#### Translation

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## **Summary of Consolidated Financial Results** for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 13, 2022

Konoike Transport Co.,Ltd. Company name:

Stock exchange listing: Tokyo

Stock code: 9025 URL https://www.konoike.net/

Representative Director, Chairman, President Tadahiko Konoike Representative:

and Chief Executive Officer

Executive General Manager of

Inquiries: Yoshihito Nakanishi TEL 06-6227-4600 Finance/Accounting Division

Scheduled date of ordinary general meeting of shareholders: June 23, 2022 Scheduled date to file Securities Report: June 24, 2022 June 24, 2022 Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

#### 1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating pro	ofit			Profit attributab owners of par	
	Millions of yen	%	Millions of yen %		Millions of yen	%	Millions of yen	%
Year ended March 31, 2022	301,373	3.1	10,288	157.3	11,845	26.1	7,988	65.2
Year ended March 31, 2021	292,348	(5.9)	3,997	(58.7)	9,397	(1.7)	4,836	5.3

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2022	151.33	151.05	7.5	4.6	3.4
Year ended March 31, 2021	92.14	91.60	4.9	3.9	1.4

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2022	257,764	113,291	43.0	2,096.38
As of March 31, 2021	258,798	104,798	39.2	1,934.62

### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended March 31, 2022	16,765	(6,440)	(15,441)	57,628	
Year ended March 31, 2021	14,465	(10,929)	31,148	62,217	

#### 2. Cash dividends

		Annual dividends per share				Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2021	_	9.00	_	11.00	20.00	1,049	21.7	1.1
Year ended March 31, 2022	_	11.00	-	18.00	29.00	1,534	19.2	1.4
Year ending March 31, 2023 (Forecast)	_	18.00	_	18.00	36.00		28.4	

#### 3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary pro	Profit attributable to owners of parent			Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2022	149,000	2.5	5,400	1.4	5,500	(10.1)	3,500	(20.3)	66.30
Full year	301,000	(0.1)	11,000	6.9	11,100	(6.3)	6,700	(16.1)	126.92

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022

(changes in specified subsidiaries resulting in the change in scope of consolidation):

Yes

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the cha	or the	period (merdang de	asary snares)		
As of March 31, 2022	!	56,952,442 shares As of March 31, 2021		I I	56,952,442 shares
Number of treasury shares at the end of t	ne per	iod	·		
As of March 31, 2022	!	4,036,193 shares	As of March 31, 2021	! !	4,459,211 shares
Average number of shares during the per	iod		•		
Year ended March 31, 2022	1	52,790,608 shares	Year ended March 31, 2021	1	52,493,108 shares
•			•		

## Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets	62.207	50.000
Cash and deposits	63,397	59,092
Notes and accounts receivable - trade	55,032	50.712
Notes and accounts receivable - trade, and contract assets	_	59,713
Costs on construction contracts in progress	85	71
Supplies	1,552	1,591
Other	3,519	3,739
Allowance for doubtful accounts	(385)	(308)
Total current assets	123,202	123,899
Non-current assets		
Property, plant and equipment		
Buildings and structures	114,967	117,917
Accumulated depreciation	(71,327)	(73,119)
Buildings and structures, net	43,639	44,797
Machinery, equipment and vehicles	48,949	50,714
Accumulated depreciation	(40,123)	(39,915)
Machinery, equipment and vehicles, net	8,825	10,799
Land	41,908	41,661
Leased assets	7,769	5,700
Accumulated depreciation	(3,828)	(2,685)
Leased assets, net	3,941	3,015
Construction in progress	3,118	657
Other	8,991	9,077
Accumulated depreciation	(7,480)	(7,385)
Other, net	1,511	1,692
Total property, plant and equipment	102,946	102,623
Intangible assets	- /	. ,
Goodwill	2,080	1,800
Other	4,183	4,158
Total intangible assets	6,264	5,959
Investments and other assets	0,201	
Investment securities	13,296	12,290
Long-term loans receivable	398	345
Deferred tax assets	5,382	5,676
Retirement benefit asset	193	170
Other	7,280	6,975
Allowance for doubtful accounts	(165)	(176)
Total investments and other assets	26,385	25,281
Total non-current assets	135,595	133,864
-		
Total assets	258,798	257,764

