This flash report is unaudited and the translation of the Japanese language version.

Flash Report for the 3rd Quarter of Fiscal Year Ending May 31, 2023 [under Japanese GAAP] (Non-consolidated) March 22, 2023



Company Name Oracle Corporation Japan Listed Stock Exchange: TSE Standard

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Quarterly Report Filing Date (as planned): April 10, 2023

Schedule for dividends payment: -

Preparation of supplementary materials on quarterly financial results: Yes

Holding of quarterly financial results conference: Yes (for analysts and institutional investors)

(Amount of less than ¥1 million are rounded down)

1. Financial results for this term (from June 1, 2022 to February 28, 2023)

(1) Operating result

(% of change from previous year)

| | Revenue | | Operating Income | | Ordinary Income | | Net Income | |
|-----------------------|-------------|-----|------------------|-----|-----------------|-----|-------------|-----|
| | Million Yen | % | Million Yen | % | Million Yen | % | Million Yen | % |
| 3rd Quarter, May 2023 | 163,226 | 6.3 | 52,610 | 2.0 | 52,815 | 2.3 | 36,624 | 2.3 |
| 3rd Quarter, May 2022 | 153,506 | 2.5 | 51,557 | 3.7 | 51,649 | 3.9 | 35,793 | 4.0 |

| | Net income | per share | Net income per share (diluted) | | |
|-----------------------|------------|-----------|--------------------------------|-----|--|
| | Yen | Sen | Yen | Sen | |
| 3rd Quarter, May 2023 | 285 | 80 | 285 | 75 | |
| 3rd Quarter, May 2022 | 279 | 44 | 279 | 34 | |

(2) Financial Position

| | Total Assets | Net Assets | Ratio of shareholders' equity | |
|-----------------------|--------------|-------------|-------------------------------|--|
| | Million Yen | Million Yen | % | |
| 3rd Quarter, May 2023 | 232,530 | 140,439 | 60.4 | |
| FY ended May 2022 | 236,868 | 125,355 | 52.9 | |

Shareholders' equity 3rd Quarter, May 2023: 140,351 Million Yen (May 2022: 125,243 Million Yen)

2. Dividends

| | Dividend per share | | | | | | | | | |
|-------------------------------|----------------------|-----|---------------------|------|---------------------|------|----------|-----|-------|-----|
| | 1 st Quar | ter | 2 nd Qua | rter | 3 rd Qua | rter | Fiscal Y | ear | Total | |
| | end | | end | | end | | End | | Total | |
| | Yen | Sen | Yen | Sen | Yen | Sen | Yen | Sen | Yen | Sen |
| FY ended May 2022 | ı | | 0 | 00 | ı | | 160 | 00 | 160 | 00 |
| FY ending May 2023 | 1 | | 0 | 00 | 1 | | | | | |
| FY ending May 2023 (Forecast) | | | | | | | - | | - | _ |

(Note1) Revision of outlook for dividends in this quarter: No

(Note2) Year-end dividend for this fiscal year has yet to be determined.

3. Forecast for the May 2023 term (from June 1, 2022 to May 31, 2023)

(% of change from previous year)

| (70 of change from previous | | | | |
|-----------------------------|---------|---------------|--|--|
| | Revenue | Net income | | |
| | Revenue | per share | | |
| | % | Yen | | |
| Entire term | 1.0~4.0 | 400.00~410.00 | | |

(Note1) Revision of forecast for May 2023 term in this quarter: No

(Note2) Company uses ranges of values for the forecast. Please refer to 1. Qualitative Information on Results in the Quarter under Review, (3) Qualitative Information on Forecasts, on page 5.

