## FANCL

## Consolidated Financial Statements for the First Quarter of the Fiscal Year Ending March 31, 2023 (Additional material)

This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of uncertain factors.


## Sales by Segment (Three Months)

|  |  | Three Months ended Jun/21 |  |  | Three Months ended Jun/22 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
|  | Online and catalogue | 7,508 | 51.7 | (9.2) | 7,795 | 52.4 | 3.8 |
| 0 | Direct store | 3,249 | 22.4 | 56.9 | 3,281 | 22.0 | 1.0 |
| s | Wholesale | 1,998 | 13.8 | 19.6 | 2,364 | 15.9 | 18.4 |
| m | Overseas | 1,751 | 12.1 | 13.6 | 1,443 | 9.7 | (17.6) |
|  | Sub total | 14,506 | 57.6 | 7.0 | 14,885 | 58.1 | 2.6 |
| S | Online and catalogue | 4,176 | 46.5 | 1.0 | 4,339 | 47.2 | 3.9 |
| u | Direct store | 1,535 | 17.1 | 72.8 | 1,345 | 14.7 | (12.4) |
| p | Wholesale | 2,349 | 26.1 | (21.6) | 2,723 | 29.7 | 15.9 |
| I | Overseas | 926 | 10.3 | 92.5 | 773 | 8.4 | (16.5) |
| e | Sub total | 8,988 | 35.7 | 5.7 | 9,182 | 35.9 | 2.2 |
| 0 | Online and catalogue | 1,290 | 76.7 | (34.7) | 1,148 | 74.5 | (11.0) |
| t | Direct store | 73 | 4.4 | 11.6 | 93 | 6.1 | 26.9 |
| h | Wholesale | 315 | 18.7 | 2.9 | 297 | 19.3 | (5.5) |
| r | Overseas | 3 | 0.2 | (49.5) | 1 | 0.1 | (44.6) |
| S | Sub total | 1,682 | 6.7 | (28.5) | 1,541 | 6.0 | (8.4) |
|  | Online and catalogue | 12,975 | 51.5 | (9.8) | 13,283 | 51.9 | 2.4 |
| 0 | Direct store | 4,858 | 19.3 | 60.6 | 4,721 | 18.4 | (2.8) |
| t | Wholesale | 4,662 | 18.5 | (6.2) | 5,386 | 21.0 | 15.5 |
| a | Overseas | 2,680 | 10.7 | 32.1 | 2,218 | 8.7 | (17.2) |
|  | Sub total | 25,176 | 100.0 | 3.2 | 25,610 | 100.0 | 1.7 |


|  |  | Three Months ended Jun/21 |  |  | Three Months ended Jun/22 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| $R$$i$cce | Online and catalogue | 242 | 46.7 | (9.0) | 230 | 46.7 | (5.1) |
|  | Direct store | 9 | 1.9 | 40.4 | 9 | 1.9 | (5.4) |
|  | Wholesale | 266 | 51.4 | 14.5 | 253 | 51.4 | (4.9) |
|  | Overseas | 0 | 0.0 | (46.9) | 0 | 0.0 | 6.4 |
|  | Sub total | 519 | 2.1 | 2.5 | 493 | 1.9 | (5.0) |
| $\begin{aligned} & \mathrm{K} \\ & \mathrm{a} \\ & \mathrm{I} \\ & \mathrm{e} \end{aligned}$ | Online and catalogue | 396 | 80.2 | (8.7) | 369 | 79.1 | (6.9) |
|  | Direct store | 48 | 9.7 | 49.0 | 52 | 11.2 | 8.3 |
|  | Wholesale | 46 | 9.5 | (35.5) | 43 | 9.4 | (6.7) |
|  | Overseas | 3 | 0.6 | (49.6) | 1 | 0.3 | (45.8) |
|  | Sub total | 494 | 2.0 | (9.3) | 466 | 1.8 | (5.7) |

