Translation

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Summary of Consolidated Financial Results for the Year Ended September 30, 2022 (Based on Japanese GAAP)

November 9, 2022

| Company name: | TKC Corporation | | | |
|---------------------------|---|---------------------|-----|--------------|
| Stock exchange listing: | Tokyo | | | |
| Stock code: | 9746 URL https://www.tkc.jp/ | | | |
| Representative: | President and Representative Director | Masanori Iizuka | | |
| Inquiries: | Director and Managing Executive Officer | Kiyotsugu Nakanishi | TEL | 03-3235-5511 |
| Scheduled date of ordina | ary general meeting of shareholders: | December 16, 2022 | | |
| Scheduled date to file Se | ecurities Report: | December 19, 2022 | | |
| Scheduled date to comm | nence dividend payments: | December 19, 2022 | | |
| Preparation of suppleme | entary material on financial results: | No | | |
| Holding of financial rest | ults meeting: | No | | |
| | | | | |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended September 30, 2022 (from October 1, 2021 to September 30, 2022) (1) Consolidated operating results

| (1) Consolidated operating results Percentages indicate year-on-year cha | | | | | | | | | |
|--|-----------------|-------|------------------|-----|-----------------|-----|--|------|--|
| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | |
| Year ended September 30, 2022 | 67,838 | 2.4 | 13,351 | 8.4 | 13,677 | 7.9 | 9,317 | 7.3 | |
| Year ended September 30, 2021 | 66,221 | (2.3) | 12,314 | 8.2 | 12,673 | 8.5 | 8,686 | 11.1 | |

| | Earnings per share | Diluted earnings per share | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|-------------------------------|--------------------|----------------------------|--|------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended September 30, 2022 | 177.62 | - | 10.9 | 12.9 | 19.7 |
| Year ended September 30, 2021 | 164.93 | - | 10.8 | 12.6 | 18.6 |

(2) Consolidated financial position

| | Total assets Net assets | | Equity ratio | Net assets per share |
|--------------------------|-------------------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of September 30, 2022 | 109,225 | 87,325 | 80.0 | 1,665.68 |
| As of September 30, 2021 | 103,406 | 83,416 | 80.7 | 1,582.45 |

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|-------------------------------|---|--------------------------------------|---|---|
| | Millions of yen | Millions of yen | · · · | Millions of yen |
| Year ended September 30, 2022 | 13,050 | (4,342) | (5,214) | 26,620 |
| Year ended September 30, 2021 | 10,550 | (7,201) | (3,691) | 23,126 |

2. Cash dividends

| | | Annu | al dividends per | Total cash | Dividend payout | Ratio of dividends to net assets | | |
|--|-----------------|-----------------|------------------|-----------------|-----------------|-------------------------------------|----------------------|----------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended September 30, 2021 | - | 65.00 | - | 39.50 | - | 3,811 | 43.7 | 4.7 |
| Year ended September 30, 2022 | - | 36.00 | - | 42.00 | 78.00 | 4,105 | 43.9 | 4.8 |
| Year ending September 30, 2023 (Forecast) | - | 39.00 | - | 39.00 | 78.00 | | 43.8 | |

3. Forecast of consolidated financial results for the year ending September 30, 2023 (from October 1, 2022 to September 30, 2023)

| | | | | | | | Percentages ind | dicate ye | ear-on-year changes |
|-------------------------------------|-----------------|-----------------|-----------------|----------------------------------|-----------------|--------------------|-----------------|-----------|---------------------|
| Net sales Operating profit | | Ordinary profit | | Profit attributa owners of pa | | Earnings per share | | | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending March 31, 2023 | 34,500 | 2.2 | 7,800 | (5.2) | 7,950 | (5.7) | 5,450 | (6.3) | 103.90 |
| Full year | 69,000 | 1.7 | 13,400 | 0.4 | 13,680 | 0.0 | 9,350 | 0.4 | 178.25 |

No

4. Notes

(1) Changes in significant subsidiaries during the year ended September 30, 2022

(changes in specified subsidiaries resulting in the change in scope of consolidation):

| (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements | | | | | | |
|---|-----|--|--|--|--|--|
| Changes in accounting policies due to revisions to accounting standards and other regulations: | Yes | | | | | |
| Changes in accounting policies due to other reasons: | No | | | | | |
| Changes in accounting estimates: | No | | | | | |
| Restatement of prior period financial statements: | No | | | | | |

