Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities identification code: 5707

June 7, 2022

To our shareholders:

Kimiyasu Marusaki Representative Director and President **Toho Zinc Co., Ltd.** 1-8-2 Marunouchi, Chiyoda-ku, Tokyo

## NOTICE OF THE 123RD ORDINARY GENERAL MEETING OF SHAREHOLDERS

The 123rd Ordinary General Meeting of Shareholders of Toho Zinc Co., Ltd. (the "Company") will be held as described below.

When intending to attend the meeting, we ask you to examine carefully whether or not to do so in consideration of the spread situation of COVID-19 and your health condition, at the time of the day of the meeting, and to make use of exercising your voting rights in advance in writing (by postal mail) or via the Internet, etc. as well.

When exercising your voting rights prior to the meeting in writing or via the Internet, etc., please review the Reference Documents for the General Meeting of Shareholders as described later, follow the next instructions and send or submit your votes.

## [Voting in Writing]

Please indicate your approval or disapproval of the proposals on the enclosed voting form and return it by postal mail to reach us no later than 5:40 p.m., Tuesday, June 28, 2022 (Japan Standard Time).

[Voting via the Internet, etc.]

Please access the voting website designated by the Company (https://evote.tr.mufg.jp/), use the login ID and temporary password written on the enclosed voting form, and then indicate your approval or disapproval of the proposals by following the instructions on the screen by no later than 5:40 p.m., Tuesday, June 28, 2022 (Japan Standard Time).

Please also confirm "Instructions for exercising voting rights via the Internet, etc." when voting via the Internet, etc. (This only applies to those who received the Japanese version of this Notice.)

1. Date and Time: Wednesday, June 29, 2022 at 10:00 a.m. (Japan Standard Time)

2. Venue: Tekko Conference Room (Tekko Building, South Tower 4th Floor)

1-8-2 Marunouchi, Chiyoda-ku, Tokyo

(Please refer to the venue map at the end of this Notice. This only applies to those who

received the Japanese version of this Notice.)

## 3. Purposes:

#### Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 123rd Term (from April 1, 2021 to March 31, 2022), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
- 2. Non-Consolidated Financial Statements for the 123rd Term (from April 1, 2021 to March 31, 2022)

#### Items to be resolved:

**Proposal 1:** Appropriation of Surplus

Proposal 2: Partial Amendments to the Articles of Incorporation

**Proposal 3:** Election of Three (3) Directors (Excluding Directors Who Are Audit and Supervisory

Committee Members)

**Proposal 4:** Election of One (1) Director Who Is an Audit and Supervisory Committee Member

When attending the meeting on the day, please submit the enclosed Voting Rights Exercise Form at the reception desk

Should the Reference Documents for the General Meeting of Shareholders, Business Report, Non-Consolidated Financial Statements or Consolidated Financial Statements require revisions, the revised versions shall be posted on the Company's website (http://www.toho-zinc.co.jp/).

Among the documents to be included in this Notice, Notes to the Consolidated Financial Statements and Notes to the Non-Consolidated Financial Statements are disclosed on our website pursuant to laws and regulations and Article 15 of the Articles of Incorporation of the Company. These matters are included in the Consolidated Financial Statements and Non-Consolidated Financial Statements which the Accounting Auditor or the Audit and Supervisory Committee has audited upon preparing its accounting audit report or audit report.

#### **Important Notes**

For this meeting, from the standpoint of preventing the spread of COVID-19, as described below, the Company shall be taking certain measures that are similar to previous years, and we appreciate your understanding and cooperation in this regard.

- 1. The venue for this meeting may be changed if the planned venue is closed, etc. If the venue is changed, shareholders will be notified by postal mail or the Company's website.
- 2. If you are attending the meeting, we ask you for your cooperation to take measures to prevent infection, including wearing a mask, disinfecting your hands using the alcohol disinfectant and contactless temperature check.
- 3. Shareholders attending the meeting who are deemed to be unwell will be refused entry.
- 4. To ensure that there is a large amount of space between the seats, the number of seats that can be provided is limited. Therefore, some shareholders may not be able to enter the conference hall.
- 5. Any necessary COVID-19 infection prevention measures other than the above shall be taken on the day of the General Meeting of Shareholders.

#### Reference Documents for the General Meeting of Shareholders

### **Proposals and Reference Information**

## **Proposal 1:** Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end Dividends

The Company's basic policy is to pay dividends while comprehensively taking into account the business performance, business environment surrounding the Group, internal reserves for future business development, maintenance of stable dividends and other factors.