[^0]
## Sales by Segment (Six Months)

| (Millions of yen,\%) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 (Projection) |  |  |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
|  | Online and catalogue | 14,588 | 51.6 | (4.0) | 15,160 | 52.2 | 3.9 |
| 0 | Direct store | 6,109 | 21.6 | 8.3 | 6,300 | 21.7 | 3.1 |
| s | Wholesale | 3,998 | 14.2 | 11.9 | 4,900 | 16.8 | 22.5 |
| m | Overseas | 3,547 | 12.6 | 7.2 | 2,700 | 9.3 | (23.9) |
|  | Sub total | 28,244 | 56.6 | 1.9 | 29,060 | 56.8 | 2.9 |
| $\begin{aligned} & \mathrm{S} \\ & \mathrm{u} \\ & \mathrm{p} \\ & \mathrm{p} \\ & \mathrm{l} \\ & \mathrm{e} \end{aligned}$ | Online and catalogue | 8,376 | 45.4 | 2.5 | 8,630 | 45.6 | 3.0 |
|  | Direct store | 3,264 | 17.7 | 19.6 | 3,100 | 16.4 | (5.1) |
|  | Wholesale | 4,677 | 25.3 | (16.4) | 5,500 | 29.0 | 17.6 |
|  | Overseas | 2,141 | 11.6 | 43.3 | 1,710 | 9.0 | (20.2) |
|  | Sub total | 18,460 | 37.0 | 2.6 | 18,940 | 37.0 | 2.6 |
| $\begin{aligned} & \mathrm{O} \\ & \mathrm{t} \\ & \mathrm{~h} \\ & \mathrm{e} \\ & \mathrm{r} \\ & \mathrm{~s} \end{aligned}$ | Online and catalogue | 2,388 | 75.3 | (29.1) | 2,350 | 74.4 | (1.6) |
|  | Direct store | 157 | 5.0 | (10.3) | 200 | 6.3 | 26.9 |
|  | Wholesale | 619 | 19.5 | 0.2 | 600 | 19.0 | (3.2) |
|  | Overseas | 6 | 0.2 | (52.1) | 10 | 0.3 | 59.9 |
|  | Sub total | 3,171 | 6.4 | (24.1) | 3,160 | 6.2 | (0.4) |
| Tottal | Online and catalogue | 25,353 | 50.8 | (5.2) | 26,140 | 51.1 | 3.1 |
|  | Direct store | 9,532 | 19.1 | 11.5 | 9,600 | 18.8 | 0.7 |
|  | Wholesale | 9,295 | 18.7 | (5.0) | 11,000 | 21.5 | 18.3 |
|  | Overseas | 5,695 | 11.4 | 18.3 | 4,420 | 8.6 | (22.4) |
|  | Sub total | 49,876 | 100.0 | (0.1) | 51,160 | 100.0 | 2.6 |


|  |  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| R | Online and catalogue | 469 | 46.5 | (9.6) | 470 | 47.0 | 0.1 |
|  | Direct store | 19 | 1.9 | (7.0) | 20 | 2.0 | 1.4 |
|  | Wholesale | 521 | 51.6 | 11.7 | 510 | 51.0 | (2.2) |
|  | Overseas | 0 | 0.0 | (34.1) | 0 | 0.0 | 0.0 |
|  | Sub total | 1,010 | 2.0 | 0.3 | 1,000 | 2.0 | (1.1) |
| $\begin{aligned} & \mathrm{K} \\ & \mathrm{a} \\ & \mathrm{I} \\ & \mathrm{e} \end{aligned}$ | Online and catalogue | 772 | 78.8 | (8.3) | 770 | 77.8 | (0.3) |
|  | Direct store | 104 | 10.6 | 10.4 | 120 | 12.1 | 15.2 |
|  | Wholesale | 98 | 10.0 | (35.1) | 90 | 9.1 | (8.2) |
|  | Overseas | 6 | 0.6 | (52.7) | 10 | 1.0 | 66.2 |
|  | Sub total | 980 | 2.0 | (10.9) | 990 | 1.9 | 1.0 |

