

 $Company\ Name:\ Idemitsu\ Kosan\ Co.,\ Ltd.$

Representative Director & Chief Executive Officer:

Shunichi Kito

Press Release (Company Code: 5019, TSE Prime Market)

Contact person:Munehiro Sekine, General Manager, Investor Relations Office, Finance & Accounting

Department (TEL: +81-3-3213-9307)

Changes in Directors and Auditors

Idemitsu Kosan Co., Ltd. announces that the Board of Directors has decided to propose changes to the directors and the auditors, as described below, at a board meeting held on May10.2022. We expect that this proposal will be approved at the 107th annual shareholders meeting scheduled to be convened on June 23, 2022. The approval will be followed by a formal decision by the Board of Directors.

1. Reasons for the changes

for the expiration of term of office and stronger management foundations

2. Change of Representative Director

1) Retirement

Takashi Matsushita Current: Representative Director, Executive Vice President

(to be an advisor)

3. Change of Director

1) Appointment

Masahiko Sawa Director, Managing Executive Officer

4. Changes of Audit & Supervisory Board Members

1) Appointment

Hidefumi Kodama Audit & Supervisory Board Member

Yumiko Ichige Outside Audit & Supervisory Board Member

2) Retirement

Toshiyuki Tanida Current: Audit & Supervisory Board Member

Kenji Yamagishi Current: Outside Audit & Supervisory Board Member

5. Promotion

Atsuhiko Hirano New: Director, Executive Vice President

Current: Director, Managing Executive Officer

Noriaki Sakai New: Director, Executive Vice President

Current: Director, Managing Executive Officer

6. Effective Date

June 23, 2022

[Reference] Management of Idemitsu Kosan Co., Ltd.

Directors

Shunichi Kito Representative Director, President & Chief Executive Officer

Susumu Nibuya Representative Director, Executive Vice President & Chief Operating Officer

m Project and Internal Communication Department

Atsuhiko Hirano Director, Executive Vice President

Assistant to Chief Executive Officer (Resources, Lubricants and LPG)

Noriaki Sakai Director, Executive Vice President

Assistant to Chief Executive Officer (Chief Financial Officer and Public Relations)
Procurement Department, and Head of Safety & Environmental Protection Headquarters and Head of

Quality Assurance Headquarters

Masahiko Sawa Director, Managing Executive Officer

Assistant to Chief Executive Officer (Manufacturing & Technology, Basic Chemisals and Carbon Neutral Transformation)

Masakazu Idemitsu Director (part-time) Kazunari Kubohara Director (part-time) Takeo Kikkawa Outside Director Mitsunobu Koshiba Outside Director Outside Director Yumiko Noda Maki Kado Outside Director

Audit & Supervisory Board Members

Tsutomu Yoshioka Audit & Supervisory Board Member Audit & Supervisory Board Member Hidefumi Kodama Taigi Ito Outside Audit & Supervisory Board Member Yumiko Ichige Outside Audit & Supervisory Board Member

[Reference] Biography of Candidate of Directors

| Name | Masahiko Sawa | |
|-----------|---------------|--|
| Biography | April 1990 | Joined the Company |
| | April 2013 | Deputy General Manager of Gas Business Department |
| | June 2017 | General Manager of Technology & Engineering Center |
| | April 2019 | Executive Officer and General Manager of Hokkaido Refinery |
| | June 2021 | Senior Executive Officer (Manufacturing & Technology) |
| | July 2022 | Director, Managing Executive Officer (proposed) |
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| | [Reference] Biography of | f Candidates of Auditors |
|-----------|--------------------------|---|
| Name | Hidefumi Kodama | |
| Biography | April 1987 | Joined the Company |
| | July 2013 | Manager of Planning & Coordination Office, Exploration & Production Department 1, and Director and General Manager of General Affairs Department, |
| | April 2015 | General Manager of Exploration & Production Planning Department |
| | July 2017 | General Manager of Public Relations & CSR Affairs Office, and in charge of brand strategy |
| | April 2018 | General Manager of Public Relations Department, and in charge of brand strategy |
| | April 2019 | General Manager of Coal Business Department |
| | April 2021 | General Manager of Coal and Energy Solution Department |
| | July 2022 | Director, Audit & Supervisory Board Member (proposed) |
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| Name | Yumiko Ichige | |
| Biography | 1989 | Registered as a lawyer (Daini Tokyo Bar Association) |
| | 1989 | Law Department, IBM Japan |
| | 1994 | Law Firm in Tokyo |
| | 2004 | Part-time Lecturer, Omiya Law School |
| | 2005 | Part-time Lecturer, Chuo Law School |
| | 2007 | Partner, Nozomi Sogo Attorneys at Law (current) |
| | 2009 | Vice Chair, Daini Tokyo Bar Association |
| | 2010 | Deputy Secretary General, Japan Federation of Bar Associations |
| | 2012 | Outside Director, NEC Networks & System Integration Corporation |
| | 2013 | Disciplinary Subcommittee Memebr, Patent Attorney Examination Committee, Industrial Property Council, Patent Office |
| | 2013 | Intellectual Property Subcommittee Member, Industrial Structure Council, and Patent Attorney System Subcommittee Member, Patent Office |
| | 2014 | Outside Audit & Supervisory Board Member, Aeon Mall |
| | 2014 | Outside Director, and Audit and Supervisory Committee Member, Sanyo Trading |
| | 2014 | Executive Director, Japan Federation of Bar Associations |
| | 2015 | Secretary General, Japan Association of Arbitrators |
| | 2016 | Outside Director, and Audit and Supervisory Committee Member, FOOD & LIFE COMPANIES (former company name: Sushiro Global Holdings) (current) |
| | 2018 | Outside Director, Itoham Yonekyu Holdings |
| | 2019 | Director, Japan Association of Arbitrators (current) |
| | 2019 | Executive Director, Japan International Dispute Resolution Center (current) |
| | 2020 | Outside Director, Askul (current) |
| | June 2022 | Outside Audit & Supervisory Board Member (proposed) |