

Securities Code: 4523

FY 2021 (Ended March 31, 2022) Full Year Financial Results

Reference Data

May 13, 2022

Eisai Co., Ltd.

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Forward-Looking Statements and Risk Factors

Materials and information provided in this announcement include current forecasts, targets, evaluations, estimates, assumptions that are accompanied by risks, and other matters that are based on uncertain factors. Accordingly, it is possible that actual results will deviate significantly from forecasts, etc., due to changes to a variety of factors. These risks and uncertainties include general industry and market conditions, fluctuation of interest rates and currency exchange rates, and other aspects of economic conditions in Japan and internationally.

Risks and uncertainties that could cause significant fluctuations in the results of the Group or have a material effect on investment decisions are as follows. However, these do not cover all of the risks and uncertainties faced by the Group, and it is possible that they will be affected in the future by other factors that cannot be foreseen, or are not deemed to be important, at this point in time.

These are judgments as of the time of the announcement, and statements in the text regarding the future are not guarantees that they will occur or be achieved.

Risks factors include risks related to management based on the Corporate Philosophy, risks related to maximizing the value of next-generation Alzheimer's Disease treatments, risks related to maximizing the value of Lenvima, risks related to partnership model, risks related to digital transformation, risks related to new drug development, risks related to side effects, risks related to product quality and stable supply, risks related to intellectual property, risks related to litigations, risks related to data reliability, risks related to trend to contain medical costs, risks related to succession, risks related to acquiring and developing human resources, risks related to information security, risks related to COVID-19, risks related to climate change, risks related to impairment of goodwill and intangible assets.

This English presentation was translated from the original Japanese version. In the event of any inconsistency between the statements in the two versions, the statements in the Japanese version shall prevail.

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Currency Exchange Rates

		US (USD/JPY)	EU (EUR/JPY)	UK (GBP/JPY)	China (RMB/JPY)
E)(0040	Yearly Average Rate	108.73	120.81	138.24	15.60
FY 2019	Year End Rate	108.83	119.55	133.32	15.31
FY 2020	Yearly Average Rate	106.06	123.70	138.68	15.67
FT 2020	Year End Rate	110.71	129.80	152.23	16.84
FY 2021	Yearly Average Rate	112.37	130.56	153.55	17.51
FT 2021	Year End Rate	122.39	136.70	160.89	19.26
FY 2022	Forecast Rate	125.00	130.00	151.50	19.00

* Eisai Co., Ltd. ("the Company") discloses its consolidated financial statements in accordance with the International Financial Reporting Standards (IFRS).

* The Eisai Group's ("the Group") business is comprised of pharmaceutical business and other business. The pharmaceutical business is organized into the following six reporting segments in this report: Japan, Americas (North America), China, EMEA (Europe, the Middle East, Africa, Russia, and Oceania), Asia and Latin America (primarily South Korea, Taiwan, Hong Kong, India, ASEAN, Central and South America), and OTC and others (Japan).

* All amounts are rounded to the nearest specified unit.

* As described on pages 30 - 31 of Conslidated Financial, Supplemental Materials, the figures for FY2020 have been revised for retroactive application due to changes in accounting policies.

1. Consolidated Statement of Income

		FY 2020 FY 2021					(billions of yen) FY 2022	
							FY 2 Full year	
	Full year	Ratio (%)	Full year	Ratio (%)	YOY (%)	Diff.	forecast	Ratio (%)
Revenue	645.9	100.0	756.2	100.0	117.1	110.3	700.0	100.0
Cost of sales	161.3	25.0	174.8	23.1	108.4	13.5	160.5	22.9
Gross profit	484.6	75.0	581.4	76.9	120.0	96.8	539.5	77.1
Selling, general and administrative expenses	281.6	43.6	366.4	48.5	130.1	84.8	339.0	48.4
Selling expenses	116.6	18.1	190.4	25.2	163.2	73.8	-	—
Personnel expenses	90.6	14.0	101.3	13.4	111.8	10.7	-	—
Administrative and other expenses	74.4	11.5	74.8	9.9	100.4	0.3	-	—
Research and development expenses	150.3	23.3	171.7	22.7	114.2	21.4	159.0	22.7
Other income	1.5	0.2	14.6	1.9	1009.8	13.2	13.5	1.9
Other expenses	2.6	0.4	4.1	0.5	157.3	1.5	-	—
Operating profit	51.5	8.0	53.7	7.1	104.3	2.2	55.0	7.9
Financial income	2.1	0.3	2.4	0.3	111.9	0.3	—	—
Financial costs	1.4	0.2	1.7	0.2	124.4	0.3	-	—
Profit before income taxes	52.3	8.1	54.5	7.2	104.1	2.2	55.5	7.9
Income taxes	10.0	1.5	8.7	1.2	87.5	(1.2)	-	—
Profit for the year	42.3	6.5	45.7	6.0	108.1	3.4	46.5	6.6
Profit for the year attributable to								
Owners of the parent	41.9	6.5	48.0	6.3	114.3	6.0	45.5	6.5
Non-controlling interests	0.4	0.1	(2.2)	(0.3)		(2.6)	_	—
Comprehensive income for the year	70.9	11.0	90.8	12.0	128.1	19.9		
Earnings per share (EPS, yen)	146	6.34	167	.27			158	.85
Dividend per share (DPS, yen)	16	0.0	16	0.0			160	0.0
Return on equity (ROE, %)	6	.1	6.	.6			6.	1
Dividends on equity ratio (DOE, %)	6	.6	6.	.3			6.	1
Overseas revenue ratio (%)	59	.2	67	.8				

* Full year forecast for other income has had other expenses deducted from it.

* EPS: Earnings Per Share attributable to owners of the parent (basic).

Notes Revenue Continuous growth of the anticancer agent Lenvima: 192.3 billion yen (previous fiscal year: 133.9 billion yen) Receipt of an upfront payment from Bristol Myers Squibb under strategic collaboration for antibody drug conjugate MORAb-202: 49.6 billion yen Recording of sales milestone payments from Merck & Co., Inc., Rahway, NJ, USA: 69.2 billion yen (achieved 1.4 billion U.S. dollars for CY2021: 34.5 billion yen, achieved 1.5 billion U.S. dollars for FY2021: 34.7 billion yen) (previous fiscal year: 20.7 billion yen) Cost of Sales Recording of impairment losses ralated to sales rights of Alzheimer's disease treatment ADUHELM (aducanumab): 8.0 billion yen Selling, general and administrative expenses Recording of expenses regarding shared profit of Lenvima paid to Merck & Co., Inc., Rahway, NJ, USA: 90.7 billion yen (previous fiscal year: 60.2 billion yen) Recording of cost related to ADUHELM: 57.4 billion yen (previous fiscal year: 20.4 billion yen) including the cost of 28.8 billion yen associated with the revision of the demand forecast Increase due to aggressive resource investment in projects including anti amyloid-beta protofibril antibody Research and development expenses lecanemab and Lenvima Control of the expenses through the partnership model (partner's burden: 68.6 billion yen (previous fiscal year: 58.1 billion yen)) including recording of reversal of 11.2 billion yen as regulatory milestone payments from Merck & Co., Inc., Rahway, NJ, USA due to approval of Lenvima for use in the treatment of renal cell carcinoma Recording of impairment losses and returning of subsidies received due to revaluation of the R&D pipeline of EA Pharma Co., Ltd., a consolidated subsidiary Other income Recording of profit from divestiture of rights for antiepileptic agent Zonegran in Europe, the Middle East, Russia and Australia Profit for the year attributable to Non-controlling interests A yearly losses in EA Pharma Co., Ltd. in which the Company holds 60% of the voting rights Revenue: +34.81 billion yen, operating profit: +3.73 billion yen Exchange rate effects Exchange rate sensitivity Revenue (U.S. dollars: -2.61 billion yen, Euro: -0.30 billion yen, U.K. pounds: -0.06 billion yen, (annual effect of 1 yen appreciation in currency value) Chinese renminbi: -6.09 billion yen) Operating profit (U.S. dollars: +0.59 billion yen, Euro: -0.31 billion yen, U.K. pounds: +0.10 billion yen, Chinese renminbi: -4.05 billion yen)

2. Segment Information

1) Revenue by Reporting Segment

1) Revenue by Reporting Segment				(billions of yen)	
	FY 2020		FY 2021		
	Full year	Full year	YOY (%)	CER YOY (%)	
Pharmaceutical Business Total	586.1	626.3	106.9	102.3	
Japan pharmaceutical business	231.9	214.0	92.3	92.3	
Americas pharmaceutical business	142.8	172.0	120.5	113.7	
United States	140.9	169.5	120.3	113.6	
China pharmaceutical business	85.1	106.4	125.1	112.1	
EMEA pharmaceutical business	55.2	59.3	107.4	101.4	
Asia and Latin America pharmaceutical business	45.9	50.6	110.3	104.6	
OTC and others	25.2	23.8	94.7	94.7	
Other business	59.9	129.9	217.0	203.6	
Consolidated revenue	645.9	756.2	117.1	111.7	

* Indicates revenue from external customers.

