Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any
, discrepancy between this translated document and the original Japanese document, the latter shall prevail.

## Summary of Consolidated Financial Results for the Nine Months Ended December 31, 2022 (Based on Japanese GAAP)

Company name: YAMADA Consulting Group Co.,Ltd.
Stock exchange listing: Tokyo
Stock code: 4792
URL https://www.yamada-cg.co.jp

Representative:
Inquiries:
President
Director and General Manager of Administration Department
Scheduled date to file Quarterly Securities Report:
Scheduled date to commence dividend payments:
Preparation of supplementary material on quarterly financial results: No
Holding of quarterly financial results meeting: No

Keisaku Masuda
Hideji Shuto
TEL 03-6212-2500
(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended December 31, 2022 (from April 1, 2022 to December 31, 2022)
(1) Consolidated operating results (cumulative)
Percentages indicate year-on-year changes

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% |
| Nine months ended December 31, 2022 | 12,284 | 27.9 | 2,316 | 75.2 | 2,366 | 77.0 | 1,635 | 81.9 |
| Nine months ended December 31, 2021 | 9,597 | 10.2 | 1,321 | 105.9 | 1,336 | 123.9 | 899 | 425.6 |


|  | Earnings per share | Diluted earnings per share |
| :--- | ---: | ---: |
|  | Yen | Yen |
| Nine months ended December 31, 2022 | 85.95 | - |
| Nine months ended December 31, 2021 | 47.29 | - |

(2) Consolidated financial position

|  | Total assets | Net assets | Equity ratio |
| :--- | ---: | ---: | ---: |
|  | Millions of yen | Millions of yen | $\%$ |
| As of December 31, 2022 | 19,080 | 14,541 | 75.3 |
| As of March 31, 2022 | 18,419 | 13,834 | 74.0 |

2. Cash dividends

|  | Annual dividends per share |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total |
|  | Yen | Yen | Yen | Yen | Yen |
| Year ended March 31, 2022 | - | 18.00 | - | 28.00 | 46.00 |
| Year ending March 31, 2023 | - | 23.00 |  |  |  |
| Year ending March 31, 2023 (Forecast) |  |  |  |  | 24.00 |

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  | Earnings per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full year | Millions of yen <br> 16,680 | $\begin{array}{r} \hline \% \\ 13.8 \end{array}$ | Millions of yen 2,700 | $\begin{gathered} \hline \% \\ 7.9 \end{gathered}$ | Millions of yen <br> 2,660 | \% 3.4 | Millions of yen | \% 3.1 | $\begin{array}{r} \text { Yen } \\ 93.00 \end{array}$ |

## 4. Notes

(1) Changes in significant subsidiaries during the nine months ended December 31, 2022 (changes in specified subsidiaries resulting in the change in scope of consolidation):
(2) Application of special accounting methods for preparing quarterly consolidated financial statements:
(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
Changes in accounting policies due to other reasons: No
Changes in accounting estimates: No
Restatement of prior period financial statements: No
(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of December 31, 2022 | $19,896,000$ shares | As of March 31, 2022 | $19,896,000$ shares |
| :--- | ---: | :--- | :--- |

Number of treasury shares at the end of the period

| As of December 31, 2022 | 861,451 shares | As of March 31, 2022 | 872,989 shares |
| :--- | :--- | :--- | :--- |

Average number of shares during the period (cumulative from the beginning of the fiscal year)

| Nine months ended December 31, 2022: | $19,029,687$ shares | Nine months ended December 31, 2021 | $19,008,323$ shares |
| :--- | :--- | :--- | :--- |

