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Securities code: 6351  
June 7, 2022

**To Shareholders with Voting Rights:**

Osamu Tsujimoto  
President  
TSURUMI MANUFACTURING  
CO., LTD.  
16-40, 4-chome, Tsurumi, Tsurumi-  
ku, Osaka, Japan

**NOTICE OF  
THE 71st ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 71st Annual General Meeting of Shareholders of TSURUMI MANUFACTURING CO., LTD. (the "Company") will be held as described below.

**If you are not attending the meeting, you can exercise your voting rights in writing or via the internet, etc. Please review the attached Reference Documents for the General Meeting of Shareholders and, in accordance with the guide below, exercise your voting rights by 5:30 p.m. on Thursday, June 23, 2022.**

- 1. Date and Time:** Friday, June 24, 2022 at 10:00 a.m. Japan time
- 2. Place:** 6th Floor Meeting Room, Osaka Headquarters of the Company  
16-40, 4-chome, Tsurumi, Tsurumi-ku, Osaka  
(Please see the map to the venue at the end.)
- 3. Meeting Agenda:**  
**Matters to be reported:**
  1. The Business Report and Consolidated Financial Statements for the Company's 71st Fiscal Year (April 1, 2021 - March 31, 2022) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
  2. Non-consolidated Financial Statements for the Company's 71st Fiscal Year (April 1, 2021 - March 31, 2022)

**Proposals to be resolved:**

**[Proposals by the Company]**

- Proposal 1:** Partial Amendments to the Articles of Incorporation
- Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
- Proposal 3:** Election of Three (3) Directors Who Are Audit and Supervisory Committee Members
- Proposal 4:** Election of One (1) Substitute Director Who Is an Audit and Supervisory Committee Member
- Proposal 5:** Payment of Retirement Benefits to a Retiring Director

**[Shareholder proposal]**

- Proposal 6:** Acquisition of Treasury Shares
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- ◎ When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- ◎ Of the documents to be attached to this Notice of the Annual General Meeting of Shareholders, Consolidated Statements of Changes in Equity and Notes to Consolidated Financial Statements in the Consolidated Financial Statements and Non-consolidated Statements of Changes in Equity and Notes to Non-consolidated Financial Statements in the Non-consolidated Financial Statements are posted on the Company's website (<https://www.tsurumipump.co.jp/ir/>) in accordance with laws and regulations and Article 16 of the Company's Articles of Incorporation, and therefore are not included in the documents provided with this Notice.
- ◎ Should the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements, or the Consolidated Financial Statements require a revision, the revised version will be posted on the Company's website (<https://www.tsurumipump.co.jp/ir/>)