* CER=Constant Exchange Rates

2) Profit by Reporting Segment

2) Profit by Reporting Segment				(billions of yen)	
	FY2020		FY 2021		
	Full year	Full year	YOY (%)	CER YOY (%)	
Pharmaceutical Business Total	238.4	262.3	110.0	103.8	
Japan pharmaceutical business	83.9	61.2	73.0	73.0	
Americas pharmaceutical business	64.7	79.2	122.5	116.5	
China pharmaceutical business	40.4	55.4	137.3	118.8	
EMEA pharmaceutical business	25.7	40.9	159.3	151.2	
Asia and Latin America pharmaceutical business	18.6	20.8	111.6	103.5	
OTC and others	5.1	4.7	92.7	92.7	
Other business	51.5	121.6	236.3	227.9	
Research and development expenses	(150.3)	(171.7)	114.2	107.3	
Group headquarters' management costs and other expenses $^{\#}$	(88.0)	(158.5)	180.1	174.3	
Consolidated operating profit	51.5	53.7	104.3	97.1	

* CER=Constant Exchange Rates

[#] Includes the amount of profits and expenses shared under strategic collaborations with partners.

3. Financial Result by Reporting Segment

1) Japan pharmaceutical business

			(billions of yen
	FY2020	FY 2	2021
	Full year	Full year	YOY (%)
Revenue	231.9	214.0	92.3
Segment profit	83.9	61.2	73.0
Japan prescription medicines - revenue from major produc	cts		
Fully human anti-TNF-α monoclonal antibody Humira	52.0	50.6	97.5
Insomnia treatment Dayvigo	2.0	12.7	639.5
Peripheral neuropathy treatment Methycobal	12.4	10.8	86.9
Anticancer agent Lenvima	12.2	10.3	84.9
Anticancer agent Halaven	8.5	8.3	98.3
Antirheumatic agent Careram	7.8	7.8	100.2
Proton pump inhibitor Pariet [#]	7.9	7.1	90.2
Alzheimer's disease / Dementia with Lewy bodies treatment Aricept	9.3	6.9	74.1
Insomnia treatment Lunesta	13.9	6.9	49.2
Elemental diet Elental [#]	6.6	6.8	102.9
Chronic constipation treatment Goofice [#]	5.0	6.1	123.0
Pain treatment (neuropathic pain, fibromyalgia) Lyrica	21.5	5.7	26.6
Antiepileptic agent Fycompa	5.1	5.4	105.2

* The revenue for Pariet includes the revenue for triple formulation packs for Helicobacter pylori eradication, Rabecure Pack 400/800 and Rabefine Pack.

* Co-promotion revenue has been booked as revenue for Lyrica.

EA Pharma product

2) Americas pharmaceutical business (North America)

2) Americas pharmaceutica	Υ.	,		(billions of yen
		FY 2020	FY 20)21
		Full year	Full year	YOY (%)
Revenue		142.8	172.0	120.5 <113.7
United States		140.9	169.5	120.3 <113.6
Segment profit		64.7	79.2	122.5 <116.5
Americas - revenue from major pr	oducts			
Anticancer agent Lenvima		81.0	116.5	143.8 <135.7
United States	[Millions USD]	80.1 [756]	115.5 [1,028]	144.1 <136.0
Antiepileptic agent Fycompa		12.2	14.6	119.4 <112.5
United States	[Millions USD]	11.8 [111]	14.1 [125]	119.7 <113.0
Anticancer agent Halaven		12.6	14.3	113.5 <107.0
United States	[Millions USD]	12.3 [116]	14.0 [125]	113.7 <107.4
Antiepileptic agent Banzel		18.9	7.0	36.9 <34.7
United States	[Millions USD]	18.7 [176]	6.7 [60]	35.9 <33.8
Insomnia Treatment Dayvigo		1.1	3.7	321.0 <301.1
United States	[Millions USD]	1.1 [10]	3.2 [29]	295.9 <279.3

* YOY percentage: figures shown in angle brackets "< >" exclude the effects of foreign exchange fluctuations.

3) China pharmaceutical business

				(billions of yen)
		FY 2020	FY 2	021
		Full year	Full year	YOY (%)
Revenue		85.1	106.4	125.1 <112.1>
Segment profit		40.4	55.4	137.3 <118.8>
China - revenue from major products				
Anticancer agent	[Millions RMB]	18.5	35.0	189.6
Lenvima		[1,178]	[1,998]	<169.7>
Peripheral neuropathy treatment	[Millions RMB]	17.5	12.5	71.4
Methycobal		[1,116]	[713]	<63.9>
Liver disease / Allergic disease agents	[Millions RMB]	10.1	9.5	94.1
Stronger Neo-Minophagen C and Glycyron Tablets		[643]	[541]	<84.2>
Proton pump inhibitor	[Millions RMB]	6.7	8.9	132.5
Pariet		[430]	[509]	<118.5>
Alzheimer's disease treatment	[Millions RMB]	5.8	5.2	89.7
Aricept		[367]	[295]	<80.3>
Anticancer agent	[Millions RMB]	1.6	1.5	96.8
Halaven		[100]	[87]	<86.6>
Antiepileptic agent	[Millions RMB]	0.5	1.1	238.8
Fycompa		[30]	[64]	<213.7>

* YOY percentage: figures shown in angle brackets "< >" exclude the effects of foreign exchange fluctuations.

4) EMEA pharmaceutical business (Europe, the Middle East, Africa, Russia and Oceania)

			(billions of yen)	
	FY 2020	FY 2	2021	
	Full year	Full year	YOY (%)	
Revenue	55.2	59.3	107.4 <101.4>	
Segment profit	25.7	40.9	159.3 <151.2>	
EMEA - revenue from major products				
Anticancer agent Lenvima/Kisplyx	15.8	21.8	137.6 <129.6>	
Anticancer agent Halaven	12.4	12.8	103.8 <97.9>	
Antiepileptic agent Fycompa	7.6	9.2	121.1 <114.1>	
Antiepileptic agent Inovelon	2.5	2.7	107.7 <100.8>	

* YOY percentage: figures shown in angle brackets "< >" exclude the effects of foreign exchange fluctuations.

5) Asia and Latin America pharmaceutical business

			(billions of yen)	
	FY 2020	FY 2	021	
	Full year	Full year	YOY (%)	
Revenue	45.9	50.6	110.3 <104.6>	
Segment profit	18.6	20.8	111.6 <103.5>	
Asia and Latin America - revenue from major products	S			
Alzheimer's disease / Dementia with Lewy bodies treatment Aricept	10.9	11.9	110.1 <104.3>	
Anticancer agent Lenvima	6.5	8.8	135.4 <126.6>	
Fully human anti-TNF-α monoclonal antibody Humira	8.5	7.5	88.1 <83.7>	
Proton pump inhibitor Pariet	4.0	4.2	103.2 <98.2>	
Peripheral neuropathy treatment Methycobal	3.0	3.6	119.8 <114.0>	
Anticancer agent Halaven	2.6	2.4	92.9 <86.4>	
Antiepileptic agent Fycompa	1.3	1.5	117.0 <110.2>	

* YOY percentage: figures shown in angle brackets "< >" exclude the effects of foreign exchange fluctuations.

* Indication of Aricept for the treatment of dementia with Lewy bodies is approved only in Japan, the Philippines and Thailand.

6) OTC and Others (Japan)

			(billions of yen)	
	FY 2020	FY 2021		
	Full year	Full year	YOY (%)	
Revenue	25.2	23.8	94.7	
Segment profit	5.1	4.7	92.7	
OTC and others, revenue from major products				
Vitamin B2 preparation, "Chocola BB Plus," etc. Chocola BB Group	13.4	14.3	106.4	

4. Revenue from Major Products

1) Neurology Products

(billions of yen)

,	FY 2020	FY 2	021
	Full year	Full year	YOY (%)
Neurology Products Total	161.4	135.6	84.0 <80.6>
Fycompa (Antiepileptic agent)	26.7	31.9	119.2 <113.2>
Japan	5.1	5.4	105.2
Americas	12.2	14.6	119.4 <112.5>
China	0.5	1.1	238.8 <213.7>
EMEA	7.6	9.2	121.1 <114.1>
Asia and Latin America	1.3	1.5	117.0 <110.2>
Methycobal (Peripheral neuropathy treatment)	34.2	28.1	82.3 <78.0>
Japan	12.4	10.8	86.9
China	17.5	12.5	71.4 <63.9>
Asia and Latin America	3.0	3.6	119.8 <114.0>
Aricept (Alzheimer's disease / Dementia with Lewy bodies treatment)	26.3	24.4	92.8 <88.3>
Japan	9.3	6.9	74.1
China	5.8	5.2	89.7 <80.3>
Asia and Latin America	10.9	11.9	110.1 <104.3>
Dayvigo (Insomnia treatment)	3.1	16.4	525.2 <517.9>
Japan	2.0	12.7	639.5
Americas	1.1	3.7	321.0 <301.1>
Inovelon/Banzel (Antiepileptic agent)	22.0	10.3	46.8 <44.2>
Americas	18.9	7.0	36.9 <34.7>
EMEA	2.5	2.7	107.7 <100.8>
Lunesta (Insomnia treatment) - Japan	13.9	6.9	49.2
Lyrica (Pain treatment [neuropathic pain, fibromyalgia]) - Japan	21.5	5.7	26.6
Other	13.6	11.9	87.1 <84.2>

* YOY percentage: figures shown in angle brackets "< >" exclude the effects of foreign exchange fluctuations.

