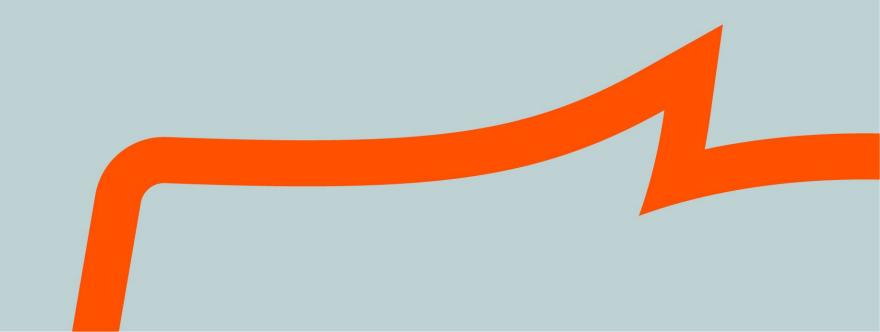
# Supplemental Documents for the 2<sup>nd</sup> Quarter of FY2022



# Overview of the 2nd Quarter of FY2022



#### Overview of the 2<sup>nd</sup> Quarter of FY2022

- Although sales increased because of the favorable seafood market conditions, a price increase in the Food business, and yen depreciation, operating income decreased slightly. The plan is progressing steadily.
- Profit attributable to owners of parent increased because of the sale of shares of Nissui Pharmaceutical Co., Ltd. The interim dividend increased by 2 yen.
- The consumption of Marine Products continued to be strong from the 1<sup>st</sup> quarter, and fish prices were blessed, resulting in increased sales and profits.
- Sales of Food products increased, but profit significantly decreased due to cost increases.

(Unit: 100 million JPY)	2Q of FY2021	2Q of FY2022	Y-o-Y	(%)
Net Sales	3,396	3,772	375	11.1
Operating Profit	138	133	(5)	(3.8)
Ordinary Profit	161	147	(14)	(8.9)
Profit attributable to owners of parent	114	117	3	3.0

Annual Plan for	Progress Rate
FY2022	(%)
7,200	52.4
225	59.3
255	57.7
180	65.3

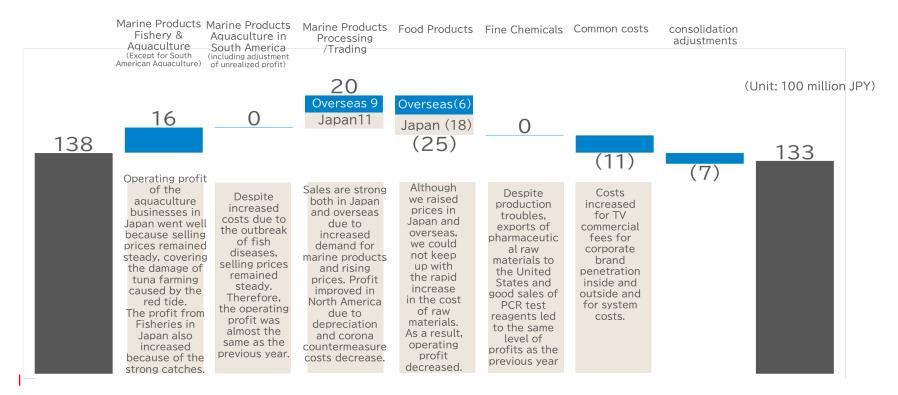
## Overview of the 2<sup>nd</sup> Quarter of FY2022 by Segment

Including the impact of foreign exchange rates, sales of marine products and food products increased significantly.

(Unit: 100 million JPY)	2Q of FY2021	2Q of FY2022	Y-or	ı-Y
Committee Time To Time	112021	112022	(Amount)	(%)
Net Sales	3,396	3,772	375	11.1
Marine Products	1,356	1,574	218	16.1
Food Products	1,661	1,873	212	12.8
Fine Chemicals	162	171	9	5.6
General Distribution	79	80	0	0.6
Others	136	72	(64)	(47.3)
Operating Profit	138	133	(5)	(3.8)
Marine Products	50	82	31	61.4
Food Products	94	69	(25)	(26.5)
Fine Chemicals	17	18	0	4.7
General Distribution	10	8	(1)	(14.7)
Others	4	4	(0)	(5.5)
Common Costs	(38)	(49)	(10)	27.5
Ordinary Profit	161	147	(14)	(8.9)
Profit attributable to owners of parent	114	117	3	3.0

### Main factors for increase/decrease in operating profit (Y-on-Y)

- Operating profit increased because of the favorable consumption of Marine products and good seafood market conditions. It helps the struggling Food business.
- Common costs increased due to investment for corporate brand penetration.



### Consolidated Balance Sheet (Y-on-Y)

Compared to the end of the previous fiscal year, inventories and short-term borrowings increased.

