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(Stock Exchange Code 7966)

June 3, 2022

## To Our Shareholders

Makoto Hattori  
Representative Director, President  
LINTEC Corporation  
23-23, Honcho, Itabashi-ku, Tokyo

## NOTICE OF CONVOCATION OF THE 128TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We are pleased to notify you that the 128th Annual General Meeting of Shareholders of LINTEC Corporation (the “Company”) will be held for the purposes as described below.

There is a concern on the rebound of novel coronavirus (COVID-19) infection. **We advise our shareholders to refrain from attending the meeting in person, regardless of your health condition, to ensure the safety of our shareholders and prevent the infection and the spread of COVID-19.**

You can exercise your voting rights in writing (submitting the voting rights exercise form) or via electromagnetic methods (via the Internet). If exercising your voting rights in writing or via electromagnetic methods, please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:30 p.m. on Tuesday, June 21, 2022.

- 1. Date and Time:** Wednesday, June 22, 2022 at 10:00 a.m. Japan time
- 2. Place:** Conference room (4F) of the 2nd building of the Company’s head office located at 23-23, Honcho, Itabashi-ku, Tokyo, Japan
- 3. Meeting Agenda:**
  - Matters to be reported:**
    1. The business report, consolidated financial statements for the Company’s 128th Fiscal Year (April 1, 2021 - March 31, 2022) and results of audits by the Accounting Auditors and the Audit and Supervisory Committee of the consolidated financial statements
    2. Non-consolidated financial statements for the Company’s 128th Fiscal Year (April 1, 2021 - March 31, 2022)
  - Proposals to be resolved:**
    - Proposal 1** Partial Amendments to the Articles of Incorporation
    - Proposal 2** Election of 9 Directors (excluding Directors serving as Audit and Supervisory Committee Members)

#### 4. Instructions for exercising voting rights

Please refer to “Guide to Exercising Voting Rights” (Japanese version only).

#### 5. Disclosure on the Internet

(1) The following items are posted on the Company’s website in accordance with relevant law and with Article 15 of the Company’s Articles of Incorporation, and therefore not included in the notice of convocation of this Annual General Meeting of Shareholders.

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|--|---|
| 1) Business Report                       | - Major business sites and factories<br>- System to ensure the appropriateness of the execution of business<br>- Matters related to rights to acquire stock of the Company, etc.<br>- Basic policies related to the Company’s ownership control |
| 2) Consolidated Financial Statements     | - Notes to Consolidated Financial Statements  |
| 3) Non-Consolidated Financial Statements | - Notes to Non-Consolidated Financial Statements  |

(Notes) The business report that has been audited by Audit and Supervisory Committee and the consolidated financial statements and non-consolidated financial statements that have been audited by Accounting Auditors and Audit and Supervisory Committee include the abovementioned items as well as those listed in the appendix for the notice of convocation of this Annual General Meeting of Shareholders.

(2) Should the Reference Documents for the General Meeting of Shareholders, the business report, and the consolidated financial statements and non-consolidated financial statements require revisions, the revised versions will be immediately disclosed on the Company’s website.

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#### Attending the meeting

- Registration will be scheduled to be open and available from 9:30 a.m.
- As enough distance needs to be placed between seating, the available number of seats is significantly reduced. Accordingly, **we may have to decline your admission to the meeting despite your arrival.**
- The Meeting will be held for shorter hours to reduce the risks of infection and contagion. **The shareholder briefings and the distribution of souvenirs are canceled.**
- You are requested to receive temperature check and use hand sanitizer before admission to the venue and wear masks throughout the General Meeting of Shareholders.  
**Please be advised that we may refuse the admission of shareholders who do not cooperate with our measures, who are found to have a high temperature by the temperature check, or who appear to be ill.**
- Windows and doors may be kept open regardless of the temperature on the day for ventilation purposes.
- Further information will be provided on our website in the event that a major change in holding the General Meeting of Shareholders occurs, subject to future circumstances.
- When attending the meeting, please submit the enclosed voting rights exercise form at the reception desk to register your attendance.

The Company’s website: <https://www.lintec.co.jp/ir/event/meeting.html>

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# Reference Documents for the General Meeting of Shareholders

## Proposal 1      Partial Amendments to the Articles of Incorporation

### 1. Reasons for the amendment

The amended provisions stipulated in the proviso of Article 1 of the supplementary provisions of the “Act Partially Amending the Companies Act” (Act No. 70 of 2019) will be enforced on September 1, 2022. Accordingly, in order to prepare for the introduction of the system for electronic provision of materials for the General Meeting of Shareholders, the Articles of Incorporation of the Company shall be amended as follows.

