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Securities Code: 6905

July 19, 2022

To Our Shareholders:

Masato Tanikawa President and Representative Director **COSEL CO., LTD.** 1-6-43 Kamiakae-machi, Toyama City, Toyama

Notice of the 53rd Annual General Meeting of Shareholders

We are pleased to announce the 53rd Annual General Meeting of Shareholders of COSEL CO., LTD. (the "Company"), which will be held as indicated below.

Instead of attending the Meeting in person, you may exercise your voting rights by mail or via the Internet, etc. Please examine the attached Reference Documents for General Meeting of Shareholders and exercise your voting rights in accordance with the "Guidance on Exercising Voting Rights" (in Japanese only) no later than 5:15 p.m. on Tuesday, August 9, 2022 (JST).

1. Date and Time: Wednesday, August 10, 2022, at 10:00 a.m.

2. Venue: Hall 10F, The Toyama Chamber of Commerce and Industry

2-1-3 Sogawa, Toyama City, Toyama

3. Purpose of the Meeting

Matters to be reported

- 1. The Business Report and Consolidated Financial Statements for the 53rd Fiscal Year (from May 21, 2021 to May 20, 2022), as well as the audit reports of the Financial Auditors and the Audit & Supervisory Board for Consolidated Financial Statements
- 2. Financial Statements for the 53rd Fiscal Year (from May 21, 2021 to May 20, 2022)

Matters to be resolved

Proposal No. 1 Partial Amendment to the Articles of Incorporation

Proposal No. 2 Election of Seven Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Proposal No. 3 Election of Three Directors Who Are Audit and Supervisory Committee Members

Proposal No. 4 Establishment of the Amount of Remuneration for Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Proposal No. 5 Establishment of the Amount of Remuneration for Directors Who Are Audit and Supervisory Committee Members

Proposal No. 6 Performance-Linked Share-Based Remuneration for Directors (Excluding Director Who Are Audit and Supervisory Committee Members and Outside Directors)

4. Matter prescribed for convocation

If you diversely exercise your voting rights, you are requested to notify the Company in writing of your intention to do so and state the reason for this no later than three days before the date of the Meeting.

- When you attend the Meeting, you are kindly requested to present the enclosed voting card at the reception.
- Of the documents to be provided in this Notice of Convocation, the following items are not included in the documents attached to this Notice of Convocation, as they are posted on the Company's website (https://www.cosel.co.jp/corporate/ir/) (in Japanese only) in accordance with laws and regulations and Article 16 of the Company's Articles of Incorporation. Therefore, this information is not included in the attached document of this Notice.
 - (i) Notes to Consolidated Financial Statements
 - (ii) Notes to Non-consolidated Financial Statements

Accordingly, the documents attached to this Notice of Convocation represent a part of the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Audit & Supervisory Board Members in preparing the Audit Report and the Financial Auditors in preparing the Accounting Audit Report.

If any changes are made to the Reference Documents for General Meeting of Shareholders, such changes will be posted on the Company's website (https://www.cosel.co.jp/corporate/ir/).

Reference Documents for General Meeting of Shareholders

Proposal No. 1

Partial Amendment to the Articles of Incorporation

- 1. Reasons for the Proposals
 - (1) The Company will transition to a Company with an "Audit and Supervisory Committee."
 - The Company will establish an Audit and Supervisory Committee and grant voting rights at the Meeting of the Board of Directors to Directors (including multiple outside Directors) who are Audit and Supervisory Committee Members, thereby strengthening the audit and supervisory function and further enhancing the corporate governance system to further increase corporate value.
 - 2) As part of this process, the Company will make the changes to establish new provisions relating to the Audit and Supervisory Committee Members and the Audit and Supervisory Committee required for a company with an Audit and Supervisory Committee and delete provisions relating to Audit & Supervisory Board Members and the Audit & Supervisory Board.
 - 3) The amendment to the Articles of Incorporation under this proposal will take effect at the conclusion of this meeting.
 - (2) The Company will introduce a system for providing general shareholder meeting materials in electronic format, in line with the enforcement on September 1, 2022 of the amended provisions in the proviso of Article 1 of the Supplementary Provisions to the Act Partially Amending the Companies Act (Act No. 70 of 2019).
 - 1) Under the foregoing Act, it will be obligatory to stipulate in the Articles of Incorporation that measures to provide information contained in the reference documents for general meetings of shareholders and related documents in electronic format shall be taken. Therefore, the Company proposes establishing a new paragraph 1 of Article 17 (Measures to Provide Information in Electronic Format) in the proposed amendments to the Articles of Incorporation.
 - 2) Regarding information contained in the reference documents for general meetings of shareholders and related documents that is subject to the measures to provide information in electronic format, in order to enable the Company to limit the scope of matters to be stated in paper-based format delivered to shareholders who request delivery of materials in such format, to the scope stipulated by the applicable Ministry of Justice ordinance, the Company proposes establishing a new paragraph 2 of Article 17 (Measures to Provide Information in Electronic Format) in the proposed amendments to the Articles of Incorporation.
 - 3) Upon the introduction of the system for providing general shareholder meeting materials in electronic format, the provisions of Article 16 (Disclosure on Internet and Deemed Provision of Reference Documents for General Meetings of Shareholders and Related Documents) in the current Article of Incorporation will not be needed. Therefore, the Company proposes deleting those provisions.
 - 4) The supplemental provisions regarding the effect of the above new and deleted provisions are hereby established. The Company proposes deleting these supplementary provisions after the deadline has elapsed.
- 2. Contents of the amendment Details of the changes are as follows.

(Underlined sections indicate the changes.