The italic and bold figures mean increase/decrease, compared to the end of FY2021

(Unit: 100 million JPY)

Current Assets	3,006	355
Cash and deposits	114	(23)
Notes and accounts receivable	963	60
Inventory	1,715	274
Non-current Asssets	2,462	55
Non-current Asssets  Property, plant and equipment	2,462	<i>55</i>
Property, plant and equipment	1,502	48

Current Liabilities	2,092	314			
Notes and accounts payable	477	(25)			
Short-term borrowings	1,160	328			
Accrued expenses	259	7			
Non-current Liabilities	1,179	(13)			
Long-term borrowings	923	(25)			
Net Assets	2,196	110			
Shareholder's equity	2,146	248			
Equity Ratio					
As of Mar 2022 37.5% ⇒	As of Sep 2022 39.3%				

### Consolidated Cash-Flow Statement (Y-on-Y)

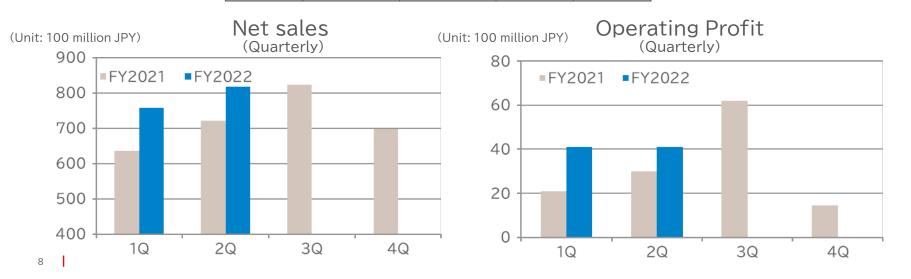
Working capital increased, and operating cash flow decreased.

(Unit: 100 million JPY)	2Q of FY2021	2Q of FY2022	Y-o-Y
·Profit before income taxes	164	170	5
·Depreciation & Amortization	96	96	(0)
·Working Capital	(109)	(314)	(204)
·Income taxes paid	(43)	(80)	(36)
·Others	(32)	0	32
Net cash provided by operating activities	74	(128)	(203)
·Investment in (Purchase of) property, plant, and equipment	(96)	(106)	(10)
·Others	(0)	4	4
Net cash provided by investing activities	(96)	(101)	(5)
·Increase (Decrease) in short-term borrowings	106	292	185
·Increase (Decrease) in long-term borrowings	(21)	(42)	(20)
·Others	(23)	(31)	(7)
Net cash provided by financing activities	61	218	157
Cash and cash equivalent at end of term	189	154	

# Marine Products Business Net Sales & Operating Profit (Y-on-Y)

The selling price remained steady, and the impact of foreign exchange rates led to a significant increase in sales and profit.

Unit:	2Q of	2Q of	Y-(	o-Y
100 million JPY	FY2021	FY2022	(Amount)	(%)
Net Sales	1,356	1,574	218	16.1
Operating Profit	50	82	31	61.4



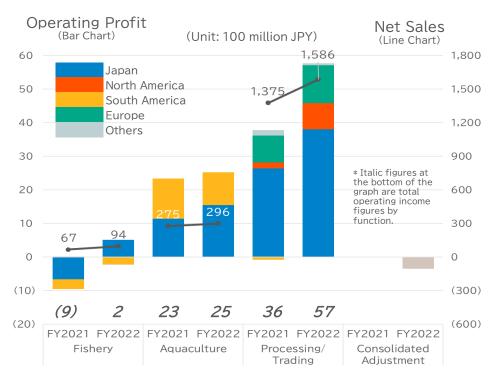
# Marine Products Business Net Sales & Operating Profit (Y-on-Y)

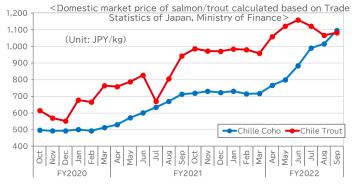
 Profit increased significantly in processing/trading businesses due to good sales and cost reductions in North America.

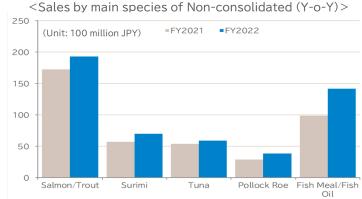
• The better achievements of yellowtail and coho compensated for the cost increase of trout in South

America and tuna.