- (1) Proposed Article 15, Paragraph 1 provides that information contained in the Reference Documents for the General Meeting of Shareholders, etc. shall be provided electronically.
- (2) The purpose of the proposed Article 15, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the printed documents to be sent to shareholders who have requested them.
- (3) The provisions related to the disclosure via the internet and deemed provision of Reference Documents for the Shareholders’ Meeting, etc. (Article 15 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
- (4) In line with the above establishment and deletion of the provisions, supplementary provisions related to the effective date, etc. shall be established.

### 2. Description of the amendment

(Amended parts are underlined.)

Current	Proposed amendment
<p><u>(Disclosure via the Internet and Deemed Provision of Reference Documents for the Shareholders’ Meeting, etc.)</u></p> <p><u>Article 15. The Company may, when convening a General Meeting of Shareholders, deem that it has provided information to shareholders pertaining to matters to be described or indicated in the Reference Documents for the General Meeting of Shareholders, Business Report, Non-consolidated Financial Statements, and Consolidated Financial Statements, by disclosing such information through the Internet in accordance with the provisions as prescribed by the Ministry of Justice Order.</u></p> <p style="text-align: center;">&lt;Newly established&gt;</p>	<p style="text-align: center;">&lt;Deleted&gt;</p> <p style="text-align: center;">(Measures for Electronic Provision, etc.)</p> <p><u>Article 15. The Company shall, when convening a General Meeting of Shareholders, provide information contained in the Reference Documents for the General Meeting of Shareholders, etc. electronically.</u></p> <p><u>2. Among the matters to be provided electronically, the Company may choose not to include all or part of the matters stipulated in the Ministry of Justice Order in the printed documents to be sent to shareholders who have requested them by the record date for voting rights.</u></p>

Current	Proposed amendment
<Newly established>	<p data-bbox="810 208 1126 237"><u>(Supplementary provisions)</u></p> <ol style="list-style-type: none"> <li data-bbox="810 248 1382 479">1. <u>The deletion of Article 15 (Disclosure via the Internet and Deemed Provision of Reference Documents for the Shareholders' Meeting, etc.) of the pre-amendment Articles of Incorporation and the establishment of post-amendment Article 15 (Measures for Electronic Provision, etc.) shall come into effect on September 1, 2022.</u></li> <li data-bbox="810 483 1382 741">2. <u>Notwithstanding the provisions of the preceding paragraph, Article 15 (Disclosure via the Internet and Deemed Provision of Reference Documents for the Shareholders' Meeting, etc.) of the pre-amendment Articles of Incorporation shall remain in force with respect to a General Meeting of Shareholders to be held on the end of February 2023 or earlier.</u></li> <li data-bbox="810 745 1382 891">3. <u>These supplementary provisions shall be deleted after March 1, 2023 or the lapse of three (3) months from the date of the General Meeting of Shareholders set forth in the preceding paragraph, whichever is later.</u></li> </ol>

**Proposal 2** Election of 9 Directors (excluding Directors serving as Audit and Supervisory Committee Members)

The term of office of all current 9 Directors (excluding Directors serving as Audit and Supervisory Committee Members, hereinafter the same applies throughout this proposal) will expire at the conclusion of this Annual General Meeting of Shareholders. As such, the election of 9 Directors is proposed.

The Audit and Supervisory Committee evaluated the status of each candidate's business execution and business performance of the Company for the fiscal year under review, and their career background and experience. The Audit and Supervisory Committee has accordingly judged that each candidate is qualified as a Director of the Company.

The candidates are as follows:

No.	Name	Current titles and responsibilities at the Company	Attendance to the meetings of the Board of Directors
1	[Re-elected] Akihiko Ouchi	Representative Director, Chairman and CEO	100% (15/15 meetings)
2	[Re-elected] Makoto Hattori	Representative Director, President, CEO and COO	100% (15/15 meetings)
3	[Re-elected] Gohei Kawamura	Director, Senior Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment & Safety Div.	100% (15/15 meetings)
4	[Re-elected] Tsunetoshi Mochizuki	Director, Senior Managing Executive Officer, Executive General Manager, General Affairs & Human Resources Div.	100% (15/15 meetings)
5	[Re-elected] Takeshi Kaiya	Director, Managing Executive Officer, Executive General Manager, Business Administration Div.	100% (15/15 meetings)
6	[Re-elected] Yoichi Shibano	Director, Senior Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance & Accounting Dept.	100% (10/10 meetings)
7	[Re-elected] [Outside Director] Akira Sebe	Outside Director	100% (10/10 meetings)
8	[Re-elected] [Outside Director] [Independent] Akiko Okushima	Outside Director	100% (15/15 meetings)
9	[Re-elected] [Outside Director] [Independent] Shigeru Sugimoto	Outside Director	100% (10/10 meetings)