	(Underlined sections indicate the changes.)
Current Articles of Incorporation	Planned Amendments
Chapter 1 General Provisions	Chapter 1 General Provisions
Article 1 - Article 4 < Omitted>	Article 1 - Article 4 < Unchanged>
<newly established=""></newly>	Article 5 (Entities)
	In addition to the General Meeting of Shareholders and Directors, the Company shall have the following entities. (1) Meeting of the Board of Directors (2) Audit and Supervisory Committee (3) Financial Auditor
Chapter 2 Shares Article 5 - Article 12 < Omitted>	Chapter 2 Shares Article 6 - Article 13 < Unchanged>

Current Articles of Incorporation	Planned Amendments		
Chapter 3 General Meeting of Shareholders	Chapter 3 General Meeting of Shareholders		
Article 13 - Article 15 < Omitted>	Article 14 - Article 16 < Unchanged>		
Article 16 (Disclosure on Internet and Deemed Provision of	<pre><deleted></deleted></pre>		
Reference Documents for General Meetings of			
Shareholders and Related Documents)			
When the Company convenes a general meeting of shareholders, if it discloses information that is to be stated			
or presented in the reference documents for the general			
meeting of shareholders, business report, financial statements and consolidated financial statements on the			
Internet in accordance with the provisions prescribed by the			
Ministry of Justice Order, it may be deemed that the			
Company has provided this information to shareholders. <newly established=""></newly>	Article 17 (Measures to Provide Information in Electronic		
rewry established	Format)		
	1. When the Company convenes a general meeting of		
	shareholders, it shall take measures for providing information that constitutes the content of reference		
	documents for the general meeting of shareholders, etc.		
	in electronic format.		
	2. Among items for which the measures to provide Information in electronic format will be taken, the		
	Company reserves the right to exclude, in whole or in		
	part, any or all of the information set forth by the Ordinance of the Ministry of Justice in the documents to		
	be delivered to shareholders who have requested		
	delivery of the hardcopies of documents by the record		
Article 17 - Article 19 < Omitted>	date for voting rights. Article 18 - Article 20 < Unchanged>		
Chapter 4	Chapter 4		
Directors and Meeting of the Board of Directors	Directors and Meeting of the Board of Directors, and Audit and Supervisory Committee		
Article 20 (Number of Members)	Article 21 (Number of Members)		
The Company shall have no more than 15 Directors.	1. The Company shall have no more than 15 Directors_		
	(excluding Directors who are Audit and Supervisory		
<newly established=""></newly>	Committee Members). 2. The Company shall have no more than four Directors		
ivewiy established	who are Audit and Supervisory Committee Members.		
Article 21 (Method of Election)	Article <u>22</u> (Method of Election)		
1. The Directors of the Company shall be elected by a	1. The Directors of the Company shall be elected by a		
resolution of the General Meeting of Shareholders.	resolution of the General Meeting of Shareholders, with a distinction between Directors who are Audit and		
	Supervisory Committee Members and those who are		
2	not.		
2. <omitted> 3. <omitted></omitted></omitted>	2. <unchanged></unchanged>3. <unchanged></unchanged>		
Article 22 (Term of Office)	Article 23 (Term of Office)		
The term of office of Directors of the Company shall	The term of office of Directors of the Company		
expire at the close of the Annual General Meeting of	(excluding Directors who are Audit and Supervisory		
Shareholders relating to the last fiscal year ending within one year after their election.	Committee Members) shall expire at the close of the Annual General Meeting of Shareholders relating to the		
	last fiscal year ending within one year after their		
2 The terms of effect of Direction 1 to 1 to 1	election.		
2. The term of office of Directors appointed to increase or fill vacancies shall expire at the end of the term of office	<deleted></deleted>		
of the Directors in office.			

Current Articles of Incorporation	Planned Amendments
<newly established=""></newly>	2. The term of office of Directors who are Audit and Supervisory Committee Members shall expire at the close of the Annual General Meeting of Shareholders relating to the last fiscal year ending within two years after their appointment.
<newly established=""></newly>	3. The term of office of a Director who is an Audit and Supervisory Committee Member appointed to fill the vacancy of a Director who retires before the expiration of their term of office shall expire when the term of office of the retiring director as an Audit and Supervisory Committee Member expires.
<newly established=""></newly>	4. The effective term of the resolution for the election of a Director who is a substitute Audit and Supervisory Committee Member appointed pursuant to Article 329, paragraph (3) of the Companies Act, unless shortened by such resolution, shall expire at the beginning of the Annual General Meeting of Shareholders of the Company for the last fiscal year ending within two years from the date of appointment.
Article 23 (Establishment of Board of Directors)	<deleted></deleted>
The Company shall have a Board of Directors.	
Article 24 (Representative Director and Directors with Special Titles)	Article 24 (Representative Director and Directors with Special Titles)
The Representative Director of the Company shall be selected by resolution of the Board of Directors.	The Representative Director of the Company shall be selected by resolution of the Board of Directors from among the Directors (excluding Directors who are Audit and Supervisory Committee Members).
 The Company may, by resolution of the Board of Directors, appoint one Director and Chairman, and Director and President, and a few Director and Vice Presidents, Senior Managing Directors, and Managing Directors. 	2. The Company may, by resolution of the Board of Directors, appoint one Director and Chairman, and Director and President, and a few Director and Vice Presidents, Senior Managing Directors, and Managing Directors from among the Directors (excluding Directors who are Audit and Supervisory Committee Members).
Article 25 < Omitted>	Article 25 < Unchanged>
Article 26 (Notice of Convocation of Board of Directors)	Article 26 (Notice of Convocation of Board of Directors)
1. A notice of a Meeting of the Board of Directors of the Company shall be given to <u>each Director and Audit & Supervisory Board Member</u> at least three days prior to the date of the meeting. However, in the event of an urgent need, this period may be shortened.	1. A notice of a Meeting of the Board of Directors of the Company shall be given to <u>each Director</u> at least three days prior to the date of the meeting. However, in the event of an urgent need, this period may be shortened.
With the unanimous consent of all <u>Directors and Audit & Supervisory Board Members</u> , a Meeting of the Board of Directors may be held without going through the procedures for convening a meeting.	With the unanimous consent of all <u>Directors</u> , a Meeting of the Board of Directors may be held without going through the procedures for convening a meeting.
Article 27 (Method of Resolution of the Board of Directors)	Article 27 (Method of Resolution of the Board of Directors)
1. <omitted></omitted>	1. <unchanged></unchanged>
2. The Company shall deem that a resolution of the Board of Directors to approve matters to be resolved at a Meeting of the Board of Directors has been passed if all Directors (limited to those who can participate in the voting on such matters to be resolved) have expressed their consent to such resolution in writing or by electromagnetic record. However, this shall not apply if an Audit & Supervisory Board Member objects to such resolution.	2. The Company shall deem that a resolution of the Board of Directors to approve matters to be resolved at a Meeting of the Board of Directors has been passed if all Directors (limited to those who can participate in the voting on such matters to be resolved) have expressed their consent to such resolution in writing or by electromagnetic record.

