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May 13, 2022

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (Under Japanese GAAP)

Company name: Hirata Corporation  
 Listing: Tokyo Stock Exchange  
 Securities code: 6258  
 URL: <https://www.hirata.co.jp/en/>  
 Representative: Yuichiro Hirata, Representative Director, President  
 Inquiries: Yasuhiro Fujimoto, Director, Managing Executive Officer  
 Division Director, Administration Division, Internal Controls, SDGs  
 Telephone: +81-96-272-5558  
 Scheduled date of annual general meeting of shareholders: June 24, 2022  
 Scheduled date to commence dividend payments: June 6, 2022  
 Scheduled date to file annual securities report: June 27, 2022  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for securities analysts, institutional investors, and the press)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2022	67,087	–	3,856	–	4,258	–	2,682	–
March 31, 2021	65,255	(0.5)	4,995	82.5	5,176	80.9	4,075	133.6

Note: Comprehensive income For the fiscal year ended March 31, 2022: ¥3,359 million [–%]  
 For the fiscal year ended March 31, 2021: ¥5,412 million [225.3%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2022	258.42	258.33	5.1	4.4	5.7
March 31, 2021	392.70	392.21	8.3	5.8	7.7

Reference: Share of profit (loss) of entities accounted for using equity method  
 For the fiscal year ended March 31, 2022: ¥– million  
 For the fiscal year ended March 31, 2021: ¥– million

Note: The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure for the fiscal year ended March 31, 2022 is the figure after applying the accounting standard and relevant ASBJ regulations. The percentage of year-on-year change is not shown.

## (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2022	99,485	54,938	54.8	5,248.03
March 31, 2021	92,794	51,999	55.5	4,961.79

Reference: Equity

As of March 31, 2022: ¥54,478 million

As of March 31, 2021: ¥51,500 million

Note: The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure as of March 31, 2022 is the figure after applying the accounting standard and relevant ASBJ regulations.

## (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2022	(3,444)	(1,082)	4,150	12,939
March 31, 2021	690	(2,378)	3,536	12,685

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2021	–	0.00	–	65.00	65.00	674	16.6	1.4
Fiscal year ended March 31, 2022	–	0.00	–	65.00	65.00	679	25.2	1.3
Fiscal year ending March 31, 2023 (Forecast)	–	0.00	–	50.00	50.00		25.9	

Note: Total dividends include dividends of ¥4,205 thousand for shares of the Company held by Sumitomo Mitsui Trust Bank, Limited (Trust Account) (Re-trust trustee: Custody Bank of Japan, Ltd. (Trust Account)) as the trust assets of a “Director Stock Ownership Plan.”

## 3. Consolidated earnings forecasts for the fiscal year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2023	80,000	19.2	3,000	(22.2)	2,900	(31.9)	2,000	(25.4)	192.69

**\* Notes**

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

Note: For details, please refer to “(5) Notes on consolidated financial statements (Changes in accounting policies)” in “3. Consolidated financial statements and major notes” on page 15 of the Attached Materials.

- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2022	10,756,090 shares
As of March 31, 2021	10,756,090 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2022	375,411 shares
As of March 31, 2021	376,582 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2022	10,379,559 shares
Fiscal year ended March 31, 2021	10,379,403 shares

Note: Treasury shares for the fiscal year ended March 31, 2022 include the number of the Company’s shares held by the trust account of the stock delivery trust for officers (64,700 treasury shares at the end of the fiscal year).

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2022	54,220	–	2,979	–	3,451	–	2,118	–
March 31, 2021	52,699	9.5	4,394	97.9	4,963	88.9	3,726	89.0

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2022	204.09	204.02
March 31, 2021	358.99	358.54

Note: The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure for the fiscal year ended March 31, 2022 is the figure after applying the accounting standard and relevant ASBJ regulations. The percentage of year-on-year change is not shown.

## (2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2022	84,359	45,836	54.3	4,412.81
March 31, 2021	80,881	44,855	55.3	4,311.51

Reference: Equity

As of March 31, 2022: ¥45,807 million

As of March 31, 2021: ¥44,751 million

Note: The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure as of March 31, 2022 is the figure after applying the accounting standard and relevant ASBJ regulations.

## 2. Non-consolidated earnings forecasts for the fiscal year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Percentages indicate year-on-year changes.)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2023	62,000	14.3	2,300	(33.4)	1,600	(24.5)	154.15

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

\* Proper use of earnings forecasts, and other special matters

(Notes on forward-looking statements)

Forward-looking statements in this material, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable. Actual results may differ significantly due to various factors. For the assumptions underlying the forecast, please refer to “(4) Future outlook” in “1. Overview of the operating results” on page 5 of the Attached Materials.

(Access to presentation materials and contents of the financial results briefing)

The Company will hold a financial results briefing for securities analysts, institutional investors, and the press on Tuesday, May 24, 2022.

The presentation materials of the financial results briefing will be posted on the Company’s website.

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## 1. Overview of the operating results

### (1) Overview of the operating results for the fiscal year under review

During the current fiscal year, the economic situation surrounding the Group was affected by activity restrictions and supply chain disruptions due to waves of infection by new variants of the novel coronavirus (COVID-19) although economic activities, especially in developed countries, normalized due to progress in vaccination in various countries. Moreover, in addition to soaring resource prices and a severe shortage of semiconductors, there are concerns about the impact of Russia's invasion of Ukraine on the global economy, and the economic outlook remains uncertain. In the U.S., although supply constraints persisted, business confidence in the manufacturing sector improved and capital investment remained firm. Personal consumption also continued to recover against the backdrop of solid employment conditions. In Europe, economic activity resumed due to the easing of activity restrictions caused by the spread of vaccinations, but consumer spending cooled down again due to new waves of infection by variants. In China, external demand remained firm, but the economy slowed down due to tighter activity restrictions in line with the zero-COVID policy. In Japan, there were signs of resumption of capital investment that had been postponed. However, exports declined due to automobile production cutbacks caused by the shortage of semiconductors, and consumer spending remained sluggish due to the voluntary activity restraint from repeated declarations of a state of emergency and pre-emergency measures.

In this business environment, the Group has been working to increase global orders and strengthen cost competitiveness by promoting local procurement and local production in cooperation with overseas subsidiaries, expanding in-house production, and taking other measures to prevent the spread of COVID-19, in addition to utilizing telecommuting and web conference systems and conducting vaccination at work sites in Japan.

As a result, net sales for the current fiscal year were ¥67,087 million (¥65,255 million for the previous fiscal year), operating profit was ¥3,856 million (¥4,995 million for the previous fiscal year), ordinary profit was ¥4,258 million (¥5,176 million for the previous fiscal year), and profit attributable to owners of parent was ¥2,682 million (¥4,075 million for the previous fiscal year).

