### Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 13, 2022

Company name: EXE

EXEO Group, Inc.

Stock exchange listing: Tokyo

Stock code: 1951

951 URL https://www.exeo.co.jp/

Representative: President and CEO

Tetsuya Funabashi

Director and Managing Operating, General

Hideo Higuchi TEL 03-5778-1105

Inquiries: Manager, Accounts & Finance Division

Scheduled date of ordinary general meeting of shareholders: June 24, 2022

Scheduled date to file Securities Report:

Scheduled date to commence dividend payments:

June 24, 2022

June 27, 2022

Preparation of supplementary material on financial results:

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2022	594,840	3.8	42,380	15.7	45,217	18.4	27,766	14.8
Year ended March 31, 2021	573,339	9.3	36,623	17.8	38,186	24.5	24,192	55.0

Yes

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2022	250.64	250.47	9.4	8.7	7.1
Year ended March 31, 2021	217.33	217.05	8.8	8.2	6.4

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2022	535,617	307,053	56.6	2,748.21	
As of March 31, 2021	491,574	288,884	58.1	2,576.78	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2022	26,406	(20,388)	5,023	53,727
Year ended March 31, 2021	6,301	(9,249)	(1,750)	41,246

#### 2. Cash dividends

	Annual dividends per share						Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2021	_	41.00	-	41.00	82.00	9,170	37.7	3.3
Year ended March 31, 2022	_	44.00	-	52.00	96.00	10,617	38.3	3.6
Year ending March 31, 2023 (Forecast)	_	51.00	_	51.00	102.00		43.2	

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	600,000	0.9	38,500	(9.2)	39,400	(12.9)	25,600	(7.8)	236.02

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total fidiliber of issued shares at the end of	the period (merdaing treas	sury snares)						
As of March 31, 2022	116,812,419 shares	As of March 31, 2021	117,812,419 shares					
Number of treasury shares at the end of the period								
As of March 31, 2022	6,424,185 shares	As of March 31, 2021	6,955,251 shares					
Average number of shares during the perio	d							
Year ended March 31, 2022	110,780,579 shares	Year ended March 31, 2021	111,316,723 shares					

## Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of March 31, 2021	As of March 31, 2022
Assets		
Current assets		
Cash and deposits	42,785	54,860
Notes receivable, accounts receivable from completed	204,657	217,644
construction contracts	204,037	217,044
Securities	910	750
Costs on construction contracts in progress	43,564	46,194
Other	8,388	7,279
Allowance for doubtful accounts	(80)	(68)
Total current assets	300,227	326,660
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	38,394	39,884
Machinery, vehicles, tools, furniture and fixtures, net	13,128	17,083
Land	59,848	61,633
Construction in progress	368	5,599
Other, net	1,635	2,699
Total property, plant and equipment	113,375	126,900
Intangible assets		
Goodwill	5,949	9,207
Other	4,229	4,538
Total intangible assets	10,179	13,745
Investments and other assets		
Investment securities	37,707	34,274
Retirement benefit asset	21,641	23,757
Deferred tax assets	4,141	5,692
Other	4,852	5,205
Allowance for doubtful accounts	(550)	(618)
Total investments and other assets	67,792	68,311
Total non-current assets	191,347	208,957
Total assets	491,574	535,617