Current Articles of Incorporation		Planned Amendments		
Article 28 (Minum Director)	tes of the Meeting of the Board of ors)	Article 28 (Minutes of the Meeting of the Board of Directors)		
the Company sha electromagnetic: <u>Directors and Au</u> at the meeting sh	the meetings of the Board of Directors of all be prepared in writing or in record as required by law, and the adit & Supervisory Board Members present all sign or affix their names and seals eir electronic signatures thereon. <omitted></omitted>	The minutes of the meetings of the Board of Directors of the Company shall be prepared in writing or in electromagnetic record as required by law, and the <u>Directors</u> present at the meeting shall sign or affix their names and seals thereto or put their electronic signatures thereon.		
		Article 29 <unchanged></unchanged>		
Article 30 (Compensation, Etc.) Remuneration, bonuses and other economic benefits given by the Company in consideration for the execution of duties (hereinafter referred to as the "Remuneration, Etc.") to Directors of the Company shall be determined by resolution of a general meeting of shareholders.		Article 30 (Compensation, Etc.) Remuneration, bonuses and other economic benefits given by the Company in consideration for the execution of duties (hereinafter referred to as the "Remuneration, Etc.") to Directors of the Company shall be determined by resolution of a general meeting of shareholders. However, the Remuneration, Etc. for Directors who are Audit and Supervisory Committee Members shall be determined by resolution of a general meeting of shareholders separately from the Remuneration, Etc. for other Directors.		
Article 31	<omitted></omitted>	Article 31 <unchanged></unchanged>		
	<newly established=""></newly>	Article 32 (Standing Audit and Supervisory Committee Members)		
	<newly established=""></newly>	The Audit and Supervisory Committee may, by its resolution, select Standing Audit and Supervisory Committee Members from among the Directors who are Audit and Supervisory Committee Members. Article 33 (Notice of Convocation of the Audit and Supervisory Committee)		
		1. A notice of a meeting of the Audit and Supervisory Committee shall be given to each Director who is an Audit and Supervisory Committee Member at least three days prior to the date of the meeting. However, in the event of an urgent need, this period may be shortened. 2. With the consent of all Directors who are Audit and Supervisory Committee Members, the Audit and Supervisory Committee may hold a meeting without going through the procedures for convening such a meeting.		
	<newly established=""></newly>	Article 34 (Method of Resolution of the Audit and Supervisory Committee		
		The resolutions of the Audit and Supervisory Committee of the Company are made by a majority of the Audit and Supervisory Committee Members present at the meeting where the majority of the Audit and Supervisory Committee Members entitled to participate in the vote are present.		
	<newly established=""></newly>	Article 35 (Minutes of the Meeting of the Audit and Supervisory Committee)		
		The minutes of the meetings of the Audit and Supervisory Committee of the Company shall be prepared in writing or in electromagnetic record as required by law, and the Audit and Supervisory Committee Members present at the meeting shall sign or affix their names and seals thereto or put their electronic signatures thereon.		
	<newly established=""></newly>	Article 36 (Regulations of the Audit and Supervisory Committee)		

Current Articles of Incorporation	Planned Amendments
·F	Matters concerning the Audit and Supervisory Committee
	of the Company shall be governed by the Regulations of
	the Audit and Supervisory Committee established by the
	Audit and Supervisory Committee in addition to laws and
	regulations or these Articles of Incorporation.
<u>Chapter 5</u>	<deleted></deleted>
Audit & Supervisory Board Members and Audit &	
Supervisory Board	
Article 32 (Establishment of Audit & Supervisory Board	<deleted></deleted>
Members and Audit & Supervisory Board)	
The Company shall have Audit & Supervisory Board	
Members and Audit & Supervisory Board)	
Article 33 (Number of Members)	<deleted></deleted>
The Company shall have no more than four Audit &	
Supervisory Board Members.	
Article 34 (Method of Election)	<deleted></deleted>
1. The Audit & Supervisory Board Members of the	
Company shall be elected at the General Meeting of	
Shareholders.	
2. The resolution for the election of Audit & Supervisory	
Board Members shall be adopted by a majority of the	
votes of the shareholders present at the meeting where	
the shareholders holding one-third or more of the voting	
rights of the shareholders entitled to exercise their voting rights are present.	
	D.11
Article 35 (Term of Office)	<deleted></deleted>
1. The term of office of Audit & Supervisory Board	
Members of the Company shall expire at the close of the Annual General Meeting of Shareholders relating to the	
last of the four years after their assumption of office.	
2. The term of office of an Audit & Supervisory Board	
Member elected to fill the vacancy of a retiring Audit &	
Supervisory Board Member shall expire when the term	
of office of the retiring Audit & Supervisory Board	
Member expires.	
Article 36 (Standing Audit & Supervisory Board Members)	<deleted></deleted>
Standing Audit & Supervisory Board Members of the	
Company shall be elected by a resolution of the Audit &	
Supervisory Board.	
Article 37 (Notice of Convocation of Audit & Supervisory	<deleted></deleted>
Board)	
1. A notice of a Meeting of the Audit & Supervisory Board	
of the Company shall be given to each Audit &	
Supervisory Board Member at least three days prior to	
the date of the meeting. However, in the event of an urgent need, this period may be shortened.	
2. With the unanimous consent of all Audit & Supervisory Board Members, a Meeting of the Audit & Supervisory	
Board may be held without going through the	
procedures for convening a meeting.	
Article 38 (Method of Resolution of the Audit &	<deleted></deleted>
Supervisory Board)	
Except as otherwise provided by law, resolutions of the	
Audit & Supervisory Board of the Company shall be	
adopted by a majority of the Audit & Supervisory Board	
Members.	

