March 12, 2022

Name of the Company: PILOT Corporation

Representative: Shu Itoh,

President and Representative Director

(Securities Code: 7846; 1st Section of TSE)

Contact: Kazuhiko Yokoyama

Director, General Manager of General Affairs

Department

(TEL: +81-3-3538-3700)

Notice Concerning Partial Amendment of "Notice of Convocation of the 20th (FY2021) Annual General Meeting of Shareholders"

As there are sections requiring amendment in the "Notice of Convocation of the 20th (FY2021) Annual General Meeting of Shareholders," which was sent on March 11, 2022, PILOT Corporation apologizes and makes amendments as follows.

Amended sections are presented with <u>underlines</u>.

[Amended section]

20 page of Notice of Convocation

Part of skill matrix

(Before amendment)

Name	Positions in the Company (Planned)	Sales and marketing	Inter- national business	Human resource strategy	Manufacturing and technology development	Finance and accoun- ting	Legal, regulatory, and risk manage- ment	Manage- ment experi- ence	IT and digital	ESG and sustainability
Naoki Soramoto	Director (Audit & Supervisory Committee Member)	0					0	0	0	
Masanobu Muramatsu	Outside Director (Audit & Supervisory Committee Member)		0			0	0			0

(After amendment)

Name	Positions in the Company (Planned)	Sales and marketing	Inter- national business	Human resource strategy	Manufacturing and technology development	l and	Legal, regulatory, and risk manage- ment	Manage- ment experi- ence	IT and digital	ESG and sustaina- bility
Naoki Soramoto	Director (Audit & Supervisory Committee Member)	0					0	0	_	
Masanobu Muramatsu	Outside Director (Audit & Supervisory Committee Member)		0			0	0			_