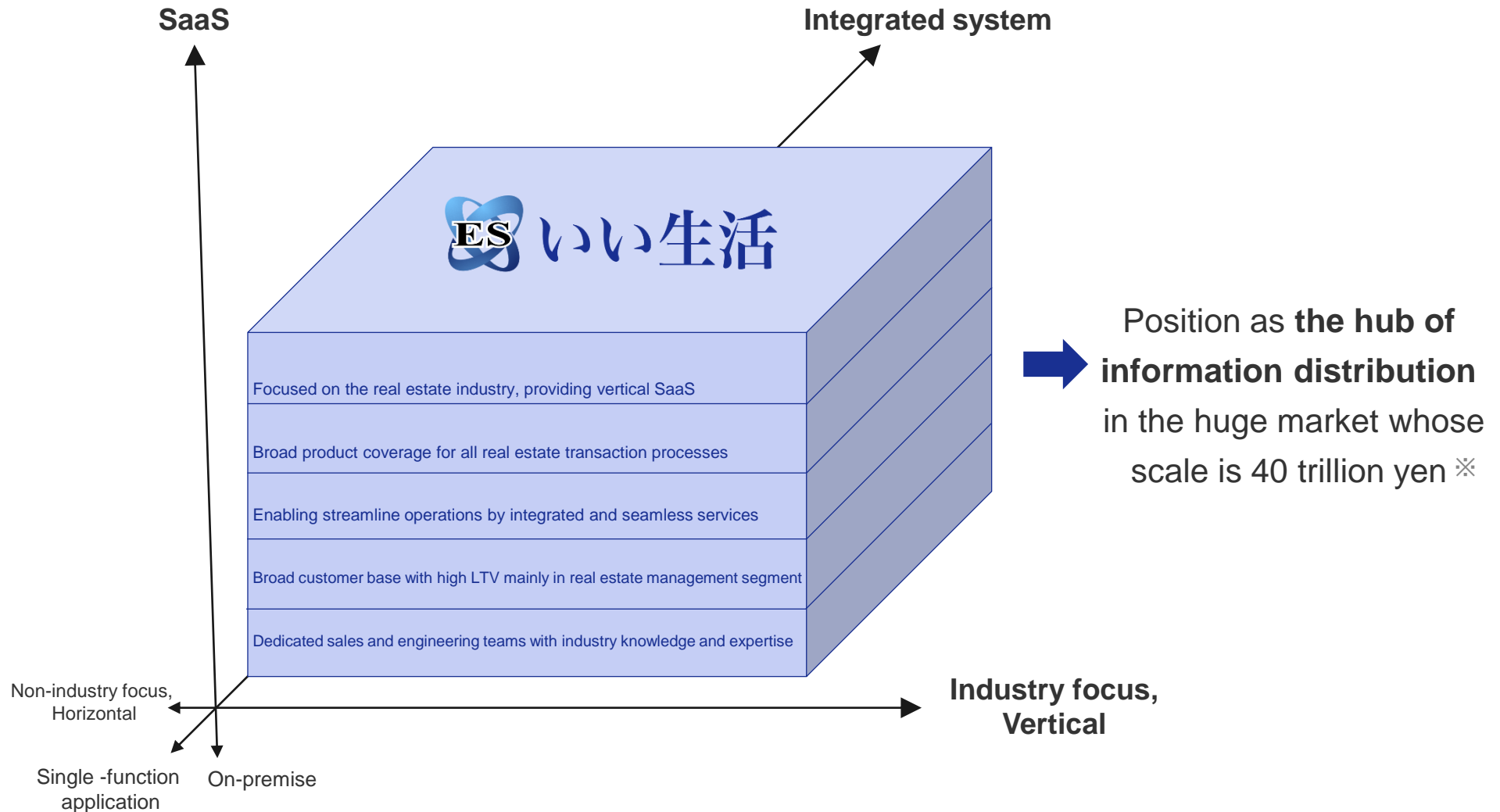
*According to "Statistics of Real Estate Industry in 2020" (Real Estate Transaction Promotion Center), real estate enterprises with 4 or less employees account for about 86% of the total number of real estate enterprises: 353,558 (as of 2014).



