Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

April 28, 2023

[Summary] Consolidated Financial Results for the Year Ended March 31, 2023 [Japanese GAAP]

Company name:	TOENEC CORPORATION					
Stock exchange listing:	Tokyo, Nagoya					
Code number:	1946					
URL:	https://www.toenec.co.jp/english/					
Representative:	Yuzo Fujita, President and Director Chief Executiv	ve Officer				
Contact:	Toshihiko Ogura, Executive Officer General Mana	ger Finance & Accounting Division				
Phone:	+81-52-219-1916					
Scheduled date of Annual	General Meeting of Shareholders:	June 28, 2023				
Scheduled date of comme	encing dividend payments:	June 29, 2023				
Scheduled date of filing a	June 29, 2023					
Availability of supplement	No					
Schedule of annual finance	eial results briefing session:	No				

(Amounts of less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2023 (April 1, 2022 to March 31, 2023)

(1) Consolidated operating results

(% indicates changes from the previous corresponding period.)

	Net sales	5	Operating p	rofit	ofit Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2023	232,053	5.7	10,287	(26.9)	8,983	(32.9)	(5,548)	_
March 31, 2022	219,617	1.8	14,072	(9.3)	13,394	(2.4)	8,283	(6.2)

(Note) Comprehensive income: Fiscal year ended March 31, 2023: Fiscal year ended March 31, 2022: ¥(6,897) million [-%] ¥9,130 million [(27.8)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2023	(296.83)	-	(4.6)	3.0	4.4
March 31, 2022	443.23	-	6.7	4.4	6.4

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2023: Fiscal year ended March 31, 2022:

¥75 million ¥747 million

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2023	300,172	117,193	39.0	6,267.16
March 31, 2022	301,599	126,596	42.0	6,772.38

(Reference) Equity:

As of March 31, 2023: As of March 31, 2022: ¥117,159 million ¥126,570 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2023	12,640	(2,119)	(8,358)	30,601
March 31, 2022	5,943	2,969	(27,522)	28,424

2. Dividends

		Aı	nnual dividen			Payout	Dividends	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	Total dividends	ratio (consolidated)	to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2022	_	45.00	-	90.00	135.00	2,523	30.5	2.0
Fiscal year ended March 31, 2023	_	45.00	-	50.00	95.00	1,775	_	1.5
Fiscal year ending March 31, 2024 (Forecast)	_	60.00	_	70.00	130.00		30.4	

3. Consolidated financial results forecast for the fiscal year ending March 31, 2024 (April 1, 2023 to March 31, 2024)

(% indicates changes from the previous corresponding period.)

	Net sale	es	Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen	
Six months ending September 30, 2023	120,000	11.5	6,800	42.6	6,400	55.3	4,400	_	235.37	
Full year	245,000	5.6	13,000	26.4	12,000	33.6	8,000	—	427.94	

* Notes:

 Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: No
 - 2) Changes in accounting policies other than 1) above: No
 - 3) Changes in accounting estimates: No
 - 4) Retrospective restatement: No
- (3) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2023	19,329,990 shares
March 31, 2022	19,329,990 shares

2) Total number of treasury shares at the end of the period:

[March 31, 2023	635,825 shares
	March 31, 2022	640,758 shares

3) Average number of shares during the period:

Fiscal year ended March 31, 2023	18,692,720 shares
Fiscal year ended March 31, 2022	18,689,603 shares

(Reference) Summary of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2023 (April 1, 2022 to March 31, 2023)

	1 8		1		<u> </u>	*	*	
	Net sales	5	Operating profit		Ordinary profit		Net income	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2023	207,618	5.0	8,373	(31.4)	7,412	(32.9)	(6,502)	-
March 31, 2022	197,749	0.7	12,202	(8.6)	11,053	(9.7)	6,724	(7.8)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2023	(347.86)	-
March 31, 2022	359.80	-

(2) Non-consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2023	268,781	95,637	35.6	5,115.88
March 31, 2022	274,375	104,789	38.2	5,606.94

(Reference) Equity

March 31, 2024)

As of March 31, 2023: As of March 31, 2022: ¥95,637 million ¥104,789 million

2. Non-consolidated financial results forecast for the fiscal year ending March 31, 2024 (April 1, 2023 to

(% indicates changes from the previous corresponding period.)

(% indicates changes from the previous corresponding period.)

	Net sale	es	Operating	profit	Ordinary p	orofit	Net inco	me	Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending September 30, 2023	108,000	11.7	6,200	53.8	5,800	52.6	4,000	-	213.97
Full year	220,000	6.0	11,500	37.3	10,500	41.7	7,000	—	374.45

- * Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.
- * Proper use of earnings forecasts, and other special matters

