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May 13, 2022

Company name: MORINAGA & CO., LTD.  
 Name of representative: Eijiro Ota, Representative Director,  
 President  
 (Securities code: 2201; Prime Market  
 of the Tokyo Stock Exchange)  
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### Notice Regarding Dividend of Surplus (Dividend Increase)

MORINAGA & CO., LTD. (“the Company”) today announced that its Board of Directors resolved, at a meeting held on May 13, 2022, to pay a dividend of surplus with the record date of March 31, 2022. Details are as follows.

The proposed dividend of surplus will be submitted for consideration at the 174th Annual General Meeting of Shareholders to be held on June 29, 2022.

#### 1. Overview

	Details of resolution	Latest dividend forecast (Announced on February 9, 2022)	Dividend for fiscal year ended March 31, 2021
Record date	March 31, 2022	March 31, 2022	March 31, 2021
Dividend per share	90.00 yen	80.00 yen	80.00 yen
Total amount of dividends	4,497 million yen	-	4,025 million yen
Effective date	June 30, 2022	-	June 30, 2021
Source of funds for dividend	Retained earnings	-	Retained earnings

#### 2. Reason for dividend increase

The Company’s basic policy on returning profits to shareholders is to provide consistent and stable returns to shareholders while securing a solid management foundation.

Shareholder returns are premised on our ability to maintain a sound balance sheet. While giving due consideration to the dividend payout ratio and free cash flow, we aim to raise the dividend on equity ratio (DOE), an indicator of the Group’s capital policy, over the medium to long term. With an awareness of total shareholder returns, we also will consider flexible implementation of share buybacks as needed.

Based on careful consideration of the operating results for the fiscal year ended March 31, 2022, and the outlook for future business operations, we have decided to add ¥10 to the ¥80 stated in our most recent dividend forecast and pay a year-end dividend of ¥90 per share.

(Reference) Breakdown of annual dividend

Record date	Dividend per share (yen)		
	End of second quarter	End of fiscal year	Total
Dividends for fiscal year ended March 31, 2022	0.00 yen	90.00 yen	90.00 yen
Dividends for fiscal year ended March 31, 2021	0.00 yen	80.00 yen	80.00 yen