Providing "seamless" SaaS products to be used throughout real estate transactions.



■ Focused on the real estate market × Cloud × Unified management = **Sustainable competitive edge**



* According to the "Statistical Survey on Corporations in Fiscal 2019" of the Ministry of Finance, the annual sales of the realty business amounted to 45,383.5 billion yen.

Building Lots and Buildings Transaction Business Act(revised)

In May 2022, complete digitization of contract procedures in real estate transactions will be lifted.

With the enactment of the "Digital Reform Bill" on May 12, 2021, the Building Lots and Buildings Transaction Business Act is also scheduled to be enforced by May 2022.

The obligation to provide written explanations of disclosure statement and to affix a seal will be abolished.

Contractual procedures for real estate transactions can now be fully digitized.

Release of Electronic Contract API with GMO Sign

News!!

Start linking the system with the GMO sign for electronic seal impression!

ES いい物件One



電子印鑑なら
GMOサイン

Achieving **significant reductions in the amount of work and labor** required for the lease conclusion of contracts and **paperless operations!**

Rental Housing Management Business Act (New)

The registration system for rental housing management companies was established in June 2021, and the following requirements are made compulsory.

(1) Registration of Rental Housing Management Business

The Minister of Land, Infrastructure, Transport and Tourism is obliged to register persons who intend to engage in the rental housing management business (transitional period until June 15, 2022).

Obligation to register with a rental housing management company that manages 200 houses and more than houses.

(2) Principal Obligations of Registered Rental Housing Management Operators

- Appointment of Operation Manager
- Explanation of Important Matters Prior to the Administrative Consignment Conclusion of contracts
- Segregated management of assets
- Periodic report to the contractor

Automatic version upgrade to reflect changes in the law.

On June 15, 2021, the Act on the Rationalization of the Management of Rental Housing will be enforced.

Is the system being used available?

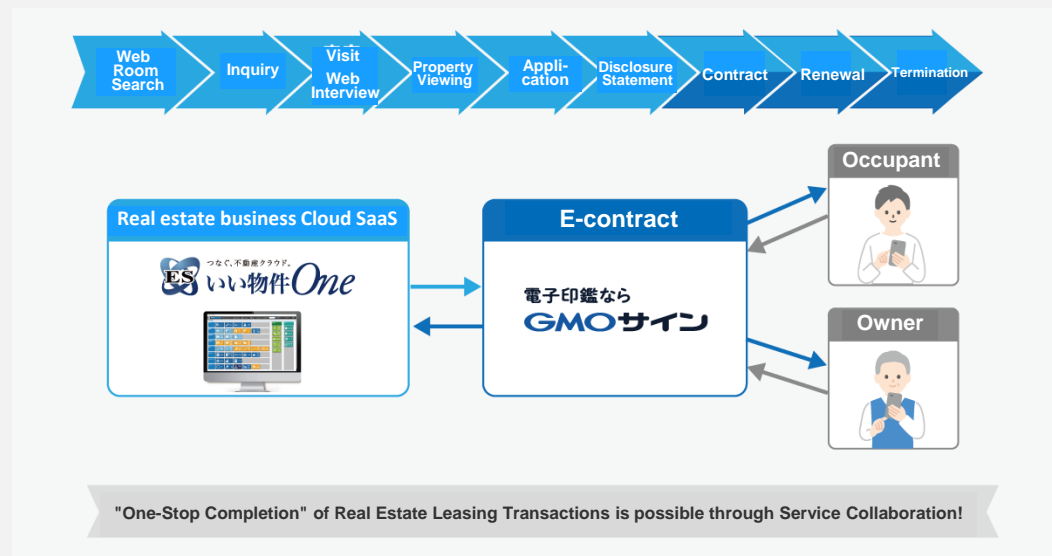
Even if To stir additional demand operations are generated by the revision of the law, it is possible to improve operational efficiencies and productivity if the property is one with good ES!



Updating of the Cloud service "ES-Good Property One" is performed automatically.