* Indication of Aricept for the treatment of dementia with Lewy bodies is approved only in Japan, the Philippines and Thailand.

 * Co-promotion revenue has been booked as revenue for Lyrica.

2) Oncology Products

(billions of yen)

	FY 2020	FY 2	021	
	Full year	Full year	YOY (%)	
Oncology Products Total	183.3	238.5	130.1 <122.2>	
Lenvima/Kisplyx (Anticancer agent)	133.9	192.3	143.6 <134.6>	
Japan	12.2	10.3	84.9	
Americas	81.0	116.5	143.8 <135.7>	
China	18.5	35.0	189.6 <169.7>	
EMEA	15.8	21.8	137.6 <129.6>	
Asia and Latin America	6.5	8.8	135.4 <126.6>	
Halaven (Anticancer agent)	37.6	39.4	104.8 <99.8>	
Japan	8.5	8.3	98.3	
Americas	12.6	14.3	113.5 <107.0>	
China	1.6	1.5	96.8 <86.6>	
EMEA	12.4	12.8	103.8 <97.9>	
Asia and Latin America	2.6	2.4	92.9 <86.4>	
Other	11.8	6.8	57.8 <53.3>	

* YOY percentage: figures shown in angle brackets "< >" exclude the effects of foreign exchange fluctuations.

5. Revenue Forecast by Reporting Segment (FY 2022)

			FY 2021	FY 202	22
			Full year	Full year forecast	YOY (%)
Japan (P	Prescription Medicine	es)	214.0	201.0	93.
	Fully human anti-TNF-α mono Humira	oclonal antibody	50.6	41.5	81.
	Insomnia treatment Dayvigo		12.7	18.0	141.
	Anticancer agent Lenvima		10.3	13.5	130.
	Peripheral neuropathy treatment Methycobal	ent	10.8	9.0	83
	Anticancer agent Halaven		8.3	8.5	102
	Chronic constipation treatmer Goofice [#]	ıt	6.1	7.0	114
	Antiepilepsy agent Fycompa		5.4	6.5	120
	Elemental diet Elental [#]		6.8	6.5	95
	Proton pump inhibitor Pariet [#]		7.1	6.0	84
	Chronic constipation treatmer Movicol [#]	ıt	4.9	5.5	112
Americas			172.0	198.5	115
	States		169.5	195.5	115
China			108.4	97.5	89
EMEA			59.3	59.5	100
	Latin America		48.6	45.5	93
OIC and	I others (Japan) Vitamin B2 preparation, "Choo	colo PP Divo " oto	23.8	24.5	102
	Chocola BB Group		14.3	14.5	101
Other			129.9	73.5	56
	lated revenue		756.2	700.0	92
Glob	bal revenue from major	products	400.0		
	Lenvima/Kisplyx		192.3	218.0	113
		Japan	10.3	13.5	130 124
		Americas China	116.5 35.8	145.5 23.5	65
		EMEA	21.8	25.5	121
		Asia and Latin America	7.9	9.0	121
	Halaven		39.4	38.0	96
	Tididveri	Japan	8.3	8.5	90 102
		•		11.5	80
		Americae		1	00
		Americas	14.3		125
		China	1.6	2.0	125
		China EMEA	1.6 12.8	2.0 13.0	101
	Evcompo	China	1.6 12.8 2.3	2.0 13.0 3.0	101 129
	Fycompa	China EMEA Asia and Latin America	1.6 12.8 2.3 31.9	2.0 13.0 3.0 37.5	101 129 117
	Fycompa	China EMEA Asia and Latin America Japan	1.6 12.8 2.3 31.9 5.4	2.0 13.0 3.0 37.5 6.5	101 129 117 120
	Fycompa	China EMEA Asia and Latin America Japan Americas	1.6 12.8 2.3 31.9 5.4 14.6	2.0 13.0 3.0 37.5 6.5 17.5	101 129 117 120 119
	Fycompa	China EMEA Asia and Latin America Japan Americas China	1.6 12.8 2.3 31.9 5.4 14.6 1.2	2.0 13.0 3.0 37.5 6.5 17.5 2.0	101 129 117 120 119 119 168
	Fycompa	China EMEA Asia and Latin America Japan Americas China EMEA	1.6 12.8 2.3 31.9 5.4 14.6 1.2 9.2	2.0 13.0 3.0 37.5 6.5 17.5 2.0 10.0	101 129 117 120 119 168 108
		China EMEA Asia and Latin America Japan Americas China	1.6 12.8 2.3 31.9 5.4 14.6 1.2 9.2 1.5	2.0 13.0 3.0 37.5 6.5 17.5 2.0 10.0 1.5	101 129 117 120 119 168 108 103
	Fycompa Dayvigo	China EMEA Asia and Latin America Japan Americas China EMEA	1.6 12.8 2.3 31.9 5.4 14.6 1.2 9.2	2.0 13.0 3.0 37.5 6.5 17.5 2.0 10.0	101 129 117 120 119 168 108

EA Pharma product

* From April 1, 2022, Hong Kong was changed from Asia and Latin America pharmaceutical business to China pharmaceutical business. This change has been reflected in the segment information for FY 2021 in this page.

6. Consolidated Statement of Comprehensive Income

(billions of ye								
	FY 2020		FY 2021					
	Full year	Full year	YOY (%)	Diff.				
Profit for the year	42.3	45.7	108.1	3.4				
Other comprehensive income (loss)								
Items that will not be reclassified to profit or loss								
Financial assets measured at fair value through other comprehensive income (loss)	3.2	(0.8)	_	(4.1)				
Remeasurements of defined benefit plans	3.2	(1.1)	—	(4.2)				
Subtotal	6.4	(1.9)	—	(8.3)				
Items that may be reclassified subsequently to profit or loss								
Exchange differences on translation of foreign operations	22.0	46.9	212.9	24.9				
Cash flow hedges	0.1	0.1	55.7	(0.1)				
Subtotal	22.1	47.0	212.1	24.8				
Total other comprehensive income (loss), net of tax	28.5	45.1	157.8	16.5				
Comprehensive income (loss) for the year	70.9	90.8	128.1	19.9				
Comprehensive income (loss) for the year attributable to								
Owners of the parent	70.4	93.0	132.1	22.6				
Non-controlling interests	0.4	(2.2)	-	(2.7				

7. Consolidated Statement of Cash Flows

	FY 2020	FY 2	2021		
	Full year	Full year	Diff.		
Operating activities					
Profit before income taxes	52.3	54.5	2.2		
Depreciation and amortization	35.8	38.4	2.6		
Impairment losses	0.2	11.4	11.2		
(Increase) decrease in working capital	0.3	34.1	33.9		
Interest and dividends received	1.9	1.9	0.0		
Interest paid	(1.0)	(1.3)	(0.3		
Income taxes paid	(17.9)	(10.6)	7.3		
Income taxes refund	1.1	3.5	2.4		
Other	0.5	(14.3)	(14.8		
Net cash from (used in) operating activities	73.1	117.6	44.5		
Investing activities					
Purchases of property, plant and equipment	(19.1)	(29.0)	(9.9		
Purchases of intangible assets	(18.2)	(11.4)	6.8		
Proceeds from sale of property, plant and equipment and intangible assets	0.0	13.4	13.4		
Net cash outflow on acquisition of subsidiaries	_	(1.2)	(1.2		
Payments on investments in joint ventures	(0.2)	_	0.2		
Purchases of financial assets	(2.6)	(3.1)	(0.5		
Proceeds from sale and redemption of financial assets	3.5	2.5	(1.1		
Subtotal <capital (cash="" basis)="" expenditures=""></capital>	(36.6)	(28.9)	7.8		
Payments of time deposits exceeding three months	(0.0)	(0.0)	0.0		
Proceeds from redemption of time deposits exceeding three months	0.2	0.0	(0.2		
Other	0.4	0.0	(0.3		
Net cash from (used in) investing activities	(36.1)	(28.8)	7.2		
Financing activities					
Proceeds from long-term borrowings	34.9	44.9	10.0		
Repayments of long-term borrowings	(35.0)	(40.0)	(5.0		
Repayments of lease liabilities	(10.0)	(10.3)	(0.3		
Dividends paid	(45.9)	(45.9)	(0.0		
Other	0.0	2.3	2.3		
Net cash from (used in) financing activities	(55.9)	(49.0)	6.9		
Effect of exchange rate change on cash and cash equivalents	13.4	21.1	7.7		
Net increase (decrease) in cash and cash equivalents	(5.5)	60.9	66.4		
Cash and cash equivalents at beginning of year	254.2	248.7	(5.5		
Cash and cash equivalents at end of year	248.7	309.6	60.9		
Free cash flows	36.4	88.7	52.3		

* "Free cash flows" = "Net cash from (used in) operating activities" - "Capital expenditures (cash basis)"

Notes

■Net cash from (used in) operating activities

Receipt of an upfront payment as well as reimbursement for research and development payment from Bristol Myers Squibb under strategic collaboration.