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| | As of September 30, 2022 | 1 | 53,462,066 shares | As of September 30, 2021 | | 53,462,066 shares | | | | | |
|---|--|---|-------------------|-------------------------------|---|-------------------|--|--|--|--|--|
| N | Number of treasury shares at the end of the period | | | | | | | | | | |
| | As of September 30, 2022 | 1 | 1,035,472 shares | As of September 30, 2021 | 1 | 748,935 shares | | | | | |
| A | Average number of shares during the period | | | | | | | | | | |
| | Year ended September 30, 2022 | 1 | 52,452,746 shares | Year ended September 30, 2021 | I | 52,669,150 shares | | | | | |

Consolidated financial statements

Consolidated balance sheets

| | | (Millions of yen |
|--|--------------------------|--------------------------|
| | As of September 30, 2021 | As of September 30, 2022 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 26,426 | 29,92 |
| Notes receivable - trade | 54 | 4 |
| Accounts receivable - trade | 6,919 | 7,88 |
| Contract assets | 525 | 39 |
| Investments in leases | 384 | 36 |
| Merchandise and finished goods | 222 | 27 |
| Work in process | 51 | 6 |
| Raw materials and supplies | 138 | 14 |
| Other | 1,399 | 1,63 |
| Allowance for doubtful accounts | (14) | (1 |
| Total current assets | 36,107 | 40,71 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 7,855 | 7,65 |
| Machinery, equipment and vehicles, net | 611 | 5(|
| Tools, furniture and fixtures, net | 2,050 | 1,82 |
| Land | 6,802 | 6,80 |
| Leased assets, net | 220 | 37 |
| Total property, plant and equipment | 17,540 | 17,15 |
| Intangible assets | | |
| Software | 2,654 | 3,07 |
| Software in progress | 924 | 1,50 |
| Other | 25 | 2 |
| Total intangible assets | 3,605 | 4,66 |
| Investments and other assets | |) |
| Investment securities | 19,705 | 18,74 |
| Long-term loans receivable | 120 | (|
| Deferred tax assets | 7,209 | 8,03 |
| Long-term time deposits | 16,600 | 17,70 |
| Guarantee deposits | 1,440 | 1,48 |
| Long-term lease investment assets | 539 | 19 |
| Other | 537 | 45 |
| Total investments and other assets | 46,152 | 46,68 |
| Total non-current assets | 67,298 | 68,51 |
| Total assets | 103,406 | 109,22 |
| 10141 455015 | 103,400 | 109,22 |

| | | (Millions of yen) |
|---|--------------------------|--------------------------|
| | As of September 30, 2021 | As of September 30, 2022 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 2,402 | 2,973 |
| Electronically recorded obligations - operating | 834 | 799 |
| Current portion of long-term borrowings | 80 | 71 |
| Lease liabilities | 468 | 492 |
| Accounts payable - other | 1,786 | 2,187 |
| Income taxes payable | 2,211 | 3,167 |
| Accrued consumption taxes | 780 | 819 |
| Contract liabilities | 673 | 1,104 |
| Provision for bonuses | 4,073 | 4,953 |
| Provision for loss on construction contracts | 141 | 65 |
| Other | 1,269 | 1,044 |
| Total current liabilities | 14,721 | 17,679 |
| Non-current liabilities | | |
| Long-term borrowings | 214 | 142 |
| Lease liabilities | 694 | 481 |
| Retirement benefit liability | 3,554 | 2,806 |
| Provision for share awards | 307 | 306 |
| Other | 498 | 482 |
| Total non-current liabilities | 5,268 | 4,219 |
| Total liabilities | 19,990 | 21,899 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 5,700 | 5,700 |
| Capital surplus | 6,589 | 6,589 |
| Retained earnings | 73,411 | 78,743 |
| Treasury shares | (1,352) | (2,359 |
| Total shareholders' equity | 84,348 | 88,672 |
| Accumulated other comprehensive income | | · · · · · |
| Valuation difference on available-for-sale securities | 449 | (138 |
| Remeasurements of defined benefit plans | (1,382) | (1,207 |
| Total accumulated other comprehensive income | (932) | (1,346 |
| Total net assets | 83,416 | 87,325 |
| Total liabilities and net assets | 103,406 | 109,225 |
| | 105,400 | 107,223 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