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)	Number of shares of the Company held
1	<p>Akihiko Ouchi (January 2, 1945)</p> <p>[Re-elected]</p> <p>Years served as Director 22</p> <p>Attendance to the meetings of the Board of Directors 15/15 meetings (100%)</p>	<p>March 1967      Joined the Company</p> <p>April 1994      Manager, Nagoya Branch Office</p> <p>March 1998      Plant Manager, Tatsuno Plant, Production Div.</p> <p>June 2000      Director, Plant Manager, Tatsuno Plant, Production Div.</p> <p>May 2002      Director, Executive General Manager, Production Div.</p> <p>June 2002      Managing Director, Executive General Manager, Production Div.</p> <p>June 2004      Representative Director, President</p> <p>June 2011      Representative Director, President, CEO and COO</p> <p>April 2014      Representative Director, Chairman and CEO (current position)</p> <p>[Reasons for proposition]</p> <p>Mr. Akihiko Ouchi has a wealth of experience in business execution in the sales and production division at the Company. He also has 22 years of experience as a Director, 10 years of which as Representative Director, President as well as 8 years of which as Representative Director, Chairman and CEO. He has played a sufficient role in important decision-making at the Company's Board of Directors, supervising business executions as a chief executive of management. He has been continuously selected as a Director candidate based on his management capabilities and past performance.</p>	52,300
2	<p>Makoto Hattori (October 12, 1957)</p> <p>[Re-elected]</p> <p>Years served as Director 7</p> <p>Attendance to the meetings of the Board of Directors 15/15 meetings (100%)</p>	<p>April 1980      Joined the Company</p> <p>October 2005    General Manager, Semiconductor Materials Dept., Advanced Materials Operations, Business Administration Div.</p> <p>October 2009    Executive General Manager, Advanced Materials Operations, Business Administration Div., General Manager, Semiconductor Materials Dept.</p> <p>October 2011    Executive General Manager, Advanced Materials Operations, Business Administration Div.</p> <p>April 2014      Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div.</p> <p>June 2015      Director, Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div.</p> <p>April 2017      Director, Managing Executive Officer, Executive General Manager, Business Administration Div.</p> <p>April 2020      Representative Director, President, CEO and COO (current position)</p> <p>[Reasons for proposition]</p> <p>Mr. Makoto Hattori has a wealth of experience in business execution in the sales division at the Company. He also has 7 years of experience as a Director, 2 years of which as Representative Director, President, CEO and COO. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution, and as a chief executive of management. He has been continuously selected as a Director candidate based on his management capabilities and past performance.</p>	23,100

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)	Number of shares of the Company held
3	<p>Gohei Kawamura (January 12, 1956)</p> <p>[Re-elected]</p> <p>Years served as Director 7</p> <p>Attendance to the meetings of the Board of Directors 15/15 meetings (100%)</p>	<p>April 1979      Joined the Company</p> <p>October 2005    Manager, Converted Paper Production Dept., Kumagaya Plant, Production Div.</p> <p>June 2006        Manager, Fine &amp; Specialty Paper Production Dept., Kumagaya Plant, Production Div.</p> <p>September 2009 Chairman and President, LINTEC (SUZHOU) TECH CORPORATION (seconded)</p> <p>June 2011        Executive Officer, Chairman and President, LINTEC (SUZHOU) TECH CORPORATION (seconded)</p> <p>April 2014        Managing Executive Officer, Chairman and President, LINTEC (SUZHOU) TECH CORPORATION (seconded)</p> <p>June 2015        Director, Managing Executive Officer, Chairman and President, LINTEC (SUZHOU) TECH CORPORATION (seconded)</p> <p>September 2015 Director, Managing Executive Officer, Deputy Executive General Manager, Production Div.</p> <p>April 2016        Director, Managing Executive Officer, Deputy Executive General Manager, Production Div., and in charge of Quality Assurance &amp; Environmental Protection Div.</p> <p>April 2017        Director, Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance &amp; Environmental Protection Div.</p> <p>April 2020        Director, Senior Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance &amp; Environmental Protection Div.</p> <p>April 2022        Director, Senior Managing Executive Officer, Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment &amp; Safety Div. (current position)</p> <p>[Reasons for proposition] Mr. Gohei Kawamura has a wealth of experience in business execution in the production division at the Company as well as administration of overseas subsidiaries. He also has 7 years of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.</p>	18,700