	As of March 31, 2021	As of March 31, 2022
Liabilities		
Current liabilities		
Notes and accounts payable - trade	14,446	17,618
Short-term borrowings	7,883	4,949
Current portion of bonds payable	10,000	
Current portion of long-term borrowings	1,697	2,620
Provision for bonuses for directors (and other officers)	126	320
Accrued expenses	11,277	11,652
Income taxes payable	2,374	2,716
Other	11,668	11,131
Total current liabilities	59,473	51,010
Non-current liabilities		
Bonds payable	55,000	55,000
Long-term borrowings	10,176	9,107
Lease liabilities	2,235	2,693
Deferred tax liabilities	601	492
Deferred tax liabilities for land revaluation	1,293	1,219
Retirement benefit liability	21,092	21,502
Provision for directors' retirement benefits	138	142
Long-term accounts payable - other	1,542	682
Other	2,443	2,622
Total non-current liabilities	94,525	93,462
Total liabilities	153,999	144,472
Net assets		
Shareholders' equity		
Share capital	1,723	1,723
Capital surplus	1,908	1,908
Retained earnings	107,728	114,564
Treasury shares	(7,288)	(6,596)
Total shareholders' equity	104,072	111,599
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,277	4,054
Revaluation reserve for land	(5,030)	(5,182)
Foreign currency translation adjustment	(510)	1,328
Remeasurements of defined benefit plans	(1,253)	(869)
Total accumulated other comprehensive income	(2,517)	(667)
Share acquisition rights	459	<u> </u>
Non-controlling interests	2,784	2,358
Total net assets	104,798	113,291
Total liabilities and net assets	258,798	257,764

## Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2021 March 31, 2022 Net sales 292,348 301,373 Cost of sales 272,787 275,527 Gross profit 19,561 25,846 Selling, general and administrative expenses 15,563 15,557 Operating profit 3,997 10,288 Non-operating income Interest income 101 65 Dividend income 279 314 Foreign exchange gains 58 215 Reversal of allowance for doubtful accounts 24 Gain on reversal of loss on valuation of investment securities 489 0 Rental income 149 144 Subsidies for employment adjustment 4,734 1.111 Other 553 484 6,390 2,343 Total non-operating income Non-operating expenses Interest expenses 255 299 Loss on valuation of investment securities 0 3 Bond issuance costs 196 Share of loss of entities accounted for using equity method 362 273 Provision of allowance for doubtful accounts 91 1 Other 174 118 991 785 Total non-operating expenses 9,397 11,845 Ordinary profit Extraordinary income Gain on sale of non-current assets 236 511 Gain on sale of investment securities 752 1,056 Other 32 47 1,022 Total extraordinary income 1,616 Extraordinary losses Loss on sale and retirement of non-current assets 111 308 Loss on valuation of investment securities 3 9 Loss on valuation of investments in capital of subsidiaries and 73 associates Impairment losses 1,315 880 247 Other 8 1,512 Total extraordinary losses 1,446 Profit before income taxes 8,906 12,014 4,720 Income taxes - current 4,174 Income taxes - deferred 100 (515)4,275 4,205 Total income taxes Profit 4,630 7,809 (179)Loss attributable to non-controlling interests (205)Profit attributable to owners of parent 4,836 7,988

## Consolidated statements of comprehensive income

		(Willions of yell)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Profit	4,630	7,809
Other comprehensive income		
Valuation difference on available-for-sale securities	985	(217)
Foreign currency translation adjustment	(794)	1,831
Remeasurements of defined benefit plans, net of tax	1,751	381
Share of other comprehensive income of entities accounted	4	94
for using equity method	7	
Total other comprehensive income	1,947	2,090
Comprehensive income	6,578	9,899
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,757	9,990
Comprehensive income attributable to non-controlling	(178)	(90)
interests	(178)	(90)

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2021

	(without yet)							
		S	hareholders' equit	у				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	1,723	1,908	103,972	(7,324)	100,278			
Cumulative effects of changes in accounting policies					-			
Restated balance	1,723	1,908	103,972	(7,324)	100,278			
Changes during period								
Dividends of surplus			(1,416)		(1,416)			
Profit attributable to owners of parent			4,836		4,836			
The retained earnings increase amount by a consolidated subsidiary increase					-			
The retained earnings increase amount by a consolidated subsidiary decrease					_			
Purchase of treasury shares					_			
Disposal of treasury shares		(5)		36	31			
Transfer of loss on disposal of treasury shares		5	(5)		-			
Reversal of revaluation reserve for land			342		342			
Net changes in items other than shareholders' equity								
Total changes during period		-	3,756	36	3,793			
Balance at end of period	1,723	1,908	107,728	(7,288)	104,072			