9



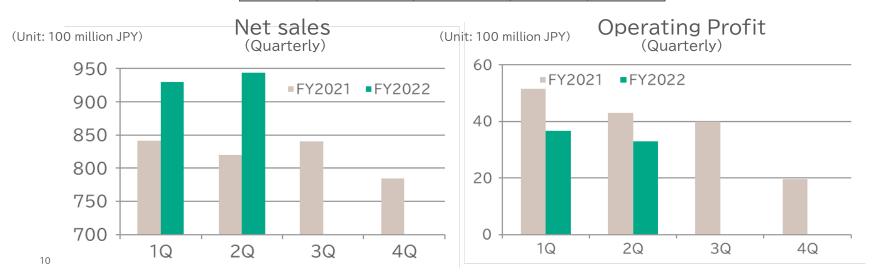




# Food Products Business Net Sales & Operating Profit (Y-on-Y)

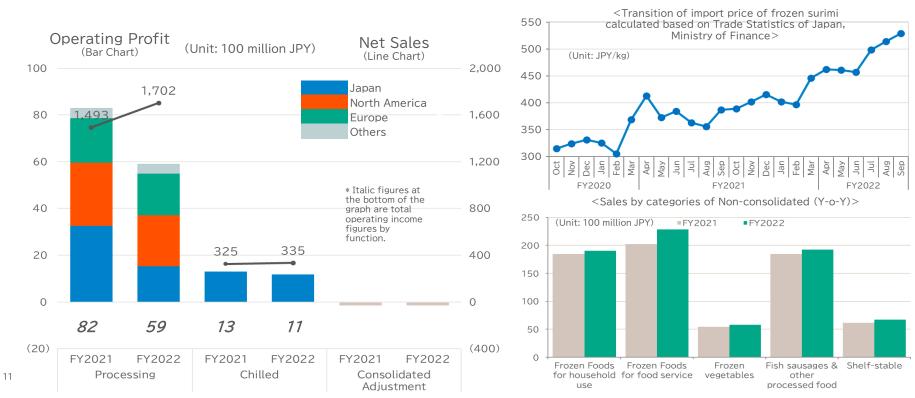
- Sales increased because of price increases and the impact of the yen's depreciation.
- Profit declined since price increases cannot keep up with the rising raw material prices and rapid yen depreciation.

Unit:	2Q of	2Q of	Y-(	o-Y
100 million JPY	FY2021	FY2022	(Amount)	(%)
Net Sales	1,661	1,873	212	12.8
Operating Profit	94	69	(25)	(26.5)



# Food Products Business Net Sales & Operating Profit (Y-on-Y)

- In North America, the price rise went well for home use, and sales remained favorable, but profit declined due to struggling for business use.
- Especially, in Japan, the price rise is struggling to keep up with the rising costs of raw materials and others.



### Cost Increases and Price Increases Results by the 2<sup>nd</sup> Quarter of FY2022

Although price increases were implemented in Japan and overseas, cost increases were progressing faster than expected.

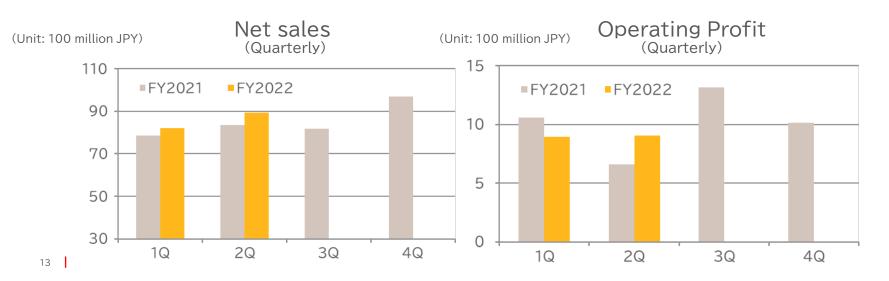
(Unit: 100 million JPY)

	the 2nd Quarter of 022 (Y-o-Y)	Japan	North America	à	Europe	Asia	Total	
	Raw materials	(44)	(33)		(8)	(0)	(86)	
Cost Increases	Logistics/ Electricity/ Others	(6)	(7)		(10)	(0)	(24)	
	Total (A)	(50)	(41)		(18)	(1)	(111)	
	Increases/ promotion (B)	31	34		17	1	84	
(	GAP A)-(B)	(19)	(7)		(1)	(0)	(27)	

# Fine Chemicals Business Net Sales & Operating Profit (Y-on-Y)

Sales increased because of good performance in mail-order health foods and exports of pharmaceutical raw materials. Also, PCR testing reagents went well due to the re-spread of infection with the Omicron variant.

Unit:	2Q of	2Q of	Y-(	o-Y
100 million JPY	FY2021	FY2022	(Amount)	(%)
Net Sales	162	171	9	5.6
Operating Profit	17	18	0	4.7



# General Distribution Net Sales & Operating Profit (Y-on-Y)

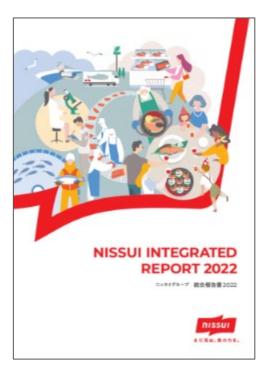
Although the customs clearance business went well, operating income remained almost the same amount as in the same period of the previous year due to increases in electricity charges and others.

Unit:	2Q of	2Q of	Y-(	o-Y
100 million JPY	FY2021	FY2022	(Amount)	(%)
Net Sales	79	80	0	0.6
Operating Profit	10	8	(1)	(14.7)

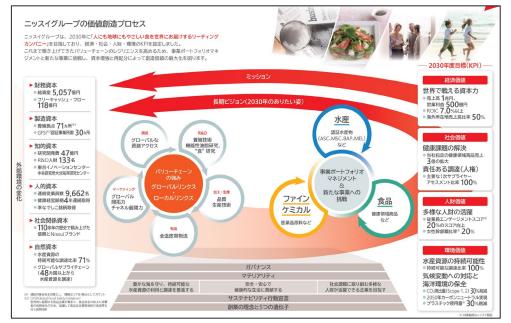


### "Nissui Group Integrated Report 2022" was firstly published.

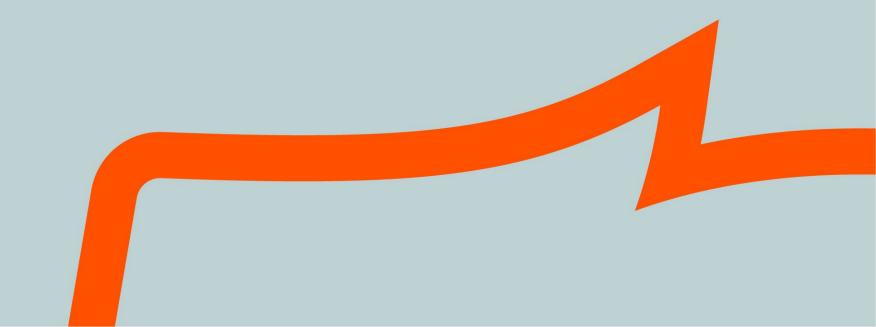
The report introduces our strengths, value creation process, value chain, etc., for enhancement of corporate value over the long period, based on a new mission and long-term vision.