Quarterly consolidated financial statements
Consolidated balance sheets

|  | (Thousands of yen) |  |
| :---: | :---: | :---: |
|  | As of March 31, 2022 | As of December 31, 2022 |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 9,864,630 | 8,748,140 |
| Accounts receivable - trade | 1,325,334 | 954,849 |
| Securities | 626,504 | 674,956 |
| Operational investment securities | 3,965,168 | 6,116,471 |
| Merchandise and finished goods | 99,060 | 102,305 |
| Raw materials and supplies | 116 | - |
| Other | 489,178 | 515,450 |
| Allowance for doubtful accounts | $(49,559)$ | $(53,085)$ |
| Total current assets | 16,320,434 | 17,059,088 |
| Non-current assets |  |  |
| Property, plant and equipment | 472,275 | 497,337 |
| Intangible assets |  |  |
| Goodwill | 399 | 314 |
| Other | 118,062 | 95,764 |
| Total intangible assets | 118,462 | 96,079 |
| Investments and other assets |  |  |
| Investment securities | 109,517 | 122,830 |
| Leasehold and guarantee deposits | 610,168 | 600,676 |
| Deferred tax assets | 220,487 | 88,802 |
| Other | 568,019 | 616,155 |
| Total investments and other assets | 1,508,192 | 1,428,464 |
| Total non-current assets | 2,098,930 | 2,021,881 |
| Total assets | 18,419,364 | 19,080,969 |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes and accounts payable - trade | 271,670 | 254,576 |
| Short-term borrowings | 2,000,000 | 2,501,000 |
| Income taxes payable | 834,331 | 301,260 |
| Provision for bonuses | 133,188 | 236,054 |
| Other | 1,261,169 | 1,149,459 |
| Total current liabilities | 4,500,360 | 4,442,350 |
| Non-current liabilities |  |  |
| Deferred tax liabilities | 19,777 | 21,817 |
| Other | 64,803 | 75,155 |
| Total non-current liabilities | 84,580 | 96,972 |
| Total liabilities | 4,584,941 | 4,539,322 |


| Net assets |  |  |
| :---: | :---: | :---: |
| Shareholders' equity |  |  |
| Share capital | 1,599,538 | 1,599,538 |
| Capital surplus | 1,542,322 | 1,514,964 |
| Retained earnings | 10,900,246 | 11,567,253 |
| Treasury shares | $(510,839)$ | $(504,117)$ |
| Total shareholders' equity | 13,531,266 | 14,177,638 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | $(2,106)$ | 3,709 |
| Foreign currency translation adjustment | 102,142 | 189,855 |
| Total accumulated other comprehensive income | 100,035 | 193,564 |
| Share acquisition rights | 34,447 | 23,745 |
| Non-controlling interests | 168,672 | 146,697 |
| Total net assets | 13,834,422 | 14,541,646 |
| Total liabilities and net assets | 18,419,364 | 19,080,969 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)
Consolidated statements of income (cumulative)

|  | (Thousands of yen) |  |
| :---: | :---: | :---: |
|  | Nine months ended | Nine months ended |
|  | December 31, 2021 | December 31, 2022 |
| Net sales | 9,597,137 | 12,284,199 |
| Cost of sales | 1,168,511 | 1,823,824 |
| Gross profit | 8,428,626 | 10,460,374 |
| Selling, general and administrative expenses | 7,106,944 | 8,143,705 |
| Operating profit | 1,321,682 | 2,316,668 |
| Non-operating income |  |  |
| Interest income | 12,948 | 11,906 |
| Foreign exchange gains | 27,034 | 76,619 |
| Subsidy income | 2,361 | - |
| Other | 5,971 | 22,098 |
| Total non-operating income | 48,316 | 110,624 |
| Non-operating expenses |  |  |
| Interest expenses | 4,961 | 5,734 |
| Loss on investments in investment partnerships | 2,191 | 5,464 |
| Commission expenses | 17,749 | 34,084 |
| Other | 8,182 | 15,244 |
| Total non-operating expenses | 33,085 | 60,529 |
| Ordinary profit | 1,336,912 | 2,366,763 |
| Profit before income taxes | 1,336,912 | 2,366,763 |
| Income taxes - current | 214,795 | 592,277 |
| Income taxes - deferred | 203,026 | 137,689 |
| Total income taxes | 417,822 | 729,966 |
| Profit | 919,090 | 1,636,796 |
| Profit attributable to non-controlling interests | 20,027 | 1,053 |
| Profit attributable to owners of parent | 899,062 | 1,635,742 |