		Accumulate	d other compre	ehensive income				
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non- controlling interests	Total net assets
Balance at beginning of period	3,294	(4,688)	237	(2,939)	(4,096)	397	2,992	99,572
Cumulative effects of changes in accounting policies					1			-
Restated balance	3,294	(4,688)	237	(2,939)	(4,096)	397	2,992	99,572
Changes during period								
Dividends of surplus								(1,416)
Profit attributable to owners of parent								4,836
The retained earnings increase amount by a consolidated subsidiary increase								-
The retained earnings increase amount by a consolidated subsidiary decrease								-
Purchase of treasury shares								-
Disposal of treasury shares								31
Transfer of loss on disposal of treasury shares								-
Reversal of revaluation reserve for land								342
Net changes in items other than shareholders' equity	982	(342)	(747)	1,685	1,578	62	(207)	1,433
Total changes during period	982	(342)	(747)	1,685	1,578	62	(207)	5,226
Balance at end of period	4,277	(5,030)	(510)	(1,253)	(2,517)	459	2,784	104,798

	(Millions of yen)				
	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,723	1,908	107,728	(7,288)	104,072
Cumulative effects of changes in accounting policies			(73)		(73)
Restated balance	1,723	1,908	107,654	(7,288)	103,998
Changes during period					
Dividends of surplus			(1,159)		(1,159)
Profit attributable to owners of parent			7,988		7,988
The retained earnings increase amount by a consolidated subsidiary increase			93		93
The retained earnings increase amount by a consolidated subsidiary decrease			2		2
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(166)		691	525
Transfer of loss on disposal of treasury shares		166	(166)		-
Reversal of revaluation reserve for land			151		151
Net changes in items other than shareholders' equity					
Total changes during period	-	-	6,910	691	7,601
Balance at end of period	1,723	1,908	114,564	(6,596)	111,599

	Accumulated other comprehensive income							
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non- controlling interests	Total net assets
Balance at beginning of period	4,277	(5,030)	(510)	(1,253)	(2,517)	459	2,784	104,798
Cumulative effects of changes in accounting policies								(73)
Restated balance	4,277	(5,030)	(510)	(1,253)	(2,517)	459	2,784	104,725
Changes during period								
Dividends of surplus								(1,159)
Profit attributable to owners of parent								7,988
The retained earnings increase amount by a consolidated subsidiary increase								93
The retained earnings increase amount by a consolidated subsidiary decrease								2
Purchase of treasury shares								(0)
Disposal of treasury shares								525
Transfer of loss on disposal of treasury shares								-
Reversal of revaluation reserve for land								151
Net changes in items other than shareholders' equity	(223)	(151)	1,839	384	1,850	(459)	(425)	964
Total changes during period	(223)	(151)	1,839	384	1,850	(459)	(425)	8,566
Balance at end of period	4,054	(5,182)	1,328	(869)	(667)	-	2,358	113,291

#### Consolidated statements of cash flows

	Fiscal year ended	Fiscal year ended
		<u>-</u>
	March 31, 2021	March 31, 2022
Cash flows from operating activities	0.006	12.01
Profit before income taxes	8,906	12,014
Depreciation	8,138	8,201
Impairment losses	1,315	880
Amortization of goodwill	365	279
Increase (decrease) in allowance for doubtful accounts	305	(93
Increase (decrease) in retirement benefit liability	330	500
Increase (decrease) in provision for directors' retirement benefits	(6)	12
Interest and dividend income	(381)	(380
Rental income	(149)	(144
Loss on valuation of investment securities	3	(14-
	3	>
Loss on valuation of investments in capital of subsidiaries and associates	73	-
Loss (gain) on valuation of investment securities	0	3
Gain on reversal of loss on valuation of investment securities	(489)	((
Interest expenses	255	299
Bond issuance costs	196	- -
Foreign exchange losses (gains)	(81)	(184
Share of loss (profit) of entities accounted for using equity	(0-2)	(
method	362	273
Subsidies for employment adjustment	(4,734)	(1,111
Gain on sale of non-current assets	(236)	(511
Loss (gain) on sale of investment securities	(752)	(1,031
Loss on sales and retirement of noncurrent assets	111	308
Decrease (increase) in trade receivables	599	(4,095
Decrease (increase) in inventories	96	(28
Decrease (increase) in other assets	(238)	(290
Increase (decrease) in trade payables	516	2,959
Increase (decrease) in other liabilities	(1,049)	383
Other, net	637	1,504
Subtotal	14,095	19,756
Interest and dividends received	395	357
Interest paid	(232)	(306
Rent revenue	128	123
Proceeds from subsidies for employment adjustment	4,549	1,251
Income taxes paid	(4,470)	(4,417
Net cash provided by (used in) operating activities	14,465	16,765

