Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 2730

June 10, 2022

To all shareholders:

Chairman and CEO Masataka Kubo

EDION Corporation

(Head office location)
2-1-18 Kamiyacho, Naka-ku, Hiroshima, Japan (Headquarters location)
2-3-33 Nakanoshima, Kita-ku, Osaka, Japan

NOTICE OF THE 21ST ANNUAL GENERAL MEETING OF SHAREHOLDERS

This is to inform you that the 21st Annual General Meeting of Shareholders of EDION Corporation (the "Company") will be held according to the following.

The Company would also ask that, instead of coming to the venue in person on the day of the meeting, you can exercise your voting rights in writing or via the Internet. In either case, please examine the Reference Documents for the General Meeting of Shareholders mentioned later, and exercise your voting rights by 6:30 p.m. on Tuesday, June 28, 2022, in accordance with the "Instructions for Exercising Voting Rights" on pages 3 and 4.

1. Date and Time Wednesday, June 29, 2022, at 10:00 a.m. (JST)

2. Venue "The Hō I and II," 2nd Floor, Hotel New Otani Osaka

1-4-1 Shiromi, Chuo-ku, Osaka, Japan

3. Meeting Agenda

Matters to be reported

- 1. Business Report and Consolidated Financial Statements for the 21st fiscal year (from April 1, 2021 to March 31, 2022), and audit results of Consolidated Financial Statements by the financial auditor and the Audit & Supervisory Board
- 2. Non-consolidated Financial Statements for the 21st fiscal year (from April 1, 2021 to March 31, 2022)

Matters to be resolved

Proposal No. 1 Appropriation of Surplus

Proposal No. 2 Partial Amendments to the Articles of Incorporation

Proposal No. 3 Election of Ten Directors

[Notice]

- 1. When arriving at the venue on the day of the meeting, please submit your enclosed voting rights exercise form to the reception
- 2. Reception is scheduled to begin at 9:00 a.m.
- 3. Based on laws and regulations and the provisions in Article 16 of the Company's current Articles of Incorporation, the following items of the documents that need to be provided are posted on the Company's website (https://www.edion.co.jp/). These are not included in the attached documents of this meeting notice.
 - (1) "System for ensuring appropriate business practices, and its operational status" in the Business Report
 - (2) "Consolidated Statement of Changes in Net Assets" and "Notes to Consolidated Financial Statement" in the Consolidated Financial Statements
 - (3) "Statement of Changes in Net Assets" and "Notes to Non-consolidated Financial Statement" in the Non-consolidated Financial Statements

The documents attached to this meeting notice and the above documents posted on the website have been audited by the Audit & Supervisory Board Members while preparing the audit report, and by the financial auditor while preparing the accounting audit report.

4. Any changes to the Reference Documents for the General Meeting of Shareholders, and Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements will be posted on the Company's website (https://www.edion.co.jp/).

[Request for cooperation in preventing the spread of COVID-19]

This General Meeting of Shareholders may be held differently from usual in order to help prevent the spread of COVID-19. Therefore, the Company would appreciate your understanding and cooperation with regard to the following matters.

- 1. To reduce the risk of infection, extra space will be provided between seats at the venue and the number of seats will be reduced. Therefore, the number of shareholders who can attend may be limited.
- 2. Since fewer seats are available as mentioned above, if possible, the Company asks that you exercise your voting rights in writing or via the Internet instead of coming to the venue.
- 3. Please refrain from attending if your health condition is poor. Please note that even if you come to the venue, you may not be allowed to enter.
- 4. Management staff will wear facemasks and alcohol disinfectant will be prepared at the entrance of the venue. The Company requests shareholders who attend to please cooperate by wearing facemasks and disinfecting their hands.
 - In addition, the body temperature of shareholders who attend will be measured, and those with a high temperature will not be allowed to enter.
- 5. To keep the General Meeting of Shareholders brief, matters that are reported may be simplified and the number of questions during the Question & Answer Session may be limited.
- 6. If there are major changes to the venue or the proceedings of the General Meeting of Shareholders due to future circumstances, notification will be posted on our website (https://www.edion.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1 Appropriation of Surplus

The Company understands that the dividend policy is an important management issue. Therefore, our basic policy is to determine the dividend amount after considering internal reserves for strengthening business performance and the management base while also keeping in mind the sharing of stable dividends to our shareholders.