The English version will be issued on our website in the middle of November.

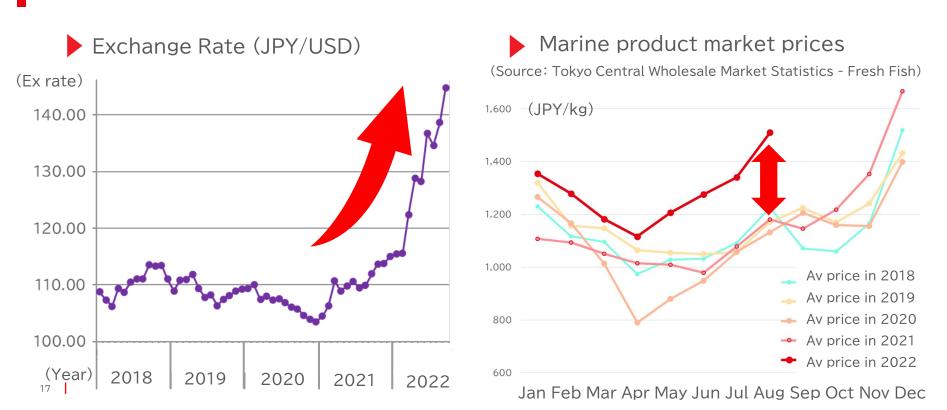


# Outlook / Initiatives



#### Changes in the external environment

The business environment is complicated by sudden fluctuations in exchange rates that are more rapid than expected and market price changes of marine products.



#### Forecast for FY2022

Net sales and profit attributable to owners of parent will be revised upward. Operating profit and ordinary profit remain unchanged.

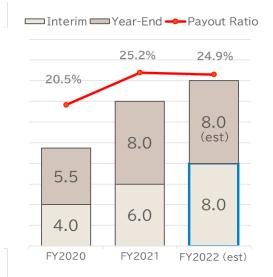
- Net sales will increase due to higher selling prices of marine products, higher food prices, and the impact of the yen's depreciation.
- There is still a time lag between cost increases and price increases in the food business. Exports of pharmaceutical raw materials are suspended in Fine chemicals.

Profit attributable to owners of parent will increase because of gains on the sale of Nissui Pharmaceutical shares. We will achieve

20 billion yen of profit attributable to owners of parent, at the first time.

(Unit: 100 million JPY)	Full-year results for FY2021	Revised annual plan for FY2022 (A)	Y-o-Y	(%)
Net Sales	6,936	7,500	563	8.1
Operating Profit	270	225	(45)	(16.9)
Ordinary Profit	323	255	(68)	(21.2)
Profit attributable to owners of parent	172	200	27	15.8

Initial annual plan for FY2022 (B)	GAP (A)-(B)
7,200	300
225	0
255	0
180	20



#### Forecast for FY2022 by Segments

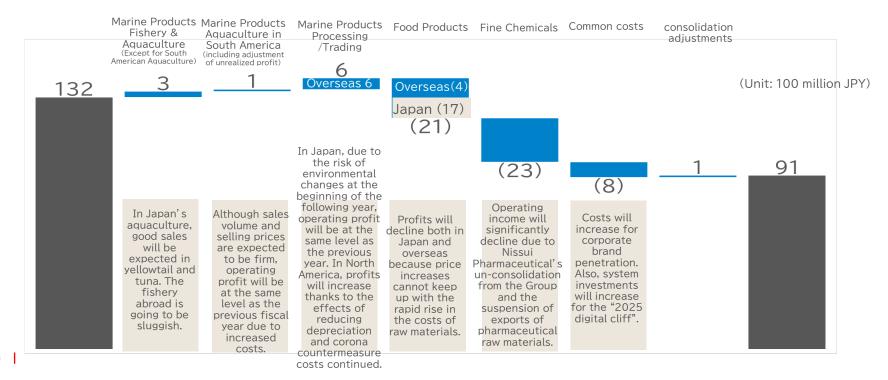
- Net Sales will increase in both Marine and Food products businesses, but that of Fine Chemicals is expected to decrease due to the sale of Nissui Pharmaceutical and the suspension of exports of pharmaceutical raw materials.
- The gain of Operating profit in Marine products is expected to cover the decline in Food products and Fine Chemicals. Although the consolidated operating profit will not change, there will be changes by segment.