[^1]Sales by Segment (Full Year)
(Millions of yen,\%)

|  |  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| $\begin{gathered} c \\ o \\ \mathrm{~s} \\ \mathrm{~m} \\ \mathrm{e} \end{gathered}$ | Online and catalogue | 30,459 | 51.8 | (0.7) | 31,590 | 51.6 | 3.7 |
|  | Direct store | 13,213 | 22.5 | (4.8) | 13,600 | 22.2 | 2.9 |
|  | Wholesale | 8,339 | 14.2 | 11.0 | 9,400 | 15.3 | 12.7 |
|  | Overseas | 6,797 | 11.5 | (5.0) | 6,690 | 10.9 | (1.6) |
|  | Sub total | 58,809 | 56.5 | (0.7) | 61,280 | 56.0 | 4.2 |
| $\begin{aligned} & \mathrm{S} \\ & \mathrm{u} \\ & \mathrm{p} \\ & \mathrm{p} \\ & \mathrm{l} \\ & \mathrm{e} \end{aligned}$ | Online and catalogue | 17,330 | 45.1 | 2.3 | 18,210 | 44.3 | 5.1 |
|  | Direct store | 6,586 | 17.1 | 7.3 | 6,580 | 16.0 | (0.1) |
|  | Wholesale | 9,898 | 25.7 | (14.9) | 11,230 | 27.4 | 13.5 |
|  | Overseas | 4,655 | 12.1 | 48.5 | 5,050 | 12.3 | 8.5 |
|  | Sub total | 38,471 | 37.0 | 1.6 | 41,070 | 37.5 | 6.8 |
| $\begin{gathered} \mathrm{O} \\ \mathrm{t} \\ \mathrm{~h} \\ \mathrm{e} \\ \mathrm{r} \\ \mathrm{~s} \end{gathered}$ | Online and catalogue | 5,112 | 76.2 | (20.7) | 5,370 | 76.2 | 5.0 |
|  | Direct store | 378 | 5.6 | (3.0) | 450 | 6.4 | 18.8 |
|  | Wholesale | 1,207 | 18.0 | (0.6) | 1,210 | 17.1 | 0.2 |
|  | Overseas | 12 | 0.2 | (44.5) | 20 | 0.3 | 56.8 |
|  | Sub total | 6,710 | 6.5 | (16.9) | 7,050 | 6.5 | 5.1 |
| T | Online and catalogue | 52,902 | 50.9 | (2.2) | 55,170 | 50.4 | 4.3 |
|  | Direct store | 20,179 | 19.4 | (1.1) | 20,630 | 18.9 | 2.2 |
|  | Wholesale | 19,444 | 18.7 | (4.5) | 21,840 | 20.0 | 12.3 |
|  | Overseas | 11,465 | 11.0 | 11.2 | 11,760 | 10.7 | 2.6 |
|  | Sub total | 103,992 | 100.0 | (1.1) | 109,400 | 100.0 | 5.2 |


|  |  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| R | Online and catalogue | 992 | 48.3 | (6.7) | 1,080 | 50.5 | 8.8 |
|  | Direct store | 42 | 2.1 | (11.1) | 40 | 1.9 | (6.4) |
|  | Wholesale | 1,020 | 49.6 | 7.9 | 1,020 | 47.6 | (0.1) |
|  | Overseas | 0 | 0.0 | (46.5) | 0 | 0.0 | 0.0 |
|  | Sub total | 2,056 | 2.0 | (0.1) | 2,140 | 2.0 | 4.1 |
| $\begin{gathered} \mathrm{K} \\ \mathrm{a} \\ \mathrm{I} \\ \mathrm{e} \end{gathered}$ | Online and catalogue | 1,666 | 78.9 | (4.6) | 1,750 | 78.1 | 5.0 |
|  | Direct store | 247 | 11.7 | 4.9 | 280 | 12.5 | 13.2 |
|  | Wholesale | 184 | 8.8 | (30.4) | 190 | 8.5 | 2.8 |
|  | Overseas | 12 | 0.6 | (44.4) | 20 | 0.9 | 62.3 |
|  | Sub total | 2,110 | 2.0 | (7.0) | 2,240 | 2.0 | 6.1 |