The Company proposes the appropriation of surplus as follows:

Year-end dividends

Based on factors related to the current fiscal year such as business performance, financial conditions, and the future business environment, the Company would like to pay a dividend of ¥22 per share at the end of the current fiscal year.

As the Company has already paid an interim dividend of \(\frac{\text{\tin}\text{\tetx{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\texi}\text{\texititt{\text{\text{\text{\text{\texi}\text{\texi{\texi{\texi{\texi{\texi{\texi{\texi{\texi}\tiex{\tiint{\texi{\texi

- (1) Type of dividend property Cash
- (2) Allotment of dividend property to shareholders and their aggregate amount ¥22 per common share of the Company Total payment: ¥2,250,408,050
- (3) Effective date of dividends of surplus June 30, 2022

Proposal No. 2 Partial Amendments to the Articles of Incorporation

1. Reasons for the Amendment

Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the General Meeting of Shareholders in electronic format.

- (1) Article 16, paragraph 1 in "Proposed amendments" below will stipulate that the Company shall take measures for providing information that constitutes the content of reference documents for the General Meeting of Shareholders, etc. in electronic format.
- (2) Article 16, paragraph 2 in "Proposed amendments" below will establish the provision to limit the scope of the items to be stated in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents.
- (3) Since the provisions for Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, Etc. (Article 16 of the current Articles of Incorporation) will no longer be required, they will be deleted.
- (4) Accompanying the aforementioned establishment and deletion of provisions, supplementary provisions regarding the effective date, etc. will be established.

2. Details of the amendments

Details of the amendments are as follows:

(Underlined portions indicate amendments.)

Current Articles of Incorporation	Proposed amendment
(Internet Disclosure and Deemed Provision of Reference	[Deleted]
Documents for the General Meeting of Shareholders, Etc.)	[Beletica]
Article 16	
When the Company convenes a General Meeting of Shareholders, if it discloses information that is to be stated or presented in the reference documents for the General Meeting of Shareholders, business report, financial statements and consolidated financial statements through the internet in accordance with the provisions prescribed by the Ministry of Justice Order, it may be deemed that the Company has provided	
this information to shareholders.	
[Newly Added]	(Measures, etc. for Providing Information in Electronic Format) Article 16 1 When the Company convenes a General Meeting of Shareholders, it shall take measures for providing
	information that constitutes the content of reference documents for the General Meeting of Shareholders, etc. in electronic format. 2 Among items for which the measures for providing
	information in electronic format will be taken, the Company may exclude all or some of those items designated by the Ministry of Justice Order from statements in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents by the record date of voting rights.

Current Articles of Incorporation	Proposed amendment
	(Supplementary Provisions)
[Newly Added]	1 The deletion of Article 16 (Internet Disclosure and Deemed
	Provision of Reference Documents for the General Meeting
	of Shareholders, Etc.) in the pre-amended Articles of
	<u>Incorporation and the establishment of the new Article 16</u>
	(Measures, etc. for Providing Information in Electronic
	Format) in the amended Articles of Incorporation shall be
	effective from September 1, 2022, which is the date of
	enforcement of the revised provisions provided for in the
	proviso to Article 1 of the Supplementary Provisions of the
	Act Partially Amending the Companies Act (Act No. 70 of
	2019) (hereinafter referred to as the "Date of
	Enforcement").
	2 Notwithstanding the provision of the preceding paragraph,
	Article 16 of the current Articles of Incorporation (Internet
	Disclosure and Deemed Provision of Reference Documents
	for the General Meeting of Shareholders, Etc.) shall remain
	effective regarding any General Meeting of Shareholders
	held on a date within six months from the Date of
	Enforcement.
	3 These Supplementary Provisions shall be deleted on the
	date when six months have elapsed from the Date of
	Enforcement or three months have elapsed from the date of
	the General Meeting of Shareholders in the preceding
	paragraph, whichever is later.

Proposal No. 3 Election of Ten Directors

The terms of office of all nine Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of 10 Directors.

