NEWS RELEASE



May 2, 2022

MARUI GROUP Named Most Honored Company in U.S. *Institutional Investor's*All-Japan Executive Team Rankings

MARUI GROUP announces that it has been named the Most Honored Company in the retailing sector in the All-Japan Executive Team Rankings compiled by globally recognized U.S. financial industry magazine *Institutional Investor*, earning the No. 1 spot in all categories.

■ All-Japan Executive Team Rankings

The All-Japan Executive Team Rankings is a ranking of listed Japanese companies compiled by U.S. financial industry magazine *Institutional Investor*, based on votes from institutional investors and securities analysts from around the world. The 2022 ranking saw the nomination of 499 companies for the 26 ranking categories through votes from 510 individuals at 210 institutions.



MARUI

In the 2022 ranking, MARUI GROUP's President and Representative Director Hiroshi Aoi was ranked No. 1 in the Best CEOs category, while Director and Managing Executive Officer Hirotsugu Kato claimed the No. 1 spot in the Best CFOs category.

In addition, MARUI GROUP was named the Most Honored Company with No. 1 rankings in all five of the categories for which it was nominated, including Best ESG, Best IR Professional, and Best IR Program.

Honored Company	No. 1
Best CEO	No. 1
Best CFO	No. 1
BEST ESG	No. 1
Best IR Professional	No. 1
BEST IR Program	No. 1

For more information on the All-Japan Executive Team Rankings, please refer to the homepage of *Institutional Investor*.

→ https://www.institutionalinvestor.com/



■ MARUI GROUP's Investor Relations Activities

MARUI GROUP has continued to proactively provide information to both sell-side and buy-side individuals, even during the COVID-19 pandemic. In the fiscal year ended March 31, 2022, we held around 320 meetings with investors and other stakeholders. In these investor relations activities, various methodologies are utilized to build relationships with stakeholders through disclosure of information on MARUI GROUP's activities.

MARUI IR DAY

MARUI IR DAY events are held for the purpose of sharing information on our mediumterm management plan, non-financial information, and vision with investors and analysts. At these events, a wide range of MARUI GROUP representatives, including the presidents of operating companies, pertinent employees, and external directors, give briefings and take part in discussions. These events have been well received by investors and analysts, who have stated that they function as an effective—venue for deepening understanding regarding the Company.







Engagement Meetings

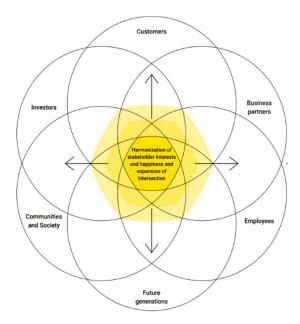
Around 10 small engagement meetings are held each year to provide forums for building mutual understanding with investors and analysts. These meetings are based around themes related to improving corporate value from a medium- to long-term perspective and include such topics as business models and sustainability. Meetings see attendance from investors and analysts involved in a wide range of industries, as opposed to just retailing, and feature constructive discussions from a long-term perspective.





MARUI GROUP's Stakeholder Management

To MARUI GROUP, corporate value entails creating harmony between the interests and happiness of all stakeholders. We have defined six groups of stakeholders to be emphasized in our activities: customers, investors, business partners, communities and society, employees, and future generations. With the goal of growing the intersection of the interests and happiness of these different stakeholders, through co-creation with stakeholders, we are practicing stakeholder management. This management approach involves our business model merging retailing, fintech, and forward-looking investments in startup companies and new businesses. This business model functions as the foundation on which we engage in co-creation and grow corporate value.



Information on MARUI GROUP's vision for stakeholder management and 2050 Vision can be found in the following reports.

Co-Creation Management Report 2021

https://www.0101maruigroup.co.jp/en/ir/lib/i-report.html VISION BOOK 2050

https://www.0101maruigroup.co.jp/en/sustainability/lib/s-report.html



Company Overview

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President and Representative Director: Hiroshi Aoi

Major Affiliates: MARUI CO., LTD.; Epos Card Co., Ltd.; AIM CREATE Co., Ltd.; etc.