Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 13, 2022

Company name: PUNCH INDUSTRY CO., LTD.

Stock exchange listing: Tokyo

Stock code: 6165 URL http://www.punch.co.jp/ir/

Representative: Chief Executive Officer Tetsuji Morikubo

Chief Financial Officer Inquiries: Takao Murata TEL 03-5753-3130

Scheduled date of ordinary general meeting of shareholders: June 23, 2022 Scheduled date to file Securities Report: June 24, 2022 Scheduled date to commence dividend payments: June 24, 2022

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(1) Consolidated operating results

(1) Consolidated operating results					Percentages indicate year-on-year change					
	Net sales		Onerating profit Ordinary profit		Ordinary profit		Profit attributa owners of pa			
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%		
Year ended March 31, 2022	39,358	21.2	3,041	88.5	3,007	79.4	2,040	327.2		
Year ended March 31, 2021	32,462	(8.2)	1,613	93.0	1,676	135.1	477	_		

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2022	93.36	84.36	14.2	11.2	7.7
Year ended March 31, 2021	21.90	21.78	4.0	6.7	5.0

(2) Consolidated financial position

_	Total assets	Total assets Net assets		Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2022	28,774	16,307	56.5	737.40	
As of March 31, 2021	24,702	12,436	50.2	568.26	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2022	2,941	(1,099)	(1,600)	4,669
Year ended March 31, 2021	2,942	(670)	(1,684)	3,962

2. Cash dividends

		Annu	ıal dividends per	share		Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2021	-	0.00	-	2.00	2.00	43	9.1	0.4
Year ended March 31, 2022	=	4.00	=	9.00	13.00	285	13.9	2.0
Year ending March 31, 2023 (Forecast)	_	6.50	_	6.50	13.00		13.7	

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2022	21,500	10.1	1,660	(6.1)	1,640	(5.5)	1,070	(15.0)	48.51
Full year	43,500	10.5	3,300	8.5	3,270	8.7	2,100	2.9	94.99

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2022	!	22,332,400 shares	As of March 31, 2021	ļ	22,122,400 shares
Number of treasury shares at the end of	of the per	iod			
As of March 31, 2022		275,868 shares	As of March 31, 2021		303,406 shares
Average number of shares during the	period				
Year ended March 31, 2022	:	21,858,118 shares	Year ended March 31, 2021	-	21,813,902 shares

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)
	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets		
Cash and deposits	4,092,012	4,816,271
Notes receivable - trade	1,542,116	2,043,258
Accounts receivable - trade	8,087,626	9,191,812
Merchandise and finished goods	2,053,536	2,408,754
Work in process	532,853	813,141
Raw materials and supplies	1,378,841	1,569,159
Other	429,129	485,384
Allowance for doubtful accounts	(55,416)	(48,002)
Total current assets	18,060,701	21,279,780
Non-current assets		
Property, plant and equipment		
Buildings and structures	5,351,094	5,905,167
Accumulated depreciation	(3,830,312)	(4,140,358)
Buildings and structures, net	1,520,782	1,764,809
Machinery, equipment and vehicles	14,824,703	16,310,582
Accumulated depreciation	(11,570,501)	(12,703,869)
Machinery, equipment and vehicles, net	3,254,202	3,606,712
Tools, furniture and fixtures	2,332,870	2,514,054
Accumulated depreciation	(1,922,961)	(2,081,516)
Tools, furniture and fixtures, net	409,908	432,538
Land	775,341	778,847
Construction in progress	60,862	168,440
Other	255,554	392,570
Accumulated depreciation	(82,115)	(131,311)
Other, net	173,438	261,259
Total property, plant and equipment	6,194,535	7,012,607
Intangible assets		
Other	175,119	177,903
Total intangible assets	175,119	177,903
Investments and other assets		·
Deferred tax assets	110,804	118,693
Other	178,857	198,737
Allowance for doubtful accounts	(17,486)	(13,623)
Total investments and other assets	272,175	303,807
Total non-current assets	6,641,830	7,494,318
Total assets	24,702,531	28,774,098
	21,702,331	20,771,070