Purchase of investment securities         (75)         (101           Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (11)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         —         (37           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (11,811)         (2,976           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from long-term borrowings         (758)         (1,562           Dividends paid         (1,416)         (1,159           Dividends paid to non-controlling interests         (27)         (29           Repayments of finance lease liabilities         (863)         (906		E:1 1 1	(Millions of yen)
Decrease (increase) in time deposits   608   (170     Net decrease (increase) in short-term loans receivable   (77)   8     Purchase of property, plant and equipment   (12,665)   (7,942     Proceeds from sale of property, plant and equipment   1,533   1,042     Purchase of intangible assets   (917)   (982     Purchase of investment securities   (75)   (101     Proceeds from sale of investment securities   (917)   (982     Purchase of investment securities   (76)   (101     Proceeds from sale of investment securities   (101   09     Purchase of investment securities   (101   09     Proceeds from sale of investment securities   (101   09     Proceeds from collection of long-term loans receivable   40   20     Purchase of shares of subsidiaries resulting in change in scope of consolidation   (36)   - (36)     Payments for sale of shares of subsidiaries resulting in change in scope of consolidation   (37     Other, net   (134)   95     Net cash provided by (used in) investing activities   (10,929)   (6,440     Cash flows from financing activities   (10,929)   (6,440     Cash flows from financing activities   (11,181)   (2,976     Proceeds from issuance of bonds   (1,181)   (2,976     Proceeds from long-term borrowings   (1,181)   (2,976     Proceeds from long-term borrowings   (1,181)   (2,976     Proceeds from long-term borrowings   (2,578   (1,562     Dividends paid   (1,416)   (1,159     Dividends paid   (1,416)   (1,159     Dividends paid to non-controlling interests   (27)   (29     Repayments of finance lease liabilities   (863)   (906     Proceeds from share issuance to non-controlling shareholders   (329)   (423     Net cash provided by (used in) financing activities   (15,841     Effect of exchange rate change on cash and cash equivalents   (15,88   34,526   (4,751     Cash and cash equivalents at beginning of period   (2,2,17     Cash and cash equivalents resulting from inclusion of subsidiaries in consolidation   (162,217     Cash and cash equivalents resulting from inclusion of subsidiaries in consoli		•	
Decrease (increase) in time deposits   608   (170   Net decrease (increase) in short-term loans receivable   (77)   8   Purchase of property, plant and equipment   (12,665)   (7,942   Proceeds from sale of property, plant and equipment   1,533   1,042   Purchase of investment securities   (917)   (982   Purchase of investment securities   (75)   (101   Proceeds from sale of investment securities   806   1,636		March 31, 2021	March 31, 2022
Net decrease (increase) in short-term loans receivable         (77)         8           Purchase of property, plant and equipment         (12,665)         (7,942)           Proceeds from sale of property, plant and equipment         1,533         1,042           Purchase of investment securities         (917)         (982)           Purchase of investment securities         (75)         (101)           Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (11)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440)           Cash flows from financing activities         (10,929)         (6,440)           Cash flows from financing activities         (11,181)         (2,976)           Proceeds from insuance of bonds         34,803         —           Redemption of bonds         —         (10,000)           Proceeds from long-term bo		(00	(170)
Purchase of property, plant and equipment         (12,665)         (7,942)           Proceeds from sale of property, plant and equipment         1,533         1,042           Purchase of intengible assets         (917)         (982           Purchase of investment securities         806         1,636           Long-term loan advances         (111)         (9           Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (111)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         -           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         (36)         -           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (10,929)         (6,440           Net increase (decrease) in short-term borrowings         (1,181)         (2,976           Proceeds from issuance of bonds         -         (10,000           Proceeds from long-term borrowings         (758)         (1,562           Repayments of long-term borrowings			* *