- Providing API options with multiple electronic contract services, which brings profit to us on a pay-per-use basis.

Electronic contract API release

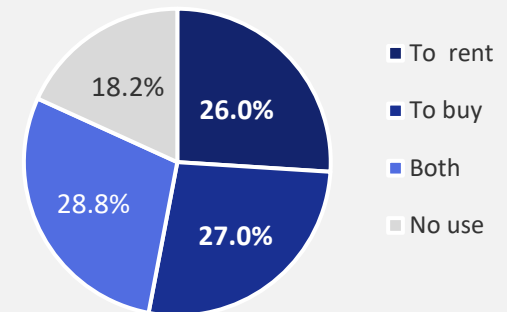


Starting with an API collaboration with GMO Sign in October 2021, we plan to release an electronic contract API that can be linked to "ES e-Bukken One."

(The second step is scheduled to be coordinated with the Cloud Sign.)

Market research and information dissemination

Online contract Want to use **81.8%**



In collaboration with GMO GlobalSign HD, we surveyed the market needs of people who are considering buying or renting real estate.

Seminars held on January 28
This is the electronic contract that we want to know now!
Basic Seminars for beginners



The Japan Rental Housing Management Association Forum 2021

—Seminars and joint presentations by the main committees of the association headquarters—

On Tuesday, November 16, 2021 *Online

With legal changes,
management enters
a new era!

! Revealing seminars
full of the
up-to-date topics!

Special
sponsorship



Sponsorship



Our representative director, COO Kitazawa, serves as an executive director of the Tokyo Branch of the Japan Rental Housing Management Association, vice chairman of the IT Sharing Promotion Association, and adviser to the Real Estate Tech Association.



- We joined the Japan Rental Housing Management Association, an industry organization for the real estate leasing business.
- We co-sponsored the JSCC Forum 2021, a seminar event held last November that is attended by more than 3,000 people every year. Our company supported the industry-wide movement.
- We are also working on the dissemination of the new law from the perspective of DX promotion.

Leading real estate companies in various regions choose our SaaS.

- In the third quarter, several services will be successively introduced to major real estate companies.
- It covers a variety of needs, not only the introduction by shifting to property management for paperless purposes, but also the expansion of contact channels with consumers and the introduction to improve convenience for end users.

Nationwide		<p>Expansion of channels of contact with consumers</p>  
Tokyo metropolitan area		<p>Streamlining leasing operations</p>   
Hiroshima	 広島大学消費生活協同組合	<p>Centralized management and operational efficiency of a wide range of information</p>  
Osaka	 高松エステート株式会社 大阪	<p>Streamlining operations by integrating systems and centralizing data management, and digitizing preview reservations and tenant applications</p>   



NIKKEI PropTech Conference

Real Estate Tech

Friday, 29 October 2021, 13:15-17:00 online!

No viewing fee
Pre-application
system

Occupy the future of the real estate and construction fields

14:10-14:40

Session **GOLD**



The Future of the Digital Native Property Market Created by Technology

Akira Matsuzaki, Senior Managing Director, e-Seikatsu Co., Ltd.

Session **SILVER/BRONZE**

Many other Real Estate Tech-related companies
have come to the table!

Hosted by the Event Planning Unit of Nikkei Inc.

Viewing deadline
Until October 29, 2022



[https://www.es-
service.net/es-
seminar/proptech/20211
029.html](https://www.es-service.net/es-seminar/proptech/20211029.html)

(only available in Japanese)



Rental brokerage and management

(Information on real estate and customers)

(Information on contracts, income and expenditure, and transactions)



Database

Information on real estate

- Automatic compression of images
- Sharing by shops
- Assistance in inputting suggestions
- It is possible to upgrade or delete data at once.