	Initial annual plan for	Revised annual plan	GAP between and revis		r
(Unit: 100 million JPY)	FY2022 (B)	for FY2022 (A)	(A)-(B)	(%)	
Net Sales	7,200	7,500	300	4.2	
Marine Products	2,916	3,120	204	7.0	
Food Products	3,607	3,800	193	5.4	
Fine Chemicals	324	250	(74)	(22.8)	
General Distribution	159	160	1	0.6	
Others	194	170	(24)	(12.4)	
Operating Profit	225	225	0	0.0	
Marine Products	120	175	55	46.3	
Food Products	140	107	(33)	(23.6)	
Fine Chemicals	39	18	(20)	(52.6)	
General Distribution	19	17	(2)	(12.8)	
Others	6	6	0	0.0	
Common Costs	(100)	(99)	0	(0.5)	

Full-year results for	Y-0-	-Y
FY2021 (C)	(A)-(C)	(%)
6,936	563	8.1
2,877	242	8.4
3,286	513	15.6
340	<b>▲</b> 90	(26.6)
157	2	1.4
274	<b>▲</b> 104	(38.1)
270	<b>▲</b> 45	(16.9)
127	48	38.0
154	<b>▲</b> 47	(30.5)
40	▲22	(54.3)
20	<b>▲</b> 3	(16.7)
10	▲3	(35.4)
(81)	<b>▲</b> 18	22.2

### Forecast for the 2nd half of FY2022 Operating Profit (Y-on-Y)

Additional price increases for food products are planned, but the rise in raw material prices and the impact of foreign exchange rates will not fully be covered by the end of this fiscal year. Profits in Fine Chemicals will decrease due to the sale of Nissui Pharmaceutical and the suspension of exports of pharmaceutical raw materials.



#### **Initiatives for Marine Products business**

Be very careful about trends in the fish market conditions and thoroughly manage inventory.

Unit:	2H of FY2021	2H of FY2022	Y-(	o-Y
100 million JPY	Actual	Revised Plan	(Amount)	(%)
Net Sales	1,521	1,545	24	1.6
Operating Profit	76	93	16	22.3

#### Critical points for the second half and beyond

#### <Japan>

- Keeping in mind the sales environment in the third quarter, which is the peak demand period, and after the beginning of the year, we will strengthen inventory management.
- Strengthen sales for yellowtail and tuna during the peak demand, and expand the scale of coho farming for the next fiscal year.
- Established Aqua Platform Co., Ltd, and will start a "centralized distribution business."

#### <Overseas>

- (South America) Improve profitability by expanding sales of high-value-added products by investing in a fillet production line and introducing automatic feeders.
- (North America) Continue our efforts to expand access to marine resources in the processing business.
- (Europe) Acquire new business and progress business expansion further.

#### **Initiatives for Food Products business**

In addition to price increases, we will consider optimum raw materials and product portfolios to cover cost increases.

Unit:	2H of FY2021	2H of FY2022	Y-(	o-Y
100 million JPY	Actual	Revised Plan	(Amount)	(%)
Net Sales	1,624	1,926	301	18.5
Operating Profit	59	37	(21)	(36.9)

#### Critical points for the second half and beyond

#### <Japan>

- Q-dish (frozen chilled delicatessen), which started this fiscal year, will improve productivity and sell aggressively.
- Additional price increases for both home and business uses are scheduled to be implemented within the fiscal year.
- Accelerate profitability improvement by reducing unprofitable items, improving production efficiency by changing formulations, improving the efficiency of order-receiving operations, and changing packaging materials.

#### <Overseas>

- (North America and Europe) Additional price increases are planned for both home and business uses.
- (North America) We will expand sales of home-use shrimp products and strengthen Asian food products, such as Shumai, by exporting from Japan. (within FY2022)
- (Europe) We will expand sales and improve productivity through production integration in the UK and capacity increase by acquiring a plant in France.

# Measures and initiatives: Cost and price increases Forecast for FY2022

We expect it will gradually become difficult to pass on cost increases to prices.

(Unit: 100 million JPY)

Forecast of FY2022 (Y-o-Y)		Japan	lanan i		North Europe			Asia	Total	
	Raw materials	(116)		(77)		(29)		(2)	(225)	
Cost Logistics/ Increases Electricity/ Others		(14)		(11)		(31)		(1)	(59)	
	Total (A)	(131)		(89)	(89)		(61)		(284)	
Price Increases/ Sales promotion (B)		95		83		54		2	236	
GAP (A)-(B)		(35)		(5)		(6)		(0)	(48)	

#### **Initiatives for Fine Chemicals**

Although sales to the U.S. will be suspended, we will establish a system for both production and sales of pharmaceutical raw materials to Europe and the United States. Due to the un-consolidation of Nissui Pharmaceutical shares, sales and profit decreased in the second half.

Unit:	2H of FY2021	2H of FY2022	Y-(	o-Y
100 million JPY	Actual	Revised Plan	(Amount)	(%)
Net Sales	178	178 78		(55.9)
Operating Profit	23	0	(22)	(97.9)

Critical points for the second half and beyond

#### <Pharmaceutical raw materials>

- Shipments to the U.S. were temporarily suspended, but efforts to expand business continued
- Strengthening the quality assurance system for expansion into Europe, we will prepare for registration application in December
- The plant is adjusting production due to machine trouble, operations will resume in November

#### < Functional raw materials >

- · Diversification of raw material procurement
- · Take action for Requests for stricter raw material standards

#### <Functional foods, mail order, etc.>

- Developing DHA-derived products, we will promote product development further
- In collaboration with drugstores, we will expand our business into the retail market (fast-muscle protein powder, etc.).



The new product, released on November 1, Foods with Function Claims "Maintaining memory, a part of cognitive function that declines with age."