Displicition			(Thousands of yen)
Current liabilities 2,342,543 2,738,725 Electronically recorded obligations - operating 954,991 1,078,059 Short-term borrowings 2,007,163 1,774,655 Current portion of long-term borrowings 1,317,488 710,978 Income taxes payable 270,698 384,126 Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) - 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 2,811,426 2,465,836 Net assets Shareholders' equity 2 2,944,776 Capital surplus 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189		As of March 31, 2021	As of March 31, 2022
Notes and accounts payable - trade 2,342,543 2,738,725 Electronically recorded obligations - operating 954,991 1,078,059 Short-term borrowings 2,007,163 1,774,655 Current portion of long-term borrowings 1,317,488 710,978 Income taxes payable 270,698 384,126 Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) - 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 <t< td=""><td>Liabilities</td><td></td><td></td></t<>	Liabilities		
Electronically recorded obligations - operating 954,991 1,078,059 Short-term borrowings 2,007,163 1,774,655 Current portion of long-term borrowings 1,317,488 710,978 Income taxes payable 270,698 384,126 Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) - 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total liabilities 2,811,426 2,465,836 Total liabilities 2,811,426 2,465,836 Total liabilities 2,811,426 2,465,836 Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 1,2355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Current liabilities		
Short-term borrowings 2,007,163 1,774,655 Current portion of long-term borrowings 1,317,488 710,978 Income taxes payable 270,698 384,126 Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) – 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 9,454,866 10,001,052 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 <t< td=""><td>Notes and accounts payable - trade</td><td>2,342,543</td><td>2,738,725</td></t<>	Notes and accounts payable - trade	2,342,543	2,738,725
Current portion of long-term borrowings 1,317,488 710,978 Income taxes payable 270,698 384,126 Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) - 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065	Electronically recorded obligations - operating	954,991	1,078,059
Income taxes payable 270,698 384,126 Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) — 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Shareholders' equity Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeas	Short-term borrowings	2,007,163	1,774,655
Accrued expenses 1,155,002 1,540,016 Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) — 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other	Current portion of long-term borrowings	1,317,488	710,978
Provision for bonuses 271,444 400,265 Provision for bonuses for directors (and other officers) — 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,657,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 <t< td=""><td>Income taxes payable</td><td>270,698</td><td>384,126</td></t<>	Income taxes payable	270,698	384,126
Provision for bonuses for directors (and other officers) — 17,183 Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 <	Accrued expenses	1,155,002	1,540,016
Other 1,135,535 1,357,042 Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets	Provision for bonuses	271,444	400,265
Total current liabilities 9,454,866 10,001,052 Non-current liabilities 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Provision for bonuses for directors (and other officers)	_	17,183
Non-current liabilities Long-term borrowings 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Shareholders' equity 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Other	1,135,535	1,357,042
Long-term borrowings 1,251,698 907,890 Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Total current liabilities	9,454,866	10,001,052
Retirement benefit liability 1,083,928 1,145,220 Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Non-current liabilities		
Other 475,800 412,726 Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Long-term borrowings	1,251,698	907,890
Total non-current liabilities 2,811,426 2,465,836 Total liabilities 12,266,293 12,466,888 Net assets Shareholders' equity 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Retirement benefit liability	1,083,928	1,145,220
Total liabilities 12,266,293 12,466,888 Net assets Shareholders' equity 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Other	475,800	412,726
Net assets Share holders' equity Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Total non-current liabilities	2,811,426	2,465,836
Shareholders' equity 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Total liabilities	12,266,293	12,466,888
Share capital 2,897,732 2,944,776 Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Net assets		
Capital surplus 2,590,646 2,512,189 Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Shareholders' equity		
Retained earnings 7,016,866 9,057,592 Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Share capital	2,897,732	2,944,776
Treasury shares (149,905) (136,301) Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Capital surplus	2,590,646	2,512,189
Total shareholders' equity 12,355,340 14,378,256 Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Retained earnings	7,016,866	9,057,592
Accumulated other comprehensive income 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Treasury shares	(149,905)	(136,301)
Foreign currency translation adjustment 119,846 1,962,065 Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Total shareholders' equity	12,355,340	14,378,256
Remeasurements of defined benefit plans (76,306) (75,761) Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Accumulated other comprehensive income		
Total accumulated other comprehensive income 43,540 1,886,303 Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Foreign currency translation adjustment	119,846	1,962,065
Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Remeasurements of defined benefit plans	(76,306)	(75,761)
Share acquisition rights 26,970 26,130 Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Total accumulated other comprehensive income	43,540	1,886,303
Non-controlling interests 10,386 16,518 Total net assets 12,436,237 16,307,209	Share acquisition rights	26,970	26,130
Total net assets 12,436,237 16,307,209			
	Total liabilities and net assets	24,702,531	28,774,098