Information on customers

- Feedback
- Registration of desirable conditions
- Check of records on marketing targeted at potential customers
- Sending and receipt of messages

Management information

- Transaction ledger
- Contracts for outsourcing management
- Management of transactions (repair)
- Rent management and report on income and expenditure

- Unified management of all kinds of information regarding real estate in the field of rental brokerage and management, including information on real estate, customers, and outsourcing of management
- Multiple shops can share information by taking advantage of cloud and SaaS systems. It is possible to support marketing, manage contracts and cash flows from rents, and produce reports on income and expenditure.
- Through the combined use and linkage with other services of our company, such as online application for moving in an apartment (Sumai Entry), it is possible to streamline operations and achieve DX.

Property/customer information database



Information on real estate

- Automatic compression of images
- Sharing by shops
- Assistance in inputting suggestions
- It is possible to upgrade or delete data at once.

Information on customers

- Feedback
- Registration of desirable conditions
- Check of records on marketing targeted at potential customers
- Sending and receipt of messages

- Unified management of all kinds of information on real estate in the trading field, such as information on real estate and customers
- Multiple shops can share information by taking advantage of cloud and SaaS systems. It is possible to support marketing, manage contracts, assess properties, and offer follow-up services to sellers.
- Through the combined use and linkage with other services of our company, it is possible to streamline operations and achieve DX.

Tool for producing websites regarding real estate



Centered management of property advertisements



Completely responsive design

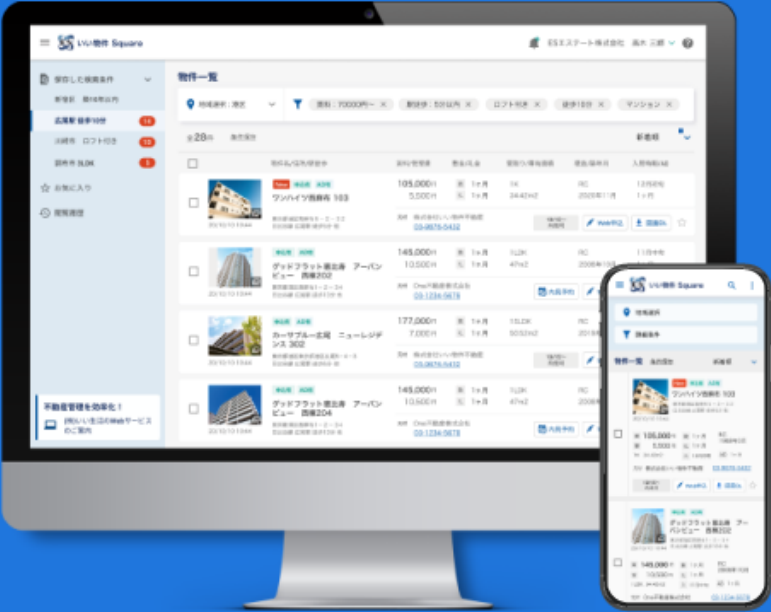


It can be designed and edited internally by each company.



- It is possible to produce a company's website optimized for introducing real estate in a fully responsive manner, to support the digital marketing of real estate firms.
- It is possible to produce a practical company's website with plentiful templates and simple operation, change its designs, and update its contents in house.

- A new BtoB platform for facilitating the BtoB distribution of real estate for rental



Online service for distribution among rental agencies

- ✓ It's OK in smartphones!
- ✓ Real-time linkage
- ✓ Up-to-date and accurate property information
- ✓ Content enriched and photos abundant!
- ✓ Handle everything from viewing reservation to application at once.

- Information on properties solicited by medium-sized and large real estate companies is the main source of information. The number of public items is about 120,000 to 140,000 (subject to seasonal variations).
- Rental housing management companies can link information in real time directly from our Cloud/SaaS they each use. Images are abundant and rich in content.
- The accounts of intermediaries are provided free of charge. Promote adoption of our Cloud/SaaS through product marketing.

Services for booking previews online and applying for moving in an apartment/house

The graphic features the Sumai Entry logo at the top center. Below it, two blue boxes with white text are connected by a white plus sign: "Online application" on the left and "Booking for room previews" on the right. A larger blue box at the bottom contains the text "Sumai Entry became more convenient." Below this text, two computer monitors and a smartphone are displayed. The left monitor shows a web interface with a table of listings, and the smartphone shows a notification for a 25% discount. The right monitor shows a detailed view of a room listing. The background is a light blue grid with some calendar-like elements.