Proceeds from sale of property, plant and equipment         1,533         1,042           Purchase of intangible assets         (917)         (982           Purchase of investment securities         (75)         (101           Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (11)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (10,929)         (6,440           Net increase (decrease) in short-term borrowings         (1,181)         (2,976           Proceeds from insuance of bonds         —         (10,000           Proceeds from long-term borrowings         922         1,570           Redemption of bonds         —         (10,000           Proceeds from long-term borrowings         (758)         (1,562           Dividends paid to non-controlling interests         (27)         (29           Repayments of fin		• • • • • • • • • • • • • • • • • • • •	
Purchase of intangible assets         (917)         (982           Purchase of investment securities         (75)         (101           Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (11)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         (134)         95           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (11,81)         (2,976           Net increase (decrease) in short-term borrowings         (1,181)         (2,976           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from long-term borrowings         (758)         (1,56)           Dividends paid         (1,146)         (1,159		* * * *	* ' '
Purchase of investment securities         (75)         (101           Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (11)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         —         (37           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (10,929)         (6,440           Cash flows from financing activities         (11,81)         (2,976           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from insuance of bonds         —         (10,000           Proceeds from long-term borrowings         (758)         (1,562           Dividends paid tonon-controlling interests         (27)         (29           Repayments of long-term borrowings         (758)         (1,562           Dividends paid to non-controlling interests         (27)		· · · · · · · · · · · · · · · · · · ·	
Proceeds from sale of investment securities         806         1,636           Long-term loan advances         (11)         (9           Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         —         (37           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (10,929)         (6,440           Net increase (decrease) in short-term borrowings         (1,181)         (2,976           Proceeds from insuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from long-term borrowings         922         1,570           Repayments of long-term borrowings         (758)         (1,562           Dividends paid         (1,416)         (1,159           Dividends paid to non-controlling interests         (27)         (29           Repayments of finance lease liabilities         (863)         (906           Proceeds from share issuance to non-controlling shareholders	_	(917)	(982)
Long-term loan advances	Purchase of investment securities	(75)	(101)
Proceeds from collection of long-term loans receivable         40         20           Purchase of shares of subsidiaries resulting in change in scope of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         —         (37           Other, net scope of consolidation         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440           Cash flows from financing activities         (1,181)         (2,976           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000           Proceeds from long-term borrowings         922         1,570           Repayments of long-term borrowings         (758)         (1,562           Dividends paid         (1,416)         (1,159           Dividends paid to non-controlling interests         (27)         (29           Repayments of finance lease liabilities         (863)         (906           Proceeds from share issuance to non-controlling shareholders         —         48           Other, net         (329)         (423           Net cash provided by (used in) financing activities         31,148         (15,441           Effect of exchange rate change on cash and	Proceeds from sale of investment securities	806	1,636
Purchase of shares of subsidiaries resulting in change of consolidation         (36)         —           Payments for sale of shares of subsidiaries resulting in change in scope of consolidation         —         (37           Other, net         (134)         95           Net cash provided by (used in) investing activities         (10,929)         (6,440)           Cash flows from financing activities         (1,181)         (2,976)           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000)           Proceeds from long-term borrowings         922         1,570           Repayments of long-term borrowings         (758)         (1,562)           Dividends paid         (1,416)         (1,159)           Dividends paid to non-controlling interests         (27)         (29           Repayments of finance lease liabilities         (863)         (906           Proceeds from share issuance to non-controlling shareholders         —         48           Other, net         (329)         (423)           Net cash provided by (used in) financing activities         31,148         (15,441)           Effect of exchange rate change on cash and cash equivalents         (158)         364           Net increase (decrease) in cash and cash equivalents	Long-term loan advances	(11)	(9)