Liabilities           Current liabilities           Notes payable, accounts payable for construction contracts         74,890         69,579           Short-term borrowings         19,509         30,756           Current portion of bonds payable         10,000         —           Income taxes payable         6,766         10,706           Advances received on construction contracts in progress         8,080         9,404           Provision for bonuses         4,990         2,632           Provision for bonuses for directors (and other officers)         472         475           Provision for warranties for completed construction         148         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         156,212         157,764		As of March 31, 2021	As of March 31, 2022
Notes payable, accounts payable for construction contracts         74,890         69,579           Short-term borrowings         19,509         30,756           Current portion of bonds payable         10,000         —           Income taxes payable         6,766         10,706           Advances received on construction contracts in progress         8,080         9,404           Provision for bonuses         4,990         2,632           Provision for bonuses for directors (and other officers)         472         475           Provision for bonuses for directors (and other officers)         148         452           Provision for consurantics for completed construction         148         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,244           Total liabilities	Liabilities	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Short-term borrowings         19,509         30,756           Current portion of bonds payable         10,000         —           Income taxes payable         6,766         10,706           Advances received on construction contracts in progress         8,080         9,404           Provision for bonuses         4,990         2,632           Provision for bonuses for directors (and other officers)         472         475           Provision for bonuses for directors (and other officers)         472         475           Provision for so so construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Net assets         Share capital         6,888         6	Current liabilities		
Current portion of bonds payable         10,000         —           Income taxes payable         6,766         10,706           Advances received on construction contracts in progress         8,080         9,404           Provision for bonuses         4,990         2,632           Provision for bonuses for directors (and other officers)         472         475           Provision for warranties for completed construction         148         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         20,000         30,000           Ron-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         46,477         70,800           Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retaine	Notes payable, accounts payable for construction contracts	74,890	69,579
Income taxes payable	Short-term borrowings	19,509	30,756
Advances received on construction contracts in progress         8,080         9,404           Provision for bonuses         4,990         2,633           Provision for bonuses for directors (and other officers)         472         475           Provision for bonuses for directors (and other officers)         418         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,246           Total non-current liabilities         46,477         70,800           Total liabilities         46,477         70,800           Net assets         Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892	Current portion of bonds payable	10,000	_
Provision for bonuses         4,990         2,632           Provision for bonuses for directors (and other officers)         472         475           Provision for warranties for completed construction         148         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,244           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         26,294         244,892           Total shareholders' equity         269,805         287,263           Ac	Income taxes payable	6,766	10,706
Provision for bonuses for directors (and other officers)         472         475           Provision for warranties for completed construction         148         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         20,2689         28,564           Net assets         Shareholders' equity         49,844         48,546           Retained carnings         26,898         6,888         6,888           Capital surplus         49,844         48,546         48,844         48,546           Retained earnings         260,905         287,263         7,623         3,623         1,13,603 <td>Advances received on construction contracts in progress</td> <td>8,080</td> <td>9,404</td>	Advances received on construction contracts in progress	8,080	9,404
Provision for warranties for completed construction         148         452           Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Net assets         5         5           Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained carnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         (268)         (985           Valuation difference on available-for-sale securities	Provision for bonuses	4,990	2,632
Provision for loss on construction contracts         1,384         1,104           Other         29,967         32,652           Total current liabilities         156,212         157,764           Non-current liabilities         30,000         30,000           Bonds payable         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         6,451         6,937 <td>Provision for bonuses for directors (and other officers)</td> <td>472</td> <td>475</td>	Provision for bonuses for directors (and other officers)	472	475
Other         29,967         32,652           Total current liabilities         156,212         157,64           Non-current liabilities         20,000         30,000           Bonds payable         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Shareholders' equity         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         6,451         6,937           Foreign currency translation adjustment         (268)         (985 <td>Provision for warranties for completed construction</td> <td>148</td> <td>452</td>	Provision for warranties for completed construction	148	452
Total current liabilities         156,212         157,764           Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Share capital         6,888         6,888           Capital surplus         49,844         48,546         6,888         6,888         Capital surplus         49,844         48,546         6,848         Capital surplus         49,844         48,546         6,848         Capital surplus         226,294         244,892         7 reasury shares         (13,221)         (13,063         7 of a cumulated other comprehensive income         6,451         6,937         6,937         6,937         6,651         6,937         6,937         6,651         6,937         6,937         6,652         10,154         6,106         6,937         6,937	Provision for loss on construction contracts	1,384	1,104
Non-current liabilities         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Shareholders' equity         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         (268)         (985           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185	Other	29,967	32,652