### Initiatives for solving social issues: Sustainability of Marine Resources

Participate in SeaBOS\* and aim to realize initiatives for the sustainability of marine resources.



SeaBOS \*Seafood Business for Ocean Stewardship, an initiative aimed at a sustainable seafood business

### What's SeaBOS?

- SeaBos was established in November 2016 as an initiative to promote the conserving and sustainable use of marine environments and resources. 10 of the world's leading fisheries-related companies (8 at its founding) collaborate and work with scientific support.
- Nissui signed and joined SeaBOS in December 2016, expressed its support for SeaBOS' approach, and declared that we would promote initiatives as part of our promotional sustainability activities.

# Main topics of discussion

- ·Elimination of IUU fishing and forced, bonded and child labor
- ·Work on endangered species
- ·Reduction of antimicrobials use in aquaculture
- ·Marine plastics problem
- ·Climate change problem

Leading efforts for the Sustainability of Marine Resources



SeaBOS meeting in Amsterdam in October 2022

# Initiatives for solving social issues: Evaluation of the effectiveness of "fast-muscle protein" and its use in product design

The effectiveness of the "fast muscle protein" contained in pollock and its use in product design is highly evaluated.

"Research on the Locomotion Improvement Functionality of Alaska Pollock and Social Implementation" received the Minister of Agriculture, Forestry and Fisheries Award for Achievement in Agriculture, Forestry and Fisheries in the Private Sector Agriculture, Forestry and Fisheries Research and Development Award in FY2022.

#### – (Reason for Award)

"We have clarified that APP, a protein in pollock, enlarges fast muscles and causes muscle hypertrophy without exercise interventions, and this feature is linked to commercialization. It is expected that locomotive syndrome, one of the factors of Quality Of Life decline in an aging society, can be improved from a food perspective.

Contributes to health with delicious "fast muscle protein" and Strengthen sales of Health Category Products





# A new brand started in April, 2022

# Mission

With the wellbeing of the ocean and people as our compass, we are driven to offer the world better food choices.

We are determined to harness the power of our pioneering spirit and industry expertise to create a healthier, more sustainable future through innovative food solutions.



Thoughts behind the mission

Shift towards a "food solutions" company

Pioneering spirit natured, developed and honed by the Ocean

The commitment to move towards a sustainable future in sight

# Along with the rebranding, we will change the company name and aim for a new Nissui.

Current name	New name
Nippon Suisan Kaisha	Nissui Corporation

We, Nissui Group, have developed many businesses to meet people's diverse food needs. In the current trade name that expresses the specific business "Suisan," fisheries in Japanese, we believe that it no longer adequately represents the actual situation of the Company and the Group. Therefore, we have decided to change the name from Nippon Suisan Kaisha to Nissui Corporation.

Expecting a challenging business environment, such as rapid inflation and depreciation of the yen, we will improve our ability to respond to the changes and achieve a Long-term Vision of "A Leading Company Delivering Food Friendly to Both People and the Earth to the World (Good Foods 2030)".

### Disclaimer regarding forward-looking statements

This presentation contains forward-looking statements regarding Nissui's business projections for the current term and future terms. All forward-looking statements are based on the rational judgment of management derived from the information currently available, and the Company provides no assurances that these projections will be achieved.

Please be advised that the actual business performance may differ from these business projections due to changes in various factors. Significant factors affecting the actual business performance include but are not limited to the changes in the market economy and product demand, foreign exchange rate fluctuations, and amendments to various international and Japanese systems and laws.

Accordingly, please use the information contained in this presentation at your discretion. The Company assumes no liability for any losses that may arise due to the use of this presentation.



Nippon Suisan Kaisha., Ltd.

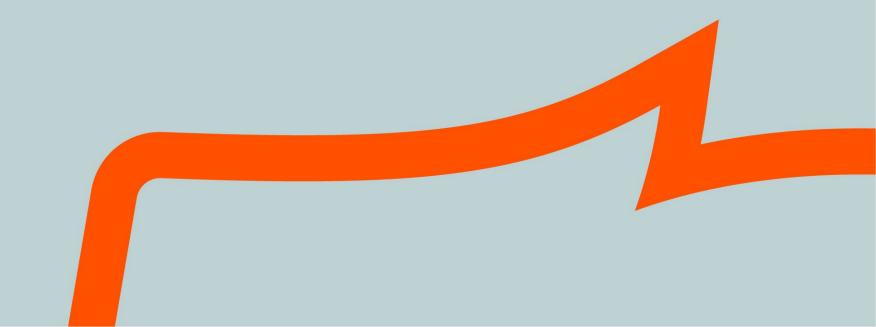
Code: 1332

Corporate Strategic Planning & IR Department

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https://www.nissui.co.jp/english/index.html

# **Appendixes**



# 2nd Quarter of FY2022, Consolidated Income Statement (YoY)

(Unit: 100 million JPY)	2Q of FY2021	2Q of FY2022	Y-o-Y	Main causes of fluctuations
Net Sales	3,396	3,772	375	
Gross Profit	552	589	37	
SGA Expenses	413	455	42	
Operating Profit	138	133	(5)	
Non-operating profit	31	21	(9)	Equity in gains of affiliates (10)
Non-operating expenses	8	7	(0)	
Ordinary Profit	161	147	(14)	
Extraordinary profit	9	36	27	
Extraordinary losses	6	13	6	Gain on sales of subsidiaries and affiliates' stocks 34, Insurance income (5)
Profit before income taxes	164	170	5	
Income taxes - current	44	53	9	
Income taxes - deferred	0	(5)	(6)	
Profit	119	122	3	
Profit attributable to non- controlling interests	5	5	0	
Profit attributable to owners of parent	114	117	3	