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)	Number of shares of the Company held
4	<p>Tsunetoshi Mochizuki (May 12, 1958)</p> <p>[Re-elected]</p> <p>Years served as Director 7</p> <p>Attendance to the meetings of the Board of Directors 15/15 meetings (100%)</p>	<p>January 1983      Joined the Company</p> <p>June 2006        General Manager, General Affairs &amp; Legal Dept. and Human Resources Dept., General Affairs &amp; Human Resources Div.</p> <p>June 2011        Executive Officer, Executive General Manager, General Affairs &amp; Human Resources Div., General Manager, General Affairs &amp; Legal Dept. and Human Resources Dept.</p> <p>April 2014        Managing Executive Officer, Executive General Manager, General Affairs &amp; Human Resources Div., General Manager, Human Resources Dept.</p> <p>October 2014     Managing Executive Officer, Executive General Manager, General Affairs &amp; Human Resources Div.</p> <p>June 2015        Director, Managing Executive Officer, Executive General Manager, General Affairs &amp; Human Resources Div.</p> <p>April 2020        Director, Senior Managing Executive Officer, Executive General Manager, General Affairs &amp; Human Resources Div. (current position)</p> <p>[Reasons for proposition] Mr. Tsunetoshi Mochizuki has a wealth of experience in business execution in the general affairs and human resources division at the Company. He also has 7 years of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.</p>	21,540



No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)		Number of shares of the Company held
5	<p>Takeshi Kaiya (November 19, 1961)</p> <p>[Re-elected]</p> <p>Years served as Director 2</p> <p>Attendance to the meetings of the Board of Directors 15/15 meetings (100%)</p>	<p>April 1984</p> <p>October 2008</p> <p>October 2013</p> <p>April 2014</p> <p>March 2016</p> <p>April 2017</p> <p>May 2019</p> <p>April 2020</p> <p>June 2020</p>	<p>Joined the Company</p> <p>General Manager, Information Electronic Materials Dept., Advanced Materials Operations, Business Administration Div.</p> <p>Deputy Executive General Manager, Advanced Materials Operations, Business Administration Div.</p> <p>Deputy Executive General Manager, Advanced Materials Operations, Business Administration Div., General Manager, Advanced Materials Sales Dept. of Osaka Branch Office</p> <p>Deputy Executive General Manager, Advanced Materials Operations, Business Administration Div., General Manager, Business Support Dept.</p> <p>Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div.</p> <p>Executive Officer, Executive General Manager, Advanced Materials Operations, Business Administration Div., General Manager, QMS Management Office</p> <p>Managing Executive Officer, Executive General Manager, Business Administration Div.</p> <p>Director, Managing Executive Officer, Executive General Manager, Business Administration Div. (current position)</p> <p>[Reasons for proposition] Mr. Takeshi Kaiya has a wealth of experience in business execution in the sales division at the Company. He also has 2 years of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.</p>	10,700
6	<p>Yoichi Shibano (November 14, 1963)</p> <p>[Re-elected]</p> <p>Years served as Director 1</p> <p>Attendance to the meetings of the Board of Directors 10/10 meetings (100%)</p>	<p>April 1987</p> <p>March 2015</p> <p>April 2018</p> <p>April 2021</p> <p>June 2021</p>	<p>Joined the Company</p> <p>Director, LINTEC ASIA Pacific Regional Headquarters (seconded)</p> <p>Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance &amp; Accounting Dept.</p> <p>Senior Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance &amp; Accounting Dept.</p> <p>Director, Senior Executive Officer, Executive General Manager, Administration Div. and General Manager, Finance &amp; Accounting Dept. (current position)</p> <p>[Reasons for proposition] Mr. Yoichi Shibano has a wealth of experience in business execution in the administration division at the Company and in management at an overseas subsidiary of the Company. He also has 1 year of experience as a Director. He has played a sufficient role in important decision-making at the Company's Board of Directors and supervising business execution. He has been continuously selected as a Director candidate based on his past performance.</p>	7,000