Current Articles of Incorporation	Planned Amendments		
Article 39 (Minutes of the Meeting of the Audit &	<deleted></deleted>		
Supervisory Board)			
The minutes of the meetings of the Audit & Supervisory			
Board of the Company shall be prepared in writing or in electromagnetic record as required by law, and the Audit &			
Supervisory Board Members present at the meeting shall			
sign or affix their names and seals thereto or put their			
electronic signatures thereon.			
Article 40 (Regulations of the Audit & Supervisory Board)	<deleted></deleted>		
Matters concerning the Audit & Supervisory Board of the Company shall be governed by the Regulations of the			
Audit & Supervisory Board established by the Audit &			
Supervisory Board in addition to laws and ordinances and			
these Articles of Incorporation.			
Article 41 (Compensation, Etc.)	<deleted></deleted>		
The compensation of the Audit & Supervisory Board			
Members of the Company shall be determined by resolution of the General Meeting of Shareholders.			
Article 42 (Exemption of Audit & Supervisory Board	<deleted></deleted>		
Members from Liability)			
1. Pursuant to Article 426, paragraph (1) of the Companies			
Act, the Company may, by a resolution of the Board of			
Directors, exempt Audit & Supervisory Board Members (including former Audit & Supervisory Board			
Members) from liability for damages under Article 423,			
paragraph (1) of the said Act to the extent permitted by			
law.			
2. Pursuant to Article 427, paragraph (1) of the Companies Act, the Company may enter into a Limited Liability			
Agreement with Audit & Supervisory Board Members			
to limit their liability for damages under Article 423,			
paragraph (1) of the same Act. However, the maximum			
amount of liability based on such contract shall be the amount stipulated by laws and regulations.			
<u></u>			
Chapter 6	Chapter 5		
Financial Auditor	Financial Auditor		
Article 43 (Establishment of Financial Auditor)	<deleted></deleted>		
The Company shall have a Financial Auditor.			
Article <u>44</u> - Article <u>45</u> < Omitted>	Article <u>37</u> - Article <u>39</u> < Unchanged>		
Article 46 (Compensation, Etc.)	Article 40 (Compensation, Etc.)		
The compensation, etc. of the Financial Auditor shall be	The compensation, etc. of the Financial Auditor shall be		
determined by the Representative Director with the consent	determined by the Representative Director with the consent		
of the <u>Audit & Supervisory Board</u> .	of the Audit and Supervisory Committee.		
Chapter 7	Chapter 6		
Chapter 7 Accounts	Chapter <u>6</u> Accounts		
Article <u>47</u> - Article <u>50</u> < Omitted>	Article 41 - Article 44 < Unchanged>		
	<u> </u>		
<newly established=""></newly>	Supplementary Provisions		
<newly established=""></newly>	Article 1 (Transitional measures concerning exemption of		
	Audit & Supervisory Board Members from		
	<u>liability)</u>		

1. The Company may, by a resolution of a Meeting of the Board of Directors, exempt Audit & Supervisory Board Members (including former Audit & Supervisory Board Members) from liability for damages provided in Article 423, paragraph (1) of the Companies Act with respect to acts committed prior to the conclusion of the 53rd Annual General Meeting of Shareholders to the extent permitted by law.
2. With respect to the agreement of Audit & Supervisory Board Members (including former Audit & Supervisory Board Members) to limit their liability for damages under Article 423, paragraph (1) of the Companies Act with respect to acts committed prior to the conclusion of the 53rd Annual General Meeting of Shareholders, the provisions of Article 42, paragraph 2 of the Articles of Incorporation prior to the amendment by the said resolution of the said Annual General Meeting of Shareholders shall still apply. Article 2 (Transitional Measures Concerning Measures to
Article 2 (Transitional Measures Concerning Measures to Provide Information in Electronic Format) 1. The deletion of Article 16 (Disclosure on Internet and Deemed Provision of Reference Documents for General Meetings of Shareholders and Related Documents) before amendment by resolution of the 53rd Annual General Meeting of Shareholders and the establishment of Article 17 (Measures to Provide Information in Electronic Format) of these Articles of Incorporation shall take effect as of September 1, 2022 (hereinafter referred to as the "effective date").
 Notwithstanding the provision of the preceding paragraph, Article 16 of the Articles of Incorporation prior to the amendment by the resolution of the 53rd Annual General Meeting of Shareholders shall remain effective regarding any general meeting of shareholders held on a date within six months from the Date of Enforcement. These Articles shall be deleted on the date when six months have elapsed from the Date of Enforcement or three months have elapsed from the date of the general meeting of shareholders in the preceding paragraph,

Proposal No. 2 Election of Seven Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Subject to the approval of Proposal No. 1, "Partial Amendment to the Articles of Incorporation," the Company will transition to a Company with an Audit and Supervisory Committee. The terms of office of all seven Directors will expire when the amendment to the Articles of Incorporation takes effect. Therefore, the Company proposes to elect seven Directors (excluding Directors who are Audit and Supervisory Committee Members). This proposal shall take effect on the condition that the amendment to the Articles of Incorporation in Proposal No. 1, "Partial Amendment to the Articles of Incorporation" takes effect.

The candidates for Director (excluding Directors who are Audit and Supervisory Committee Members) are as follows.