(Note3) Estimation of effective tax rate is 30.8%

4. Other information

- (1) Adoption of specified accounting methods for the preparation of quarterly non-consolidated financial statements: Yes
- (2) Changes in accounting policies, procedures, presentation rules, etc
 - (i) Changes in accounting policies due to revision of accounting standards: None
 - (ii) Changes in accounting policies due to reasons other than (i): None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatements: None

| (3) | The number | of shares | outstanding (| (common stock) |
|-----|------------|-----------|---------------|----------------|
| (-/ | | | | () |

| (i) The number | er of shares outstanding | 3rd Quarter, May 2023 | 128,271,171 | shares |
|-------------------------------------|------------------------------------|-----------------------|-------------|--------|
| (inclusive | of treasury stock) | FY ended May 2022 | 128,256,471 | shares |
| (ii) The number of tracerous steels | or of transumy stock | 3rd Quarter, May 2023 | 287,926 | shares |
| (ii) The number of treasury stock | | FY ended May 2022 | 118,544 | shares |
| (iii) The numb | per of average shares outstanding | 3rd Quarter, May 2023 | 128,147,886 | shares |
| (cumulative | e, non-consolidated, year to date) | 3rd Quarter, May 2022 | 128,089,045 | shares |

(Note) The Company's stock held by Board Incentive Plan Trust and Employee Stock Ownership Plan Trust is included in the number of treasury stock.

The treasury shares which remain in the BIP trust and the ESOP trust are included in the treasury stock to be deducted in the calculation of the number of average shares outstanding during the term.

Caution1:

These quarterly financial statements are outside the scope of quarterly review procedures.

Caution2:

Above forecast is based on the information available at a time of issuance of this report, and the actual result may change by various reasons. Please refer to Qualitative information on Forecasts, on page 5.

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1. Qualitative Information on Results in the Quarter under Review

(1) Qualitative Information on Business Outcomes

Overview

During the third quarter under review (from June 1, 2022 to February 28, 2023, hereinafter "this quarter"), the Japanese information services industry in which the Company operates were gradually recovering in migrating to the Cloud and IT investment aimed at corporate growth and boosting competitiveness, including investing in new technologies exemplified by Autonomous, AI, Machine learning or Deep leaning technology, improving efficiency through the use of variable digital data, building the IT environment to realize sustainable management and strengthening contact points with end users.

In this business environment, the Company is expanding our Cloud business for realizing Customers' innovation, for their business transformation, and for supporting their firm growth.

As the COVID-19 virus (Coronavirus) was showing up in early 2020, the Company recognizes that one of its most important business missions is to protect safety and health of its employees' and customers' and to continue its business stably. The Company has shifted promptly to remote working style and pressed ahead with efforts to ensure efficient risk management and to strengthen our sales capabilities continuously. The Company re-opened its offices in phases which could realize a higher level of autonomy and hybrid working style.

As a result of these measures, the Company posted 163,226 million yen (up 6.3 % year on year) in revenue, 52,610 million yen (rising 2.0 %) in operating income, 52,815 million yen (gaining 2.3 %) in ordinary income and 36,624 million yen (increasing 2.3 %) in net income. For revenue and each profit category indicated attained hit record high as this third quarter.

Go to Market Strategy

Mission Statement

The Company is aiming for further business growth by supporting our customer's cloud migration of their core systems and active data utilization. Its mission is to help people see data in new ways, discover insights, unlock endless possibilities.

We have confidence that continuing to evolve ourselves and navigating the evolution of our customers will be a step toward guiding the world in the right direction, and ultimately will contribute to society and humankind.

Our Strength

The Company is aiming for further business growth by supporting our customers' cloud migration of their core systems and active data utilization with deepen customer-trust, which is based on "Be a TRUSTED TECHNOLOGY ADVISOR". We have practiced DX (Digital Transformation) with our Cloud Journey to the Cloud by own technology which brought business success to ourselves. By accelerating to deploy and implement our technology to the customers, we support their Cloud Journey to Data-driven DX.

The Company has the comprehensive product portfolio which consists of platform, applications, hardware which can be deployed on cloud environment and on-premise environment. Especially our software license products have been widely adopted in the field of mission critical systems, which have demanded high security, availability and high performance for many years. The Oracle Cloud, which the Company has focused on as a pillar of its new business, has been developed based on the same system architecture and technologies as these software licenses, and the Company enjoys a strength in enabling coordination and bidirectional migration between on-premises systems built with the software licenses products and the Oracle Cloud.