Bonds payable         20,000         30,000           Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         8         6,888           Shareholders' equity         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         (268)         (985           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262	Total current liabilities	156,212	157,764
Long-term borrowings         6,837         18,006           Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Share holders' equity         8         6,888         6,888           Share capital         6,888 <td>Non-current liabilities</td> <td></td> <td></td>	Non-current liabilities		
Deferred tax liabilities         8,328         9,219           Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         8         8,888           Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         4,449         4,449           Valuation difference on available-for-sale securities         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controllin	Bonds payable	20,000	30,000
Provision for retirement benefits for directors (and other officers)         648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         8         8           Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         2,968         3,497	Long-term borrowings	6,837	18,006
648         762           Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         8         8           Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	Deferred tax liabilities	8,328	9,219
Retirement benefit liability         7,963         9,548           Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Shareholders' equity         8         6,888           Share capital         6,888         6,888         6,888           Capital surplus         49,844         48,546         44,892           Retained earnings         226,294         244,892         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053		648	762
Other         2,699         3,264           Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets         Shareholders' equity         8           Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	*	7,963	9,548
Total non-current liabilities         46,477         70,800           Total liabilities         202,689         228,564           Net assets           Shareholders' equity         888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	•	2,699	3,264
Total liabilities         202,689         228,564           Net assets         Shareholders' equity         Share capital         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	Total non-current liabilities	46,477	70,800
Net assets           Shareholders' equity         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	Total liabilities	202,689	
Shareholders' equity         6,888         6,888           Capital surplus         49,844         48,546           Retained earnings         226,294         244,892           Treasury shares         (13,221)         (13,063           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	_		·
Share capital       6,888       6,888         Capital surplus       49,844       48,546         Retained earnings       226,294       244,892         Treasury shares       (13,221)       (13,063         Total shareholders' equity       269,805       287,263         Accumulated other comprehensive income       49,844       48,546         Valuation difference on available-for-sale securities       6,451       6,963         Foreign currency translation adjustment       (268)       (985)         Remeasurements of defined benefit plans       9,665       10,154         Total accumulated other comprehensive income       15,848       16,106         Share acquisition rights       262       185         Non-controlling interests       2,968       3,497         Total net assets       288,884       307,053			
Capital surplus       49,844       48,546         Retained earnings       226,294       244,892         Treasury shares       (13,221)       (13,063         Total shareholders' equity       269,805       287,263         Accumulated other comprehensive income       49,844       48,546         Valuation difference on available-for-sale securities       6,985       6,937         Foreign currency translation adjustment       (268)       (985         Remeasurements of defined benefit plans       9,665       10,154         Total accumulated other comprehensive income       15,848       16,106         Share acquisition rights       262       185         Non-controlling interests       2,968       3,497         Total net assets       288,884       307,053		6,888	6,888
Retained earnings       226,294       244,892         Treasury shares       (13,221)       (13,063         Total shareholders' equity       269,805       287,263         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       6,451       6,937         Foreign currency translation adjustment       (268)       (985         Remeasurements of defined benefit plans       9,665       10,154         Total accumulated other comprehensive income       15,848       16,106         Share acquisition rights       262       185         Non-controlling interests       2,968       3,497         Total net assets       288,884       307,053	-		
Treasury shares         (13,221)         (13,063)           Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         6,451         6,937           Foreign currency translation adjustment         (268)         (985)           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053			
Total shareholders' equity         269,805         287,263           Accumulated other comprehensive income         0,937           Valuation difference on available-for-sale securities         6,451         6,937           Foreign currency translation adjustment         (268)         (985           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053		(13,221)	(13,063
Accumulated other comprehensive income       6,451       6,937         Valuation difference on available-for-sale securities       6,451       6,937         Foreign currency translation adjustment       (268)       (985         Remeasurements of defined benefit plans       9,665       10,154         Total accumulated other comprehensive income       15,848       16,106         Share acquisition rights       262       185         Non-controlling interests       2,968       3,497         Total net assets       288,884       307,053	<del>-</del>	269,805	287,263
Valuation difference on available-for-sale securities       6,451       6,937         Foreign currency translation adjustment       (268)       (985         Remeasurements of defined benefit plans       9,665       10,154         Total accumulated other comprehensive income       15,848       16,106         Share acquisition rights       262       185         Non-controlling interests       2,968       3,497         Total net assets       288,884       307,053	Accumulated other comprehensive income		
Foreign currency translation adjustment         (268)         (985)           Remeasurements of defined benefit plans         9,665         10,154           Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	-	6,451	6,937
Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	Foreign currency translation adjustment		
Total accumulated other comprehensive income         15,848         16,106           Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053		· · ·	,
Share acquisition rights         262         185           Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	<del>-</del>	15,848	16,106
Non-controlling interests         2,968         3,497           Total net assets         288,884         307,053	Share acquisition rights	262	
Total net assets 288,884 307,053			
	<del>-</del>		
	<u> </u>		