| | | (Millions of yen) |
|---|--------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | September 30, 2021 | September 30, 2022 |
| Net sales | 66,221 | 67,838 |
| Cost of sales | 19,319 | 19,909 |
| Gross profit | 46,902 | 47,929 |
| Selling, general and administrative expenses | 34,587 | 34,578 |
| Operating profit | 12,314 | 13,351 |
| Non-operating income | | |
| Interest income | 51 | 70 |
| Dividend income | 150 | 176 |
| Rental income from land and buildings | 51 | 47 |
| Subsidy income | 13 | 9 |
| Share of profit of entities accounted for using equity method | - | 3 |
| Other | 92 | 98 |
| - Total non-operating income | 359 | 407 |
| Non-operating expenses | | |
| Interest expenses | 0 | 1 |
| Loss on sale of securities | 0 | - |
| Surcharge | _ | 20 |
| Penalty fee | _ | 58 |
| Other | 0 | 1 |
| Total non-operating expenses | 0 | 80 |
| Ordinary profit | 12,673 | 13,677 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 111 | 3 |
| Other | 9 | - |
| Total extraordinary income | 121 | 3 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 22 | 0 |
| Loss on retirement of non-current assets | 23 | 30 |
| Loss on valuation of investment securities | 89 | - |
| – Total extraordinary losses | 134 | 30 |
| Profit before income taxes | 12,660 | 13,650 |
| Income taxes - current | 4,156 | 4,976 |
| Income taxes - deferred | (183) | (643) |
| Total income taxes | 3,973 | 4,332 |
| Profit - | 8,686 | 9,317 |
| Profit attributable to owners of parent | 8,686 | 9,317 |

Consolidated statements of comprehensive income

| | | (Millions of yen) |
|---|--------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | September 30, 2021 | September 30, 2022 |
| Profit | 8,686 | 9,317 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,002 | (588) |
| Remeasurements of defined benefit plans, net of tax | 150 | 174 |
| Total other comprehensive income | 1,153 | (414) |
| Comprehensive income | 9,839 | 8,902 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 9,839 | 8,902 |

Consolidated statements of changes in equity Fiscal year ended September 30, 2021

| | | | | | (Millions of yen) |
|---|----------------------|-----------------|-------------------|-----------------|-------------------------------|
| | Shareholders' equity | | | | |
| _ | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,700 | 6,588 | 68,533 | (1,660) | 79,161 |
| Cumulative effects of changes in accounting policies | | | (367) | | (367) |
| Restated balance | 5,700 | 6,588 | 68,165 | (1,660) | 78,793 |
| Changes during period | | | | | |
| Dividends of surplus | | | (3,440) | | (3,440) |
| Profit attributable to owners of parent | | | 8,686 | | 8,686 |
| Purchase of treasury shares | | | | (6) | (6) |
| Disposal of treasury shares | | 0 | | 315 | 315 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | 0 | 5,246 | 308 | 5,555 |
| Balance at end of period | 5,700 | 6,589 | 73,411 | (1,352) | 84,348 |

| | Accumulated other comprehensive income | | | |
|---|---|---|--|------------------|
| | Valuation difference on available-for-sale securities | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | (553) | (1,532) | (2,085) | 77,075 |
| Cumulative effects of changes in accounting policies | | | | (367) |
| Restated balance | (553) | (1,532) | (2,085) | 76,707 |
| Changes during period | | | | |
| Dividends of surplus | | | | (3,440) |
| Profit attributable to owners of parent | | | | 8,686 |
| Purchase of treasury shares | | | | (6) |
| Disposal of treasury shares | | | | 315 |
| Net changes in items other than shareholders' equity | 1,002 | 150 | 1,153 | 1,153 |
| Total changes during period | 1,002 | 150 | 1,153 | 6,708 |
| Balance at end of period | 449 | (1,382) | (932) | 83,416 |