No.	Name (Date of birth)	Career Summary, Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)		Number of the Company's shares held
1	Masato Tanikawa (August 8, 1956)	Vice Chair	Joined the Company General Manager, Application Design Department Director (incumbent) General Manager, Quality Management Department Supervisor of Production, Materials and Information Systems Managing Director and Supervisor of Production and Materials Managing Director and Supervisor of Sales, Production and Materials President and Representative Director President and Representative Director Chief Executive Officer (CEO) (incumbent) Concurrent Positions outside the Company) rman, Toyama Prefectural Machinery and Electronic Association	97,229 shares

Mr. Masato Tanikawa appropriately supervises the management of the Company as President and Representative Director. He appropriately manages the Board of Directors as a chair, enhancing the decision-making function of the Board based on reports from executive directors concerning important business matters. He also leads the management of the Company and strives to pursue sustainable growth and increase of corporate value through the dissemination and practice of its corporate philosophy within the Group.

Taking into account the above facts, the Company determines that he is suitable for the leader of the Company to realize its medium- and long-term vision; therefore, the Company appoints him as a candidate for Director for re-election.

No.	Name (Date of birth)		Career Summary, Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)	
		Mar. 1982	Joined the Company	
		Feb. 2003	General Manager, On-Board Production Department	
		May 2006	General Manager, Eastern Japan Sales Department	
		Aug. 2008	General Manager, Unit Production Department	
		Aug. 2011	Project Leader, Wuxi Cosel Development Project	
		Dec. 2011	Legal Representative, Wuxi Cosel Electronics Co., Ltd.	
	Morio Saito (July 14, 1959)		(incumbent)	
		Aug. 2013	Director	
			(incumbent)	37,634 shares
		Aug. 2013	In charge of Global Procurement and Production	
		May 2014	In charge of Middle-range Global Power Supply	
		Aug. 2015	In charge of Production in China	
2		Aug. 2016	Supervisor of Production	
		Aug. 2017	Managing Director and Supervisor of Production	
		Aug. 2020	Managing Director, in charge of SCM	
		Aug. 2021	Managing Executive Officer, SCM Supervisor	
			(incumbent)	
		` •	Concurrent Positions outside the Company) presentative, Wuxi Cosel Electronics Co., Ltd.	

Mr. Morio Saito has broad experience in the areas of Production including innovative activities as well as Sales. Specifically, as the person in charge of Production in China, he played a role in launching "Wuxi Cosel Electronics Co., Ltd.," and he possesses abundant insight gained from the practical experience of establishing the core structures for corporate management. Currently, as the person charge of SCM, he appropriately supervises the management of the Company from global perspectives, thereby enhancing the decision-making function of the Board of Directors based on such experience and insight.

Taking into account the above facts, the Company determines that he is suitable for achieving sustainable growth and enhanced corporate value; therefore, the Company appoints him as a candidate for Director for re-election.

No.	Name (Date of birth)	Career Summary, Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)		Number of the Company's shares held
		Apr. 1983	Joined the Company	
		May 2002	General Manager, General Affairs Department	
		Aug. 2010	General Manager, Eastern Japan Sales Department	
		Aug. 2011	Director	
			(incumbent)	
		Aug. 2011	Supervisor of Domestic Sales and General Manager, Domestic Sales Department	
		Dec. 2012	Supervisor of Sales	
	Satoshi Kiyosawa (September 28, 1960)	Aug. 2013	In charge of Personnel and Labor and General Manager, Human Resources Development Department	31,793 shares
		Nov. 2013	Supervisor of Sales, in charge of Personnel and Labor, and General Manager, Human Resources Development Department	
		May 2014	Supervisor of Sales and in charge of Personnel and Labor	
		Aug. 2016	In charge of Quality Management and Quality Assurance System Innovation and in charge of Personnel and Labor	
3		May 2020	In charge of General Affairs, Personnel and Labor, and General Manager, TQM Promotion Office	
		May 2021	In charge of General Affairs, Personnel and Labor, and General Manager, General Affairs Department, and General Manager, TQM Promotion Office	
		Aug. 2021	Executive Officer, in charge of General Affairs, Personnel and Labor, and General Manager, General Affairs Department, and General Manager, TQM Promotion Office	
		May 2022	Executive Officer, in charge of General Affairs, Personnel and Labor, and General Manager, TQM Promotion Office	
			(incumbent)	

Mr. Satoshi Kiyosawa appropriately supervises the management of the Company by using his wide-ranging experience and past performance in personnel and human resources development amid a company-wide effort to promote total quality management (TQM), which is a pillar of management, from a perspective of strengthening the structures formed by links between individuals and the organization, and between organizations. He also strives to improve the quality of decision-making on the overall business operations as well as the effectiveness of governance systems of the entire Group by focusing on dialogue with on-site employees while providing advice on human resources development initiatives such as small-group activities at a company-wide level and career support activities.

Taking into account the above facts, the Company determines that he is suitable for achieving sustainable growth and enhanced corporate value; therefore, the Company appoints him as a candidate for Director for re-election.

No.	Name (Date of birth)		Career Summary, Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)	
		Apr. 1985	Joined the Company	
		May 2007	General Manager, Application Standard Design Department	
		May 2013	General Manager in charge of Intelligent Power System Business Promotion	
		Aug. 2013	Director	
			(incumbent)	
	7 37 1	Aug. 2013	Supervisor of Development	
	Isao Yasuda (January 11, 1963)	Dec. 2013	Supervisor of Development and General Manager, On-Board Standard Design Department	28,526 shares
		May 2015	Supervisor of Development	
4		Aug. 2016	Supervisor of Sales and in charge of Sales and International R&D	
		May 2018	Supervisor of Sales	
		May 2020	In charge of Global Sales	
		Aug. 2021	Executive Officer, in charge of Global Sales	
			(incumbent)	

Mr. Isao Yasuda appropriately supervises the management of the Company as the Director in charge of Sales. At the Board of Directors, he provides appropriate explanations on matters regarding progress and results on management plans in light of market and customer trends, thereby enhancing the decision-making function of the Board in corporate management.