In addition, the Company has applied "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year. As a result, net sales for the current fiscal year increased compared with the previous accounting method. Therefore, year-on-year comparisons (%) for net sales, operating profit, ordinary profit, and profit attributable to owners of parent for the current fiscal year are not shown. The details are shown in "(5) Notes on consolidated financial statements (Changes in accounting policies)" in "3. Consolidated financial statements and major notes."

The following is an overview of operations by business segment.

#### (i) Automobile-related production equipment business

In the automobile-related production equipment business, net sales remained firm due to strong capital investment in next-generation vehicles such as electric vehicles (EVs), backed by global efforts to become carbon neutral. As a result, net sales were ¥26,109 million (¥23,543 million for the previous fiscal year).

#### (ii) Semiconductor-related production equipment business

In the semiconductor-related production equipment business, net sales of equipment related to organic electroluminescence (organic EL) declined significantly from the high level of the previous fiscal year. However, net sales of silicon wafer transfer equipment and other equipment remained firm as semiconductor manufacturers made aggressive capital investments in response to rising demand for semiconductors against the backdrop of the full-scale development of fifth-generation mobile communication systems (5G) and the spread of telecommuting. As a result, net sales were ¥30,125 million (¥29,409 million for the previous fiscal year).

(iii) Home appliance-related and other production equipment business

In the home appliance-related and other production equipment business, net sales of equipment to produce white goods remained firm, but net sales fell below the previous fiscal year's level due to a lull in tire-related capital investment. As a result, net sales were ¥8,806 million (¥10,324 million for the previous fiscal year).

Segment information is as follows.

(i) Japan

In Japan, organic EL-related net sales, which had been the driving force until the previous fiscal year, declined, but EV-related and silicon wafer transfer-related net sale remained firm. On the other hand, profit margins declined due to sales declined for some projects and sales decreased for highly profitable projects. As a result, net sales were ¥56,635 million (¥54,773 million for the previous fiscal year), and operating profit was ¥3,259 million (¥4,784 million for the previous fiscal year).

(ii) Asia

In Asia, silicon wafer transfer-related net sales remained firm due to increased capital investment by semiconductor manufacturers on the back of strong semiconductor demand. However, profit margins declined due to stagnant economic activity caused by COVID-19 in some emerging countries, as well as higher costs due to raw material price hikes. As a result, net sales were ¥6,364 million (¥5,375 million for the previous fiscal year), and operating profit was ¥273 million (¥273 million for the previous fiscal year).

(iii) North America

In North America, net sales were recorded mainly for EV related and silicon wafer transfer related, although sales decreased from the previous fiscal year due to the impact of activity restrictions caused by the COVID-19 pandemic. Profits improved from the previous fiscal year due to the receipt of orders for highly profitable projects. As a result, net sales were ¥3,169 million (¥4,050 million for the previous fiscal year), and operating profit was ¥454 million (¥31 million for the previous fiscal year).

(iv) Europe

In Europe, profits decreased as automobile-related net sales declined. As a result, net sales were ¥918 million (¥1,056 million for the previous fiscal year), and operating loss was ¥53 million (operating loss of ¥106 million for the previous fiscal year).

**(2) Overview of the financial position for the fiscal year under review**

(Assets)

Total assets at the end of the current fiscal year of the Group increased ¥6,691 million from the end of the previous fiscal year to ¥99,485 million. The main breakdown was an increase of ¥1,922 million in trade receivables (notes receivable - trade, electronically recorded monetary claims – operating, accounts receivable – trade, and contract assets), an increase of ¥3,564 million in inventories, and an increase of ¥1,210 million in retirement benefit asset.

(Liabilities)

Liabilities increased ¥3,751 million from the end of the previous fiscal year to ¥44,547 million. The main breakdown was a decrease of ¥1,440 million in trade payables (notes and accounts payable - trade and electronically recorded obligations - operating) and an increase of ¥5,046 million in debt with interest (short-term borrowings and long-term borrowings).

#### (Net assets)

Net assets increased ¥2,939 million from the end of the previous fiscal year to ¥54,938 million. The main breakdown was an increase of ¥317 million in retained earnings at the beginning of the period due to changes in accounting policies, and an increase of ¥2,324 million in retained earnings due to recording of ¥2,682 million in profit attributable to owners of parent and ¥674 million in dividends paid. As a result, the equity-to-asset ratio fell to 54.8% from 55.5% at the end of the previous fiscal year.

### **(3) Overview of the cash flows for the fiscal year under review**

Cash and cash equivalents (hereinafter referred to as “cash”) at the end of the current fiscal year increased ¥253 million from the end of the previous fiscal year to ¥12,939 million.

#### (Cash flows from operating activities)

Net cash used in operating activities amounted to ¥3,444 million (compared with ¥690 million provided in the previous fiscal year). Main factors were an increase of ¥4,260 million in inventories and a decrease of ¥2,686 million in trade payables, against profit before income taxes of ¥4,266 million.

#### (Cash flows from investing activities)

Net cash used in investing activities totaled ¥1,082 million (compared with ¥2,378 million used in the previous fiscal year), mainly due to ¥925 million used to purchase property, plant and equipment for the construction of research facilities at the Kumamoto Plant and a new building at the Kansai Plant.

#### (Cash flows from financing activities)

Net cash provided by financing activities amounted to ¥4,150 million (compared with ¥3,536 million provided in the previous fiscal year). Main factors were an increase of ¥5,100 million in short-term borrowings due to higher demand for funds in response to rising production, and dividends paid of ¥675 million.

#### (Reference) Trends in cash flow indicators

	Fiscal year ended March 31, 2018	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Equity-to-asset ratio (%)	48.3	50.9	54.4	55.5	54.8
Equity-to-asset ratio based on market value (%)	109.5	87.5	56.0	76.7	56.3
Ratio of debt with interest to cash flow (year)	–	1.8	1.8	27.1	–
Interest coverage ratio (times)	–	110.8	146.8	10.9	–

(Notes) 1. All indicators are calculated using the following formulas based on consolidated financial figures.

Equity-to-asset ratio: Total shareholder's equity / Total assets

Equity-to-asset ratio based on market value: Market capitalization / Total assets

Ratio of debt with interest to cash flow: Debt with interest / Operating cash flows

Interest coverage ratio: Operating cash flows / Interest payment

2. Market capitalization is calculated based on the number of shares outstanding excluding treasury shares.
3. Ratios of debt with interest to cash flow and interest coverage ratios for the fiscal year ended March 31, 2018 and the fiscal year ended March 31, 2022 are not shown respectively because each operating cash flow was negative.



4. Operating cash flows and interest payments are taken from “Cash flows from operating activities” and “Interest paid” as reported in the consolidated statement of cash flows.

#### **(4) Future outlook**

Regarding outlook for the next fiscal year, although the global economy is on a recovery trend with the spread of vaccines against the novel coronavirus disease (COVID-19), new variants of the virus have been identified one after another, and it is still difficult to predict when the pandemic will come to an end. In addition, the outlook is likely to remain uncertain due to soaring crude oil prices and a severe shortage of semiconductors, as well as heightened geopolitical risks resulting from Russia's invasion of Ukraine.