Key Initiatives

The Company is further accelerate to provide its Cloud services, which maximize the value of information by data-driven approaching and supporting services for customers to utilize our Cloud Services that we have been focusing on. License team and Cloud one proceed the deals and projects by cooperating with each other, hereby the Company drives its customers' Cloud Transformation. Furthermore, we reinforce our industry model by collaborating cross-functionally, which contribute customers' business with deploying optimal Oracle Solutions in each industry.

The five measures which make "To Accelerate Cloud Transformation"

- 1) Mission Critical Systems Modernization
 - To support the transformation of cost structure, the minimization of business continuity risk, and the balance of the ability to adjust and respond to change.
- 2) End-to-End Business Process Digitalization
 - To support the reduction of back office load and the concentration of management resources on high-value-added businesses.
- 3) Resilient Social Infrastructure Realization
 - To support the realization of a robust and secure social infrastructure which is required for Economic Security.
- 4) Business and Social Sustainability Acceleration
 - To support the enhancement of corporate value in the mid-term and the realization of a Sustainable economy by power of IT.
- 5) Co-Innovation Partner Eco-system Enhancement
 - To promote our key initiatives by leveraging a mutual strength of us and our stakeholders.

(Glossary)

- Cloud service: Providing software and hardware resources which are used for IT system infrastructure at companies and other organizations as services under agreements for certain periods through the networks such as Internets.
- > On-premises: A form of IT system developed and operated as the company's possession.

Business status in the 3rd Quarter of the fiscal year (from December 1, 2022 to February 28, 2023)

[Cloud & Licenses]

In the Cloud license and on-premise license, the Company has developed its strength of products and services to its Customers under our strategy stated above.

Regarding our License business, the market is showing a recovery trend in IT investment which is not only for cost reduction but developing and growing their business.

In terms of Partner business side, we are expanding our cooperative ties of alliance and keep on expansion our Cloud partnership, while creating new demands on SME market segment.

Concerning the Cloud services, we delivered some achieve results for Cloud Migration (from Onpremise to Cloud services) which are mainly "Oracle Fusion Cloud ERP" to our install-based customers, and also it has been deployed to the new customers in variable industries for accelerating Cloud shifting.

Regarding "Oracle Cloud Infrastructure (OCI)", there is a lot of demands from customers putting a weight on performance, security and cost effectiveness that has led to the usage of our Tokyo and Osaka region data center are successfully increasing continuously with expansion its Cloud datacenter. We have been authorized ISMAP (Information system Security Management and Assessment Program) for Government Cloud supplier with OCI, PaaS and Oracle Exadata Cloud@Customer. Furthermore, our OCI is selected as Cloud service for government cloud development at the Digital Agency in FY2023 (until the end of March, 2023), and prospective benefits amid a push for the Central and Local governments' digitalization include an acceleration and increase in investment, larger projects, and further stimulation of demand over the mid-long term.

NetSuite for SME market remained brisk performance in adding new customers who adopted Cloud ERP.

Also we have been keeping the high renewal rate of license support contracts and the attach rate for the on-premise license.

[Hardware Systems]

In Hardware Systems segment, the Company released "Oracle Exadata Database Machine X9M" (upgraded version of X8M) combines Intel® OptaneTM DC persistent memory in September 2021. The inquiry for this machine is strong and the impact on shipments has gradually eased because of shortage of the semiconductor chip worldwide, however we are continuously examining our business status. Exadata X9M removes storage bottlenecks and dramatically increase performance for the most demanding workloads such as Online Transaction Processing (OLTP), analytics, IoT, fraud detection, and high frequency trading.

[Services]

In Services segment, the number of composite projects from Consulting Services taking advantage of the Company's comprehensive product and service portfolio has increased steadily. They include projects for platform transition from the on-premise environment to the IaaS and PaaS environment and those for linkage with SaaS solutions such as the ERP cloud.