# 2nd Quarter of FY2022, Impact of Currency Translation (Net Sales), Exchange Rates(Before Consolidated adjustment)

Exchange rate amoung	2Q of F	Y2021	2Q of F	Y2022	Y-(	o-Y	Breakdown (Unit:100 million JPY)		
overseas subsidiaries	Local Currency	JPY (100 million)	Local Currency	JPY (100 million)	Local Currency	JPY (100 million)	Local Currency	Impact of exchange rate	
USD (million)	707	767	737	915	30	147	32	115	
EUR (million)	178	232	199	270	21	37	27	9	
DKK (million)	1,416	248	1,827	332	410	84	72	11	
Other Currencies		128		150	-	22	11	11	
Total		1,376		1,669		292	143	148	

#### <Ref. Foreign Exchange rate>

Note) The foreign exchange rate on the right table is the average for the 2<sup>nd</sup> guarter.

	2Q of FY2021	2Q of FY2022	Variation
USD	109.76 JPY	131.25 JPY	19.6%
EUR	132.44 JPY	138.75 JPY	4.8%
DKK	17.81 JPY	18.65 JPY	4.7%

## 2nd Quarter of FY2022 Segment Matrix Net Sales (YoY)

(Unit: 100 million JPY)

(UIIII.	00 mill	IOH JP I	No	od la	Cal	uth			I				6	:	T	
	Jap	an	Ame			rica	As	ia	Eur	ope	Sub Total		Consod Adjust	ment	Grand	Total
Marine	1,145	136	289	6	147	35	30	(2)	365	83	1,977	260	(403)	(42)	1,574	218
Products	1,008		283		111		32		281		1,717		(361)		1,356	
Food	1,205	51	476	105			46	8	310	54	2,038	219	(164)	(7)	1,873	212
Products	1,153		371				38		255		1,818		(157)		1,661	
Fine	182	7			-		2	(0)			184	7	(13)	1	171	9
Chemicals	174						2				177		(15)		162	
General Logistics	149	8							•		149	8	(69)	(7)	80	0
	141										141		(61)		79	
Others	118	(47)					0	(0)			119	(47)	(47)	(17)	72	(64)
Otners	166						0				167		(30)		136	
Cub Total	2,801	157	766	111	147	35	80	5	675	138	4,470	448				
Sub Total	2,644		654		111		74		537		4,022					
Consodidated	(453)	(51)	(77)	9	(98)	(22)	(55)	(1)	(13)	(7)			(698)	(72)		
Consodidated Adjustment	(401)		(87)		(76)		(54)		(6)				(626)			
0 17.1	2,348	106	688	121	48	13	24	4	661	130					3,772	375
Grand Total	2,242		567		35		19		530						3,396	

<sup>\*\*</sup>The upper columns indicate the result of FY2022, and the lower columns indicate that of FY2021. The italic and bold figures mean increase/decrease. \*\*Consolidated adjustment includes elimination between the group companies.

## 2nd Quarter of FY2022 Segment Matrix Operating Profit (YoY)

(Unit: 100 million JPY)

	Japan		North America		South America		Asia		Europe			mon sts	Sub Total		Consolidated Adjustment		Grand Total	
Marine Products	58	27	7	5	7	(0)	0	(1)	11	3			85	34	(3)	(3)	82	31
	31		1		8		1		7				50		0		50	
Food Products	27	(18)	21	(5)			4	(0)	17	(1)			70	(25)	(1)	0	69	(25)
	45		27				4		19				96		(1)		94	
Fine Chemicals	17	0					0	(0)					17	0	0	0	18	0
	16						0						17		0		17	
General Logistics	8	(1)											8	(1)	0	(0)	8	(1)
	10								_				10		0		10	
Others	5	1					0	(0)					5	1	(1)	(1)	4	(0)
Others	3						0						4		0		4	
Common Costs						,			-		(49)	(11)	(49)	(11)	0	0	(49)	(10)
											(38)		(38)		(0)		(38)	
Sub Total	116	9	29	0	7	(0)	5	(1)	29	2	(49)	(11)	139	(1)				
	107		28		8		6		26		(38)		140					
Consodidated Adjustment	(4)	(3)	(2)	(4)	2	2	0	1	(1)	(0)	(0)	(0)			(5)	(4)		
	(1)		2		0		(1)		(1)		0				(1)			
Grand Total	112	6	27	(4)	10	2	5	(0)	27	1	(49)	(11)					133	(5)
	105		31		8		5		25		(38)						138	

operatii	io of ng profit sales(%)
5.2	1.5
3.8	
3.7	(2.0)
5.7	
10.5	(0.1)
10.6	
10.9	(2.0)
12.9	
5.6	2.5
3.1	
3.5	(0.5)
4.1	