Taking into account the above facts, the Company determines that he is suitable for achieving sustainable growth and enhanced corporate value; therefore, the Company appoints him as a candidate for Director for re-election.

No.	Name (Date of birth)	Career Summary, Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)		Number of the Company's shares held
		Mar. 1995	Joined the Company	
		May 2011	General Manager, New-market Standard Design Department	
		May 2013	General Manager, R&D Department	
		Dec. 2013	General Manager, Intelligent Power System Design Department	
		Aug. 2016	Director	
			(incumbent)	
	Tatsuya Mano (September 7, 1969) N A	Aug. 2016	Supervisor of R&D, in charge of New Business Promotion, and General Manager, Intelligent Power System Design Department	12,148 shares
		Nov. 2018	Supervisor of R&D and in charge of New Business Promotion	
		May 2020	In charge of Quality Assurance and of New Business Promotion	
5		Aug. 2020	In charge of Quality Assurance, IT Strategy and of New Business Promotion	
		Aug. 2021	Executive Officer, in charge of Quality Assurance, IT Strategy and of New Business Promotion	
			(incumbent)	

Mr. Tatsuya Mano has advanced technological expertise and knowledge as the Director in charge of Quality Assurance and of New Business Promotion, thereby enhancing the decision-making function of the Board of Directors. Regarding the execution of business, based on advanced technology, he promotes the improvement of products' quality and the improvement of productivity based on IT technology. Also, by stimulating inter-personal exchanges through professional connections, he is promoting planning and examination that leads to new business in the fields in which the Company's current technologies can be practically applied.

Taking into account the above facts, the Company determines that he is suitable for achieving sustainable growth and enhanced corporate value; therefore, the Company appoints him as a candidate for Director for re-election.

No.	Name (Date of birth)	Career Sum (Signific	Number of the Company's shares held	
		Apr. 1998	Full-time Lecturer, Faculty of Economics, University of Toyama	
		Apr. 2000	Assistant Professor, Faculty of Economics, University of Toyama	
		Apr. 2007	Associate Professor, Faculty of Economics, University of Toyama	
	Yasuro Uchida (May 2, 1966)	Apr. 2008	Professor, Faculty of Economics, University of Toyama	
		Oct. 2010	Director, Japan Academy of International Business Studies	
			(incumbent)	
		Apr. 2013	Head, Faculty of Economics, Department of Business Administration, University of Toyama	
		Aug. 2014	Aug. 2014 Director, Transcultural Management Society	
			(incumbent)	
		Apr. 2015	Deputy Dean, Faculty of Economics, University of Toyama	_
		Jul. 2015	Director, Academy of Multinational Enterprises	
			(incumbent)	
		Aug. 2015	Outside Director, the Company	
			(incumbent)	
6		Apr. 2018	Professor, Graduate School of Business, University of Hyogo (currently Graduate School of Social Sciences, University of Hyogo)	
			Professor Emeritus, University of Toyama	
			(incumbent)	
		(Significant of Professor, (currently Hyogo) Professor Director, Director, Director,		

Reasons for nomination as candidate for Outside Director and outline of expected roles

Mr. Yasuro Uchida has never been involved in the management of a company. However, he supervises and provides appropriate advice for the management of the Company based on his professional knowledge and experience as a university professor gained from his research activities on business management strategies (global competition strategies) as well as practical business instructions through the case study of other companies. In addition, Mr. Uchida is currently serving as the chairperson of the Nomination and Remuneration Committee, and if he is elected, the Company intends for him to continue to hold discussions and provide suggestions from an independent standpoint in relation to the nomination of candidates for officers of the Company and the determination of officer remuneration, etc.

Taking into account the above facts, the Company desires that he supervises the management of the Company for continually enhancing its corporate value; therefore, the Company appoints him as a candidate for Outside Director for re-election.

No.	Name (Date of birth)	Career Sum (Significa	Number of the Company's shares held			
		Apr. 1977	Joined Pokka Lemon Co., Ltd.			
		May 1981	Joined Tombow Beverage Co. Ltd.			
	Akio Misuta (October 6, 1954)	Jun. 1987	Director and Senior Managing Officer, Tombow Beverage Co. Ltd.			
		Jun. 1998	President and CEO, Tombow Beverage Co. Ltd.			
			(incumbent)			
		Aug. 2017	Outside Director, the Company			
			(incumbent)			
7		 (Significant Concurrent Positions outside the Company) President and CEO, Tombow Beverage Co. Ltd. Chairman, Hokuriku Soft Drink Industry Cooperative Association Vice-Chairman, The Toyama Chamber of Commerce and Industry Executive Secretary, Toyama Association of Corporate Executives Chairman, Toyama Food Hygiene Association Part-Time Auditor of URAYAMA GAKUEN 				
	Reasons for nomination as candidate for Outside Director and outline of expected roles Mr. Akio Misuta has expert knowledge of management from his many years of involvement in management in the senior management of a long-established soft drink manufacturer. Furthermore, in an environment dominated by overseas companies and major domestic players, he leveraged proprietary technologies and expertise to promote product development and continues to achieve steady growth. If he is elected, the Company intends for him to be involved from an independent standpoint in the nomination of candidates for officers of the Company and the determination of officer remuneration, etc. as a member of the Nomination and Remuneration Committee. Taking into account the above facts, the Company desires that he supervises the management of the Company for continually enhancing its corporate value; therefore, the Company appoints him as a candidate for Outside Director for re-election.					

Notes: 1. There is no special interest between any of the candidates and the Company.