Revenue breakdown by business segments (Year to Date)

| Tro to the contract that of constitues so | · · · · · · · · · · · · · · · · · · · | | | | | | |
|---|---------------------------------------|-------|-------------|-------|------|-------------|-------|
| | FY2022 | | FY2023 | | | May 2022 | |
| | 3rd Quarter | | 3rd Quarter | | | | |
| Item | Amount | Comp. | Amount | Comp. | YoY | Amount | Comp. |
| | Million Yen | % | Million Yen | % | % | Million Yen | % |
| Cloud license & on-premise license | 27,889 | 18.2 | 30,939 | 19.0 | 10.9 | 44,975 | 20.9 |
| Cloud services & license support | 99,049 | 64.5 | 105,100 | 64.4 | 6.1 | 132,636 | 61.8 |
| Cloud & License | 126,938 | 82.7 | 136,040 | 83.3 | 7.2 | 177,612 | 82.7 |
| Hardware systems | 10,622 | 6.9 | 11,274 | 6.9 | 6.1 | 15,429 | 7.2 |
| Services | 15,945 | 10.4 | 15,911 | 9.7 | -0.2 | 21,649 | 10.1 |
| Total | 153,506 | 100.0 | 163,226 | 100.0 | 6.3 | 214,691 | 100.0 |

^{*}Amount is rounded down. Composition ratio and year-to-year comparison (% of change YoY) are rounded off.

(2) Qualitative Information on Financial Situation

Current assets at the end of the third quarter of the current fiscal year were 81,273 million yen (decreasing 3,526 million yen from the previous fiscal year end). Noncurrent assets of the Company at the end of the term stood at 151,256 million yen (decreasing 812 million yen from the previous fiscal year end).

Liabilities were 92,090 million yen (decreasing 19,422 million yen from the previous fiscal year end). Net assets totaled 140,439 million yen (increasing 15,084 million yen from the previous fiscal year end).

As a result, the ratio of shareholders' equity was 60.4 % (up 7.5 percentage points from the previous fiscal year end).

(3) Qualitative Information on Forecasts

There is no change to the forecast announced on June 24, 2022.

2. Quarterly Financial Statements and Main Notes

(1) Quarterly Balance Sheet

| (I | Jnit | : | Million | ven) |
|----|------|---|---------|------|
| | | | | |

| <u>†</u> | T | (Unit : Million yen) |
|---|--|--|
| Description | Previous term end (as of May 31, 2022) | Current term end (as of February 28, 2023) |
| Assets | | |
| Current assets | | |
| Cash and deposits | 60,142 | 62,322 |
| Accounts receivable-trade | 20,784 | 12,956 |
| Other | 3,892 | 6,015 |
| Allowance for doubtful accounts | -20 | -20 |
| Total current assets | 84,800 | 81,273 |
| Noncurrent assets | 04,000 | 01,273 |
| Property, plant and equipment | | |
| Buildings, net | 8,628 | 8,036 |
| Land | 26,057 | 26,057 |
| Other, net | 1,111 | 1,077 |
| | | 35,171 |
| Total property, plant and equipment | 35,796 | · |
| Intangible assets | 1 | 0 |
| Investments and other assets | | |
| Long-term loans receivable from subsidiaries and associates | 110,000 | 110,000 |
| Other | 6,270 | 6,083 |
| Total investments and other assets | 116,270 | 116,083 |
| Total noncurrent assets | 152,068 | 151,256 |
| Total assets | 236,868 | 232,530 |
| Liabilities | , | , |
| Current liabilities | | |
| Accounts payable-trade | 8,918 | 9,267 |
| Accounts payable-other | 4,672 | 3,850 |
| Income taxes payable | 12,313 | 5,186 |
| Contract liabilities | 80,047 | 68,810 |
| Provision for bonuses | 1,953 | 1,525 |
| Other Provision | 814 | 573 |
| Other | 2,792 | 2,875 |
| Total current liabilities | 111,512 | 92,089 |
| Noncurrent liabilities | , | , |
| Other | 0 | 0 |
| Total noncurrent liabilities | 0 | 0 |
| Total liabilities | 111,513 | 92,090 |
| Net assets | | , |
| Shareholders' equity | | |
| Capital stock | 25,067 | 25,103 |
| Capital surplus | 8,418 | 8,454 |
| Retained earnings | 93,156 | 109,262 |
| Treasury stock | -1,399 | -2,468 |
| Total shareholders' equity | 125,243 | 140,351 |
| Subscription rights to shares | 111 | 88 |
| Total net assets | 125,355 | 140,439 |
| | | |
| Total liabilities and net assets | 236,868 | 232,530 |