In the automobile-related production equipment business, we expect capital investment in the EV market to expand over the mid- to long-term against the backdrop of accelerating global efforts to achieve carbon neutrality. In the semiconductor-related production equipment business, we expect semiconductor equipment manufacturers to continue to make vigorous capital investments against the backdrop of the spread of 5G and teleworking, as well as the progress of self-driving cars and IoT. In the home appliance-related and other production equipment business, we expect capital investment in home appliance-related equipment to expand against the backdrop of demand staying at home during the COVID-19 crisis.

Under such circumstances, as the first year of the Company's new Mid-term Management Plan (FY2022-2024), the Group is working to strengthen product competitiveness and develop new products in the EV-related equipment business in order to expand business in growth markets, optimize the production system in the semiconductor-related equipment business, as well as to start full-scale research on biological genetic resources. We will also aim to strengthen our competitiveness as a global company by strengthening cooperation among Group companies, thoroughly managing profitability through front-loading, and enhancing our product competitiveness. Furthermore, we will work to implement management adapted to the new-normal era by strengthening ESG management initiatives and by introducing and utilizing digital transformation (DX) to enhance corporate value.

For the fiscal year ending March 31, 2023, we are forecasting net sales of ¥80.0 billion (up 19.2% year on year), operating profit of ¥3.0 billion (down 22.2% year on year), ordinary profit of ¥2.9 billion (down 31.9% year on year) and profit attributable to owners of parent of ¥2.0 billion (down 25.4% year on year).

The consolidated forecasts are based on information currently available to the Company and actual results may differ from the forecasts due to a variety of factors.

#### **(5) Basic policy on profit distribution and dividends for the current and next fiscal years**

In order to enable the flexible return of profits to shareholders, the Company's Articles of Incorporation stipulate that the Board of Directors may determine the distribution of surplus and other matters by resolution of the Board of Directors in accordance with each item of Article 459, paragraph (1) of the Companies Act.

The Company considers the return of profits to shareholders to be one of its highest management priorities, and strives to maintain a stable and continuous dividend payout ratio of 20% or more on a consolidated basis, while strengthening the financial position and taking into consideration consolidated performance and future business development.

As for the annual dividends for the current fiscal year, the Company decided to pay ¥65 per share with payment commencing from June 6, 2022 at the Board of Directors meeting held on May 13, 2022 after comprehensively considering the aforementioned basic policy and the business environment in which the Company is operating.

As for the annual dividends forecast for the next fiscal year, the Company expects to pay ¥50 per share as a year-end dividend.

The Company's Articles of Incorporation stipulate that “the record date for year-end dividends shall be March 31 of each year,” “the record date for interim dividends shall be September 30 of each year,” and

“in addition to the preceding two paragraphs, the Company may determine a record date for the distribution of surplus.” However, due to the low correlation between interim results and fiscal year results resulting from the make-to-order production system, the Company’s basic policy is to pay year-end dividends once a year in principle.

The Company will effectively utilize internal reserve funds to respond to future changes in the business environment and for business growth, such as business expansion in the growth market, research on biological genetic resources, and flexible M&As.

## **2. Basic approach to the selection of accounting standards**

For the time being, the Group’s policy is to prepare its consolidated financial statements in accordance with Japanese GAAP, taking into consideration the comparability of the consolidated financial statements from period to period.

The Company’s policy is to take appropriate action with respect to the timing of IFRS application, etc., while taking into consideration various circumstances.

### 3. Consolidated financial statements and major notes

#### (1) Consolidated balance sheet

(Thousands of yen)

	As of March 31, 2021	As of March 31, 2022
<b>Assets</b>		
Current assets		
Cash and deposits	12,685,736	12,939,212
Notes and accounts receivable - trade	32,488,990	–
Notes receivable - trade	–	247,019
Electronically recorded monetary claims - operating	6,407,458	6,163,819
Accounts receivable - trade	–	7,724,173
Contract assets	–	26,683,877
Inventories	7,002,451	10,567,158
Other	2,690,950	2,716,805
Allowance for doubtful accounts	(24,504)	(38,470)
Total current assets	61,251,082	67,003,595
Non-current assets		
Property, plant and equipment		
Buildings and structures	19,512,419	19,814,106
Accumulated depreciation	(8,732,724)	(9,233,515)
Buildings and structures, net	10,779,695	10,580,590
Machinery, equipment and vehicles	6,305,599	6,429,511
Accumulated depreciation	(4,221,747)	(4,600,002)
Machinery, equipment and vehicles, net	2,083,852	1,829,508
Tools, furniture and fixtures	3,799,594	3,676,599
Accumulated depreciation	(3,081,247)	(2,987,798)
Tools, furniture and fixtures, net	718,346	688,801
Land	9,851,524	9,851,169
Construction in progress	106,298	575,947
Total property, plant and equipment	23,539,718	23,526,017
Intangible assets		
Leasehold interests in land	25,781	25,781
Software	456,938	459,840
Other	14,274	14,274
Total intangible assets	496,994	499,896
Investments and other assets		
Investment securities	2,368,732	2,080,763
Distressed receivables	37,711	3,590
Retirement benefit asset	4,481,690	5,692,302
Deferred tax assets	264,203	136,946
Other	696,615	993,249
Allowance for doubtful accounts	(341,853)	(450,463)
Total investments and other assets	7,507,099	8,456,389
Total non-current assets	31,543,812	32,482,304
Total assets	92,794,895	99,485,900

(Thousands of yen)

	As of March 31, 2021	As of March 31, 2022
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	5,234,274	6,154,055
Electronically recorded obligations - operating	6,720,858	4,360,113
Short-term borrowings	3,400,000	8,500,000
Current portion of long-term borrowings	3,677,800	5,635,328
Accounts payable - other	687,099	749,593
Accrued expenses	3,239,051	2,937,155
Income taxes payable	759,442	702,436
Contract liabilities	–	956,003
Advances received	604,384	–
Provision for bonuses	47,269	79,216
Provision for bonuses for directors (and other officers)	158,073	118,397
Provision for product warranties	268,397	256,958
Provision for loss on construction contracts	210,945	337,073
Other	928,039	825,786
Total current liabilities	25,935,638	31,612,118
Non-current liabilities		
Long-term borrowings	11,616,500	9,605,674
Provision for share awards for directors (and other officers)	–	71,170
Deferred tax liabilities	213,266	384,867
Deferred tax liabilities for land revaluation	2,077,511	2,077,511
Other	952,936	796,048
Total non-current liabilities	14,860,214	12,935,272
Total liabilities	40,795,852	44,547,390
Net assets		
Shareholders' equity		
Share capital	2,633,962	2,633,962
Capital surplus	14,317,562	14,309,592
Retained earnings	31,422,900	33,747,543
Treasury shares	(2,474,312)	(2,452,359)
Total shareholders' equity	45,900,112	48,238,738
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	661,088	454,149
Deferred gains or losses on hedges	(101,181)	(238,178)
Revaluation reserve for land	4,543,663	4,543,663
Foreign currency translation adjustment	161,109	923,814
Remeasurements of defined benefit plans	336,123	555,905
Total accumulated other comprehensive income	5,600,804	6,239,354
Share acquisition rights	104,449	28,353
Non-controlling interests	393,676	432,062
Total net assets	51,999,042	54,938,509
Total liabilities and net assets	92,794,895	99,485,900