In line with this policy, the Company proposes to pay a year-end dividend for the fiscal year under review of \$75 per share, an increase of \$25 per share from the previous fiscal year.

- (1) Type of dividend property To be paid in cash.
- (2) Allotment of dividend property to shareholders and total amount thereof ¥75 per common share of the Company Total amount: ¥1,018,354,650
- (3) Effective date of dividends of surplus June 30, 2022

## **Proposal 2:** Partial Amendments to the Articles of Incorporation

#### 1. Reasons for amendments

The date of enforcement of the system of electronic provision of materials for General Meetings of Shareholders set forth in the proviso of Article 1 of the supplementary provisions of the "Act Partially Amending the Companies Act" (Act No. 70 of 2019) shall be September 1, 2022. Therefore, it is proposed that information contained in the Reference Documents for the General Meeting of Shareholders Proposals, etc. be provided electronically, and that a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it be established.

In addition, the current provisions related to the internet disclosure and deemed provision of the Reference Documents for the General Meeting of Shareholders Proposals, etc. will become unnecessary. Therefore, it is proposed that the above current provisions be deleted, and that in line with these amendments supplementary provisions related to the effective date, etc. be established.

#### 2. Details of amendments

The details of the amendments are as follows.

(Underlined portions indicate proposed amendments.)

	(Underlined portions indicate proposed amendments.)
Current Articles of Incorporation	Proposed Amendments
(Internet Disclosure and Deemed Provision of Reference	
Documents for the General Meeting of Shareholders	
Proposals, Etc.)	
Article 15 The Company may, when convening a	
General Meeting of Shareholders, deem that it has	
provided information to shareholders pertaining to	
matters to be described or indicated in the Reference	
Documents for the General Meeting of Shareholders	(D-1-t-1)
Proposals, Business Report, Non-Consolidated	(Deleted)
Financial Statements and Consolidated Financial	
Statements, by disclosing such information through the	
internet in accordance with the provisions provided in	
the Ordinance of the Ministry of Justice.	
	(Measures for Electronic Provision, Etc.)
	Article 15 The Company shall, when convening a
	General Meeting of Shareholders, provide information
	contained in the Reference Documents for the General
	Meeting of Shareholders Proposals, etc. electronically.
	2. Among the matters to be provided electronically, the
(Newly established)	Company may choose not to include all or part of the
	matters stipulated in the Ordinance of the Ministry of
	Justice in the paper copy to be sent to shareholders who
	have requested it by the record date for voting rights.
	nave requested to ey the record and rer vering rights.
	Supplementary provisions
	3. The deletion of Article 15 (Internet Disclosure and
	Deemed Provision of Reference Documents for the
	General Meeting of Shareholders Proposals, Etc.) of
	the Articles of Incorporation before amendments and
	the new establishment of Article 15 (Measures for
	Electronic Provision, Etc.) of the Articles of
	Incorporation after amendments shall come into effect
	on September 1, 2022.
	4. Notwithstanding the provisions of the preceding
	paragraph, Article 15 (Internet Disclosure and Deemed
(Newly established)	Provision of Reference Documents for the General
(Ivewiy established)	Meeting of Shareholders Proposals, Etc.) of the
	Articles of Incorporation before amendments shall
	remain in force with respect to a General Meeting of
	Shareholders to be held on a date by the end of
	February 2023.
	5. The preceding two paragraphs and this paragraph shall
	be deleted after March 1, 2023 or the lapse of three (3)
	months from the date of the General Meeting of
	Shareholders set forth in the preceding paragraph,
	whichever is later.
	whichever is fater.

# **Proposal 3:** Election of Three (3) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

At the conclusion of this meeting, the term of office for all three (3) of the current Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire. Therefore, the Company proposes the election of three (3) Directors.

In addition, the Audit and Supervisory Committee has given consent to all of the Director candidates in this proposal.