■Net cash from (used in) investing activities

While capital expenditures due to additional investment in research facilities and manufacturing facilities occurred, proceeds from divestiture of rights for Zonegran occurred

Net cash from (used in) financing activities Refinancing of long-term borrowings and payment of dividends

8. Capital Expenditures, Depreciation and Amortization

				(billions of yen)
	FY 2020	FY 2	FY 2022	
	Full year	Full year	Diff.	Full year forecast
Capital expenditures (cash basis)	37.4	40.5	3.1	50.0
Property, plant and equipment	19.1	29.0	9.9	28.5
Intangible assets	18.2	11.4	(6.8)	21.5
Depreciation and amortization	35.8	38.4	2.6	39.5
Property, plant and equipment	19.3	21.8	2.4	22.0
Intangible assets	16.4	16.6	0.2	17.5

9. Consolidated Statement of Financial Position

<Assets>

<assets> (billions of y</assets>									
	FY 2	FY 2020 FY 202		FY 2021					
	March 31, 2021	Ratio (%)	March 31, 2022	Ratio (%)	% change	Diff.			
Assets									
Non-current assets									
Property, plant and equipment	160.9	14.8	169.9	13.7	105.6	9.0			
Goodwill	171.8	15.8	191.8	15.5	111.6	20.0			
Intangible assets	106.4	9.8	95.5	7.7	89.7	(11.0)			
Other financial assets	43.8	4.0	44.0	3.6	100.5	0.2			
Other assets	19.6	1.8	20.9	1.7	106.9	1.4			
Deferred tax assets	67.6	6.2	76.6	6.2	113.4	9.1			
Total non-current assets	570.1	52.4	598.7	48.3	105.0	28.6			
Current assets									
Inventories	85.1	7.8	99.0	8.0	116.3	13.9			
Trade and other receivables	160.3	14.7	207.9	16.8	129.7	47.6			
Other financial assets	0.3	0.0	0.4	0.0	162.0	0.2			
Other assets	23.9	2.2	23.6	1.9	98.6	(0.3)			
Cash and cash equivalents	248.7	22.9	309.6	25.0	124.5	60.9			
Total current assets	518.3	47.6	640.6	51.7	123.6	122.3			
Total assets	1,088.4	100.0	1,239.3	100.0	113.9	150.9			

Notes

 Assets (Trade and other receivables) 	Increase in trade receivables following the recording of a sales milestone payment from Merck & Co., Inc., Rahway, NJ, USA
(Cash and cash equivalents)	Increase due to receipt of an upfront payment as well as reimbursement for research and development payment from Bristol Myers Squibb and the sales milestone payments from Merck & Co., Inc., Rahway, NJ, USA

	FY 2	2020				
	March 31, 2021	Ratio (%)	March 31, 2022	Ratio (%)	% change	Diff.
Equity						
Equity attributable to owners of the parent						
Share capital	45.0	4.1	45.0	3.6	100.0	-
Capital surplus	77.6	7.1	77.6	6.3	100.0	(0.0
Treasury shares	(34.0)	(3.1)	(33.9)	(2.7)	99.7	0.1
Retained earnings	506.4	46.5	506.6	40.9	100.0	0.2
Other components of equity	106.6	9.8	153.6	12.4	144.0	47.0
Total equity attributable to owners of the parent	701.6	64.5	748.8	60.4	106.7	47.2
Non-controlling interests	24.8	2.3	22.7	1.8	91.7	(2.0
Total equity	726.4	66.7	771.5	62.3	106.2	45.2
Liabilities						
Non-current liabilities						
Borrowings	49.9	4.6	94.9	7.7	190.1	45.0
Other financial liabilities	39.8	3.7	39.2	3.2	98.5	(0.6
Provisions	1.4	0.1	1.5	0.1	106.3	0.1
Other liabilities	14.4	1.3	18.4	1.5	127.5	4.0
Deferred tax liabilities	0.5	0.0	0.5	0.0	94.6	(0.0
Total non-current liabilities	106.1	9.7	154.4	12.5	145.6	48.4
Current liabilities						
Borrowings	40.0	3.7	—	—	—	(40.0
Trade and other payables	94.5	8.7	108.1	8.7	114.3	13.5
Other financial liabilities	17.0	1.6	40.9	3.3	240.5	23.9
Income taxes payable	2.5	0.2	6.9	0.6	272.6	4.4
Provisions	17.9	1.6	17.9	1.4	100.6	0.1
Other liabilities	84.1	7.7	139.6	11.3	165.9	55.5
Total current liabilities	256.0	23.5	313.3	25.3	122.4	57.3
Total liabilities	362.1	33.3	467.8	37.7	129.2	105.7
Total equity and liabilities	1,088.4	100.0	1,239.3	100.0	113.9	150.9

<Equity and Liabilities>

(hillions of ven)

 Equity (Other components of equity) 	Increase in exchange differences on translation of foreign operations due to depreciation of yen
 Liabilities (Borrowings - current / non-current) 	Long-term borrowings have been refinanced
(Other financial liabilities - current)	Increase mainly in deposits received (reimbursement for research and development payment from Bristol Myers Squibb)
(Other liabilities - current)	Increase mainly in accrued expenses (cost related to ADUHELM paid to Biogen and shared profit of Lenvima paid to Merck & Co., Inc., Rahway, NJ, USA)

10. Changes in Quarterly Results

1) Income Statement

1) Income Statement	1						(billio	ns of yen)
	FY 2020				FY 2021			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Revenue	165.6	151.5	181.3	147.6	198.9	163.5	203.0	190.9
Cost of sales	38.3	41.4	40.4	41.1	39.2	40.6	44.2	50.7
Gross profit	127.3	110.0	140.8	106.5	159.6	122.8	158.8	140.2
Selling, general and administrative expenses	64.9	69.0	77.5	70.2	74.8	79.9	101.5	110.3
Selling expenses	28.2	28.4	31.8	28.3	32.4	40.3	53.7	64.0
Personnel expenses	22.0	22.6	24.1	21.9	22.7	22.9	28.3	27.4
Administrative and other expenses	14.7	18.1	21.5	20.1	19.7	16.6	19.5	18.9
Research and development expenses	30.6	37.0	40.6	42.1	41.8	38.1	43.4	48.5
Other income	0.7	(0.1)	0.1	0.7	13.4	0.2	0.4	0.5
Other expenses	0.4	2.0	(0.7)	1.0	1.1	(0.3)	0.7	2.6
Operating profit	32.1	1.9	23.6	(6.1)	55.3	5.4	13.6	(20.6)
Financial income	0.7	0.3	0.6	0.6	0.7	0.5	0.6	0.5
Financial costs	0.3	0.3	0.3	0.4	0.4	0.4	0.4	0.5
Profit before income taxes	32.4	1.9	23.9	(6.0)	55.7	5.4	13.9	(20.6)
Income taxes	7.7	0.6	4.2	(2.5)	13.5	1.3	0.8	(6.9)
Profit for the period	24.7	1.3	19.7	(3.5)	42.3	4.1	13.0	(13.7)
Profit for the period attributable to								
Owners of the parent	24.4	1.3	19.4	(3.2)	42.1	3.9	14.2	(12.2)
Non-controlling interests	0.3	(0.0)	0.4	(0.3)	0.1	0.2	(1.1)	(1.5)
Comprehensive income for the period	23.7	(0.6)	17.3	30.5	42.4	7.9	26.2	14.3
Earnings per share (EPS, yen)	85.13	4.67	67.61	(11.06)	146.89	13.72	49.39	(42.72)

* EPS: Earnings Per Share attributable to owners of the parent (basic).