- Real estate brokers and management firms can process applications for booking previews automatically and 24 hours a day, 365 days a year.
- Users can apply for moving in an apartment/house with a smartphone. This streamlines processes for receiving and examining applications paperless.
- Linked with the real estate information in “ES e-Bukken One” and “ES-B2B Rental,” streamlining operations considerably.
- Sharing of information with rental guarantee companies, to save labor in all processes

Communication apps for occupants and owners



App for occupants



App for owners



Service for payment settlement with a smartphone

※Cooperation with SMBC GMO PAYMENT, Inc.

- A communication application that replaces phone calls, mailings, and bulletin boards for property management companies and tenants, and property management companies and owners.
- The App for owners can send a lump sum of the income and expenditure report and send a repair estimate, etc.
- In App for occupants, facilities can be communicated using photographs and videos, and lump-sum payments and applications for withdrawal can also be made.



You can register for
direct deposit over the Internet.



Quickly

Complete
account transfer
registration
smartly.



Accurate

No need for
a seal or to fill
out a paper
contract.



Safety

Security is
also assured.



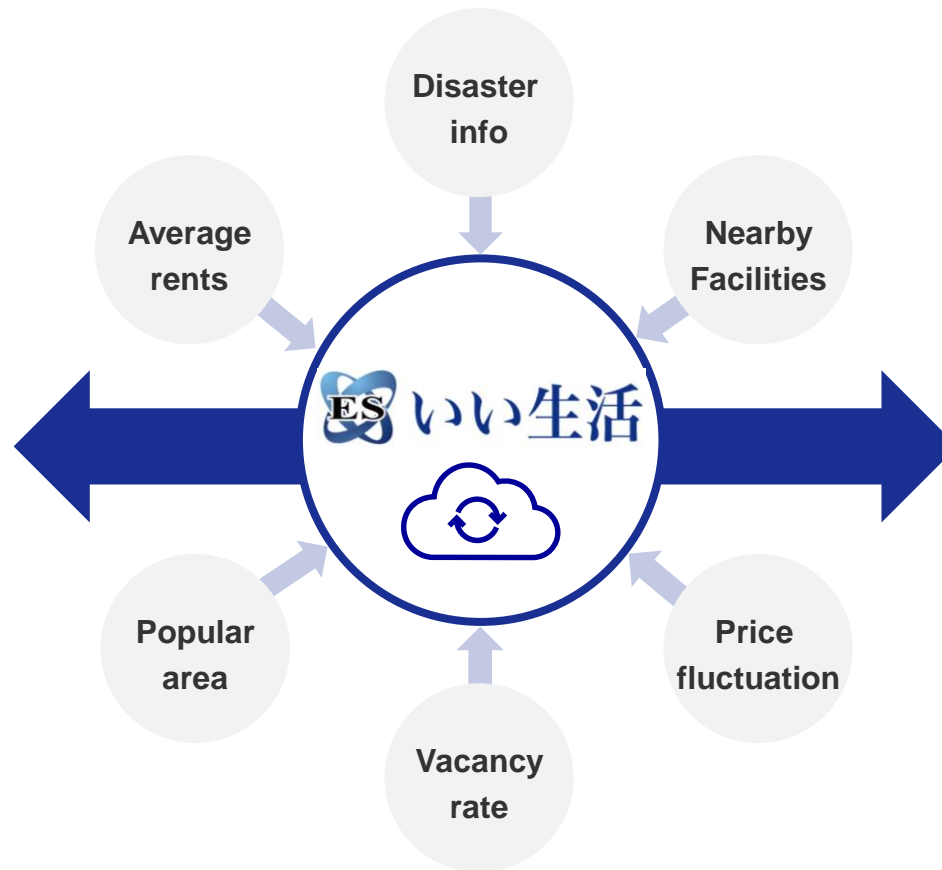
produced by e-Seikatsu Leading company in real estate business cloud and SaaS

- In cooperation with SMBC Finance Service, we developed a service that allows us to complete the online registration of rent, parking lots, and other account transfers. We also promote DX of the collection of payments by the management company.
- Entry and seal impression on the transfer request form is unnecessary, and registration is completed smoothly online. Support customer settlement.