The candidates for Directors are as follows:

Candidate No.	Name (Date of Birth)	Career Summar and Significat	Number of the Company's Shares Owned		
		Apr. 1980 Mar. 2003	Joined the Company		
		Wai. 2003	General Manager of Sales Department, Zinc and Lead Business Division		
		June 2011	Executive Officer, Deputy General Manager of Zinc and Lead Business Division		
		June 2014	Director and Executive Officer, General Manager of Zinc and Lead Business Division		
	Kimiyasu Marusaki (October 5, 1957)	July 2015	Director and Executive Officer, General Manager of Zinc and Lead Business Division and Procurement Control Department	7,000 shares	
1		June 2016	Director and Managing Executive Officer, General Manager of Zinc and Lead Business Division and Procurement Control Department		
		June 2017	Representative Director and President, General Manager of Zinc and Lead Business Division		
		June 2019	Representative Director and President (current position)		
	(Reasons for nomination as candidate for Director)				
	Mr. Kimiyasu Marusaki possesses a wealth of operational experience and a proven track record in the Company's core				
	business of zinc and lead business division. In addition, after assuming position as Representative Director and President				
	in June 2017, he has been taking			Cal Do a C	
	Based on the above, the Company judges that he is an indispensable talent to strengthen the function of the Board of Directors and to enhance sustainable corporate value of the Group, and therefore proposes to reelect him as Director.				

Candidate No.	Name (Date of Birth)	Career Sumn and Signifi	Number of the Company's Shares Owned		
		Apr. 1980	Joined The Mitsubishi Trust and Banking Corporation (currently Mitsubishi UFJ Trust and Banking Corporation)		
	Masaaki Yamagishi (February 2, 1958)	Feb. 2003	Deputy General Manager of Trust Assets Planning Division, The Mitsubishi Trust and Banking Corporation		
		Oct. 2004	President, Mitsubishi Trust & Banking Corporation (U.S.A.) (currently Mitsubishi UFJ Trust & Banking Corporation (U.S.A.))		
		June 2008	Executive Officer, Trust Assets Planning Division, Mitsubishi UFJ Trust and Banking Corporation		
			Executive Officer, Asset Management and Administration Planning Div., Mitsubishi UFJ Financial Group, Inc.		
		June 2011	Executive Officer, Administration Division, the Company	4,500 shares	
		June 2014	Director and Chief Financial Officer, Administration Division	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
2		June 2015	Director, Managing Executive Officer and Chief Financial Officer, Administration Division		
		Mar. 2018	Director, Managing Executive Officer and Chief Financial Officer, Administration Division		
		June 2019	Director, Senior Managing Executive Officer and Chief Financial Officer, Administration Division		
		Mar. 2021	Director, Senior Managing Executive Officer, Administration Division (current position)		
		(Significant Concurrent Positions Outside the Company) Director, CBH Resources Ltd. (part-time)			
İ	(Reasons for nomination as c	andidate for Direc	etor)	1 1	
			operational experience and a proven track record as h oining the Company, he leveraged his knowledge and		
	administration division. After assuming position as Director in June 2014, he has appropriately fulfilled his roles such as				
İ			overseeing the execution of business.  The is an indispensable talent to strengthen the function	n of the Board of	
			value of the Group, and therefore proposes to reelect		

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Candidate No.	Name (Date of Birth)	Career Summa and Significa	Number of the Company's Shares Owned			
		Apr. 1988	Joined Mitsui Trust Bank, Limited (currently Sumitomo Mitsui Trust Bank, Limited)			
		Oct. 2006	Personnel Director, Toshiba-GE Turbine Services Co., Ltd.			
		Apr. 2010	Co-researcher, Keio Economic Observatory, Keio University (current position)			
		Apr. 2011	Visiting Researcher, Institute for Transnational Human Resource Management, Waseda University (current position)			
		Sep. 2014	Personnel Director, Mizkan Holdings Co., Ltd.			
		Apr. 2016	Professor, Graduate School of Business Administration, Rikkyo University (retired in March 2021)			
	Yukiko Nakagawa (June 3, 1964)	June 2018	Outside Director, EDION Corporation (retired in June 2019)			
		Mar. 2019	Outside Director, Renesas Electronics Corporation (retired in March 2020)	0 shares		
		June 2019	Outside Director, NISSIN FOODS HOLDINGS CO., LTD. (current position)			
3		Feb. 2021	Outside Director, IWAKI & CO., LTD. (currently Astena Holdings Co., Ltd.) (current position)			
		Apr. 2021	Guest Professor, Ichigaya Liberal arts Center, Hosei University (current position)			
		June 2021	Director, the Company (current position)			
		Sep. 2021	Outside Director, Macromill, Inc. (current position)			
		(Significant Concurrent Positions Outside the Company) Outside Director, NISSIN FOODS HOLDINGS CO., LTD. Outside Director, Astena Holdings Co., Ltd. Outside Director, Macromill, Inc.				
	(Reasons for nomination as car		Director and overview of expected roles)			
			insight as a scholar who has taught at academic in			
			on, she has many years of business experience as a			
			and global human resource development. Furthern anagement, and has fulfilled role of monitoring and			
	duties of Directors.			Ü		
	Based on the above, the Company judges that she is a necessary talent to strengthen the function of the Board of Directors and to enhance sustainable corporate value of the Group, and therefore proposes to elect her as outside Director.					