**(2) Consolidated statement of income and consolidated statement of comprehensive income**  
**(Consolidated statement of income)**

(Thousands of yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Net sales	65,255,919	67,087,433
Cost of sales	51,592,976	54,379,165
Gross profit	13,662,942	12,708,267
Selling, general and administrative expenses	8,667,668	8,852,163
Operating profit	4,995,273	3,856,104
Non-operating income		
Interest income	9,639	14,627
Dividend income	50,884	58,163
Foreign exchange gains	6,080	-
Settlement income	20,663	-
Subsidy income	97,291	271,112
Gain on sale of scrap metal	22,823	38,101
Other	71,996	142,050
Total non-operating income	279,380	524,055
Non-operating expenses		
Interest expenses	62,212	60,665
Foreign exchange losses	-	32,855
Commitment fees	18,002	8,516
Other	18,368	19,996
Total non-operating expenses	98,583	122,033
Ordinary profit	5,176,070	4,258,127
Extraordinary income		
Gain on sale of non-current assets	479	45,842
Gain on sale of investment securities	32	-
Total extraordinary income	511	45,842
Extraordinary losses		
Loss on retirement of non-current assets	4,074	37,071
Loss on sale of non-current assets	26	112
Loss on valuation of investment securities	3,352	-
Total extraordinary losses	7,452	37,184
Profit before income taxes	5,169,129	4,266,785
Income taxes - current	1,235,639	1,220,730
Income taxes - refund	(404,338)	(4,625)
Income taxes - deferred	287,482	336,896
Total income taxes	1,118,783	1,553,001
Profit	4,050,346	2,713,783
Profit (loss) attributable to non-controlling interests	(25,618)	31,515
Profit attributable to owners of parent	4,075,964	2,682,267

**(Consolidated statement of comprehensive income)**

(Thousands of yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Profit	4,050,346	2,713,783
Other comprehensive income		
Valuation difference on available-for-sale securities	261,715	(206,939)
Deferred gains or losses on hedges	(122,670)	(136,997)
Foreign currency translation adjustment	(92,179)	762,395
Remeasurements of defined benefit plans, net of tax	1,315,203	226,956
Total other comprehensive income	1,362,069	645,414
Comprehensive income	5,412,415	3,359,198
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,440,941	3,320,818
Comprehensive income attributable to non-controlling interests	(28,526)	38,379

### (3) Consolidated statement of changes in equity

Previous fiscal year (from April 1, 2020 to March 31, 2021)

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges
Balance at beginning of period	2,633,962	14,313,891	27,762,122	(2,478,433)	42,231,542	399,373	21,489
Cumulative effects of changes in accounting policies					-		
Restated balance	2,633,962	14,313,891	27,762,122	(2,478,433)	42,231,542	399,373	21,489
Changes during period							
Dividends of surplus			(415,186)		(415,186)		
Profit attributable to owners of parent			4,075,964		4,075,964		
Purchase of treasury shares				(478)	(478)		
Disposal of treasury shares				4,599	4,599		
Gain on disposal of treasury shares		3,671			3,671		
Net changes in items other than shareholders' equity					-	261,715	(122,670)
Total changes during period	-	3,671	3,660,778	4,120	3,668,570	261,715	(122,670)
Balance at end of period	2,633,962	14,317,562	31,422,900	(2,474,312)	45,900,112	661,088	(101,181)

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	4,543,663	245,493	(974,193)	4,235,827	92,921	432,796	46,993,088
Cumulative effects of changes in accounting policies							-
Restated balance	4,543,663	245,493	(974,193)	4,235,827	92,921	432,796	46,993,088
Changes during period							
Dividends of surplus							(415,186)
Profit attributable to owners of parent							4,075,964
Purchase of treasury shares							(478)
Disposal of treasury shares							4,599
Gain on disposal of treasury shares							3,671
Net changes in items other than shareholders' equity	-	(84,384)	1,310,316	1,364,977	11,527	(39,120)	1,337,384
Total changes during period	-	(84,384)	1,310,316	1,364,977	11,527	(39,120)	5,005,954
Balance at end of period	4,543,663	161,109	336,123	5,600,804	104,449	393,676	51,999,042

Current fiscal year (from April 1, 2021 to March 31, 2022)

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges
Balance at beginning of period	2,633,962	14,317,562	31,422,900	(2,474,312)	45,900,112	661,088	(101,181)
Cumulative effects of changes in accounting policies			317,094		317,094		4,137
Restated balance	2,633,962	14,317,562	31,739,994	(2,474,312)	46,217,207	661,088	(97,043)
Changes during period							
Dividends of surplus			(674,719)		(674,719)		
Profit attributable to owners of parent			2,682,267		2,682,267		
Purchase of treasury shares				(411,040)	(411,040)		
Disposal of treasury shares				432,993	432,993		
Gain on disposal of treasury shares		(7,970)			(7,970)		
Net changes in items other than shareholders' equity					-	(206,939)	(141,134)
Total changes during period	-	(7,970)	2,007,548	21,953	2,021,531	(206,939)	(141,134)
Balance at end of period	2,633,962	14,309,592	33,747,543	(2,452,359)	48,238,738	454,149	(238,178)

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	4,543,663	161,109	336,123	5,600,804	104,449	393,676	51,999,042
Cumulative effects of changes in accounting policies		(11,540)		(7,402)		6	309,698
Restated balance	4,543,663	149,569	336,123	5,593,401	104,449	393,682	52,308,740
Changes during period							
Dividends of surplus							(674,719)
Profit attributable to owners of parent							2,682,267
Purchase of treasury shares							(411,040)
Disposal of treasury shares							432,993
Gain on disposal of treasury shares							(7,970)
Net changes in items other than shareholders' equity	-	774,245	219,782	645,953	(76,095)	38,379	608,237
Total changes during period	-	774,245	219,782	645,953	(76,095)	38,379	2,629,768
Balance at end of period	4,543,663	923,814	555,905	6,239,354	28,353	432,062	54,938,509