End users



- Procedures for finding housing will become easier and convenient, with application for moving in with smartphones
- Users can look for housing freely and smartly, by using Online Preview
- Transformation of the housing market with digital technology



Real estate companies



- To support the development of a management structure with an effective BCP that can adapt to New Normal in the post-pandemic era
- By streamlining back-office operations, more focus will be placed on the support for their customers such as occupants and owners.
- To support decision making and designing managerial strategies based on collected data and facts.

- To develop a **cloud based data platform** to collect all kinds of data on real estate via cloud and SaaS services for supporting business operations.
- To offer various digital technology-based services to users and real estate companies, **to promote the digital transformation (DX) of the entire real estate market**, and to improve the satisfaction level of all stakeholders.

In order to provide safe and reliable services and develop our business, we have obtained various certifications.

Health & Productivity Management Outstanding Organizations 2021
(Large Enterprise Category)



The company was certified as a "Health & Productivity Management Outstanding Organizations 2021 (Large Enterprise Category)" by the Ministry of Economy, Trade and Industry, the Ministry of Health, Labour and Welfare, and the Nippon Kenko Kaigi.

DX Certified Business Operators



We obtained certification under the DX certification system established by the Ministry of Economy, Trade and Industry.

Partnership Construction Declaration



We endorse the Declaration on the Establishment of Partnerships issued by the Small and Medium Enterprise Agency.

ISMS and ITSMS



ISMS (ISO27001) International Standard for Information Security.
International standard for ISMS (ISO 27017) cloud security.
ITSMS (ISO 20000) International standard for IT service management.

Security of cloud services Information Disclosure Certification System for Reliability





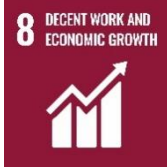






"ES e-Bukken One" has obtained certification under the "Information Disclosure Certification System for the Safety and Reliability of Cloud Services" as a cloud service for which information is appropriately disclosed based on guidelines published by the Ministry of Internal Affairs and Communications.

(Note) Health & Productivity Management Outstanding Organizations = The award system to honor Corporations such as large enterprises and SMEs that implement particularly good health management based on initiatives tailored to local health issues and health promotion initiatives promoted by the Nippon Kenko Kaigi.

(Note) DX Certified Business Operators = Based on the Act on Promotion of Information Processing, DX-certified businesses have already established visions, strategies, and systems to implement DX (DX-Ready). A system approved by the Minister of Economy, Trade and Industry.

(Note) Partnership Declaration = Enterprises of all sizes and sizes in the position of "orderer" declare "coexistence and co-prosperity of the entire supply chain and new partnerships (inter-enterprise partnerships, IT implementations support, matching specialists and green procurement, etc.,)" and "compliance with promotion standards", regardless of the size of the enterprise..

I We believe business is the greatest platform to achieve SDGs. Our materiality is as follows.

Materiality of e-Seikatsu	Related goals
<p>Creating of personnel who would trigger changes</p> <ul style="list-style-type: none"> • Creation of advanced IT personnel • Promotion of new workstyles • To provide a wide range of personnel with opportunities to flourish 	  
<p>Offering innovative, high-quality services that would bring added value to society</p> <ul style="list-style-type: none"> • Creation of services with high added social value • Continuous improvement in quality • Emphasis on information security 	 
<p>Improving the residential environment through business</p> <ul style="list-style-type: none"> • Formation of the appropriate real estate market by adopting IT • To secure the appropriate accessibility to the market for all people by rationalizing the market • To contribute to the development of the real estate market as a base for supporting people and society in cooperation with stakeholders 	
<p>Building an environmentally-friendly, affluent, sustainable society with IT and DX</p> <ul style="list-style-type: none"> • To execute business operations with low environmental burdens • To contribute to the online market and the environmentally-friendly real estate industry in cooperation with stakeholders • To contribute to the sound development of local communities in cooperation with stakeholders throughout Japan 	  

*“SDGs” stands for Sustainable Development Goals. International goals for realizing a sustainable, better world by 2030, adopted at the UN Summit in Sep. 2015. Composed of 17 goals and 169 targets.