(Notes) 1. Ms. Yukiko Nakagawa's name in the family register is Yukiko Schreiber.

- 2. Ms. Yukiko Nakagawa is a candidate for outside Director.
- 3. Tenure as outside Director of the Company
  - Ms. Yukiko Nakagawa is currently an outside Director of the Company, and at the conclusion of this meeting, her tenure as an outside Director will have been one (1) year.
- 4. If the election of Ms. Yukiko Nakagawa is approved, pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company plans to continue the agreement with her to limit the liability for damages under Article 423, paragraph 1 of the same Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for under laws and regulations.
- 5. Ms. Yukiko Nakagawa satisfies the requirements for an independent officer as provided for by Tokyo Stock Exchange, Inc., and the Company plans to continue designating her as an independent officer if her election is approved.
- 6. There is no special interest between any of the candidates and the Company.
- 7. The Company has entered into a directors and officers liability insurance contract pursuant to the provisions of Article 430-3, paragraph 1 of the Companies Act with an insurance company. The insurance policy will cover legal compensation and litigation costs to be borne by the insured. Each candidate for Director of the Company is included as the insured under the insurance policy, and in case the candidates are reelected in this proposal, the candidate will be included as the insured.

#### **Proposal 4:** Election of One (1) Director Who Is an Audit and Supervisory Committee Member

At the conclusion of this meeting, the term of office of Director Mr. Masatoshi Muto who is an Audit and Supervisory Committee Member will expire. Therefore, the Company proposes the election of one (1) Director who is an Audit and Supervisory Committee Member.

In addition, the consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidate for Director who is an Audit and Supervisory Committee Members is as follows:

Name (Date of Birth)		y, Position and Responsibility in the Company, it Concurrent Positions Outside the Company	Number of the Company's Shares Owned
	Apr. 1978 Apr. 2003	Joined The Industrial Bank of Japan, Limited General Manager, International Treasury Division, Mizuho Corporate Bank, Ltd.	
	Mar. 2006	Executive Officer and General Manager, International Treasury Division, Mizuho Corporate Bank, Ltd.	
	Apr. 2007	President & CEO, Mizuho Alternative Investments, LLC	
Masatoshi Muto	Mar. 2011	Retired from Director, Mizuho Alternative Investments, LLC	300 shares
(January 9, 1956)	Apr. 2011	Managing Director, DIAM Co., Ltd.	
	Mar. 2013	Retired from Director, DIAM Co., Ltd.	
	Apr. 2013	President & CEO, Mizuho-DL Financial Technology Co., Ltd.	
	Mar. 2018	Retired from Director, Mizuho-DL Financial Technology Co., Ltd.	
	June 2018	Director (Audit and Supervisory Committee Member), the Company (current position)	

(Reasons for nomination as candidate for outside Director and overview of expected roles)

Mr. Masatoshi Muto has ample experience and broad insight cultivated at financial institutions as well as domestic and overseas asset management companies, etc. Furthermore, he has many years of experience as a corporate executive. Based on the above, the Company judges that he can contribute to ensuring the proper oversight and sound business practices in the overall management of the Company, and therefore proposes to reelect him as Director who is an Audit and Supervisory Committee Member.

#### (Notes) 1. M

- 1. Mr. Masatoshi Muto is a candidate for outside Director.
- 2. Tenure as outside Director who is an Audit and Supervisory Committee Member of the Company
  Mr. Masatoshi Muto is currently an outside Director who is an Audit and Supervisory Committee Member of the
  Company, and at the conclusion of this meeting, his tenure as an outside Director who is an Audit and Supervisory
  Committee Member will have been four (4) years.
- 3. If the election of Mr. Masatoshi Muto is approved, pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company plans to continue the agreement with him to limit the liability for damages under Article 423, paragraph 1 of the same Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for under laws and regulations.
- 4. Mr. Masatoshi Muto satisfies the requirements for an independent officer as provided for by Tokyo Stock Exchange, Inc., and the Company plans to continue designating him as an independent officer if his reelection is approved.
- 5. There is no special interest between any of the candidates and the Company.
- 6. The Company has entered into a directors and officers liability insurance contract pursuant to the provisions of Article 430-3, paragraph 1 of the Companies Act with an insurance company. The insurance policy will cover legal compensation and litigation costs to be borne by the insured. Each candidate for Director of the Company is included as the insured under the insurance policy, and in case the candidates are reelected in this proposal, the candidate will be included as the insured.