of consolidation Payments for sale of shares of subsidiaries resulting in change in scope of consolidation Other, net (134) 95 Net cash provided by (used in) investing activities (10,929) (6,440) Cash flows from financing activities Net increase (decrease) in short-term borrowings (1,181) (2,976) Proceeds from issuance of bonds 34,803 - (10,000) Proceeds from long-term borrowings 922 1,570 Repayments of long-term borrowings (758) (1,562) Dividends paid (1,416) (1,159) Dividends paid to non-controlling interests (277) (29) Repayments of finance lease liabilities (863) (906) Proceeds from share issuance to non-controlling shareholders Other, net (329) (423) Net cash provided by (used in) financing activities 31,148 (15,441) Effect of exchange rate change on cash and cash equivalents (158) 364 Net increase (decrease) in cash and cash equivalents (27,691 62,217 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Proceeds from collection of long-term loans receivable	40	20
in scope of consolidation Other, net (134) 95 Net cash provided by (used in) investing activities (10,929) (6,440)  Cash flows from financing activities Net increase (decrease) in short-term borrowings Net increase (decrease) in short-term borrowings Redemption of bonds Redemption of bonds Proceeds from long-term borrowings Repayments of finance lease liabilities Dividends paid (1,416) (1,159) Dividends paid to non-controlling interests Repayments of finance lease liabilities Repayments of finance lease liabilities Other, net		(36)	_
Other, net (134) 95 Net cash provided by (used in) investing activities (10,929) (6,440) Cash flows from financing activities Net increase (decrease) in short-term borrowings Net increase (form issuance of bonds Nedemption of bonds Nepayments of long-term borrowings Nepayments of long-term borrowings Nepayments of long-term borrowings Nepayments of long-term borrowings Nepayments of inance lease liabilities Nepayments of finance lease liabilities Net proceeds from share issuance to non-controlling shareholders Other, net Net cash provided by (used in) financing activities Net cash provided by (used in) financing activities Net increase (decrease) in cash and cash equivalents Net increase (decrease	Payments for sale of shares of subsidiaries resulting in change		(27)
Net cash provided by (used in) investing activities  Cash flows from financing activities  Net increase (decrease) in short-term borrowings Proceeds from issuance of bonds Redemption of bonds Proceeds from long-term borrowings Repayments of long-term borrowings Repayments of long-term borrowings Repayments of finance lease liabilities Proceeds from share issuance to non-controlling shareholders Other, net Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  (10,929) (6,440) (10,929) (6,440) (1,181) (2,976) (10,000) - (10,000)	in scope of consolidation	_	(37)
Cash flows from financing activities  Net increase (decrease) in short-term borrowings Proceeds from issuance of bonds  Redemption of bonds Proceeds from long-term borrowings Proceeds from spaid Proceeds from spaid (1,416) (1,159) Proceeds from share issuance to non-controlling shareholders Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Other, net Proceeds from share issuance to non-controlling shareholders Proceeds from shareholders	Other, net	(134)	95
Net increase (decrease) in short-term borrowings         (1,181)         (2,976)           Proceeds from issuance of bonds         34,803         —           Redemption of bonds         —         (10,000)           Proceeds from long-term borrowings         922         1,570           Repayments of long-term borrowings         (758)         (1,562)           Dividends paid         (1,416)         (1,159)           Dividends paid to non-controlling interests         (27)         (29)           Repayments of finance lease liabilities         (863)         (906)           Proceeds from share issuance to non-controlling shareholders         —         48           Other, net         (329)         (423)           Net cash provided by (used in) financing activities         31,148         (15,441)           Effect of exchange rate change on cash and cash equivalents         (158)         364           Net increase (decrease) in cash and cash equivalents         34,526         (4,751)           Cash and cash equivalents at beginning of period         27,691         62,217           Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation         —         162	Net cash provided by (used in) investing activities	(10,929)	(6,440)
Proceeds from issuance of bonds  Redemption of bonds  Redemption of bonds  Proceeds from long-term borrowings  Repayments of long-term borrowings  Repayments of long-term borrowings  Dividends paid  (1,416)  Dividends paid to non-controlling interests  (27)  Repayments of finance lease liabilities  Repayments of finance lease liabilities  Proceeds from share issuance to non-controlling shareholders  Other, net  Other, net  Other, net  Refect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  34,803  - (10,000)  (1,562)  (1,562)  (27)  (29)  (863)  (906)  (863)  (906)  (863)  (906)  (863)  (906)  (829)  (423)  (423)  (423)  (329)  (423)  (424)  (55,41]  (15,441)  (	Cash flows from financing activities		