**(4) Consolidated statement of cash flows**

(Thousands of yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
<b>Cash flows from operating activities</b>		
Profit before income taxes	5,169,129	4,266,785
Depreciation	1,453,916	1,478,400
Increase (decrease) in allowance for doubtful accounts	127,717	103,985
Increase (decrease) in provision for bonuses	(4,417)	24,490
Increase (decrease) in provision for bonuses for directors (and other officers)	46,472	(39,676)
Increase (decrease) in provision for product warranties	52,308	(29,302)
Increase (decrease) in provision for loss on construction contracts	(883,214)	97,461
Increase (decrease) in provision for share awards for directors (and other officers)	–	71,170
Increase (decrease) in retirement benefit asset and liability	(583,262)	(884,178)
Interest and dividend income	(60,524)	(72,791)
Interest expenses	62,212	60,665
Foreign exchange losses (gains)	5,303	16,859
Loss (gain) on sale of non-current assets	(453)	(45,729)
Loss on retirement of non-current assets	4,074	37,071
Loss (gain) on sale of investment securities	(32)	–
Loss (gain) on valuation of investment securities	3,352	–
Decrease (increase) in trade receivables	(971,740)	–
Decrease (increase) in trade receivables and contract assets	–	882,825
Decrease (increase) in inventories	514,405	(4,260,959)
Increase (decrease) in trade payables	(1,590,205)	(2,686,422)
Increase (decrease) in accrued expenses	598,705	(342,607)
Increase (decrease) in advances received	(889,090)	–
Increase (decrease) in contract liabilities	–	(178,215)
Other, net	(1,169,687)	(799,387)
Subtotal	1,884,968	(2,299,554)
Interest and dividends received	62,194	70,495
Interest paid	(63,278)	(61,184)
Income taxes paid	(1,193,818)	(1,153,829)
Net cash provided by (used in) operating activities	690,065	(3,444,072)
<b>Cash flows from investing activities</b>		
Purchase of investment securities	(50,801)	(10,000)
Proceeds from sale of investment securities	48	–
Purchase of property, plant and equipment	(2,188,935)	(925,355)
Proceeds from sale of property, plant and equipment	803	97,791
Purchase of intangible assets	(147,281)	(250,445)
Proceeds from collection of long-term loans receivable from employees	7,265	5,478
Net cash provided by (used in) investing activities	(2,378,900)	(1,082,530)

(Thousands of yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,700,000)	5,100,000
Proceeds from long-term borrowings	8,500,000	4,000,000
Repayments of long-term borrowings	(2,642,808)	(4,053,298)
Purchase of treasury shares	(478)	(195)
Proceeds from sale of treasury shares	0	1
Dividends paid	(416,017)	(675,436)
Dividends paid to non-controlling interests	(10,594)	–
Other, net	(193,385)	(220,722)
Net cash provided by (used in) financing activities	3,536,717	4,150,348
Effect of exchange rate change on cash and cash equivalents	(134,780)	629,730
Net increase (decrease) in cash and cash equivalents	1,713,102	253,476
Cash and cash equivalents at beginning of period	10,972,633	12,685,736
Cash and cash equivalents at end of period	12,685,736	12,939,212

## **(5) Notes on consolidated financial statements**

### **(Notes on going concern assumption)**

Not applicable.

### **(Changes in accounting policies)**

(Application of accounting standard for revenue recognition, etc.)

The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and it has recognized revenue at the time the control of promised goods or services is transferred to the customer in the amount expected to be received upon exchange of said goods or services.

The percentage-of-completion method was previously applied to construction contracts where the outcome of the construction activity is deemed certain. However, the Company changed to a method where, if control over the goods or services is transferred to the customer over time, performance obligations are satisfied over a certain period of time and revenue is recognized. The measurement of progress toward satisfying performance obligations is based on the percentage of construction costs incurred by the end of each reporting period to the total expected construction costs. Furthermore, in the early stages of the contract, revenue is recognized on a cost recovery basis when it is not possible to reasonably estimate progress towards satisfying performance obligations, but it is probable that the costs incurred will be recovered. However, for construction contracts where the period from the transaction start date of the contract to the time when complete satisfaction of performance obligations is expected is very short, alternative treatment is applied and no revenue is recognized over time, and revenue is recognized upon complete satisfaction of performance obligations.

The application of the Accounting Standard for Revenue Recognition and relevant ASBJ regulations is in accordance with the transitional treatment stipulated in the proviso of paragraph 84 of the Accounting Standard for Revenue Recognition. The cumulative effect of applying the new accounting policy retrospectively prior to the beginning of the current fiscal year was added to or deducted from the opening balance of retained earnings of the current fiscal year, and the new accounting policy was applied from the opening balance of the current fiscal year.

Furthermore, by applying the method set forth in item (1) of the supplementary provisions of paragraph 86 of the Accounting Standard for Revenue Recognition, modifications to contracts carried out prior to the beginning of the current fiscal year were accounted for based on the contractual terms after all contract modifications were reflected. Consequently, this cumulative effect was added to or deducted from the opening balance of retained earnings of the current fiscal year.

Due to the application of the Accounting Standard for Revenue Recognition and relevant ASBJ regulations, “Notes and accounts receivable - trade” under current assets of the consolidated balance sheet as of the end of the previous fiscal year has been included in “Notes receivable - trade,” “Accounts receivable - trade,” and “Contract assets” under current assets from the current fiscal year. In addition, “Advances received” under current liabilities has been included in “Contract liabilities” and “Other” from the current fiscal year. “Increase (decrease) in advances received” presented in “Cash flows from operating activities” on the consolidated statements of cash flows for the previous fiscal year is presented as “Increase (decrease) in contract liabilities” and “Other, net” from the current fiscal year. In accordance with the transitional treatment provided for in paragraph 89-2 of the Accounting Standard for Revenue Recognition, figures for the previous fiscal year have not been restated in accordance with the new approach to presentation.

As a result of the above, accounts receivable - trade increased by ¥1,498,444 thousand and contract assets increased by ¥1,912,776 thousand, inventories decreased by ¥3,931,683 thousand, notes and accounts payable - trade decreased by ¥981,803 thousand, contract liabilities decreased by ¥1,433,035 thousand, and retained earnings increased by ¥1,470,237 thousand in the consolidated balance sheet for the current consolidated fiscal year, compared with those before the adoption of the revenue recognition accounting standard.

In the consolidated statement of income for the current fiscal year, net sales, cost of sales, selling, general and administrative expenses, operating profit, ordinary profit, and profit before income taxes

for the current fiscal year were up ¥4,208,729 thousand, ¥2,805,626 thousand, ¥4,413 thousand, ¥1,398,689 thousand and ¥1,394,567 thousand respectively.

The balance of retained earnings in the consolidated statement of changes in equity at the beginning of the period was up ¥317,094 thousand reflecting the cumulative effect on net assets at the beginning of the current fiscal year.

The impact on per share information is stated in the relevant section.

(Application of accounting standard for fair value measurement, etc.)