## Consolidated statements of comprehensive income (cumulative)

|  | Nine months ended December 31, 2021 | Nine months ended December 31, 2022 |
| :---: | :---: | :---: |
| Profit | 919,090 | 1,636,796 |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | $(10,149)$ | 5,861 |
| Foreign currency translation adjustment | 25,051 | 89,099 |
| Total other comprehensive income | 14,901 | 94,961 |
| Comprehensive income | 933,991 | 1,731,757 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of parent | 916,307 | 1,729,271 |
| Comprehensive income attributable to non-controlling interests | 17,684 | 2,486 |

Consolidated statements of cash flows

|  | Nine months ended December 31, 2021 | Nine months ended December 31, 2022 |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Profit before income taxes | 1,336,912 | 2,366,763 |
| Depreciation | 105,348 | 119,167 |
| Amortization of goodwill | 85 | 85 |
| Increase (decrease) in provision for bonuses | $(130,540)$ | 102,865 |
| Interest and dividend income | $(12,948)$ | $(11,906)$ |
| Interest expenses | 4,961 | 5,734 |
| Foreign exchange losses (gains) | $(27,034)$ | $(76,619)$ |
| Loss (gain) on investments in investment partnerships | 2,191 | 5,464 |
| Decrease (increase) in investment securities for sale | $(2,220,926)$ | $(2,151,302)$ |
| Decrease (increase) in trade receivables | 181,460 | 370,485 |
| Increase (decrease) in allowance for doubtful accounts | - | 3,525 |
| Decrease (increase) in inventories | $(2,296)$ | $(3,128)$ |
| Increase (decrease) in trade payables | $(32,166)$ | $(17,094)$ |
| Decrease (increase) in other assets | 68,702 | 22,867 |
| Increase (decrease) in other liabilities | $(297,069)$ | $(200,250)$ |
| Subtotal | $(1,023,319)$ | 536,659 |
| Interest and dividends received | 9,961 | 8,189 |
| Interest paid | $(5,779)$ | $(7,442)$ |
| Income taxes paid | $(386,158)$ | $(1,024,521)$ |
| Net cash provided by (used in) operating activities | $(1,405,295)$ | $(487,114)$ |
| Cash flows from investing activities |  |  |
| Purchase of property, plant and equipment | $(44,568)$ | $(143,369)$ |
| Purchase of intangible assets | (92) | $(6,615)$ |
| Purchase of investment securities | $(22,977)$ | $(9,174)$ |
| toushiyuukasyoukennkaranobunnpai | 275 | 83 |
| Long-term loan advances | - | $(50,426)$ |
| Payments of leasehold and guarantee deposits | $(6,322)$ | $(1,909)$ |
| Proceeds from refund of leasehold and guarantee deposits | 51,365 | 3,721 |
| Other, net | - | 310 |
| Net cash provided by (used in) investing activities | $(22,320)$ | $(207,379)$ |
| Cash flows from financing activities |  |  |
| Increase (decrease) in short-term borrowings | - | 501,000 |
| Proceeds from received an investment to non-controlling shareholders | 22,791 | 22,369 |
| the amount of payment of the dividend to non-controlling shareholders | $(23,881)$ | $(4,047)$ |
| Dividends paid | $(760,268)$ | $(970,438)$ |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | - | $(59,138)$ |
| Other, net | $(12,571)$ | $(12,623)$ |
| Net cash provided by (used in) financing activities | $(773,930)$ | $(522,879)$ |
| Effect of exchange rate change on cash and cash equivalents | 26,654 | 96,538 |
| Net increase (decrease) in cash and cash equivalents | $(2,174,891)$ | $(1,120,835)$ |
| Cash and cash equivalents at beginning of period | 10,195,034 | 9,662,826 |
| Cash and cash equivalents at end of period | 8,020,142 | 8,541,990 |