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2021 March 31, 2022 Net sales 32,462,017 39,358,634 Cost of sales 23,375,159 27,913,724 9,086,857 11,444,910 Gross profit Selling, general and administrative expenses 7,473,695 8,403,308 Operating profit 1,613,162 3,041,601 Non-operating income Interest income 42,659 53,047 Gain on sale of scraps 27,338 27,879 Dividend income 249 Subsidies for employment adjustment 179,533 20,542 Other 44,645 28,960 294,425 130,430 Total non-operating income Non-operating expenses Interest expenses 107,414 53,909 Foreign exchange losses 75,231 73,225 Other 48,422 37,243 Total non-operating expenses 231,068 164,378 3,007,653 Ordinary profit 1,676,518 Extraordinary income Gain on sale of non-current assets 1,669 6.035 Gain on reversal of reserve for loss on dissolution of 81,581 employee's pension fund 83,250 6,035 Total extraordinary income Extraordinary losses Loss on sale and retirement of non-current assets 15,011 5,953 159,926 Impairment losses 730,296 Total extraordinary losses 745,307 165,880 Profit before income taxes 1,014,462 2,847,808 Income taxes - current 539,799 805,177 Income taxes - deferred (2,994)(4,133)Total income taxes 535,666 802,183 478,796 2,045,624 Net profit 4,899 Profit attributable to non-controlling interests 1,081 Profit attributable to owners of parent 477,714 2,040,725

Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Net profit	478,796	2,045,624
Other comprehensive income		
Foreign currency translation adjustment	216,202	1,843,452
Remeasurements of defined benefit plans, net of tax	36,614	544
Total other comprehensive income	252,817	1,843,996
Comprehensive income	731,613	3,889,621
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	731,163	3,883,489
Comprehensive income attributable to non-controlling	450	6,132
interests	430	0,132

Consolidated statements of changes in equity Fiscal year ended March 31, 2021

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,897,732	2,631,489	6,539,152	(154,543)	11,913,830
Changes during period					
Issuance of new shares					
Dividends of surplus		(43,619)			(43,619)
Profit attributable to owners of parent			477,714		477,714
Disposal of treasury shares		2,776		4,638	7,414
Net changes in items other than shareholders' equity					
Total changes during period	_	(40,842)	477,714	4,638	441,509
Balance at end of period	2,897,732	2,590,646	7,016,866	(149,905)	12,355,340

	Accumulate	d other compreher	sive income			
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	(96,987)	(112,920)	(209,908)	33,479	9,936	11,747,338
Changes during period						
Issuance of new shares						
Dividends of surplus						(43,619)
Profit attributable to owners of parent						477,714
Disposal of treasury shares						7,414
Net changes in items other than shareholders' equity	216,834	36,614	253,448	(6,509)	450	247,389
Total changes during period	216,834	36,614	253,448	(6,509)	450	688,899
Balance at end of period	119,846	(76,306)	43,540	26,970	10,386	12,436,237