[^2]-Segment Information (Three Months)
(Millions of yen,\%)

|  |  | Three Months ended Jun/21 |  |  | Three Months ended Jun/22 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| C | Sales | 14,506 | 57.6 | 7.0 | 14,885 | 58.1 | 2.6 |
| $\bigcirc$ | Gross Profit | 10,068 | 69.4 | 4.8 | 10,550 | 70.9 | 4.8 |
| s | SGA | 7,984 | 55.0 | (0.9) | 9,033 | 60.7 | 13.1 |
| m | Advertising | 1,362 | 9.4 | (15.4) | 2,401 | 16.1 | 76.3 |
| e | Operating Income | 2,083 | 14.4 | 34.8 | 1,517 | 10.2 | (27.2) |
| S | Sales | 8,988 | 35.7 | 5.7 | 9,182 | 35.9 | 2.2 |
| u | Gross Profit | 6,026 | 67.1 | 5.4 | 5,984 | 65.2 | (0.7) |
| p | SGA | 4,698 | 52.3 | 2.3 | 5,385 | 58.6 | 14.6 |
| , | Advertising | 837 | 9.3 | (26.4) | 1,396 | 15.2 | 66.6 |
| e | Operating Income | 1,328 | 14.8 | 17.9 | 599 | 6.5 | (54.9) |
| O | Sales | 1,682 | 6.7 | (28.5) | 1,541 | 6.0 | (8.4) |
| t | Gross Profit | 705 | 42.0 | (15.7) | 738 | 47.9 | 4.6 |
| e | SGA | 735 | 43.7 | 9.2 | 723 | 46.9 | (1.6) |
| r | Advertising | 98 | 5.9 | (18.3) | 130 | 8.4 | 31.8 |
| s | Operating Income | (29) | (1.8) | - | 14 | 1.0 | - |
|  | liminations or Corporate | (372) |  |  | (394) |  |  |
| T | Sales | 25,176 | 100.0 | 3.2 | 25,610 | 100.0 | 1.7 |
| O | Gross Profit | 16,800 | 66.7 | 4.0 | 17,273 | 67.4 | 2.8 |
| t | SGA | 13,790 | 54.8 | 0.6 | 15,536 | 60.7 | 12.7 |
| a | Advertising | 2,298 | 9.1 | (19.9) | 3,927 | 15.3 | 70.8 |
| 1 | Operating Income | 3,010 | 12.0 | 23.1 | 1,737 | 6.8 | (42.3) |

-General and Administrative Expenses (Three Months)
(Millions of yen,\%)

|  |  |  |  |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
|  | Three Months ended Jun/21 |  |  | Three Months ended Jun/22 |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |  |  |  |
| Advertising | 2,298 | 9.1 | $(19.9)$ | 3,927 | 15.3 | 70.8 |  |  |  |
| Sales Promotions | 1,930 | 7.7 | $(4.7)$ | 1,699 | 6.6 | $(12.0)$ |  |  |  |
| Transport | 1,363 | 5.4 | $(9.3)$ | 1,351 | 5.3 | $(0.9)$ |  |  |  |
| Communications | 407 | 1.6 | $(8.4)$ | 415 | 1.6 | 2.1 |  |  |  |
| Fees/outsourcing | 1,909 | 7.6 | 11.1 | 2,120 | 8.3 | 11.1 |  |  |  |
| Salaries | 3,848 | 15.3 | 21.6 | 3,812 | 14.9 | $(0.9)$ |  |  |  |
| Depreciations | 508 | 2.0 | 2.8 | 623 | 2.4 | 22.7 |  |  |  |
| Others | 1,524 | 6.1 | 2.1 | 1,585 | 6.2 | 4.0 |  |  |  |
| Total | 13,790 | 54.8 | 0.6 | 15,536 | 60.7 | 12.7 |  |  |  |

[^3]
## SSegment Information (Six Months)