Redemption of bonds Proceeds from long-term borrowings Proceeds from long-term borrowings Repayments of long-term borrowings Proceeds from long-term borrowings Repayments of long-term borrowings Proceeds paid (1,416) (1,159 Dividends paid to non-controlling interests (27) Repayments of finance lease liabilities (863) (906 Proceeds from share issuance to non-controlling shareholders Other, net (329) Ret cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  - (10,000 1,570 1,	Net increase (decrease) in short-term borrowings	(1,181)	(2,976)
Proceeds from long-term borrowings Repayments of long-term borrowings (758) (1,562) Dividends paid (1,416) (1,159) Dividends paid to non-controlling interests (27) (29) Repayments of finance lease liabilities (863) (906) Proceeds from share issuance to non-controlling shareholders Other, net (329) (423) Net cash provided by (used in) financing activities (158) Seffect of exchange rate change on cash and cash equivalents (158) Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Proceeds from issuance of bonds	34,803	=
Repayments of long-term borrowings (758) (1,562 Dividends paid (1,416) (1,159 Dividends paid to non-controlling interests (27) (29 Repayments of finance lease liabilities (863) (906 Proceeds from share issuance to non-controlling shareholders Other, net (329) (423 Net cash provided by (used in) financing activities (31,148 (15,441) Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents (158) (364 Net increase in cash and cash equivalents at beginning of period (4,751) Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Redemption of bonds	=	(10,000)
Dividends paid (1,416) (1,159) Dividends paid to non-controlling interests (27) (29) Repayments of finance lease liabilities (863) (906) Proceeds from share issuance to non-controlling shareholders Other, net (329) (423) Net cash provided by (used in) financing activities (31,148) (15,441) Effect of exchange rate change on cash and cash equivalents (158) (364) Net increase (decrease) in cash and cash equivalents (34,526) (4,751) Cash and cash equivalents at beginning of period (27,691) (62,217) Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Proceeds from long-term borrowings	922	1,570
Dividends paid (1,416) (1,159) Dividends paid to non-controlling interests (27) (29) Repayments of finance lease liabilities (863) (906) Proceeds from share issuance to non-controlling shareholders Other, net (329) (423) Net cash provided by (used in) financing activities (31,148) (15,441) Effect of exchange rate change on cash and cash equivalents (158) (364) Net increase (decrease) in cash and cash equivalents (34,526) (4,751) Cash and cash equivalents at beginning of period (27,691) (62,217) Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Repayments of long-term borrowings	(758)	(1,562)
Dividends paid to non-controlling interests  Repayments of finance lease liabilities  Proceeds from share issuance to non-controlling shareholders  Other, net  Other, net  Other, net  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  (27)  (29)  (863)  (906)  (906)  (907)  (423)  (329)  (423)  (15,441)  (15,441)  (158)		(1,416)	(1,159)
Repayments of finance lease liabilities (863) (906 Proceeds from share issuance to non-controlling shareholders Other, net (329) (423 Net cash provided by (used in) financing activities 31,148 (15,441) Effect of exchange rate change on cash and cash equivalents (158) 364 Net increase (decrease) in cash and cash equivalents 34,526 (4,751) Cash and cash equivalents at beginning of period 27,691 62,217 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	•	· · ·	(29)
Proceeds from share issuance to non-controlling shareholders Other, net Other, net (329) (423 Net cash provided by (used in) financing activities 31,148 (15,441 Effect of exchange rate change on cash and cash equivalents (158) Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  - 48 (329) (423 (15,441 (15,441 (158) (158) (4,751 (27,691 (27,691 (329) (158,41) (158,41) (158)		, ,	(906)
Other, net (329) (423 Net cash provided by (used in) financing activities 31,148 (15,441)  Effect of exchange rate change on cash and cash equivalents (158) 364  Net increase (decrease) in cash and cash equivalents 34,526 (4,751)  Cash and cash equivalents at beginning of period 27,691 62,217  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	* *	· · ·	48
Net cash provided by (used in) financing activities  Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  31,148  (15,441)  (15,441)  (15,441)  (158)  34,526  (4,751)  (27,691)  (27,691)  (27,691)  (31,148)  (15,441)	_	(329)	(423)
Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  (158)  34,526  (4,751)  62,217  162		<u> </u>	(15,441)
Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation  34,526  (4,751)  62,217  162			
Cash and cash equivalents at beginning of period 27,691 62,217  Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 162,217			
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation			
subsidiaries in consolidation		21,071	02,217
Cash and cash equivalents at end of period 62,217 57,628	subsidiaries in consolidation	_	162
	Cash and cash equivalents at end of period	62,217	57,628