The Company has applied the “Accounting Standard for Fair Value Measurement” (ASBJ Statement No. 30, July 4, 2019) and relevant ASBJ regulations from the beginning of the fiscal year under review, and it has applied the new accounting policy provided for by the Accounting Standard for Fair Value Measurement, etc. prospectively in accordance with the transitional measures provided for in paragraph 19 of the Accounting Standard For Fair Value Measurement, and paragraph 44-2 of the “Accounting Standard for Financial Instruments” (ASBJ Statement No. 10, July 4, 2019). This will not affect the consolidated financial statements.

## (Segment information)

### 1. Overview of reportable segments

The Company's reportable segments are components of the Company for which separate financial information is available and are subject to periodic review by the Board of Directors for the purpose of determining the allocation of management resources and evaluating performance.

The Company mainly produces and sells automatic labor-saving equipment and other products in Japan and overseas, and supplies its products to countries around the world.

Each local subsidiary is an independent management unit that formulates comprehensive strategies and conducts business activities in each region.

Therefore, the Company is composed of geographic segments based on production and sales structure, and has four reportable segments: Japan, Asia, North America, and Europe. Each reportable segment primarily produces and sells automatic labor-saving equipment and other products.

### 2. Calculation for the amount of net sales, profit or loss, assets, liabilities and other items by reportable segment

As described in "Changes in accounting policies," the Company has applied "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and changed the accounting treatment for revenue recognition. Accordingly, the Company has changed the method of measuring profit or loss of reportable segments.

As a result, compared with the previous method, net sales by segment for the current fiscal year increased ¥2,949,452 thousand in Japan, ¥886,580 thousand in Asia, and ¥356,244 thousand in North America, ¥16,452 thousand in Europe. Furthermore, profit by segment increased ¥535,449 thousand in Japan, ¥439,778 thousand in Asia, and ¥388,532 thousand in North America.

### 3. Information on the amount of net sales, profit or loss, assets, liabilities and other items by reportable segment

Previous fiscal year (from April 1, 2020 to March 31, 2021)

	(Thousands of yen)				
	Japan	Asia	North America	Europe	Total
Net sales					
Sales to external customers	54,773,673	5,375,466	4,050,331	1,056,447	65,255,919
Intersegment sales and transfers	3,870,821	866,244	507,850	1,290,245	6,535,161
Total	58,644,495	6,241,711	4,558,181	2,346,692	71,791,080
Segment profit	4,784,556	273,788	31,839	(106,589)	4,983,595
Segment assets	85,278,843	7,137,544	6,023,343	1,614,781	100,054,513
Other items					
Depreciation	1,285,349	85,155	66,737	9,378	1,446,621
Increase in property, plant and equipment and intangible assets	3,113,764	37,683	4,795	3,858	3,160,102

Current fiscal year (from April 1, 2021 to March 31, 2022)

(Thousands of yen)

	Japan	Asia	North America	Europe	Total
Net sales					
Goods or services transferred at a point in time	20,044,815	3,414,449	1,361,995	901,868	25,723,127
Goods or services transferred over time	36,563,723	2,949,772	1,807,042	16,452	41,336,991
Revenue from contracts with customers	56,608,538	6,364,221	3,169,037	918,320	67,060,118
Other revenue	27,314	–	–	–	27,314
Sales to external customers	56,635,853	6,364,221	3,169,037	918,320	67,087,433
Intersegment sales and transfers	3,235,286	1,554,101	837,670	46,169	5,673,228
Total	59,871,140	7,918,323	4,006,708	964,489	72,760,661
Segment profit	3,259,578	273,927	454,517	(53,434)	3,934,588
Segment assets	90,893,282	9,197,047	14,771,661	1,037,091	115,899,083
Other items					
Depreciation	1,329,663	104,680	27,606	9,328	1,471,279
Increase in property, plant and equipment and intangible assets	1,348,307	82,324	31,743	2,240	1,464,615

(Note) By applying the alternative treatment prescribed in paragraph 95 of the “Guidance on Accounting Standard for Revenue Recognition,” construction contracts for which revenue is recognized when the performance obligation is fully satisfied are included in goods or services transferred at a point in time.

4. Reconciliation of the difference between the total amount of reportable segments and the amount recorded in the consolidated financial statements

(Thousands of yen)

Net sales	Previous fiscal year	Current fiscal year
Reportable segment total	71,791,080	72,760,661
Elimination of intersegment transactions	(6,535,161)	(5,673,228)
Net sales on consolidated financial statements	65,255,919	67,087,433

(Thousands of yen)

Profit	Previous fiscal year	Current fiscal year
Reportable segment total	4,983,595	3,934,588
Inventory adjustments	10,419	(94,350)
Other adjustments	1,257	15,866
Operating profit on consolidated financial statements	4,995,273	3,856,104

(Thousands of yen)

Assets	Previous fiscal year	Current fiscal year
Reportable segment total	100,054,513	115,899,083
Elimination of intersegment transactions	(7,259,617)	(16,413,183)
Total assets on consolidated financial statements	92,794,895	99,485,900

(Thousands of yen)

Other items	Reportable segment total		Adjustments		Amount recorded in consolidated financial statements	
	Previous fiscal year	Current fiscal year	Previous fiscal year	Current fiscal year	Previous fiscal year	Current fiscal year
Depreciation	1,446,621	1,471,279	–	–	1,446,621	1,471,279
Increase in property, plant and equipment and intangible assets	3,160,102	1,464,615	–	–	3,160,102	1,464,615

**(Per share information)**

(Yen)

	Previous fiscal year (from April 1, 2020 to March 31, 2021)	Current fiscal year (from April 1, 2021 to March 31, 2022)
Net assets per share	4,961.79	5,248.03
Basic earnings per share	392.70	258.42
Diluted earnings per share	392.21	258.33

(Notes) 1. The basis for calculating basic earnings per share and diluted earnings per share is as follows.

	Previous fiscal year (from April 1, 2020 to March 31, 2021)	Current fiscal year (from April 1, 2021 to March 31, 2022)
Basic earnings per share		
Profit attributable to owners of parent (thousand yen)	4,075,964	2,682,267
Amount not attributable to common shareholders (thousand yen)	–	–
Profit attributable to owners of parent related to common stock (thousand yen)	4,075,964	2,682,267
Average number of shares of common stock during the period (shares)	10,379,403	10,379,559
Diluted earnings per share		
Adjusted profit attributable to owners of parent (thousand yen)	–	–
Increase in common stock (shares)	12,983	3,526
(of which, share acquisition rights (shares))	(12,983)	(3,526)
Summary of potential shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects	–	–

- As described in “Changes in accounting policies,” the Company has applied the “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations and followed the transitional treatment prescribed in the proviso of paragraph 84 of the Accounting Standard for Revenue Recognition. As a result, net assets per share, basic earnings per share and diluted earnings per share for the current fiscal year increased by ¥150.93, ¥111.10 and ¥111.06, respectively.
- The Company’s shares held by the trust account of the stock delivery trust for officers are included in treasury shares deducted from the total number of shares issued and outstanding at the end of the fiscal year for the purpose of calculating net assets per share (64 thousand shares for the current fiscal year). In the calculation of basic earnings per share and diluted earnings per share, these shares are included in treasury shares that are deducted from the average number of shares during the period (64 thousand shares for the current fiscal year).