The candidates for Director are as follows:

Candidate No.	Name		Current position in the Company and responsibility	Attendance at Board of Directors meetings
1	Mr. Masataka Kubo	Reelection	Chairman and CEO	17/17 (100%)
2	Mr. Norio Yamasaki	Reelection	Director, Vice President, and Executive Officer General Manager of Corporate Planning Department	17/17 (100%)
3	Mr. Satoshi Kaneko	Reelection	Director, Vice President, and Executive Officer General Manager of Business Department	17/17 (100%)
4	Mr. Kozo Takahashi	Reelection	Managing Director and Executive Officer General Manager of Sales Management Department and General Manager of Sales Management Division	13/13 (100%)
5	Mr. Haruyoshi Jogu	Reelection	Managing Director and Executive Officer General Manager of Logistics Service Department	13/13 (100%)
6	Mr. Shozo Ishibashi	Reelection Outside Independent	Outside Director	17/17 (100%)
7	Mr. Shimon Takagi	Reelection Outside Independent	Outside Director	16/17 (94%)
8	Ms. Naoko Mayumi	Reelection Outside Independent	Outside Director	17/17 (100%)
9	Mr. Yoshihiko Fukushima	Reelection Outside Independent	Outside Director	17/17 (100%)
10	Mr. Tadatsugu Mori	New election Outside Independent	_	_

(Note) Outside indicates candidates for Outside Director, and Independent indicates candidates for independent officer.

Reference: Skill matrix of Directors and Audit & Supervisory Board Members

If Proposal No. 3 of this Annual General Meeting of Shareholders is approved in its original form, the positions of the Directors and Audit & Supervisory Board Members of the Company shall be according to the following. The • mark indicates that the Director or Audit & Supervisory Board Member possesses the skill/experience, their expected role, etc.

Name	Position	Business Admini- stration Manage- ment Strategy	Financial Accounting Taxation	Sales and Marketing	Store Develop- ment	IT DX	Logistics	Human Resources Personnel Training	Legal Affairs Risk Manage- ment	Internal Control Govern- ance
Masataka Kubo	Representative Director	•		•	•			•	•	•
Norio Yamasaki	Director	•	•		•			•	•	•
Satoshi Kaneko	Director	•		•		•	•			
Kozo Takahashi	Director	•		•	•					
Haruyoshi Jogu	Director	•		•	•		•			
Shozo Ishibashi	Outside Director	•	•			•				•
Shimon Takagi	Outside Director	•							•	•
Naoko Mayumi	Outside Director	•	•							•
Yoshihiko Fukushima	Outside Director	•		•				•		•
Tadatsugu Mori	Outside Director	•	•		•	•				•
Fujio Yamada	Fulltime Audit & Supervisory Board Member		•						•	•
Yuki Fukuda	Outside Audit & Supervisory Board Member		•							•
Kenji Nakai	Outside Audit & Supervisory Board Member								•	•

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company				
		Apr. 1992	Representative Director and President of Daiichi Corporation (currently EDION Corporation)				
		Mar. 2002	Chairman and Representative Director of the Company				
	Reelection	July 2003	President and Representative Director				
		Oct. 2004	Representative Director and Vice President of				
	Masataka Kubo		the Fureai Channel Co. Ltd. (currently				
	(February 18, 1950)		Chupicom Corporation)	2 100 470 1			
		June 2012	Chairman and CEO and Representative	2,180,479 shares			
	Attendance at Board of		Director of the Company				
1	Directors Meetings 17/17 (100%)	Feb. 2015	Chairman and Representative Director of Sanfrecce Hiroshima FC Co., Ltd. (current position)				
		Apr. 2018	Chairman and CEO of 3Q Co., Ltd. (current				
		Apr. 2018	position)				
		June 2018	Chairman and CEO of the Company (current				
		June 2010	position)				
	Reasons for nomination as candi	date for Directo	1 /				
	He has demonstrated management ability for many years since becoming the Representative Director of Daiichi Co.,						
	Ltd., and has promoted the business performance growth of the entire group. Since he has played a major role in						
	determining important matters related to management and executing business, the Company has determined that he will						
	be able to continue showing stro	ng leadership fo	or expanding our business and increasing corporate v	value, and therefore			
	nominates him as a candidate for	reelection as I	Director.				
	Reelection	June 2009	Director of the Company				
		Apr. 2012	General Manager of Corporate Planning				
	Norio Yamasaki		Department (current position)				
	(January 15, 1957)	June 2012	Managing Director	58,780 shares			
2		June 2014	Senior Managing Director	36,760 shares			
	Attendance at Board of	June 2018	Senior Executive Director				
	Directors Meetings	June 2021	Director, Vice President, and Executive Officer				
	17/17 (100%)		of the Company (current position)				
	Reasons for nomination as candi						
	He has abundant experience and achievements with management strategy departments, and has been in charge of core						
	management of the Company. The Company expects that he will be able to contribute to management, and therefore						
	nominates him as a candidate for	reelection as I	Director.				