## -General and Administrative Expenses (Six Months)

|  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |
| Advertising | 5,197 | 10.4 | (11.9) | 7,820 | 15.3 | 50.4 |
| Sales Promotions | 3,828 | 7.7 | (0.6) | 3,570 | 7.0 | (6.8) |
| Transport | 2,642 | 5.3 | (9.5) | 2,640 | 5.2 | (0.1) |
| Communications | 791 | 1.6 | (13.6) | 800 | 1.6 | 1.1 |
| Fees/Outsourcing | 3,923 | 7.9 | 11.1 | 4,050 | 7.9 | 3.2 |
| Salaries | 7,648 | 15.3 | 8.5 | 7,700 | 15.1 | 0.7 |
| Depreciations | 1,180 | 2.4 | 15.0 | 1,260 | 2.5 | 6.8 |
| Others | 2,961 | 5.9 | 4.9 | 3,080 | 6.0 | 4.0 |
| Total | 28,174 | 56.5 | 0.6 | 30,920 | 60.4 | 9.7 |

*The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
"Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

## Segment Information (Full Year)

| (Millions of yen,\%) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |
| C ${ }^{\text {Cales }}$ | 58,809 | 56.5 | (0.7) | 61,280 | 56.0 | 4.2 |
| - Gross Profit | 41,145 | 70.0 | (0.6) | 43,040 | 70.2 | 4.6 |
| s SGA | 33,563 | 57.1 | 0.3 | 35,080 | 57.2 | 4.5 |
| m Advertising | 7,090 | 12.1 | 11.1 | 8,350 | 13.6 | 17.8 |
| e O Operating Income | 7,581 | 12.9 | (4.7) | 7,960 | 13.0 | 5.0 |
| S Sales | 38,471 | 37.0 | 1.6 | 41,070 | 37.5 | 6.8 |
| Gross Profit | 24,925 | 64.8 | (1.5) | 26,890 | 65.5 | 7.9 |
| SGA | 21,022 | 54.6 | 3.8 | 23,190 | 56.5 | 10.3 |
| , Advertising | 4,977 | 12.9 | 1.6 | 6,550 | 15.9 | 31.6 |
| e Operating Income | 3,902 | 10.1 | (22.6) | 3,700 | 9.0 | (5.2) |
| O Sales | 6,710 | 6.5 | (16.9) | 7,050 | 6.5 | 5.1 |
| ${ }^{\text {t }}$ Gross Profit | 3,045 | 45.4 | (5.9) | 3,410 | 48.4 | 12.0 |
| h e SGA | 3,071 | 45.8 | 2.0 | 3,010 | 42.7 | (2.0) |
| r Advertising | 509 | 7.6 | (10.5) | 520 | 7.4 | 2.1 |
| s Operating Income | (25) | (0.4) | - | 400 | 5.7 | - |
| Eliminations or Corporate | $(1,687)$ |  |  | $(1,660)$ |  |  |
| T ${ }^{\text {S }}$ Sales | 103,992 | 100.0 | (1.1) | 109,400 | 100.0 | 5.2 |
| o Gross Profit | 69,116 | 66.5 | (1.2) | 73,340 | 67.0 | 6.1 |
| t SGA | 59,345 | 57.1 | 1.7 | 62,940 | 57.5 | 6.1 |
| a Advertising | 12,577 | 12.1 | 6.1 | 15,420 | 14.1 | 22.6 |
| 1 Operating Income | 9,771 | 9.4 | (15.6) | 10,400 | 9.5 | 6.4 |

## -General and Administrative Expenses (Full Year)

(Millions of yen,\%)

|  | FY Mar/2022 |  |  | FY Mar/2023 <br> (Projection) |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | \% of total |  |  | \% change* | amount | \% of total |
| \% | \% change |  |  |  |  |  |
| Advertising | 12,577 | 12.1 | 6.1 | 15,420 | 14.1 | 22.6 |
| Sales Promotions | 7,645 | 7.4 | $(11.6)$ | 7,420 | 6.8 | $(3.0)$ |
| Transport | 5,448 | 5.2 | $(7.3)$ | 5,590 | 5.1 | 2.6 |
| Communications | 1,688 | 1.6 | $(10.9)$ | 1,600 | 1.5 | $(5.3)$ |
| Fees/Outsourcing | 8,297 | 8.0 | 10.4 | 8,500 | 7.8 | 2.4 |
| Salaries | 15,171 | 14.6 | 2.1 | 15,600 | 14.3 | 2.8 |
| Depreciations | 2,611 | 2.5 | 20.9 | 2,580 | 2.4 | $(1.2)$ |
| Others | 5,903 | 5.7 | 6.0 | 6,230 | 5.7 | 5.5 |
| Total | 59,345 | 57.1 | 1.7 | 62,940 | 57.5 | 6.1 |