**(Significant subsequent events)**

Not applicable.



## Supplementary material

### Production, orders and sales

#### (1) Production results

The table below shows production results by segment in the current fiscal year.

Name of segment	Current fiscal year (from April 1, 2021 to March 31, 2022)	YoY (%)
Japan (thousand yen)	60,985,403	–
Asia (thousand yen)	7,259,973	–
North America (thousand yen)	3,421,290	–
Europe (thousand yen)	834,354	–
Total (thousand yen)	72,501,021	–

The table below shows production results by business segment in the current fiscal year.

Name of business segment	Current fiscal year (from April 1, 2021 to March 31, 2022)	YoY (%)
Automobile-related production equipment business (thousand yen)	26,525,566	–
Semiconductor-related production equipment business (thousand yen)	34,727,898	–
Home appliance-related and other production equipment business (thousand yen)	9,177,049	–
Others (thousand yen)	2,070,507	–
Total (thousand yen)	72,501,021	–

(Notes) 1. Amounts are based on selling prices and manufacturing costs before intersegment transfers.

2. The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure for the current fiscal year is the figure after applying the accounting standard and relevant ASBJ regulations. The percentage of year-on-year change is not shown.

#### (2) Orders received

The table below shows orders received by segment in the current fiscal year.

Name of segment	Orders received	YoY (%)	Order backlog	YoY (%)
Japan (thousand yen)	73,440,663	–	37,193,872	–
Asia (thousand yen)	8,586,017	–	5,237,426	–
North America (thousand yen)	3,360,760	–	3,235,160	–
Europe (thousand yen)	1,721,367	–	1,024,061	–
Total (thousand yen)	87,108,808	–	46,690,521	–

The table below shows orders received by business segment in the current fiscal year.

Name of business segment	Orders received	YoY (%)	Order backlog	YoY (%)
Automobile-related production equipment business (thousand yen)	36,405,067	–	23,775,783	–
Semiconductor-related production equipment business (thousand yen)	39,005,371	–	18,304,493	–
Home appliance-related and other production equipment business (thousand yen)	9,634,284	–	4,206,181	–
Others (thousand yen)	2,064,084	–	404,061	–
Total (thousand yen)	87,108,808	–	46,690,521	–

(Notes) 1. Amounts are based on selling prices.

2. The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure for the current fiscal year is the figure after applying the accounting standard and relevant ASBJ regulations. The percentage of year-on-year change is not shown.

### (3) Sales results

The table below shows sales results by segment in the current fiscal year.

Name of segment	Current fiscal year (from April 1, 2021 to March 31, 2022)	YoY (%)
Japan (thousand yen)	56,635,853	–
Asia (thousand yen)	6,364,221	–
North America (thousand yen)	3,169,037	–
Europe (thousand yen)	918,320	–
Total (thousand yen)	67,087,433	–

The table below shows sales results by business segment in the current fiscal year.

Name of business segment	Current fiscal year (from April 1, 2021 to March 31, 2022)	YoY (%)
Automobile-related production equipment business (thousand yen)	26,109,551	–
Semiconductor-related production equipment business (thousand yen)	30,125,375	–
Home appliance-related and other production equipment business (thousand yen)	8,806,110	–
Others (thousand yen)	2,046,396	–
Total (thousand yen)	67,087,433	–

(Notes) 1. Intersegment transactions are offset and eliminated.

2. The Company has applied “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29, March 31, 2020) and relevant ASBJ regulations from the beginning of the current fiscal year, and each figure for the current fiscal year is the figure after applying the accounting standard and relevant ASBJ regulations. The percentage of year-on-year change is not shown.

## 4. Non-consolidated financial statements and major notes

### (1) Non-consolidated balance sheet

(Thousands of yen)

	As of March 31, 2021	As of March 31, 2022
<b>Assets</b>		
Current assets		
Cash and deposits	5,666,840	3,844,499
Notes receivable - trade	164,255	65,294
Electronically recorded monetary claims - operating	6,164,382	5,732,780
Accounts receivable - trade	31,234,559	5,581,585
Contract assets	–	29,057,222
Work in process	4,584,454	7,005,079
Raw materials and supplies	362,943	624,038
Advance payments to suppliers	316,829	215,066
Other	1,820,563	1,369,698
Total current assets	50,314,828	53,495,265
Non-current assets		
Property, plant and equipment		
Buildings	8,939,256	8,888,564
Structures	549,673	521,521
Machinery and equipment	1,469,458	1,259,062
Vehicles	30,530	22,913
Tools, furniture and fixtures	550,648	484,853
Land	9,306,962	9,306,962
Construction in progress	106,298	575,947
Total property, plant and equipment	20,952,829	21,059,825
Intangible assets		
Leasehold interests in land	25,781	25,781
Software	250,046	199,856
Other	10,893	10,893
Total intangible assets	286,721	236,531
Investments and other assets		
Investment securities	2,307,884	2,026,964
Shares of subsidiaries and associates	2,289,697	2,289,697
Investments in capital of subsidiaries and associates	1,374,619	1,374,619
Distressed receivables	32,840	–
Prepaid pension costs	3,046,858	3,768,090
Deferred tax assets	197,704	–
Other	295,273	291,168
Allowance for doubtful accounts	(217,292)	(182,934)
Total investments and other assets	9,327,587	9,567,607
Total non-current assets	30,567,138	30,863,964
<b>Total assets</b>	<b>80,881,967</b>	<b>84,359,229</b>

(Thousands of yen)

	As of March 31, 2021	As of March 31, 2022
<b>Liabilities</b>		
Current liabilities		
Electronically recorded obligations - operating	5,342,804	2,252,615
Accounts payable - trade	4,272,749	4,659,408
Short-term borrowings	3,400,000	8,500,000
Current portion of long-term borrowings	3,677,800	5,635,328
Accounts payable - other	599,044	836,588
Accrued expenses	2,543,256	2,198,845
Income taxes payable	658,018	538,275
Contract liabilities	–	254,869
Advances received	71,050	–
Deposits received	94,774	81,189
Provision for bonuses for directors (and other officers)	144,441	98,297
Provision for product warranties	121,000	118,000
Provision for loss on construction contracts	193,396	336,746
Other	347,478	526,942
Total current liabilities	21,465,815	26,037,106
Non-current liabilities		
Long-term borrowings	11,616,500	9,605,674
Provision for share awards for directors (and other officers)	–	71,170
Deferred tax liabilities	–	32,092
Deferred tax liabilities for land revaluation	2,077,511	2,077,511
Other	866,363	699,392
Total non-current liabilities	14,560,374	12,485,840
Total liabilities	36,026,190	38,522,946
Net assets		
Shareholders' equity		
Share capital	2,633,962	2,633,962
Capital surplus		
Legal capital surplus	2,219,962	2,219,962
Other capital surplus	12,011,743	12,003,772
Total capital surplus	14,231,706	14,223,735
Retained earnings		
Legal retained earnings	246,000	246,000
Other retained earnings		
General reserve	5,500,000	5,500,000
Retained earnings brought forward	19,524,973	20,906,895
Total retained earnings	25,270,973	26,652,895
Treasury shares	(2,474,312)	(2,452,359)
Total shareholders' equity	39,662,329	41,058,234
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	646,515	444,209
Deferred gains or losses on hedges	(101,181)	(238,178)
Revaluation reserve for land	4,543,663	4,543,663
Total valuation and translation adjustments	5,088,998	4,749,694
Share acquisition rights	104,449	28,353
Total net assets	44,855,776	45,836,283
Total liabilities and net assets	80,881,967	84,359,229