## (Reference) Expertise and experiences of Directors (skill matrix)

Director attribute Name Position	Corporate management/ Governance	Finance/ Accounting	Technology/ R&D	Marketing	Response to environmental and climate changes	Human capital (including activation of diversity)	Risk management / Legal/ Compliance
Reelection Kimiyasu Marusaki Representative Director	•		•	•		•	
Reelection Masaaki Yamagishi Director	•	•			•		
Reelection/Outside/Independent Yukiko Nakagawa Director	•			•		•	
Reelection/Outside/Independent Masatoshi Muto Director (Audit and Supervisory Committee Member)	•	•					•
Outside/Independent Shusaku Osaka Director (Audit and Supervisory Committee Member)	•				•		•
Tsutomu Imai Director (Audit and Supervisory Committee Member)	•		•		•		

Reelection: Director candidate for reelection New appointment: Outside: Independent:

Director candidate for new appointment
Outside Director or outside Director candidate
Independent Director or independent Director candidate in accordance with provision of Tokyo Stock Exchange, Inc.

Skill item	Reason for selection
Skill item	
	It is assumed to have the following capabilities in order to administrate and
	oversee the execution of strategy and measures to realize the Ten-Year Vision
	of the Company (long-term strategy designed to increase the corporate value
	of the Company) from the viewpoint of "opportunity and risks."
	* Executive Directors have leadership, knowledge, and insight to combine
	execution with governance and lead officers and employees to realize the
Corporate management/	Ten-Year Vision.
Governance	* Directors who are Audit and Supervisory Committee Members have
	knowledge, insight, and experience to govern the execution of measures to
	realize the Ten-Year Vision.
	* Independent Outside Directors have capabilities to govern the execution of
	measures to realize the Ten-Year Vision from the viewpoint of
	state-of-the-art business trends based on business experience at other
	companies.
	For the purpose of recovering the soundness of financial bases which is an
	urgent issue in the Ten-Year Vision of the Company, it is necessary to
Finance/	restructure a balance sheet, improve a rating, and construct investment and
Accounting	fund-raising structure toward increasing the corporate value. Directors are
	required to have knowledge and experience for finance, accounting, and a
	market risk.
	In the traditional refining industry, it is indispensable to respond to external
	environment changes in the future, respond to environment, and make
	compacting. To this end, it is requested for advanced know-how being
Technology/	intangible assets which have accumulated over the past years, and the
R&D	capabilities of its application. Furthermore, with a view to proceeding joint
	development with academia and other companies to create new business as the
	next-generation metal business development, it is necessary to have the
	underlying Company's original know-how and experience.
	The Ten-Year Vision of the Company sets the goal at increasing the
	importance of downstream business as restructuring a business portfolio. It is
Madatina	necessary to have knowledge, insight, and experience to put up high antennas
Marketing	to catch up with rapidly changing business trends and customers' needs.
	Furthermore, also in creating new businesses as the next-generation metal
	business development, it is necessary to have knowledge about comprehensive
	marketing capabilities with a market-in sense.
	For environmental response being the pillar of the Ten-Year Vision of the
	Company, resource recycling, the diversification of the composition of raw
Pasnonsa to anyironmental and	materials other than ore and carbon neutrality are regarded as its center. In the respective areas it is necessary to have the knowledge and experience of
Response to environmental and	
climate changes	environmental preservation and technologies. In particular, with respect to
	response to climate change including carbon neutrality, global response is
	requested. It is also necessary to have network to put up antennas for changes in both external and the Company's original environments.
	When utilizing human capital being the pillar of the Ten-Year Vision of the
	Company, the composition of human capital will be changed resulting from
	restructuring a business portfolio. It is necessary to have knowledge, insight,
Human capital (including	and experience for HR development that can improve human capital
activation of diversity)	qualitatively and quantitatively in line with the Ten-Year Vision, while
	restructuring financial bases first, entering growth path, and proceeding
	response to diversity and reforms in the way of working.
Risk management/	It is indispensable to manage risks, especially a market risk, in order to
Legal/	restructure financial bases. To this end, it is necessary to have knowledge,
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Compliance	insight, and experience for market conditions. Furthermore, legal and	
	compliance are indispensable capabilities for all the Directors and in particular	
	it is necessary to have experience in charge of specialties.	