- 2. The number of the Company's shares held by each candidate is the number of shares held as of the end of the fiscal year under review (May 20, 2022) including the number of shares held by each candidate under the name of the COSEL Directors' and Officers' Shareholding Association.
- 3. Both Mr. Yasuro Uchida and Mr. Akio Misuta are candidates for Outside Director.
- 4. Mr. Yasuro Uchida and Mr. Akio Misuta are currently serving as Outside Directors of the Company, and at the conclusion of this meeting, their tenure as outside Directors will have been seven years for Mr. Yasuro Uchida and five years for Mr. Akio Misuta.
- 5. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into an agreement with Mr. Yasuro Uchida and Mr. Akio Misuta to limit their liability for damages under Article 423, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for by Article 425, paragraph (1) of the same Act, and if the reelection of Mr. Yasuro Uchida and Mr. Akio Misuta is approved, the Company plans to renew the aforementioned agreement with them.
- 6. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Mr. Yasuro Uchida and Mr. Akio Misuta have been designated as independent officers as provided for by the aforementioned exchange. If the reelection of Mr. Yasuro Uchida and Mr. Akio Misuta is approved, the Company plans to maintain their positions as independent officers.

Proposal No. 3 Election of Three Directors Who Are Audit and Supervisory Committee Members

Subject to the approval of Proposal No. 1, "Partial Amendment to the Articles of Incorporation," the Company will transition to a Company with an Audit and Supervisory Committee.

Therefore, the Company proposes the election of three Directors who are Audit and Supervisory Committee Members.

Note, the consent of the Audit & Supervisory Board has been obtained for this Proposal in advance.

This Proposal will become effective when the Proposal No. 1, "Partial Amendment to the Articles of Incorporation," takes effect. The candidates for Director who are Audit and Supervisory Committee Members are as follows.

No.	Name (Date of birth)	Career Sum (Signific	Number of the Company's shares held					
		Jul. 1996	Joined the Company					
		May 2002	General Manager, Accounting Department					
		Aug. 2007	Director and Supervisor of General Affairs and Accounting, and General Manager, Accounting Department					
		Aug. 2010	Director and General Manager, Administration Department					
	Mitsuhiko Tanino (November 27, 1955)	Aug. 2013	Part-time Counselor	13,340 shares				
	(November 27, 1933)	Aug. 2016	Part-time General Manager, Audit Office, the Company					
1		Aug. 2018 Full-Time Audit & Supervisory Board Member, the Company						
			(incumbent)					
			(Significant Concurrent Positions outside the Company)					
	None in particular Reasons for nomination as a candidate for Director who is an Audit and Supervisory Comm							
	administrative division, an the Group's audit system a After the transition to a co Director who is a Full-Tim functions based on his acc	Mr. Mitsuhiko Tanino has served as a Director of the Company as well as a Director in charge of the administrative division, and is currently serving as a Full-Time Audit & Supervisory Board Member to build the Group's audit system and strengthen its governance structure. After the transition to a company with an Audit and Supervisory Committee, the Company judges that, as a Director who is a Full-Time Audit Committee Member, he will be able to enhance audit and supervisory functions based on his accumulated knowledge and experience, and therefore the Company appoints him as a candidate for Director who is an Audit and Supervisory Committee Member.						
		Apr. 1978	Established Saeki Law Firm					
	Yasuhiro Saeki (October 13, 1947)							
		Jun. 2003	Outside Auditor, KOKANDO Co., Ltd. (incumbent)					
		Aug. 2003	Outside Audit & Supervisory Board Member, the Company (incumbent)	5,327 shares				
2		(Significant Concurrent Positions outside the Company) • President, Saeki Law Firm • Outside Auditor, KOKANDO Co., Ltd.						
	Reasons for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and outline of expected roles Mr. Yasuhiro Saeki has extensive experience and specialized knowledge in business activities as an attorneyat-law and is judged to be able to strengthen the decision-making, auditing and supervisory functions of the Meetings of the Board of Directors from an independent standpoint based on his extensive insight, and therefore the Company appoints him as a candidate for outside Director who is an Audit and Supervisory Committee Member.							

No.	Name (Date of birth)	Career Sum (Signific	Number of the Company's shares held				
	Shinichiro Inushima (March 20, 1940)	Apr. 1963	Joined The HOKURIKU BANK, Ltd.				
		Jun. 1996	Senior Managing Director, The HOKURIKU BANK, Ltd.				
		Jun. 1998	President and Director, The HOKURIKU BANK, Ltd.				
		Jul. 1998	Chairman, Toyama Prefecture Bankers Association				
		Jun. 2002	Special Advisor, The HOKURIKU BANK, Ltd.				
3		Jun. 2003	Associate Director, The HOKURIKU BANK, Ltd.	_			
		Aug. 2008	Outside Audit & Supervisory Board Member, the Company				
			(incumbent)				
		Jun. 2015	Outside Director, TONAMI HOLDINGS CO., LTD.				
			(incumbent)				
	Reasons for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and outline of expected roles Mr. Shinichiro Inushima has extensive knowledge and experience related to management, notably through his experience as President and Director of The HOKURIKU BANK, Ltd. The Company expects him to						

Notes: 1. There is no special interest between any of the candidates and the Company.

Audit and Supervisory Committee Member.

2. The number of the Company's shares held by each candidate is the number of shares held as of the end of the fiscal year under review (May 20, 2022) including the number of shares held by each candidate under the name of the COSEL Directors' and Officers' Shareholding Association.

leverage his abundant experience and knowledge as a corporate manager and conduct auditing from an objective standpoint. Therefore, the Company appoints him as a candidate for outside Director who is an

- 3. Mr. Yasuhiro Saeki and Mr. Shinichiro Inushima are candidates for Outside Director who are Audit and Supervisory Committee Members.
- 4. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into an agreement with Mr. Yasuhiro Saeki and Mr. Shinichiro Inushima to limit their liability for damages under Article 423, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for by Article 425, paragraph (1) of the same Act, and if the election of Mr. Yasuhiro Saeki and Mr. Shinichiro Inushima is approved, the Company plans to renew the aforementioned agreement with them.
- 5. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Mr. Yasuhiro Saeki and Mr. Shinichiro Inushima have been designated as independent officers as provided for by the aforementioned exchange. If the election of Mr. Yasuhiro Saeki and Mr. Shinichiro Inushima is approved, the Company plans to maintain their positions as independent officers.