(2) Quarterly Statement of Income Cumulative Third Quarter

(Unit : Million yen)

| | | (Onit : Willion yell) |
|---|--|---|
| Description | Previous term (From June 1, 2021 to February 28, 2022) | Current term (From June 1, 2022 to February 28, 2023) |
| Net sales | 153,506 | 163,226 |
| Cost of sales | 78,552 | 85,756 |
| Gross Profit | 74,954 | 77,470 |
| Selling, general and administrative expenses | 23,397 | 24,859 |
| Operating income | 51,557 | 52,610 |
| Non-operating income | | |
| Interest income | 11 | 72 |
| Foreign exchange gains | 77 | 88 |
| Others | 16 | 51 |
| Total Non-Operating Income | 105 | 212 |
| Non-Operating expenses | | |
| Others | 12 | 7 |
| Total Non-Operating expenses | 12 | 7 |
| Ordinary Income | 51,649 | 52,815 |
| Extraordinary Income | | |
| Gain on reversal of subscription rights to shares | 5 | 14 |
| Total Extraordinary Income | 5 | 14 |
| Income before income taxes | 51,654 | 52,830 |
| Income taxes | 15,861 | 16,205 |
| Net Income | 35,793 | 36,624 |

(3) Notes to Quarterly Financial Statements (Notes to Going Concern): Not Applicable

(Notes to significant changes in the stockholders' equity): Not Applicable

(Adoption of specified accounting methods for the preparation of quarterly non-consolidated Financial statements)

The Company has adopted a method in which tax expenses are calculated by multiplying quarterly net income before tax by effective tax rates estimated in a reasonable way, after applying tax effect accounting to net income before tax for the fiscal year under review. Income taxes-deferred is stated including corporate tax.

(Additional Information)

(Accounting estimates for the impact of the spread of the new COVID-19 infection)

There has been no significant change in the assumptions and accounting estimates regarding the impact of the COVID-19 infection described in (Additional Information) of the Annual Securities Report for the previous fiscal year.

(Segment Information, etc.)

[Segment Information]

I. Previous third quarter under review (from June 1, 2021 to February 28, 2022)

Segment sales and operating income (loss) by reportable segment

(Unit: Million Yen)

| | R | eportable ope | rating segmen | | Amount on Statement | |
|------------------------------------|-------------------|---------------------|---------------|---------|------------------------|-----------------------|
| | Cloud and license | Hardware Systems | Services | Total | Adjustment (Note) 1 | of Income (Note) 2 |
| Sales | | | | | | |
| External customers | 126,938 | 10,622 | 15,945 | 153,506 | - | 153,506 |
| Intersegment net sales or transfer | - | - | - | - | - | - |
| Total | 126,938 | 10,622 | 15,945 | 153,506 | - | 153,506 |
| Operating income (loss) | 51,165 | 472 | 3,483 | 55,121 | -3,564 | 51,557 |

(Notes):

- 1. Segment profit adjustment of minus 3,564 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.
- 2. Segment profits are adjusted in comparison with operating income in the statement of income.

II. Current third quarter under review (from June 1, 2022 to February 28, 2023)

Segment sales and operating income (loss) by reportable segment

(Unit: Million Yen)

| | R | eportable ope | | Amount on Statement | | |
|------------------------------------|-------------------|---------------------|----------|---------------------|------------------------|-----------------------|
| | Cloud and license | Hardware Systems | Services | Total | Adjustment (Note) 1 | of Income (Note) 2 |
| Sales | | | | | | |
| External customers | 136,040 | 11,274 | 15,911 | 163,226 | - | 163,226 |
| Intersegment net sales or transfer | - | - | - | - | 1 | - |
| Total | 136,040 | 11,274 | 15,911 | 163,226 | - | 163,226 |
| Operating income (loss) | 52,473 | 431 | 3,307 | 56,212 | -3,601 | 52,610 |

(Notes)

- 1. Segment profit adjustment of minus 3,601 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.
- 2. Segment profits are adjusted in comparison with operating income in the statement of income.