No.	Name (Date of birth)	Brief personal history (Titles, responsibilities, and significant posts concurrently held)	Number of shares of the Company held
7	<p>Akira Sebe (December 12, 1965)</p> <p>[Re-elected] [Outside Director]</p> <p>Years served as Outside Director 1</p> <p>Attendance to the meetings of the Board of Directors 10/10 meetings (100%)</p>	<p>April 1988      Joined Jujo Paper Co., Ltd.</p> <p>July 2014      General Manager, Forestry Dept., Raw Material &amp; Purchasing Div., Nippon Paper Industries Co., Ltd.</p> <p>June 2016      Deputy General Manager, Raw Material &amp; Purchasing Div.; General Manager, Forestry Dept., Nippon Paper Industries Co., Ltd.</p> <p>June 2018      General Manager, Raw Material &amp; Purchasing Div.; General Manager, Forestry Dept., Nippon Paper Industries Co., Ltd.</p> <p>April 2020      General Manager, Raw Material &amp; Purchasing Div., Nippon Paper Industries Co., Ltd.</p> <p>June 2020      Executive Officer, Raw Material &amp; Purchasing Div., Nippon Paper Industries Co., Ltd.</p> <p>June 2021      Outside Director, the Company (current position)</p> <p>June 2021      Executive Officer, General Manager, Corporate Planning Div., in charge of Subsidiaries and Affiliated Companies, and in charge of International Business Div., Nippon Paper Industries Co., Ltd. (current position)</p> <p>[Reasons for proposition and expected role] Mr. Akira Sebe has knowledge and experience gained through engagement in business in the procurement division, etc. of Nippon Paper Industries Co., Ltd. for many years and also has experience as an Executive Officer of the said company. He has been utilizing his expertise in strengthening the supervisory functions of the Board of Directors of the Company, and thus, in the expectation that he will continue to fulfill the above-mentioned role, he has been selected as a candidate for Outside Director.</p>	200
8	<p>Akiko Okushima (February 1, 1958)</p> <p>[Re-elected] [Outside Director] [Independent Director]</p> <p>Years served as Outside Director 2</p> <p>Attendance to the meetings of the Board of Directors 15/15 meetings (100%)</p>	<p>April 1981      Joined IBM Japan Ltd.</p> <p>April 1991      Joined Electronic Data Systems Japan Ltd.</p> <p>February 1995      General Manager, Commercial Service Dept., Electronic Data Systems Japan Ltd.</p> <p>March 1996      General Manager, Data Warehouse Planning Dept., Japan Digital Equipment Ltd.</p> <p>October 1998      Representative Director, President of the US Branch, Pharma Data Mining Research Institute, Inc.</p> <p>July 1999      Representative Director and President, Brio Technology Japan Ltd.</p> <p>March 2001      Representative Director and President, JBtoB CO., LTD. (current position)</p> <p>June 2020      Outside Director, the Company (current position)</p> <p>[Reasons for proposition and expected role] Ms. Akiko Okushima is utilizing her wealth of management experience through many years of work in a different industry from that of the Company as Representative Director and President and her extensive knowledge and experience in marketing for strengthening the supervisory functions of the Board of Directors of the Company. In the expectation that she will continue to fulfill the above-mentioned role, she has been selected as a candidate for Outside Director.</p>	600



(Reference) Composition of the Board of Directors [as of June 22, 2022 and thereafter]

The areas particularly expected to be performed by the respective Directors are as follows.

No.	Name	Attribute	Corporate management, management strategy, SDGs	Production, technology, research, IT	Sales, marketing	Finance, accounting, capital policy, M&A	Audit	Human resources, labor, human resource development	Legal affairs, risk management	Global experience	Knowledge of other industries
1	Akihiko Ouchi		●	●	●	●				●	
2	Makoto Hattori		●	●	●	●				●	
3	Gohei Kawamura		●	●	●					●	
4	Tsunetoshi Mochizuki		●					●	●		
5	Takeshi Kaiya		●		●					●	
6	Yoichi Shibano		●			●				●	
7	Akira Sebe	[Outside Director]	●	●						●	●
8	Akiko Okushima	[Independent Director] [Outside Director]	●	●	●					●	●
9	Shigeru Sugimoto	[Independent Director] [Outside Director]	●			●	●			●	●
10	Masaaki Kimura					●	●		●		
11	Satoshi Ohoka	[Independent Director] [Outside Director]	●			●	●			●	●
12	Kanako Osawa	[Independent Director] [Outside Director]				●	●		●	●	●

\* The above table does not represent all of the knowledge of respective Directors.