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Information Services International-Dentsu, Ltd.  
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### Matters Concerning Controlling Shareholders, Etc.

Information Services International-Dentsu, Ltd. (ISID) hereby announces that, with regard to Dentsu Group Inc. which is a parent company of ISID, the matters concerning controlling shareholders, etc. are as described below.

#### 1. Trade name, etc. of the parent company, controlling shareholder (excluding the parent company), other affiliated company or parent company of other affiliated company

(As of December 31, 2021)

Name	Attribute	Ownership of voting rights (%)			Stock exchanges on which shares are listed
		Direct	Indirect	Total	
Dentsu Group Inc.	Parent company	61.8%	0.0%	61.8%	1st Section of Tokyo Stock Exchange, Inc.

#### 2. Position of the listed company within the corporate group associated with the parent company and other relationships between the listed company and the parent company

Dentsu Group Inc. is the parent company of ISID and holds 61.8% of the latter's voting rights.

ISID is a major information service provider included in the parent company's corporate group. It builds, maintains, and operates information systems for the parent company and its group companies, while also performing collaborative operations as a business partner.

Sales to the parent company and its group companies accounted for 21.4% of ISID's consolidated net sales for FY2021 (from January 1, 2021 to December 31, 2021). The terms and conditions of these transactions are determined in the same manner as those of general transactions, with ISID considering factors including market prices and total cost of goods sold. In addition, the parent company has introduced a fund pooling system to improve fund efficiency, and ISID had deposited ¥46,272 million yen into this pool as of December 31, 2021. The interest rate associated with these funds is determined based on the same factors considered when deciding upon terms and conditions for general transactions, with market interest rates serving as an additional reference.

With regard to personnel relationships between directors of ISID, Dentsu Group Inc., and the latter's group companies, one individual who concurrently holds office as an executive officer at both Dentsu Inc. and Dentsu Japan Network (an in-house company of Dentsu Group Inc. to oversee and support the Dentsu Group's overall domestic operations), is simultaneously serving as a director at ISID. This director has a wealth of experience and knowledge regarding corporate business innovation and digital transformation support, and ISID expects him or her to provide useful suggestions and other forms of support to its management while facilitating collaboration between ISID, its parent company, and the latter's group companies. Additionally, ISID has accepted 7 employees on loan from the parent company and its group companies.

The Board of Directors is composed of six directors, including three independent outside directors. The percentage of independent outside directors on the Board of Directors is half. In addition, there are no particular restrictions on ISID's significant financial and business policies between the parent company and ISID, such as approvals in conducting business activities. ISID makes business activities and

management decisions based on its own management judgment, and ISID believes that a certain degree of independence from the parent company is ensured.

In addition, ISID will proceed with deliberations to increase the ratio of independent outside directors to a majority by the end of March 2023.

### **3. Matters concerning transactions with controlling shareholder, etc.**

Please see the section entitled “Related Party Transactions” (関連当事者との取引) on page 39 of ISID’s “Consolidated Financial Results for the Fiscal Year Ended December 31, 2021” (released on February 9, 2022; available in Japanese only).

### **4. Status of implementation of measures to protect minority shareholders in transactions, etc. with controlling shareholders**

When conducting transactions with the parent company, ISID ensures that interest rates for fund transactions are determined in the same manner as terms and conditions for general transactions, with market interest rates serving as an additional reference.

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