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
3	Reelection Satoshi Kaneko (August 1, 1972) Attendance at Board of Directors Meetings 17/17 (100%)			30,891 shares
	information systems department knowledge related to corporate	s and sales deparanagement.	nt of the Company's business through his abundant eartment at companies inside and outside Japan, and hantribute to management, and therefore nominates him	as experience and
4	Reelection Kozo Takahashi (September 12, 1961) Attendance at Board of Directors Meetings 13/13 (100%)	Feb. 2014 Feb. 2014 Apr. 2015 Feb. 2018 July 2018 Oct. 2020 Feb. 2021 June 2021 Oct. 2021 Feb. 2022	Executive Officer of the Company General Manager of Chugoku-Shikoku Sales Department General Manager of Kinki Sales Department General Manager of Sales Management Department Senior Executive Officer General Manager of Product Management Department Deputy General Manager of Business Department and General Manager of Product Management Department Managing Director and Executive Officer of the Company (current position) General Manager of Sales Department and General Manager of Product Management Department of the Company General Manager of Sales Management Department and General Manager of Sales Management Division of the Company (current	26,419 shares

nominates him as a candidate for reelection as Director.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned			
		June 2016	Director and Executive Officer in charge of CS Promotion, Sales Division, Joshin Denki Co., Ltd.				
		July 2018	Executive Officer of the Company				
		July 2018	General Manager of Corporate Sales Management Department				
	Reelection	Apr. 2019	General Manager of EC / Business Management Department				
	Haruyoshi Jogu	June 2019	President and Representative Director of Forest Co., Ltd.				
	(March 9, 1957)	July 2019	Senior Executive Officer of the Company	10,700 shares			
		Feb. 2021	General Manager of Logistics Service	10,700 511410			
5	Attendance at Board of		Department				
	Directors Meetings 13/13 (100%)	Feb. 2021	President and Representative Director of e-Logi				
	13/13 (100/0)		Corporation (current position)				
		June 2021	Managing Director and Executive Officer of the				
			Company (current position)				
		Oct. 2021	General Manager of Logistics Service Business				
			Division of the Company (current position)				
			Representative Director, President of Jtop Co.,Ltd. (current position)				
	Reasons for nomination as cand	idate for Directo	•				
	Reasons for nomination as candidate for Director He has been utilizing his experience and achievements in the EC department and the logistics services department for						
			y. The Company expects that he will be able to contri	_			
			candidate for reelection as Director.				
		Jan. 1995	Head of Management Development				
			Department, Nomura Research Institute, Ltd.				
		Apr. 1997	Head of Investment Banking Research				
			Department, Financial Research Center,				
	D14:	June 1998	Nomura Securities Co., Ltd. Head of Equity Research Department; and				
	Reelection Outside	June 1998	Deputy Director of Financial Research Center				
	Independent		of the said company				
		May 2000	Managing Director of Lehman Brothers Japan				
	Shozo Ishibashi		Inc.				
	(July 5, 1949)	Sep. 2003	Representative Director of The Ishibashi				
	77 · 00°	2004	Tanzan Memorial Foundation (current position)	0 shares			
	Years in office 8	Apr. 2004	Executive Director of Tokyo Medical and Dental University				
	0	Apr. 2005	Auditor of Rissho Daigaku Gakuen				
6	Attendance at Board of	June 2007	Outside Auditor of MINKABU Inc.				
	Directors Meetings	Apr. 2008	Director of Kurimoto Educational Institution				
	17/17 (100%)	1	(NUCB) (current position)				
		June 2014	Outside Director of the Company (current				
			position)				
		Mar. 2017	Outside Director of MINKABU Inc. (Currently				
			MINKABU THE INFONOID, Inc.) (current				
	Paggang for namination as aand	idata far autaida	position) Director and overview of expected role				
			e Director and overview of expected role h corporate management and finance, and has contrib	nuted to improved			
	management transparency and the strengthening of supervisory functions by stating his opinions at Board of Directors meetings, etc., serving as the chairman of the Nomination and Compensation Committee, which is an advisory body of						
	the Board of Directors, and through other activities using his experience and knowledge.						
			ntinue providing suggestions and advice based on his	s independent and			
	objective position, and therefore nominates him as a candidate for reelection as outside Director.						