2) Cash Flows

2) Cash Flows (billions of years)							ns of yen)	
	FY 2020			FY 2021				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Net cash from (used in) operating activities	9.9	8.4	3.3	51.4	(14.5)	82.4	4.6	45.1
Net cash from (used in) investing activities	(12.3)	(4.7)	(13.5)	(5.5)	0.3	(7.8)	(10.5)	(10.9)
Net cash from (used in) financing activities	(25.4)	(2.9)	(25.4)	(2.3)	(22.5)	(5.4)	(25.5)	4.5
Cash and cash equivalents at end of period	226.3	228.0	193.8	248.7	213.1	283.0	258.4	309.6
Free cash flow	(2.6)	3.7	(10.4)	45.7	(14.1)	74.6	(5.9)	34.1

* "Free cash flow" = "Net cash from (used in) operating activities" - "Capital expenditures (cash basis)"

3) Capital Expenditures, Depreciation and Amortization

FY 2020 FY 2021 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Capital expenditures (cash basis) 11.9 4.4 14.1 7.0 14.7 6.8 10.4 8.6 Property, plant and equipment 8.8 4.0 1.6 4.7 12.1 6.1 3.8 7.0 Intangible assets 3.1 0.4 12.4 2.3 2.5 0.7 6.6 1.6 9.0 9.3 9.7 9.7 9.7 Depreciation and amortization 8.6 8.9 9.3 Property, plant and equipment 4.7 4.7 4.8 5.1 5.3 5.5 5.5 5.5 4.2 4.0 4.2 Intangible assets 3.9 4.1 4.2 4.2 4.2

4) Financial Positions

								, ,
	Jun. 30, 2020	Sept. 30, 2020	Dec. 31, 2020	Mar. 31, 2021	Jun. 30, 2021	Sept. 30, 2021	Dec. 31, 2021	Mar. 31, 2022
Total assets	1,038.9	1,045.2	1,027.1	1,088.4	1,127.7	1,138.4	1,165.6	1,239.3
Equity	701.9	701.4	695.8	726.4	745.7	753.6	756.9	771.5
Attributable to owners of the parent	677.2	676.8	670.8	701.6	720.9	728.6	733.0	748.8
Liabilities	337.0	343.8	331.4	362.1	382.0	384.8	408.7	467.8
Borrowings	89.9	89.9	89.9	89.9	92.7	89.9	89.9	94.9
Ratio of equity attributable to owners of the parent (%)	65.2	64.8	65.3	64.5	63.9	64.0	62.9	60.4
Net debt equity ratio (times)	(0.25)	(0.25)	(0.20)	(0.27)	(0.20)	(0.30)	(0.26)	(0.32)

* "Net debt equity ratio (Net DER)" = ("Interest-bearing debt" ("Borrowings") - "Cash and cash equivalents" -

"Time deposits exceeding three months, etc." - "Investment securities held by the parent") / "Equity attributable to owners of the parent"

(billions of yen)

(billions of yen)

5) Changes in Quarterly Revenue from Major Products

(1) Neurology Products

	FY 2020			FY 2021				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Neurology Total	43.8	43.1	40.4	34.0	34.1	33.3	36.1	32.2
Fycompa (Antiepileptic agent)	6.4	6.7	7.0	6.7	7.4	7.7	8.4	8.3
Japan	1.2	1.4	1.3	1.3	1.2	1.4	1.5	1.3
Americas	3.0	3.1	3.2	2.9	3.4	3.5	3.8	3.8
China	0.1	0.1	0.2	0.0	0.2	0.3	0.3	0.3
EMEA	1.7	1.8	2.0	2.1	2.2	2.2	2.4	2.5
Asia and Latin America	0.3	0.3	0.3	0.4	0.4	0.4	0.4	0.4
Methycobal (Peripheral neuropathy treatment)	10.9	9.4	6.3	7.6	6.8	7.3	7.7	6.4
Japan	3.3	3.0	3.0	3.1	2.4	2.8	2.9	2.5
China	6.9	5.1	2.1	3.4	3.3	3.3	3.3	2.6
Asia and Latin America	0.6	0.9	0.7	0.8	0.9	0.9	0.9	0.9
Aricept (Alzheimer's disease / Dementia with Lewy bodies treatment)	7.8	6.3	6.2	6.0	6.3	6.1	6.5	5.5
Japan	2.9	2.3	2.2	1.9	1.8	1.9	1.9	1.3
China	2.2	1.2	1.1	1.3	1.4	1.2	1.5	1.1
Asia and Latin America	2.6	2.7	2.8	2.7	3.0	2.9	3.0	3.0
Dayvigo (Insomnia treatment)	0.1	0.8	0.8	1.3	2.6	3.7	5.0	5.1
Japan	0.1	0.7	0.4	0.8	1.9	2.9	3.9	4.1
Americas	0.0	0.1	0.4	0.6	0.8	0.8	1.1	1.0
Inovelon/Banzel (Antiepileptic agent)	5.9	5.9	5.5	4.7	3.7	2.6	2.4	1.6
Americas	5.1	5.1	4.7	4.0	2.8	1.8	1.5	0.8
EMEA	0.6	0.6	0.7	0.6	0.7	0.7	0.7	0.7
Lunesta (Insomnia treatment) - Japan	3.6	3.3	3.5	3.5	2.9	1.5	1.4	1.1
Lyrica (Pain treatment [neuropathic pain, fibromyalgia]) - Japan	6.1	7.2	7.1	1.1	1.6	1.5	1.6	1.1
Other	3.0	3.4	4.0	3.2	2.8	2.8	3.2	3.1

* Indication of Aricept for the treatment of dementia with Lewy bodies is approved only in Japan, the Philippines and Thailand.

* Co-promotion revenue has been booked as revenue for Lyrica.

(2) Oncology Products

(2) Oncology Products (billions of y						s of yen)		
		FY 2	2020		FY 2021			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Oncology Total	47.7	46.4	48.2	40.9	56.1	59.1	60.8	62.5
Lenvima/Kisplyx (Anticancer agent)	34.7	33.8	35.3	30.2	44.2	47.6	49.3	51.2
Japan	3.7	3.3	2.8	2.4	2.5	2.6	2.6	2.6
Americas	21.5	20.4	20.2	18.8	24.4	26.9	31.3	33.8
China	4.2	4.9	6.0	3.3	10.5	10.3	6.9	7.2
EMEA	3.9	3.5	4.3	4.0	4.8	5.1	6.3	5.5
Asia and Latin America	1.4	1.7	1.9	1.5	2.0	2.6	2.2	2.0
Halaven (Anticancer agent)	9.4	9.2	9.5	9.5	10.2	9.8	9.8	9.7
Japan	2.2	2.1	2.0	2.2	2.0	2.1	2.2	2.0
Americas	3.2	3.1	3.2	3.1	3.3	3.6	3.6	3.9
China	0.1	0.5	0.6	0.4	0.9	0.3	0.0	0.3
EMEA	3.2	2.9	3.1	3.2	3.4	3.0	3.4	3.0
Asia and Latin America	0.7	0.6	0.7	0.6	0.6	0.6	0.5	0.6
Other	3.6	3.4	3.4	1.3	1.7	1.8	1.7	1.6

(billions of yen)

11. Trends in Financial Results

(billions c							ons of yen)	
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
	Full year	Full year						
<income data="" statement=""></income>	-							
Revenue	548.5	547.9	539.1	600.1	642.8	695.6	645.9	756.2
Cost of sales	193.6	194.5	195.9	201.3	184.5	175.7	161.3	174.8
Selling, general and administrative expenses	194.5	192.8	174.9	183.9	228.2	256.3	281.6	366.4
Research and development expenses	131.9	122.3	117.2	139.6	144.8	140.1	150.3	171.7
Other income	1.0	17.7	13.6	3.0	2.6	6.4	1.5	14.6
Other expenses	1.1	4.1	5.6	1.1	1.7	4.4	2.6	4.1
Operating profit	28.3	51.9	59.1	77.2	86.2	125.5	51.5	53.7
Profit for the year	43.5	55.0	42.2	54.4	66.5	122.5	42.3	45.7
Comprehensive income for the year	114.2	16.5	36.8	53.8	79.5	96.2	70.9	90.8
<cash flows=""></cash>								
Net cash from (used in) operating activities	76.0	95.6	75.9	149.6	103.7	102.8	73.1	117.6
Net cash from (used in) investing activities	(18.8)	(6.7)	(28.6)	17.0	(7.9)	(27.6)	(36.1)	(28.8)
Net cash from (used in) financing activities	(59.7)	(72.9)	(35.4)	(81.9)	(79.2)	(103.5)	(55.9)	(49.0)
Free cash flows	61.3	81.2	81.7	136.7	85.1	68.2	36.4	88.7
<financial positions=""></financial>								
Assets	1,053.8	974.0	1,030.8	1,049.0	1,071.5	1,062.1	1,088.4	1,239.3
Equity	602.1	576.8	602.6	614.1	652.0	702.6	726.4	771.5
Share capital	45.0	45.0	45.0	45.0	45.0	45.0	45.0	45.0
Attributable to owners of the parent	598.7	573.7	584.6	593.6	628.1	678.1	701.6	748.8
<capital amor<="" and="" depreciation="" expenditures,="" td=""><td>tization></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></capital>	tization>							
Capital expenditures (cash basis)	18.4	40.1	20.0	24.7	27.6	50.2	37.4	40.5
Depreciation and amortization	38.9	34.1	26.5	26.2	26.8	33.7	35.8	38.4
<managerial indices=""></managerial>	40.0	40.0	10.0	10.0	40.0	45.0	45.0	45.0
Dividend payment (billions of yen)	42.8	42.9	42.9	42.9	43.0	45.9	45.9	45.9
Dividends on equity (DOE, %)	7.6	7.3	7.4	7.3	7.0	7.0	6.6	6.3
Dividend payout ratio (DPR, %)	99.0	78.0	109.0	82.8	67.8	37.6	109.3	95.7
Return on sales ratio (%)	7.9	10.0	7.8	9.1	10.3	17.6	6.5	6.0
Return on equity (ROE, %)	7.7	9.4	6.8	8.8	10.4	18.6	6.1	6.6
Return on assets (ROA, %)	4.3	5.4	4.2	5.2	6.3	11.3	3.9	3.9
Total capital turnover ratio (number of times)	0.5	0.5	0.5	0.6	0.6	0.6	0.6	0.6
Ratio of equity attributable to owners of the parent (%)	56.8	58.9	56.7	56.6	58.6	63.8	64.5	60.4
Net debt equity ratio (times)	0.00	(0.06)	(0.11)	(0.27)	(0.32)	(0.29)	(0.27)	(0.32
Leverage (times)	1.8	1.7	1.8	1.8	1.7	1.6	1.6	1.7
Earnings per share (EPS, yen)	151.6	192.2	137.6	181.2	221.3	425.0	146.3	167.3
Diluted EPS (yen)	151.4	191.8	137.4	181.0	221.1	424.8	146.3	167.2
Dividend per share (DPS, yen)	150.0	150.0	150.0	150.0	150.0	160.0	160.0	160.0
Price-book value ratio (PBR, times)	4.1	3.4	2.8	3.3	2.8	3.4	3.0	2.2
Number of consolidated subsidiaries	48	46	45	44	44	45	46	48