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Net sales	573,339	594,840
Cost of sales	497,474	510,517
Gross profit	75,865	84,323
Selling, general and administrative expenses	39,241	41,942
Operating profit	36,623	42,380
Non-operating income		
Interest income	25	36
Dividend income	1,111	810
Foreign exchange gains	483	1,875
Rental income from land and buildings	424	452
Other	815	1,160
Total non-operating income	2,861	4,335
Non-operating expenses		
Interest expenses	148	226
Impairment loss	406	471
Loss on retirement of non-current assets	325	208
Other	418	592
Total non-operating expenses	1,297	1,498
Ordinary profit	38,186	45,217
Extraordinary income		
Gain on sale of investment securities	478	677
Total extraordinary income	478	677
Extraordinary losses		
Loss on sale of investment securities	_	261
Loss on valuation of investment securities	_	1,521
Total extraordinary losses		1,782
Profit before income taxes	38,665	44,112
Income taxes - current	14,261	16,430
Income taxes - deferred	73	(735)
Total income taxes	14,335	15,694
Profit	24,330	28,418
Profit attributable to non-controlling interests	137	652
Profit attributable to owners of parent	24,192	27,766
1 1011t attributable to owners of parent	27,172	21,700

# Consolidated statements of comprehensive income

		(
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Profit	24,330	28,418
Other comprehensive income		
Valuation difference on available-for-sale securities	2,242	482
Foreign currency translation adjustment	(466)	(745)
Remeasurements of defined benefit plans, net of tax	3,510	491
Total other comprehensive income	5,286	228
Comprehensive income	29,617	28,647
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	29,481	28,023
Comprehensive income attributable to non-controlling	135	623
interests	133	023

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2021

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,888	49,604	211,195	(11,795)	255,893
Cumulative effects of changes in accounting policies					
Restated balance	6,888	49,604	211,195	(11,795)	255,893
Changes during period					
Dividends of surplus			(9,093)		(9,093)
Profit attributable to owners of parent			24,192		24,192
Purchase of treasury shares				(3,008)	(3,008)
Disposal of treasury shares		99		327	426
Cancellation of treasury shares					-
Changes in Stock exchange					=
Transfer of treasury shares via trust				1,255	1,255
Change in equity due to additional acquisition of consolidated subsidiary stock		140			140
Change in ownership interest of parent due to transactions with non-controlling interests					-
Net changes in items other than shareholders' equity					-
Total changes during period	-	239	15,098	(1,425)	13,912
Balance at end of period	6,888	49,844	226,294	(13,221)	269,805

	Accumulated other comprehensive income			ome			
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	4,210	193	6,156	10,559	318	3,337	270,109
Cumulative effects of changes in accounting policies							
Restated balance	4,210	193	6,156	10,559	318	3,337	270,109
Changes during period							
Dividends of surplus							(9,093)
Profit attributable to owners of parent							24,192
Purchase of treasury shares							(3,008)
Disposal of treasury shares							426
Cancellation of treasury shares							-
Changes in Stock exchange							-
Transfer of treasury shares via trust							1,255
Change in equity due to additional acquisition of consolidated subsidiary stock							140
Change in ownership interest of parent due to transactions with non-controlling interests							-
Net changes in items other than shareholders' equity	2,241	(461)	3,509	5,289	(56)	(369)	4,862
Total changes during period	2,241	(461)	3,509	5,289	(56)	(369)	18,775
Balance at end of period	6,451	(268)	9,665	15,848	262	2,968	288,884

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	6,888	49,844	226,294	(13,221)	269,805	
Cumulative effects of changes in accounting policies			273		273	
Restated balance	6,888	49,844	226,567	(13,221)	270,078	
Changes during period						
Dividends of surplus			(9,441)		(9,441)	
Profit attributable to owners of parent			27,766		27,766	
Purchase of treasury shares				(5,004)	(5,004)	
Disposal of treasury shares		63		317	380	
Cancellation of treasury shares		(1,958)		1,958	_	
Changes in Stock exchange		533		1,722	2,256	
Transfer of treasury shares via trust				1,164	1,164	
Change in equity due to additional acquisition of consolidated subsidiary stock		(90)			(90)	
Change in ownership interest of parent due to transactions with non-controlling interests		154			154	
Net changes in items other than shareholders' equity						
Total changes during period	_	(1,297)	18,325	157	17,185	
Balance at end of period	6,888	48,546	244,892	(13,063)	287,263	