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned		
7	Reelection Outside Independent Shimon Takagi (December 23, 1962) Years in office 7 Attendance at Board of Directors Meetings 16/17 (94%)	Apr. 1990 Apr. 1990 Oct. 1992 Aug. 1999 Aug. 2002 Mar. 2014 June 2015	Registered as an attorney at law Joined Blakemore & Mitsuki Joined Adachi, Henderson, Miyatake & Fujita Partner of Tokyo Aoyama Aoki Koma Law Office Partner of White & Case LLP Established Takagi Law Office (to the present) Outside Director of the Company (current position)	0 shares		
	Reasons for nomination as candidate for outside Director and overview of expected role He has experience and expert knowledge of corporate legal affairs as an attorney, and has contributed to improved management transparency and the strengthening of supervisory functions by stating his opinions at Board of Directors meetings, etc., serving as a member of the Nomination and Compensation Committee, which is an advisory body of the Board of Directors, and through other activities using his experience and knowledge. Although Shimon Takagi has never been involved with company management other than as an outside officer, the Company expects that he will be able to continue providing suggestions and advice based on his independent and objective position, and therefore nominates him as a candidate for reelection as outside Director.					
8	Reelection Outside Independent Naoko Mayumi (October 29, 1955) Years in office 3 Attendance at Board of Directors Meetings 17/17 (100%)	July 1993 May 2002 July 2002 Aug. 2005 June 2019	Group Leader of Pension Sales Department, Zurich Scudder Investments Japan Inc. (currently Deutsche Asset Management (Japan) Limited) Managing Executive Officer; and Head of Pension Client Services Department of the said company Managing Director, Head of Pension Sales Department, UBS Global Asset Management (Japan) Ltd. (currently UBS Asset Management (Japan) Ltd.) Head of Pension Team and Director of Marketing Client Services Department Director, Lazard Japan Asset Management K.K. Outside Director of the Company (current position)	0 shares		
	She has contributed to improved her opinions based on her abund experience and knowledge. The Company expects that she was	I management transparent transparent transparent transparent to constitute the constitute to the const	Director and overview of expected role ransparency and the strengthening of supervisory fundin finance and securities fields, and through other act continue providing suggestions and advice based on has a candidate for reelection as outside Director.	civities using her		

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned			
	Reelection Outside Independent	Apr. 1990 July 1995	Joined Salomon Brothers Securities Asia, Ltd. (Currently Citigroup Global Markets Japan Inc.) Lecturer of Department of Economics, Royal Stockholm University, Sweden				
	Yoshihiko Fukushima (October 30, 1963)	July 2006	Professor of BSc in Management, NUCB Undergraduate School	0.1			
	Years in office 3	Apr. 2007	Professor of Faculty of Political Science and Economics, Waseda University (current position)	0 shares			
9	Attendance at Board of Directors Meetings 17/17 (100%)	Apr. 2010 June 2019	Director of Waseda Research Institute for Corporate Social Responsibility, Waseda University Outside Director of the Company (current				
	Reasons for nomination as candidate for outside Director and overview of expected role He has contributed to improved management transparency and the strengthening of supervisory functions by stating his opinions based on his knowledge as expert in the economy and management fields, and through other activities using his experience and knowledge. Although Yoshihiko Fukushima has never been involved with company management other than as an outside officer, the Company expects that he will be able to provide suggestions and advice based on his independent and objective						
			date for reelection as an outside Director. General Manager, Corporate Advertising				
10			Strategy Office, Hankyu Department Stores, Inc. Senior Executive Director of the said company Director, Executive Officer, Corporate Planning Office Manager, in charge of System Planning Office, H2O Retailing Corp. Managing Director of the said company Outside Director, Umenohana Co., Ltd. Managing Director, in change of Finance Office, H2O Retailing Corp. Outside Director of HITO-Communications Holdings Inc. (current position) Director of Kansai Super Market Ltd. Advisor of the said company (current position) Director and overview of expected role	1,000 shares			
	Based on his abundant knowledge	e and experience able to provide	e as someone in change business operations at a reta suggestions and advice based on his independent ar				

Note(s): 1. There is no special interest between any of the candidates and the Company.