* "Free cash flows" = "Net cash from (used in) operating activities" - "Capital expenditures (cash basis)"

* "Net debt equity ratio (Net DER)" = ("Interest-bearing debt" ("Borrowings") - "Cash and cash equivalents" -"Time deposits exceeding three months, etc." - "Investment securities held by the parent") / "Equity attributable to owners of the parent"

* "Leverage" = "Total assets" / "Equity attributable to owners of the parent"

12. Stock Information

1) Number of Shares Issued and Shareholders

Total Number of Authorized Shares	Number of Shares Issued and Outstanding	Number of Shares Held as Treasury Stock	Number of Shareholders	Average Number of Shares per Shareholder
1,100,000,000	296,566,949	9,801,133	74,737	3,968
* Number of shares issued	and outstanding includes treasury stock.			

2) Principal Shareholders

Shareholders	Shares (1,000 shares)	Percentage of shares held (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	57,367	20.01
Custody Bank of Japan, Ltd. (Trust Account)	32,906	11.48
State Street Bank and Trust Company 505001	18,568	6.47
Nippon Life Insurance Company	9,781	3.41
Saitama Resona Bank, Limited	6,300	2.20
The Naito Foundation	4,212	1.47
State Street Bank West Client - Treaty 505234	3,965	1.38
JP Morgan Securities Japan Co., Ltd.	3,663	1.28
Government of Norway	3,429	1.20
JP Morgan Chase Bank 385781	3,429	1.20

* Number of shares has been rounded down to the nearest thousand

* The percentage of shares held is calculated in proportion to the number of shares issued and outstanding (excluding treasury stock).

* Treasury stock (9,801 thousand shares, the percentage of treasury stock calculated in proportion to the number of shares issued and outstanding: 3.30%) has been excluded from the table as it has no voting rights.

- * While the large shareholding reports (amendment reports) received up until March 31, 2022 are listed below, in cases where large shareholdings cannot be confirmed by the shareholder registry as of March 31, 2022 or where the number of shares held does not account among the top 10 shareholders, such shareholders are not listed in the above table. Furthermore, the percentage of shares held (rounded down) given inside the brackets is calculated in proportion to the number of shares issued and outstanding including treasury stock.
- (1) As of July 13, 2015, four companies including Mitsubishi UFJ Financial Group jointly hold 16,113 thousand shares (5.43%). (Amendment report dated July 21, 2015)
- (2) As of August 15, 2017, eleven companies including BlackRock Japan Co., Ltd. jointly hold 18,308 thousand shares (6.17%). (Amendment report dated August 21, 2017)
- (3) As of July 15, 2020, three companies including Nomura Securities Co., Ltd. hold 18,380 thousand shares (6.20%). (Amendment report dated July 21, 2020)
- (4) As of September 15, 2020, Bank's Shareholdings Purchase Corporation holds 14,945 thousand shares (5.04%). (Large shareholding report dated September 23, 2020)
- (5) As of October 29, 2021, three companies including Sumitomo Mitsui Trust Bank, Ltd. jointly hold 19,442 thousand shares (6.56%). (Amendment report dated November 5, 2021)
- (6) As of March 15, 2022, the Wellington Management Company, LLP holds 23,761 thousand shares (8.01%). (Amendment report dated March 22, 2022)

3) Number of Shares Held by Category

3) Number of Shares Held by Category					(1,000 shares)
	March 31, 2021	Ratio (%)	March 31, 2022	Ratio (%)	Diff.
Financial institutions	129,991	43.8	126,539	42.7	(3,452)
Financial instruments traders (securities companies)	8,872	3.0	10,987	3.7	2,115
Other companies	19,381	6.5	17,770	6.0	(1,610)
Foreign entities, etc.	89,495	30.2	89,937	30.3	442
Individuals, other	38,986	13.1	41,529	14.0	2,543
Treasury stock	9,839	3.3	9,801	3.3	(37)
Total	296,566	100.0	296,566	100.0	-

* Number of shares has been rounded down to the nearest thousand.

Reference Data [Stock] 18

As of March 31, 2022

As of March 31, 2022

13. Number of Employees

1) Number of Employees on Consolidated Basis

	March 31, 2019	March 31, 2020	March 31, 2021	March 31, 2022
Total employees	10,683	10,998	11,237	11,322
Japan	4,888	4,593	4,613	4,591
Americas (North America)	1,261	1,682	1,820	1,982
China	2,069	2,087	2,060	2,044
EMEA (Europe, the Middle East, Africa, Russia and Oceania)	1,046	1,113	1,166	1,200
Asia and Latin America	1,419	1,523	1,578	1,505

2) Number of Employees on Non-Consolidated Basis

	March 31, 2019	March 31, 2020	March 31, 2021	March 31, 2022
Total employees (Eisai Co., Ltd.)	3,140	2,953	3,005	3,034
Production	408	367	375	389
Research and development	868	839	857	859
Sales, marketing and administration	1,864	1,747	1,773	1,786

* The number of total employees shown above includes staff dispatched to Eisai Co., Ltd. from other group companies, and excludes the employees of Eisai Co., Ltd. dispatched to other group companies.

(employees)

(employees)

14. Major R&D Pipeline

(1) Neurology

Development Code: E2007 Generic Name: perampanel Product Name: Fycompa	In-house
Indications / Drug class: Antiepileptic agent / AMPA receptor antagonist	Oral

Description: A selective antagonist against the AMPA receptor (a glutamate receptor subtype). Approved as an adjunctive therapy for partialonset seizures in over 70 countries including Japan, the United States, China and countries in Europe and in Asia. Approved for monotherapy and adjunctive use in the treatment of partial onset seizures (with or without secondarily generalized seizures) in patients 4 years of age and older in Japan, the United States and China. Approved for adjunctive use in the treatment of partial onset seizures (with or without secondarily generalized seizures) in patients 4 years of age and older in Europe. Also approved as an adjunctive therapy for primary generalized tonicclonic seizures in over 70 countries including Japan, the United States, and countries in Europe and in Asia. Approved for an adjunctive therapy for primary generalized tonic-clonic seizures in patients 7 years of age and older in Europe, and 12 years of age and older in Japan and United States. An oral suspension formulation has been approved in the United States and Europe. A fine granule formulation has been approved in Japan.

Pediatric epilepsy (Additional Dosage and Administration)	Study 311	СН	0	Approved (July, 2021)
Monotherapy for partial-onset seizures (Additional Indication)	Study 335	СН	0	Approved (July, 2021)
Lennox-Gastaut syndrome (Additional Indication)	Study 338	JP/US/EU		PIII

[Development Code: E2006 Generic Name: lemborexant	In-house						
I	ndications / Drug class: Insomnia treatment / Orexin receptor a	Oral						
v i	Description: An orexin receptor antagonist that blocks the receptors involved in the regulation of sleep and wakefulness. It is expected to alleviate wakefulness, thereby facilitating faster onset and maintenance of sleep. It has been approved for the treatment of insomnia in over 10 countries including Japan, the United States and countries in Asia. In addition, development for irregular sleep-wake rhythm disorder and Alzheimer's disease dementia is ongoing.							
O Insomnia disorder Study 311 CH PIII								
	Irregular sleep-wake rhythm disorder and Alzheimer's disease dementia (Additional Indication)	Study 202	JP/US		PII			

Dev	elopment Code: BAN2401 Generic Name: lecanemab	In-license (BioArctic AB)						
Indications / Drug class: Disease modifying treatment for Alzheimer's disease / anti-Aβ protofibril antibody								
by h cog (asy Stat the in N of a	cription: An IgG1 antibody that targets amyloid beta (A β) proto nalting disease progression through the elimination of neurotox nitive impairment due to AD or mild AD (collectively known as e mptomatic) AD has been initiated and is underway in collabo tes Food and Drug Administration (FDA) granted Breakthrough Biological License Application for early AD has been initiated u lay 2022. FDA granted Fast Track designation in December 202 pplication data under the prior assessment consultation system roval. Joint development with Biogen Inc.	tic A β protofibrils. The Phase early AD) is underway. The P pration with the Alzheimer's in Therapy designation in Ju under the accelerated appro 21. Submission to the Pharm	e III clinical study Phase III clinical st Clinical Trials Conce 2021, and a ro oval pathway in Se naceuticals and Mon	Clarit udy A onsor Iling s epterr edica	ty AD in patients with mild HEAD 3-45 for preclinical tium (ACTC). The United submission to the FDA for ober 2021, and completed I Devices Agency (PMDA)			
	Early AD	Study 201 Study 301 (Clarity AD)	US JP/US/EU/CH	0	Completion of rolling submission (May 2022) PIII			
		Study SUT (Clarity AD)	51705/E0/CIT		1 111			