Fiscal year ended September 30, 2022

(Millions of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|-------------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 5,700 | 6,589 | 73,411 | (1,352) | 84,348 |
| Changes during period | | | | | |
| Dividends of surplus | | | (3,985) | | (3,985) |
| Profit attributable to owners of parent | | | 9,317 | | 9,317 |
| Purchase of treasury shares | | | | (1,035) | (1,035) |
| Disposal of treasury shares | | 0 | | 27 | 27 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | 0 | 5,331 | (1,007) | 4,324 |
| Balance at end of period | 5,700 | 6,589 | 78,743 | (2,359) | 88,672 |

| | Accumulated other comprehensive income | | | |
|---|---|---|--|------------------|
| | Valuation difference on available-for-sale securities | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 449 | (1,382) | (932) | 83,416 |
| Changes during period | | | | |
| Dividends of surplus | | | | (3,985) |
| Profit attributable to owners of parent | | | | 9,317 |
| Purchase of treasury shares | | | | (1,035) |
| Disposal of treasury shares | | | | 27 |
| Net changes in items other than shareholders' equity | (588) | 174 | (414) | (414) |
| Total changes during period | (588) | 174 | (414) | 3,909 |
| Balance at end of period | (138) | (1,207) | (1,346) | 87,325 |

Consolidated statements of cash flows

| | | (Millions of yen) |
|--|--------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | September 30, 2021 | September 30, 2022 |
| Cash flows from operating activities | | |
| Profit before income taxes | 12,660 | 13,650 |
| Depreciation | 2,945 | 3,050 |
| Increase (decrease) in allowance for doubtful accounts | (5) | (|
| Increase (decrease) in provision for bonuses | 400 | 88 |
| Increase (decrease) in provision for loss on construction | 33 | (7) |
| contracts | 55 | |
| Increase (decrease) in retirement benefit liability | 367 | 50 |
| Contribution to retirement benefit trust | - | (1,00 |
| Increase (decrease) in provision for share awards | (291) | (|
| Interest and dividend income | (201) | (24 |
| Interest expenses | 0 | |
| Surcharge | _ | 2 |
| Penalty fee | _ | 5 |
| Share of loss (profit) of entities accounted for using equity method | _ | (|
| Loss on retirement of non-current assets | 23 | 3 |
| Loss (gain) on sale of non-current assets | (89) | (|
| Loss (gain) on valuation of investment securities | 89 | |
| Decrease (increase) in trade receivables | 159 | (1,18 |
| Decrease (increase) in inventories | 31 | (8 |
| Decrease (increase) in other assets | (679) | 8 |
| Increase (decrease) in trade payables | 131 | 46 |
| Increase (decrease) in other liabilities | (283) | 64 |
| Increase (decrease) in accrued consumption taxes | (739) | 3 |
| Other, net | 281 | 6 |
| Subtotal | 14,832 | 16,88 |
| Interest and dividends received | 234 | 28 |
| Interest and dividends received | (0) | 28 |
| Surcharge paid | (0) | (2 |
| Penalty paid | — | (2) |
| | - | |
| Income taxes paid | (4,516) | (4,06 |
| Net cash provided by (used in) operating activities | 10,550 | 13,05 |
| Cash flows from investing activities | (| |
| Payments into time deposits | (5,300) | (4,40 |
| Proceeds from withdrawal of time deposits | 3,300 | 3,30 |
| Purchase of property, plant and equipment | (1,420) | (76 |
| Proceeds from sale of property, plant and equipment | 201 | |
| Purchase of intangible assets | (1,887) | (2,57 |
| Purchase of investment securities | (4,118) | (2,01 |
| Proceeds from sale of investment securities | 13 | |
| Proceeds from redemption of investment securities | 2,000 | 2,10 |
| Payments of guarantee deposits | (47) | (5 |
| Proceeds from refund of guarantee deposits | 44 | 1 |
| Proceeds from collection of loans receivable | 12 | 4 |
| Other payments | (0) | - |
| Other proceeds | - | (|
| Net cash provided by (used in) investing activities | (7,201) | (4,342 |

| | | (Millions of yen) |
|--|--------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | September 30, 2021 | September 30, 2022 |
| Cash flows from financing activities | | |
| Repayments of long-term borrowings | (142) | (80) |
| Repayments of lease liabilities | (91) | (118) |
| Purchase of treasury shares | (6) | (1,035) |
| Proceeds from disposal of treasury shares | 0 | 0 |
| Dividends paid | (3,449) | (3,979) |
| Net cash provided by (used in) financing activities | (3,691) | (5,214) |
| Net increase (decrease) in cash and cash equivalents | (342) | 3,493 |
| Cash and cash equivalents at beginning of period | 23,469 | 23,126 |
| Cash and cash equivalents at end of period | 23,126 | 26,620 |