The Integrated Report 2021 has been published to help you to understand our long-term efforts to increase corporate value and the process of realizing both social and economic value.

Integrated Report 2021



The Report is based on "Guidance for Collaborative Value Creation". This section presents the most important information, including financial and non-financial information.

The Integrated Report 2021 can be downloaded from all of the following URLs.

<https://www2.tse.or.jp/disc/37960/140120211014410881.pdf> (only available in Japanese)

■ We have already announced our approach to the Corporate Governance Code 2021 by disclosing "comply or explain" to all 83 principles.

- Section 1: Securing the Rights and Equal Treatment of Shareholders
- Section 2: Appropriate Cooperation with Stakeholders Other Than Shareholders
- Section 3: Ensuring Appropriate Information Disclosure and Transparency
- Section 4: Responsibilities of the Board
- Section 5: Dialogue with Shareholders



(Scheduled to be listed on the TSE Standard Market from April 4, 2022)

Our Corporate Governance Code Initiatives can be downloaded from the following URL.

<https://www.e-seikatsu.info/aboutUs/pdf/corporateGovernance.pdf> (only available in Japanese)

Established : January 21, 2000

Paid-in capital : 628,411,540 yen (As of the end of December 2021)

Listing : Second Section of the Tokyo Stock Exchange (Code: 3796)

Relationship banks : MUFG Bank, Ltd., Mizuho Bank, Ltd., Resona Bank, Ltd., Sumitomo Mitsui Banking Corporation, Sumitomo Mitsui Trust Bank, Limited, Mitsubishi UFJ Trust and Banking Corporation

of employees : 186 (As of the end of December 2021)

Governance System : Company with Audit Committee

Officers :	Chairman	Kiyotaka Nakamura	Outside Director (Independent Director), Full-time Audit and Supervisory Committee Member	Akira Hirano
	President, Representative Director & CEO	Zenichi Maeno	Outside Director (Independent Director), Audit and Supervisory Committee Member	Masahito Omachi
	Representative Director & CFO	Hiroyuki Shiokawa	Outside Director (Independent Director), Audit and Supervisory Committee Member	Haruo Narimoto
	Representative Director & COO	Hiroyoshi Kitazawa		
	Managing Director, CTO	Akira Matsuzaki		

Audit Corporation : Kisaragi Audit Corporation

Offices :	Headquarters	〒106-0047	2-32, Minamiazabu 5-chome, Minato-ku, Tokyo
	Osaka office	〒530-0011	4-20, Ofukacho, Kita-ku, Osaka-shi, Osaka
	Fukuoka office	〒812-0011	25-21, Hakataeki Mae 3-chome, Hakata-ku, Fukuoka-shi, Fukuoka
	Nagoya office	〒450-6419	28-12, Meieki 3-chome, Nakamura-ku, Nagoya-shi, Aichi



Technology × Real Estate Field

e-Seikatsu is a “Real estate tech” company
that aims to realize a better real estate market by technology.

To subscribe to “IR News Mail,” which will inform you of a variety of IR info on our company, access the following URL.
https://www.e-seikatsu.info/IR/irNewsMail/irNewsMail_inquiry.html (only available in Japanese)

- The material and information provided through this presentation are intended for helping you understand our group's management policy and financial information, and not for encouraging you to purchase or sell the shares of our company for investment.
- We are careful when handling information mentioned herein, but we will not guarantee its accuracy, recency, usefulness, or the like. If any information mentioned herein includes an error, data falsified by a third party or the like, our company will not assume any responsibility for damage caused by said matter.
- The information mentioned herein includes our current plans, strategies, and outlooks. They are based on the analysis of currently available information and the judgment of employers, including potential risks and uncertainties. The forecast may be different from actual results, due to the changes in the business environment, etc. The future outlook will not be revised or updated according to the facts after the date of announcement, etc.