JP: Japan, US: the United States, EU: Europe, CH: China, P: (Clinical trial) Phase

Preclinical AD

◎ : Development progress from January 2022 onwards ○ : Development progress from April 2021 onwards

Study 303 (AHEAD 3-45) JP/US/EU

PIII

Development Code: E2023 Generic Name: lorcaserin	In-license (Arena Pharmaceuticals)				
Indications / Drug class: Treatment for Dravet syndrome / seroto	Oral				
Description: By selectively activating serotonin 2C receptors in the brain, through the activation GABAergic inhibitory interneuron, expected to suppress seizure of Dravet syndrome by increasing synaptic suppression from GABAergic. Although approval for the obesity indication has been voluntarily withdrawn, due to the request from Dravet syndrome patient groups, the extended access program has been continued in the United States, and the Phase III clinical study is underway for this indication. FDA has designated it as an orphan drug for Dravet syndrome.					
Dravet syndrome	PIII				
Development Code: E2027	In-house				

Indications / Drug class: Treatment for dementia with Lewy bodies, Parkinson's disease dementia / PDE9 inhibitor

Oral

ΡII

O PI/II

US/EU

Description: A selective phosphodiesterase (PDE) 9 inhibitor that reduces the degradation of cyclic GMP, which is critical to signal transduction among cells. Expected to be a new treatment for dementia with Lewy bodies and Parkinson's disease dementia by helping to maintain the concentration of cyclic GMP in the brain.

Dementia with Lewy bodies, Parkinson's disease dementia Study 203

Development Code: E2730

US

In-house Oral

Indications / Drug class: Antiepileptic agent, treatment for neurological diseases / synapse function modulator

Description: A compound with a novel mechanism of action that selectively regulates the function of activated synapses. Expected to be a new treatment for neurological diseases such as epilepsy, including orphan epilepsy, and epileptogenesis.

Development Code: E2814					Collaboration		
			(University College London)				
Indications / Drug class: anti-MTBR tau antibody				Injection			
Des	cription: E2814 is anti-microtubule binding region (MTBR) tau	antibody that was discove	ered as part of the	e rese	earch collaboration between		
Eisai and University College London. Expected to prevent the spreading of tau seeds within the brain. Dominantly Inhe				nherited Alzheimer Network			
Trials Unit (DIAN-TU) has selected E2814 as the first investigational medicine among anti-tau drugs for their DIAN-			N-TU tau study, and Phase				
Ib/II study and Phase II/III study Tau NexGen for dominantly inherited AD have been initiated.							
		Tau NexGen study	US	0	PII/III		
	Alzheimer's disease	a		~			

Study103

Development Code: E2511					In-house	
Indi	Indications / Drug class: Synapse regenerant			Oral		
	Description: E2511 is expected to promote recovery and synaptic remodeling of damaged cholinergic neurons, and to suppress cerebral atrophy caused by neurodegeneration.					
	Alzheimer's disease — US PI					
					•	

Dev	relopment Code: EA4017		In-house		Oral
	Chemotherapy-induced peripheral neuropathy (Development conducted by EA Pharma)	_	JP	PI	

◎ Aducanumab has been removed from this list due to amendment of collaboration agreement with Biogen Inc.

JP: Japan, US: the United States, EU: Europe, CH: China, P: (Clinical trial) Phase

 \odot : Development progress from January 2022 onwards \bigcirc : Development progress from April 2021 onwards

(2) Oncology

Development Code: E7080 Generic Name: lenvatinib Product Name: Lenvima	In-house	
Indications / Drug class: Anticancer agent / kinase inhibitor	Oral	1

Description: An orally administered multiple receptor tyrosine kinase (RTK) inhibitor with a novel binding mode that selectively inhibits kinase activities of vascular endothelial growth factor receptors (VEGFR) and fibroblast growth factor receptors (FGFR) in addition to other proangiogenic and oncogenic pathway related RTKs (including the platelet-derived growth factor receptor (PDGFR), KIT and RET). Discovered and developed in-house. Approved for use in the treatment of thyroid cancer in over 80 countries including Japan, the United States, China and countries in Europe and in Asia. Approved for use in the treatment of hepatocellular carcinoma (first-line) in over 75 countries including in Japan, the United States, China and countries in Europe and in Asia. Also approved for use in the treatment of thyroid cancer in over 60 countries including the United States and countries in Europe and in Asia. In the treatment of renal cell carcinoma (following prior systemic therapy) in combination with pembrolizumab in over 45 countries including in Japan, the United States, and countries in Europe and in Asia. The agent is marketed under the product name Kisplyx only for this indication in Europe. Joint development with Merck & Co., Inc., Rahway, NJ, USA, through an affiliate.

In combination with anti-PD-1 antibody pembrolizumab, joint development with Merck & Co., Inc., Rahway, NJ, USA, through an affiliate (Additional Indication)

(/ 101					
	Endometrial carcinoma, following prior systemic therapy	Study 309	US EU JP	000	Approved (July, 2021) Approved (November, 2021) Approved (December, 2021)
	Renal cell carcinoma / First-line	Study 307	Asia (Taiwan) US EU Asia (Taiwan) JP	0 0 0 0	Approved (February, 2022) Approved (August, 2021) Approved (November, 2021) Approved (January, 2022) Approved (February, 2022)
	Endometrial carcinoma / First-line	LEAP-001	JP/US/EU/CH		PIII
	Hepatocellular carcinoma / First-line	LEAP-002	JP/US/EU/CH	}	PIII
	Melanoma / First-line	LEAP-003	US/EU/CH		PIII
	Non-small cell lung cancer (nonsquamous) (in combination with chemotherapy) / First-line	LEAP-006	JP/US/EU/CH		PIII
	Non-small cell lung cancer / Second-line	LEAP-008	JP/US/EU		PIII
	Head and neck cancer / First-line	LEAP-010	JP/US/EU/CH		PIII
	Hepatocellular carcinoma (in combination with transcatheter arterial chemoembolization) / First-line	LEAP-012	JP/US/EU/CH		PIII
0	Esophageal carcinoma (in combination with chemotherapy) / First-line	LEAP-014	JP/US/EU/CH		PIII
	Gastric cancer (in combination with chemotherapy) / First-line	LEAP-015	JP/US/EU/CH		PIII
	Colorectal cancer (non MSI-H / pMMR) / Third-line	LEAP-017	US/EU		PIII
	Melanoma / Second-line	LEAP-004	US/EU		PII
	Selected solid tumors (Gastric cancer, colorectal cancer, glioblastoma, biliary tract cancers and pancreatic cancer)	LEAP-005	US/EU		PII
	Head and neck cancer / Second-line	LEAP-009	US/EU		PII
	Selected solid tumors (Endometrial carcinoma, renal cell carcinoma, head and neck cancer, bladder cancer, non-small cell lung cancer and melanoma)	Study 111 —	US/EU JP		PI/II PI
	ombination with anticancer agent everolimus, joint development w cation)	vith Merck & Co.,	Inc., Rahway, NJ,	USA,	through an affiliate (Additional
	Renal cell carcinoma / First-line	Study 307	JP/US/EU		PIII
In co	ombination with anti-PD-1 antibody nivolumab, joint development v	with Ono Pharma	aceutical (Additiona	al Indio	cation)
	Hepatocellular carcinoma	_	JP		PI

JP: Japan, US: the United States, EU: Europe, CH: China, P: (Clinical trial) Phase

◎ : Development progress from January 2022 onwards ○ : Development progress from April 2021 onwards

- Based on the external Data Monitoring Committee recommendation, Phase III clinical study of LEAP-007 for Non-small cell lung cancer, PD-L1 positive/First-line has been decided to be discontinued and therefore was removed from this list.
- O Based on the external Data Monitoring Committee recommendation, Phase III clinical study of LEAP-011 for cisplatin-ineligible bladder cancer,

First-line has been decided to be discontinued and therefore was removed from this list.