- 2. Outside indicates candidates for Outside Director, and Independent indicates candidates for independent officer.
- 3. The Company has made notification that Shozo Ishibashi, Shimon Takagi, Naoko Mayumi and Yoshihiko Fukushima are independent officers according to the regulations of the Tokyo Stock Exchange, Inc., and if they are reelected and appointed as Directors, the notification as independent officers will continue, and if Tadatsugu Mori is elected and appointed as a Director, the Company plans to make a new notification that he is an independent officer.
- 4. The number of years in office as an outside Director is the number of years as of the conclusion of this Annual General Meeting of Shareholders.
- 5. The number of the Company's shares owned by each candidate includes the number of equity shares through the EDION Group Executive Share Ownership Plan.
- 6. Limited liability agreements with Directors (excluding those who are Executive Directors, etc.) According to the Company's Articles of Incorporation, it is possible to conclude a limited liability agreement with Directors (excluding those who are Executive Directors, etc.) for damages. Limited liability agreements have been concluded with Shozo Ishibashi, Shimon Takagi, Naoko Mayumi, and Yoshihiko Fukushima according to this provision.

If each of them is reelected as a Director, the relevant agreement will be continued, and if Tadatsugu Mori is elected and appointed as a Director, a new agreement will be concluded with him.

The contents cover the minimum liability limit stipulated by laws and regulations for limited liability based on the relevant agreement.

7. Company Directors and Officers liability insurance (D&O insurance) policy

The Company has concluded Directors and officers liability insurance policies with Directors and Audit & Supervisory Board Members of the Company and its subsidiaries as insured persons.

The relevant policy covers damages and legal costs, etc., incurred when there is a claim for damages due to the actions of an insured person as a corporate officer. Insurance premiums are fully borne by the company.

If each candidate is elected and appointed as a Director, the Company plans to renew the relevant policy including them as insured persons.

[Reference]

1. Policy for Nominations and Procedure for Candidates for Directors and Audit & Supervisory Board Members

[Nomination Policy]

The Company considers the following items when determining candidates for Directors and Audit & Supervisory Board Members.

- Whether they have insight, achievements, and abilities
- Whether they have a high sense of ethics
- Whether they can contribute toward the realization of the Company group's corporate philosophy In addition to these, the following items are also considered regarding outside Directors and outside Audit & Supervisory Board Members.
- Whether they have specialized knowledge and abundant experience
- Whether they can supervise business operations by Directors and give advice on management policies and plans from an independent and objective perspective.

[Nomination Procedure]

In harmony with the policy for nominations, Directors are nominated by means of a resolution by the Board of Directors after considering the candidates for appointment through a "Nomination and Compensation Committee," which is an advisory body to the Board of Directors chaired by an independent outside Director.

Audit & Supervisory Board Members are nominated by means of a resolution by the Board of Directors after a fair consideration of the candidates for appointment based on the policy for nominations.

2. Criteria for the Independence of Outside Directors and Outside Audit & Supervisory Board Members

Regarding the criteria for the appointment of outside Directors and outside Audit & Supervisory Board Members, the Company adheres to the provisions in the Companies Act and the "Guidelines for Listing Management, etc." by the Stock Exchange, and has established its own independent standards as shown in the following.

[Independence Standards]

Those to whom none of the following items apply:

- a. Current or former executing person of the Company or its subsidiaries
- b. An executing person who currently belongs to a major shareholder or an organization that is a major shareholder with at least a 10% stake in the Company's latest list of shareholders as far as voting rights
- c. An executing person who currently belongs to a business partner and their consolidated subsidiaries whose total amount of transactions with the Company has exceeded 2% of consolidated sales for the Company or business partners at any time during the last three fiscal years
- d. Consultants, accounting specialists, legal specialists, financial auditors, or advisory contractors who have received an average of at least \(\frac{1}{2}\)10 million in cash or other assets annually from the Company in addition to executive compensation during the last three fiscal years (If they are a corporation, union, or other organization, an executing person who currently belongs to the said organization)
- e. Directors and other executing persons of organizations, etc., that have received donations from the Company exceeding ¥10 million per year or 2% of sales or total income, whichever is higher, during the last three fiscal years
- f. A person who has belonged to an organization or a business partner mentioned in the above b to e at a certain time in the past, and has been retired from the said group or business partner less than one year
- g. The spouse or a relative within the second degree of kinship of an executing person of the Company or someone mentioned in the above a to e