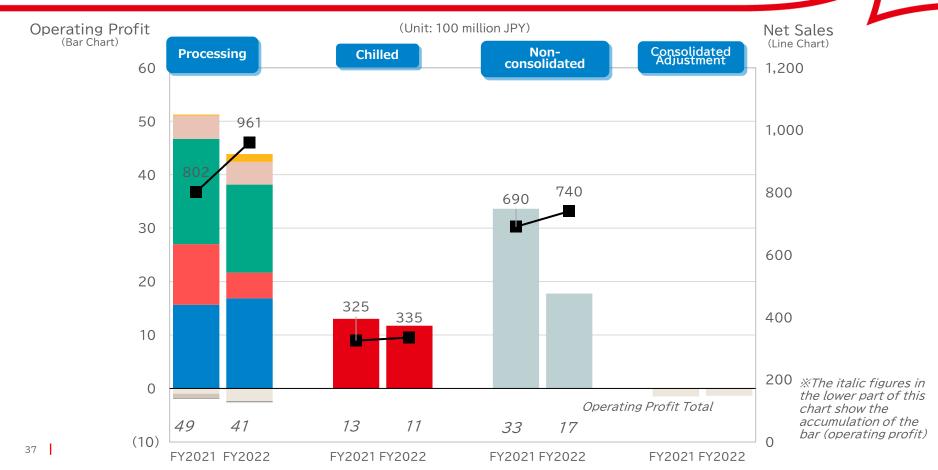
<sup>\*\*</sup>The upper columns indicate the result of FY2022, and the lower columns indicate that of FY2021. The italic and bold figures mean increase/decrease. \*\*Consolidated adjustment includes elimination between the group companies.

# 2nd Quarter of FY2022,

## Marine Product Business Net Sales and Operating Income (YoY)

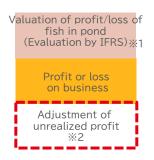


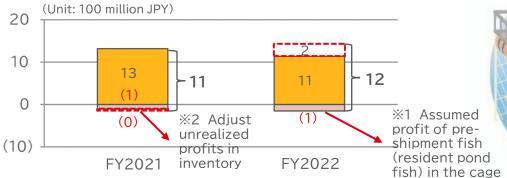
# 2nd Quarter of FY2022, Food Business Net Sales and Operating Income (YoY)



### 2nd Quarter of FY2022, Salmon Trout Aquaculture in South America

Profits in the South American aquaculture business, including unrealized gains, were almost the same as the previous year.



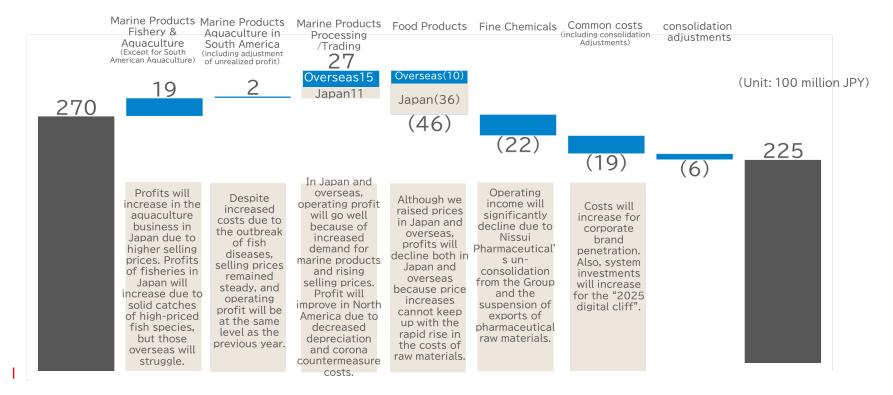


About unrealized profit Group company A Nissui Realized as profit when selling to outside of the Group Company A books sales & If remaining within the profit at the time of Nissui Group as inventory delivery write off as unrealized profit Nissui's Nissui Company A s group Profit Company A's Profit profit Book Book value value

# Outlook for FY2022,

### Significant factors for changes in operating income (Y-o-Y)

- •The profit will significantly decline in food and fine chemicals, and Marine products cannot cover the loss.
- ·Common costs will increase for investment to the corporate brand penetration.



# Outlook for FY2022,

## Major Factors for Changes in Operating Income (Compared to the Initial Plan)

(Unit: 100 r	nilion JPY)	Initial annual plan for FY2022 (B)	Revised annual plan for FY2022 (A)	GAP (A)-(B)	%	
Operating I	Profit	225	225	0	0.0	
Marine Products Business	Fishery & Aquaculture (Except for South American Aquaculture)	28	37	8	30.6	
	Aquaculture in South America (including adjustment of unrealized profit)	22	34	11	51.5	
	Processing/Trading	69	103	34	49.3	
Food products	business	141	108	(32)	(23.2)	
Fine Chemicals		38	18	(20)	(53.5)	
Common Costs		(99)	(99)	0	(0.0)	
Consolidated A	djustment	23	22	(1)		

#### Comments

In Japan, aquaculture of Coho and Yellowtail will go well by increasing the unit price and the weight of fish. The fishing will be good.

Although sales volume decreased, profit increased due to higher selling prices.

Sales are strong both in Japan and overseas due to increased demand for marine products and rising prices.

Profit decreased due to price increases that could not keep up with the rapid increase in the cost of raw materials.

In addition to the suspension of exports of pharmaceutical raw materials to the U.S, profit decreased due to the un-consolidation of Nissui Pharmaceutical from the Group.