(Reference) Skills Matrix for Directors (including Audit and Supervisory Committee Members)

If Proposal No. 2 and Proposal No. 3 are approved as originally proposed, a skills matrix for Directors (including Audit and Supervisory Committee Members) is as follows.

Name	Position in the Company after the General Meeting of Shareholders	Committee of appointment	Expertise and experience possessed by the Directors							
		Nomination and Remuneration ★ indicates the Chairman	Manage- ment strategy	Financial accounting	Sales / Market- ing	R&D Produc- tion / Technol- ogy	IT / Digital	Personnel and labor / Human resources develop- ment	Environ- ment	Legal affairs
Masato Tanikawa	President and Representative Director	0	0	0				0		
Morio Saito	Director		0	0	0	0		0		
Satoshi Kiyosawa	Director		0	0				0	0	0
Isao Yasuda	Director		0		0	0	0			1
Tatsuya Mano	Director		0		0	0	0			1
Yasuro Uchida	Outside Director (Independent)	*	0		0					
Akio Misuta	Outside Director (Independent)	0	0	0				0	0	
Mitsuhiko Tanino	Director Audit and Supervisory Committee Member			0						0
Yasuhiro Saeki	Outside Director (Independent) Audit and Supervisory Committee Member			0					0	0
Shinichiro Inushima	Outside Director (Independent) Audit and Supervisory Committee Member		0	0						0

Note: The Company has established the Nomination and Remuneration Committee as a voluntary advisory body to further enhance the corporate governance system since the Board of Directors' meeting held on June 16, 2021.

Proposal No. 4 Establishment of the Amount of Remuneration for Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Subject to the approval of Proposal No. 1, "Partial Amendment to the Articles of Incorporation," the Company will transition to a Company with an Audit and Supervisory Committee.

At the 43rd Annual General Meeting of Shareholders of the Company held on August 10, 2012, it was resolved that the maximum amount of remuneration for Directors shall be a fixed amount of 200 million yen or less per year (including remuneration for Outside Directors 20 million yen or less per year) and a variable amount of 1% or below of profit for the previous fiscal year.

In accordance with the transition to a Company with an Audit and Supervisory Committee, the Company has now established the amount of remuneration for Directors (excluding Directors who are Audit and Supervisory Committee Members) after abolishing this system. The amount of remuneration will consist of a fixed portion of 200 million yen or less per year (including remuneration for Outside Directors of 20 million yen or less per year) and a variable portion of 1% or less of the amount of profit for the previous fiscal year. The amount of remuneration for Directors (excluding Directors who are Audit and Supervisory Committee Members) is the same as that resolved at the 43rd Annual General Meeting of Shareholders held on August 10, 2012.

This Proposal is to determine a remuneration range for the Directors (excluding Directors who are Audit and Supervisory Committee Members) within the reasonable range, taking into consideration the economic situation, the size of the Company, the number of directors, and the level of remuneration at other companies and the Company considers the content proposed as necessary and reasonable.

The amount of remuneration shall not include the portion of employee remuneration for employees serving concurrently as Director.

If Proposal No. 1, "Partial Amendment to the Articles of Incorporation," and Proposal No. 2, "Election of Seven Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)," are approved as proposed, the number of Directors (excluding Directors who are Members of the Audit Committee) will be seven.

This Proposal will become effective when the Proposal No. 1, "Partial Amendment to the Articles of Incorporation," takes effect.

Proposal No. 5 Establishment of the Amount of Remuneration for Directors Who Are Audit and Supervisory Committee Members

Subject to the approval of Proposal No. 1, "Partial Amendment to the Articles of Incorporation," the Company will transition to a Company with an Audit and Supervisory Committee.

At the 43rd Annual General Meeting of Shareholders held on August 10, 2012, it was resolved that the maximum amount of remuneration for an Audit & Supervisory Board Member of the Company shall be 30 million yen or less per year. However, in consideration of the duties and responsibilities of Directors who are Audit and Supervisory Committee Members, following the transition to a Company with an Audit and Supervisory Committee, the Company proposes that the amount of remuneration for Directors who are Audit and Supervisory Committee Members be set at 30 million yen or less per year.

The Company has judged that the amount of remuneration established for Directors who are Audit and Supervisory Committee Members in relation to this Proposal is necessary and appropriate as a remuneration range by taking into consideration the amount of remuneration paid to the Audit & Supervisory Board Member to date, the level of the number of eligible directors, and the responsibilities of Directors who are Audit and Supervisory Committee Members, as well as other factors, comprehensively.

If Proposal No. 1, "Partial Amendment to the Articles of Incorporation," and Proposal No. 3, "Election of Three Directors Who Are Audit and Supervisory Committee Members," are approved as proposed, the number of Directors who are Audit and Supervisory Committee Members will be three.

This Proposal will become effective when the Proposal No. 1, "Partial Amendment to the Articles of Incorporation," takes effect.

Proposal No. 6 Performance-Linked Share-Based Remuneration for Directors (Excluding Director Who Are Audit and Supervisory Committee Members and Outside Directors)

Subject to the approval of Proposal No. 1, "Partial Amendment to the Articles of Incorporation," the Company will transition to a Company with an Audit and Supervisory Committee.

This System was resolved at the 48th Annual General Meeting of Shareholders held on August 9, 2017, and will be proposed again at this General Meeting of Shareholders following the transition to a Company with an Audit and Supervisory Committee.

This System is applicable to executive directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Directors). Also, the amount of that remuneration is limited to 30 million yen per year (90 million yen in total for the three fiscal years) within the total of the fixed amount of remuneration for Directors (200 million yen or less per year) and the variable amount (1% or less of profit for the previous fiscal year).

There is no particular change in the overview of this system change including the above from the previous system.

If Proposal No. 1, "Partial Amendment to the Articles of Incorporation," and Proposal No. 2, "Election of Seven Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)," are approved as proposed, the number of eligible Directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Directors) will be five.