Fiscal year ended March 31, 2022

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	2,897,732	2,590,646	7,016,866	(149,905)	12,355,340	
Changes during period						
Issuance of new shares	47,044	47,044			94,088	
Dividends of surplus		(131,013)			(131,013)	
Profit attributable to owners of parent			2,040,725		2,040,725	
Disposal of treasury shares		5,511		13,603	19,115	
Net changes in items other than shareholders' equity						
Total changes during period	47,044	(78,457)	2,040,725	13,603	2,022,915	
Balance at end of period	2,944,776	2,512,189	9,057,592	(136,301)	14,378,256	

	Accumulate	d other comprehen	sive income		Non-controlling interests	Total net assets
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights		
Balance at beginning of period	119,846	(76,306)	43,540	26,970	10,386	12,436,237
Changes during period						
Issuance of new shares						94,088
Dividends of surplus						(131,013)
Profit attributable to owners of parent						2,040,725
Disposal of treasury shares						19,115
Net changes in items other than shareholders' equity	1,842,218	544	1,842,763	(839)	6,132	1,848,056
Total changes during period	1,842,218	544	1,842,763	(839)	6,132	3,870,972
Balance at end of period	1,962,065	(75,761)	1,886,303	26,130	16,518	16,307,209

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Cash flows from operating activities		
Profit before income taxes	1,014,462	2,847,808
Depreciation	968,873	971,746
Impairment losses	730,296	159,926
Increase (decrease) in retirement benefit liability	56,245	61,324
Increase (decrease) in provision for bonuses	2,582	128,343
Increase (decrease) in provision for bonuses for directors (and other officers)	_	17,183
<i>,</i>	(24.029)	(16,069)
Increase (decrease) in allowance for doubtful accounts	(34,938)	(16,968)
Increase (decrease) in reserve for loss on dissolution of employee's pension fund	(92,819)	-
Interest and dividend income	(42,908)	(53,047)
	107,414	53,909
Interest expenses Subsidies for employment adjustment	(179,533)	(20,542)
Foreign exchange losses (gains)	(43,289)	699
Loss (gain) on sale and retirement of non-current assets	13,341	(81)
Decrease (increase) in trade receivables	433,563	(286,768)
Decrease (increase) in inventories	276,749	(417,353)
Increase (decrease) in trade payables	(250,751)	25,882
Increase (decrease) in accounts payable - other, and accrued	(230,731)	23,002
expenses	280,654	168,135
Other, net	100,979	26,783
Subtotal	3,340,922	3,666,982
Interest and dividends received	42,908	53,047
Interest paid	(122,869)	(66,319)
subsidies for employment adjustment received	179,533	20,542
Income taxes paid	(497,718)	(732,778)
	<u> </u>	
Net cash provided by (used in) operating activities	2,942,775	2,941,474
Cash flows from investing activities	(10(212)	(17.212)
Net decrease (increase) in time deposits	(106,212)	(17,212)
Purchase of property, plant and equipment	(502,981)	(999,260)
Proceeds from sale of property, plant and equipment	9,879	10,997
Purchase of intangible assets	(80,647)	(73,376)
Proceeds from sale of intangible assets	315	_
Proceeds from sale of investment securities	14,201	0.040
Proceeds from collection of long-term loans receivable	8,519	9,948
Long-term loan advances	(13,830)	(4,650)
Other, net	555	(26,006)
Net cash provided by (used in) investing activities	(670,198)	(1,099,559)

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2021	March 31, 2022	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(338,342)	(739,954)	
Proceeds from long-term borrowings	50,000	_	
Repayments of long-term borrowings	(1,220,016)	(653,228)	
Repayments of installment payables	(80,111)	(81,889)	
Repayments of lease liabilities	(52,643)	(94,166)	
Proceeds from issuance of share acquisition rights	_	5,750	
Proceeds from issuance of shares	_	93,605	
Dividends paid	(43,619)	(131,013)	
Other, net	9	6	
Net cash provided by (used in) financing activities	(1,684,722)	(1,600,888)	
Effect of exchange rate change on cash and cash equivalents	8,185	466,019	
Net increase (decrease) in cash and cash equivalents	596,040	707,045	
Cash and cash equivalents at beginning of period	3,366,094	3,962,135	
Cash and cash equivalents at end of period	3,962,135	4,669,180	