Development Code: E7389 Generic Name: eribulin Product Name: Halaven		In-house					
Indications / Drug class: Anticancer agent / microtubule dynamics inhi	Injection						
Description: A synthetic analog of halichondrin B derived from the marine sponge <i>Halichondria okadai</i> . Shows an antitumor effect by arresting the cell cycle through inhibition of the growth of microtubules. Approved in over 80 countries including Japan, the United States, China and countries in Europe and in Asia for use in the treatment of breast cancer. Approved in over 80 countries including Japan, the United States and countries in Europe and in Asia for use in the treatment of liposarcoma (soft tissue sarcoma in Japan).							
Monotherapy (Additional Formulation)	Monotherapy (Additional Formulation)						
Liposomal formulation	—	JP/EU	PI				
In combination with anti-PD-1 antibody nivolumab, joint development with Ono Pharmaceutical (Additional Formulation)							
Liposomal formulation	Study 120	JP	PI/II				

Dev	elopment Code: E7438 Generic Name: tazemetostat Pro	duct Name: Tazver i	ik		In-license (Epizyme, Inc.)		
Indi	cations / Drug class: Anticancer agent / EZH2 inhibitor				Oral		
met proc	Description: Believed to have an important role in carcinogenesis, the epigenetic enzyme EZH2 is one of the proteins that constitute histone methyltransferases. Tazverik, a first-in-class, orally administered small molecule inhibitor, was discovered using Epizyme, Inc. proprietary product platform, and is expected to exhibit antitumor effects via inhibition of the epigenetic enzyme EZH2. Eisai holds development and commercialization rights in Japan.						
	Non-Hodgkin B-cell lymphoma	Study 206	JP	0	Approved (June, 2021)		

Dev	relopment Code: H3B-6545	In-house			
Indications / Drug class: Anticancer agent / ERα inhibitor				Oral	
Description: An orally administered selective estrogen receptor (ER) α covalent antagonist that inhibits ERα wild type / ERα mutant. Expected to show an antitumor effect against ER positive / HER2 negative breast cancers.					
	Breast cancer	Study 101	US/EU		PI/II
	Breast cancer (in combination with CDK4/6 inhibitor palbociclib)	_	US/EU		PI

Development Code: E7090				In-house		
Ind	Indications / Drug class: Anticancer agent / FGFR1, FGFR2, FGFR3 inhibitor			Oral		
clin dru	Description: An orally administered fibroblast growth factor receptors (FGFR1, FGFR2, FGFR3) selective tyrosine kinase inhibitor. Phase II clinical study for unresectable cholangiocarcinoma (one of biliary tract cancers) with <i>FGFR2</i> gene fusion is ongoing. It has received orphan drug designation with a prospective indication for unresectable biliary tract cancer with <i>FGFR2</i> gene fusion by the Ministry of Health, Labour and Welfare (MHLW) in Japan.					
	Cholangiocarcinoma	Study 201	JP/CH		PII	
	Breast cancer	—	JP		PI	

JP: Japan, US: the United States, EU: Europe, CH: China, P: (Clinical trial) Phase

◎ : Development progress from January 2022 onwards ○ : Development progress from April 2021 onwards

Development Code: MORAb-202			In-house			
Indi	Indications / Drug class: Anticancer agent / farletuzumab- eribulin conjugate				Injection	
aga 202	Description: MORAb-202 is the antibody drug conjugate (ADC) with approved anticancer drug eribulin. Expected to show an antitumor effect against folate receptor α-positive tumors by concentrating eribulin on tumor; inclusive of endometrial, ovarian, lung and breast cancers. In June 2021, Eisai entered into an exclusive global strategic collaboration agreement for the co-development and co-commercialization with Bristol Myers Squibb.					
	Solid tumors	—	US		PI/II	
	Solid tumors	_	JP		PI	

Development Code: E7386			Collaboration (PRISM BioLab)			Oral
0	Solid tumors (in combination with pembrolizumab)	Study 201	JP/US		PI/II	
	Solid tumors	—	JP/EU		PI	
	Solid tumors (in combination with lenvatinib)	—	JP		PI	

Development Code: H3B-6527		In-house			Oral	
	Hepatocellular carcinoma	—	US/EU		PI	

Development Code: E7130		Collaboration (Harvard University) Injection			
Solid tumors	_	JP		PI	

Development Code: E7766		In-house			Injection	
	Solid tumors	—	US/EU		PI	

O Phase I/II study of MORAb-009 for mesothelioma in the United States and Europe has been finished and therefore was removed from this list.

O H3B-8800 was licensed to a subsidiary of Roivant Sciences Ltd. and therefore has been removed from this list.

(3) Gastrointestinal Disorders

Development Code: AJM300 Generic Name: carotegrast m	ethyl Product Name	Carogra	In-house
Indications / Drug class: Ulcerative colitis treatment / $\alpha4$ integrin anta	gonist		Oral
Description: α4 integrin antagonist with a novel mechanism of actior 2022, EA Pharma obtained manufacturing and marketing approval i be effective in ulcerative colitis. Joint development by EA Pharma ar	n Japan as the first oral	ly-available α4	
Ulcerative colitis	— JP	Ø	Approved (March, 2022)

Development Code: E3112		In-house			Injection	
	Liver disease (Development conducted by EA Pharma)	—	JP		PI	

Dev	elopment Code: AJM347		In-house		Oral
	Inflammatory bowel disease (Development conducted by EA Pharma)	—	EU	PI	

Dev	elopment Code: EA1080		In-house		Oral
	Inflammatory bowel disease	_	EU	PI	
	(Development conducted by EA Pharma)				

Dev	elopment Code: EA3571		In-house		Oral
0	Nonalcoholic steatohepatitis		JP	PI	
0	(Development conducted by EA Pharma)	—	JF	FI	

- O Due to business priorities, EA Pharma is no longer progressing the development at Phase I/II study in Japan of EA4000 as bowel cleansing agent and therefore EA4000 was removed from this list.
- O Due to business priorities, EA Pharma is no longer progressing the development at Phase I study in Japan of EA3355 as an agent for liver disease and therefore EA3355 was removed from this list.
- O Due to business priorities, EA Pharma is no longer progressing the development at Phase II study in Japan of E6007 as an agent for ulcerative colitis treatment and therefore E6007 was removed from this list.
- O Due to business priorities, EA Pharma has decided to discontinue Phase II study in Japan and Europe of E6011 as an agent for Crohn's disease and therefore E6011 was removed from this list.

(4) Other

Dev	relopment Code: D2E7 Generic Name: adalimumab Prod	duct Name: Humira			In-license (AbbVie GK)
Ind	cations / Drug class: Fully human anti-TNF α monoclonal antibody		Injection		
Des	cription: A fully human anti-TNF α monoclonal antibody, which neu	itralizes tumor necrosis	s factor alpha (TNF	α), a type of cytokine that plays
аc	entral role in inflammatory reactions in patients with autoimmune	e diseases. Approved	in Japan for tl	ne tre	eatment of rheumatoid arthritis
(inc	luding inhibition of the progression of structural damage), psoriasis	, Crohn's disease, ank	ylosing spond	/litis,	polyarticular juvenile idiopathic
arth	ritis, intestinal Behçet's disease, ulcerative colitis, non-infectious u	uveitis, hidradenitis sup	opurativa, and	pyod	erma gangrenosum.
0	Ulcerative Colitis (High-Dosage in Adult, and Pediatric)	_	JP		Approved (September, 2021)

Development Code: E5564 Generic Name: eritoran				In-house	
Indications / Drug class: Suppression for increasing of severity of COVID-19/ TLR 4 antagonist					Injection
Description: Eritoran is a TLR (Toll-Like Receptor) 4 antagonist created with natural product organic synthes				nthes	is technology. It is a structural
ana	logue of Lipid A which is an activator of endotoxins of bacteria. It	is expected to suppre	ss inflammatio	on and	d increasing in severity caused
by	COVID-19 by inhibiting the activation of TLR4, which is found in the	ne most upstream posi	tion of various	cytol	kine gene expression signaling
that causes the cytokine-storm. Joint development with GCAR (Global Coalition for Adaptive Research).					
	Suppression for increasing of severity of COVID-19	REMAP-COVID	JP/US		PIII

Development Code: FYU-981 Generic Name: dotinurad					In-license (FUJI YAKUHIN)	
Indi	cations / Drug class: Treatment for Hyperuricemia and Gout / sele		Oral			
pror uric obta	cription: Dotinurad selectively inhibits URAT1, one of the uric aci noting uric acid excretion in urine. In addition, it has a small effect acid levels at lower doses. Therefore, dotinurad is expected to hav ained manufacturing and marketing approval for dotinurad in J elopment and distribution in China in February 2020, and in five A	t on other transporters e a low risk of side effe anuary 2020. Eisai e	affecting uric ects and drug in ntered into a	acid nterac licen	secretion, so it reduces serum ction. In Japan, FUJI YAKUHIN se agreement concerning the	
0	Gout	Study 301	СН		PIII	

Development Code: E6742	In-house							
Indications / Drug class: Treatment for Systemic lupus erythemator	Oral							
Description: TLRs are receptors of the innate immune system, and activated TLRs initiate an inflammatory reaction or an antiviral response. E6742 is the inhibitor of oral and selective TLR7/8 which is associated with the pathogenesis of systemic lupus erythematosus. This project has been selected by the Japan Agency for Medical Research and Development (AMED) for its Cyclic Innovation for Clinical Empowerment								
(CiCLE) grand program. Image: Systemic lupus erythematosus	Study 101	JP	PI/II					

Development Code: E8001		In-house			Injection	
	Rejection reaction associated with organ transplantation	—	JP		PI	

JP: Japan, US: the United States, EU: Europe, CH: China, P: (Clinical trial) Phase

 \circledcirc : Development progress from January 2022 onwards \bigcirc : Development progress from April 2021 onwards