**(2) Non-consolidated statement of income**

(Thousands of yen)

	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022
Net sales	52,699,262	54,220,393
Cost of sales	43,011,729	46,075,508
Gross profit	9,687,533	8,144,884
Selling, general and administrative expenses	5,293,342	5,165,574
Operating profit	4,394,191	2,979,310
Non-operating income		
Interest and dividend income	575,430	159,667
Subsidy income	17,588	256,882
Other	109,269	158,024
Total non-operating income	702,287	574,575
Non-operating expenses		
Interest expenses	59,732	59,340
Foreign exchange losses	39,520	21,796
Commitment fees	18,002	8,516
Other	15,513	12,256
Total non-operating expenses	132,769	101,909
Ordinary profit	4,963,710	3,451,976
Extraordinary income		
Gain on sale of non-current assets	346	439
Total extraordinary income	346	439
Extraordinary losses		
Loss on retirement of non-current assets	3,619	36,569
Loss on valuation of investment securities	3,352	–
Total extraordinary losses	6,971	36,569
Profit before income taxes	4,957,085	3,415,846
Income taxes - current	1,072,134	940,117
Income taxes - deferred	158,893	357,391
Total income taxes	1,231,027	1,297,508
Profit	3,726,057	2,118,337

**(3) Non-consolidated statement of changes in equity**

Previous fiscal year (from April 1, 2020 to March 31, 2021)

(Thousands of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
						General reserve	Retained earnings brought forward	
Balance at beginning of period	2,633,962	2,219,962	12,008,072	14,228,034	246,000	5,500,000	16,214,102	21,960,102
Cumulative effects of changes in accounting policies				–				–
Restated balance	2,633,962	2,219,962	12,008,072	14,228,034	246,000	5,500,000	16,214,102	21,960,102
Changes during period								
Dividends of surplus				–			(415,186)	(415,186)
Profit				–			3,726,057	3,726,057
Purchase of treasury shares				–				–
Disposal of treasury shares				–				–
Gain on disposal of treasury shares			3,671	3,671				–
Reversal of revaluation reserve for land				–				–
Net changes in items other than shareholders' equity				–				–
Total changes during period	–	–	3,671	3,671	–	–	3,310,870	3,310,870
Balance at end of period	2,633,962	2,219,962	12,011,743	14,231,706	246,000	5,500,000	19,524,973	25,270,973

	Shareholders' equity		Valuation and translation adjustments				Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Total valuation and translation adjustments		
Balance at beginning of period	(2,478,433)	36,343,666	388,096	21,489	4,543,663	4,953,249	92,921	41,389,837
Cumulative effects of changes in accounting policies		–				–		–
Restated balance	(2,478,433)	36,343,666	388,096	21,489	4,543,663	4,953,249	92,921	41,389,837
Changes during period								
Dividends of surplus		(415,186)				–		(415,186)
Profit		3,726,057				–		3,726,057
Purchase of treasury shares	(478)	(478)				–		(478)
Disposal of treasury shares	4,599	4,599				–		4,599
Gain on disposal of treasury shares		3,671				–		3,671
Reversal of revaluation reserve for land		–				–		–
Net changes in items other than shareholders' equity		–	258,419	(122,670)	–	135,748	11,527	147,276
Total changes during period	4,120	3,318,663	258,419	(122,670)	–	135,748	11,527	3,465,939
Balance at end of period	(2,474,312)	39,662,329	646,515	(101,181)	4,543,663	5,088,998	104,449	44,855,776

Current fiscal year (from April 1, 2021 to March 31, 2022)

(Thousands of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
						General reserve	Retained earnings brought forward	
Balance at beginning of period	2,633,962	2,219,962	12,011,743	14,231,706	246,000	5,500,000	19,524,973	25,270,973
Cumulative effects of changes in accounting policies				–			(61,695)	(61,695)
Restated balance	2,633,962	2,219,962	12,011,743	14,231,706	246,000	5,500,000	19,463,277	25,209,277
Changes during period								
Dividends of surplus				–			(674,719)	(674,719)
Profit				–			2,118,337	2,118,337
Purchase of treasury shares				–				–
Disposal of treasury shares				–				–
Gain on disposal of treasury shares			(7,970)	(7,970)				–
Reversal of revaluation reserve for land				–				–
Net changes in items other than shareholders' equity				–				–
Total changes during period	–	–	(7,970)	(7,970)	–	–	1,443,618	1,443,618
Balance at end of period	2,633,962	2,219,962	12,003,772	14,223,735	246,000	5,500,000	20,906,895	26,652,895



	Shareholders' equity		Valuation and translation adjustments				Share acquisition rights	Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Total valuation and translation adjustments		
Balance at beginning of period	(2,474,312)	39,662,329	646,515	(101,181)	4,543,663	5,088,998	104,449	44,855,776
Cumulative effects of changes in accounting policies		(61,695)		4,137		4,137		(57,558)
Restated balance	(2,474,312)	39,600,633	646,515	(97,043)	4,543,663	5,093,135	104,449	44,798,218
Changes during period								
Dividends of surplus		(674,719)				-		(674,719)
Profit		2,118,337				-		2,118,337
Purchase of treasury shares	(411,040)	(411,040)				-		(411,040)
Disposal of treasury shares	432,993	432,993				-		432,993
Gain on disposal of treasury shares		(7,970)				-		(7,970)
Reversal of revaluation reserve for land		-				-		-
Net changes in items other than shareholders' equity		-	(202,306)	(141,134)	-	(343,441)	(76,095)	(419,536)
Total changes during period	21,953	1,457,601	(202,306)	(141,134)	-	(343,441)	(76,095)	1,038,064
Balance at end of period	(2,452,359)	41,058,234	444,209	(238,178)	4,543,663	4,749,694	28,353	45,836,283

**(4) Notes on non-consolidated financial statements  
(Notes on going concern assumption)**

Not applicable.