*The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
"Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

## Capital Investment and Depreciation

|  | FY Mar/2022 | FY Mar/2023 <br> (Projection) |
| :---: | ---: | ---: |
| Capital Investment | 5,089 | 3,000 |
| Depreciation | 4,300 |  |

[^4]- Number of Shops by Region

As of 30 June,2022

|  | $\begin{aligned} & \text { 들 } \\ & \text { 춧 } \\ & \overline{\hat{\omega}} \mathrm{O} \end{aligned}$ |  |  | $\begin{aligned} & \hline \text { ㅁ } \\ & \text { 숭 } \end{aligned}$ |  | $\begin{aligned} & \overline{\underline{X}} \overline{\mathrm{E}} \\ & \substack{\bar{X}} \end{aligned}$ |  |  | $\begin{aligned} & \hline \stackrel{\rightharpoonup}{\mathrm{O}} \\ & \underline{\underline{\mathrm{D}}} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fancl Shop | 4 | 6 | 24 | 22 | 18 | 19 | 10 | 11 | 114 |
| FANCL beauty\&health | - | - | 2 | 6 | 1 | 6 | 1 | 2 | 18 |
| FANCL New me | - | 2 | 2 | 1 | 1 | 2 | 4 | 2 | 14 |
| FANCL Spot | - | - | 1 | - | 3 | - | - | - | 4 |
| FANCL Beauty Salon | - | - | - | - | - | 1 | - | - | 1 |
| FANCL Hybrid Shop | - | 2 | 13 | 10 | 4 | 6 | 3 | 6 | 44 |
| FANCL International Shop (Ginza Square 1F) | - | - | - | 1 | - | - | - | - | 1 |
| FANCL Beauty Shop (Ginza Square 3F,5F) |  | - |  | 1 | - | - |  |  | 1 |
| FANCL Supplement Shop (Ginza Square 4F.6F) | - | - |  | 1 | - | - | - | - | 1 |
| Total | 4 | 10 | 42 | 42 | 27 | 34 | 18 | 21 | 198 |
| ATTENIR Shop | 1 | 1 | 3 | 9 | 2 | 7 | 1 | 2 | 26 |


|  | As of March $31, \quad 2018$ | As of March 31, 2019 | As of March $31, \quad 2020$ |  |  | As of June 30,2022 | As of March <br> 31, 2023 <br> (Projection) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fancl Shop | 14 | 59 | 107 | 115 | 113 | 114 | 112 |
| FANCL beauty\&health | 3 | 12 | 16 | 19 | 18 | 18 | 13 |
| FANCL New me | - | - | 6 | 15 | 14 | 14 | 13 |
| FANCL Spot | - | - | 1 | 4 | 4 | 4 | - |
| FANCL Beauty Salon | - | - | 1 | 1 | 1 | 1 | 1 |
| FANCL Hybrid Shop | 162 | 125 | 76 | 53 | 45 | 44 | 41 |
| FANCL Beauty Shop | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| FANCL Supplement Shop (FANCL Health House) | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| (Old) Fancl Shop | 6 | 1 | - | - | - | - | - |
| Fancl House | 4 | 1 | - | - | - | - | - |
| Fancl House J | 2 | - | - | - | - | - | - |
| FANCL International Shop (Ginza Square 1F) | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Others | 3 | 3 | 2 | 1 | - | - | - |
| Total | 197 | 204 | 212 | 211 | 198 | 198 | 183 |
| ATTENIR Shop | 16 | 16 | 17 | 24 | 26 | 26 | 26 |


[^0]:    *The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
    "Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

[^1]:    *The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
    "Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

[^2]:    *The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
    "Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

[^3]:    *The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
    "Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

[^4]:    *The sum of depreciation included in cost of sales and selling, general, and administrative expenses