	Acc	cumulated other co	omprehensive inco	ome		Non-controlling interests	Total net assets
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights		
Balance at beginning of period	6,451	(268)	9,665	15,848	262	2,968	288,884
Cumulative effects of changes in accounting policies							273
Restated balance	6,451	(268)	9,665	15,848	262	2,968	289,158
Changes during period							
Dividends of surplus							(9,441)
Profit attributable to owners of parent							27,766
Purchase of treasury shares							(5,004)
Disposal of treasury shares							380
Cancellation of treasury shares							-
Changes in Stock exchange							2,256
Transfer of treasury shares via trust							1,164
Change in equity due to additional acquisition of consolidated subsidiary stock							(90)
Change in ownership interest of parent due to transactions with non-controlling interests							154
Net changes in items other than shareholders' equity	485	(717)	489	257	(76)	528	709
Total changes during period	485	(717)	489	257	(76)	528	17,895
Balance at end of period	6,937	(985)	10,154	16,106	185	3,497	307,053

## Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Cash flows from operating activities		
Profit before income taxes	38,665	44,112
Depreciation	6,789	7,414
Impairment losses	406	471
Amortization of goodwill	1,864	1,955
Gain on bargain purchase	(33)	(31
Increase (decrease) in allowance for doubtful accounts	102	(152
Increase (decrease) in provision for bonuses	406	(2,36)
Increase (decrease) in provision for warranties for completed	17	303
construction	1 /	30.
Increase (decrease) in provision for loss on construction	(1.226)	(22)
contracts	(1,226)	(334
Increase in Defined Benefit Asset or Liability	(191)	(1,255
Interest and dividend income	(1,137)	(846
Interest expenses	148	226
Loss (gain) on sale of non-current assets	1	(15
Loss (gain) on sale of investment securities	(473)	(416
Decrease (increase) in trade receivables	(37,381)	5,361
Decrease (increase) in costs on construction contracts in	, · · · · · · · · · · · · · · · · · · ·	
progress	(960)	(12,324
Decrease (increase) in other assets	711	880
Increase (decrease) in trade payables	14,548	(7,793
Increase (decrease) in advances received on construction		(1)11
contracts in progress	(1,935)	183
Increase (decrease) in other liabilities	1,529	2,265
Other, net	429	(772
Subtotal	22,282	36,871
Interest and dividends received	1,137	846
Interest paid	(164)	(202
-	(16,953)	,
Income taxes paid		(11,108
Net cash provided by (used in) operating activities	6,301	26,406
Cash flows from investing activities		
Purchase of property, plant and equipment	(8,841)	(17,950
Proceeds from sale of property, plant and equipment	90	880
Purchase of intangible assets	(1,321)	(2,221
Purchase of investment securities	(1,039)	(1,133
Proceeds from sale of investment securities	1,827	4,776
Proceeds from purchase of shares of subsidiaries resulting in	_	72
change in scope of consolidation		72
Purchase of shares of subsidiaries resulting in change in scope	(77)	(4,891
of consolidation	(//)	(4,071
Payments for sale of shares of subsidiaries resulting in change	(20)	
in scope of consolidation	(20)	<del>-</del>
Loan advances	(161)	(403
Proceeds from collection of loans receivable	61	38
Decrease (increase) in time deposits and other	(0)	803
Other, net	234	(359
Net cash provided by (used in) investing activities	(9,249)	(20,388

		(Millions of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2021	March 31, 2022	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	11,021	10,865	
Proceeds from issuance of bonds	_	10,000	
Redemption of bonds	_	(10,000)	
Repayments of long-term borrowings	(3,207)	(3,724)	
Proceeds from long-term borrowings	2,129	12,558	
Purchase of treasury shares	(3,008)	(5,004)	
Proceeds from sale of treasury shares	161	72	
Transfer of treasury shares via trust	1,255	1,164	
Dividends paid	(9,044)	(9,446)	
Dividends paid to non-controlling interests	(381)	(168)	
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(105)	(4)	
Other, net	(570)	(1,289)	
Net cash provided by (used in) financing activities	(1,750)	5,023	
Effect of exchange rate change on cash and cash equivalents	(67)	590	
Net increase (decrease) in cash and cash equivalents	(4,766)	11,632	
Cash and cash equivalents at beginning of period	46,012	41,246	
Increase in cash and cash equivalents due to share exchange	_	848	
Cash and cash equivalents at end of period	41,246	53,727	