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

(1) Non-consolidated operating results

Consolidated Financial Statements Consolidated Balance Sheets

	As of March 31, 2022	As of March 31, 2023	
Assets			
Current assets			
Cash and deposits	29,015	30,101	
Deposits paid	1,500	1,700	
Notes receivable, accounts receivable from	69,521	79,887	
completed construction contracts and other	09,521	19,007	
Costs on construction contracts in progress	6,577	6,787	
Raw materials and supplies	3,177	3,505	
Merchandise	111	117	
Other	3,458	3,673	
Allowance for doubtful accounts	(90)	(138)	
Total current assets	113,270	125,633	
Non-current assets			
Property, plant and equipment			
Buildings and structures	58,341	58,171	
Machinery, vehicles, tools, furniture and fixtures	113,655	116,256	
Land	31,633	31,897	
Construction in progress	9,634	401	
Accumulated depreciation	(67,373)	(74,796)	
Total property, plant and equipment	145,891	131,931	
Intangible assets			
Goodwill	1,253	940	
Other	2,793	3,121	
Total intangible assets	4,047	4,061	
Investments and other assets			
Investment securities	28,877	28,405	
Deferred tax assets	4,868	6,871	
Other	6,511	6,662	
Allowance for doubtful accounts	(1,869)	(3,393)	
Total investments and other assets	38,389	38,546	
Total non-current assets	188,328	174,538	
Total assets	301,599	300,172	

LiabilitiesCurrent liabilitiesNotes payable, accounts payable for construction contracts and other39,53145,485Short-term borrowings4,1829,082Lease liabilities7,4707,710Accrued expenses7,3517,100Income taxes payable1,8521,111Advances received on construction contracts in progress2,5333,719Provision for loss on construction contracts247292Provision for loss on construction contracts-967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities54,6349,483Lease liabilities55,46349,483Lease liabilities3,8014,686Other506495Total non-current liabilities110,298105,041Total liabilities110,298105,041Total liabilities110,298105,041Total liabilities10,5,38197,310Total liabilities10,5,38197,310Total liabilities10,5,38197,310Total surplus6,8406,848Retained earnings10,5,38197,310Tratal surplus6,8406,848Retained earnings10,5,38197,310Tratal shareholders' equity118,354110,302Accumulated other comprehensive income116,373110,302Accumulated other comprehensive income32,2166,857Non-controlling interests		As of March 31, 2022	As of March 31, 2023
Notes payable, accounts payable for construction contracts and other39,53145,485Short-term borrowings4,1829,082Lease liabilities7,4707,710Accrued expenses7,3517,100Income taxes payable1,8521,111Advances received on construction contracts in progress2,5333,719Provision for loss on construction contracts247292Provision for loss on cancellation of leases-967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities55,46349,483Lease liabilities55,46349,483Retirement benefit liability18,66219,594Asset retirement beligations3,8014,686Other506495Total non-current liabilities110,298105,041Total liabilities175,002182,978Net assets105,38197,310Share capital7,6807,680Capital surplus6,8406,848Retained earnings105,38197,310Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total net assets2634Foreign currency translation adjustment	Liabilities		
contracts and other 39,531 43,485 Short-term borrowings 4,182 9,082 Lease Habilities 7,470 7,110 Accrued expenses 7,351 7,100 Income taxes payable 1,852 1,111 Advances received on construction contracts in progress 2,533 3,719 Provision for loss on construction contracts 247 292 Provision for loss on cancellation of leases - 967 Other 1,536 2,467 Total current liabilities 64,704 77,937 Non-current liabilities 8,400 8,400 Long-term borrowings 23,463 22,381 Lease liabilities 55,463 49,483 Retirement benefit liability 18,662 19,594 Asset retirement obligations 3,801 4,686 Other 506 495 Total non-current liabilities 110,298 105,041 Total non-current liabilities 105,381 97,310 Share capital 7,680 7,680 <tr< td=""><td>Current liabilities</td><td></td><td></td></tr<>	Current liabilities		
Short-term borrowings 4,182 9,082 Lease liabilities 7,470 7,110 Accrued expenses 7,351 7,100 Income taxes payable 1,852 1,111 Advances received on construction contracts in progress 2,533 3,719 Provision for loss on construction contracts 247 292 Provision for loss on cancellation of leases - 967 Other 1,536 2,467 Total current liabilities 64,704 77,937 Non-current liabilities 64,704 77,937 Non-current liabilities 55,463 49,483 Retirement benefit liability 18,662 19,594 Asset retirement bofigations 3,801 4,686 Other 506 495 Total non-current liabilities 110,298 105,041 Total hon-current liabilities 105,381 97,310 Tease tasets 5 5 5,663 495 Total hon-current liabilities 110,298 105,041 Total hon-current liabilities	Notes payable, accounts payable for construction	30 531	15 185
Lease liabilities7,4707,710Accrued expenses7,3517,100Income taxes payable1,8521,111Advances received on construction contracts in progress2,5333,719Provision for loss on construction contracts247292Provision for loss on cancellation of leases-967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities64,70477,937Non-current liabilities55,46349,483Retirement benefit liability18,66219,594Asser teriterment obligations3,8014,686Other506495Total non-current liabilities110,298105,041Total iabilities175,002182,978Net assetsShare capital7,6807,680Capital surplus6,8406,8486,848Retained carnings105,38197,310Treasury shares(1,548)(1,537)Total abareholders' equity118,354110,302Accumulated other comprehensive income20388Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets2634	contracts and other	59,551	45,465
Accrued expenses 7,351 7,100 Income taxes payable 1,852 1,111 Advances received on construction contracts in progress 2,533 3,719 Provision for loss on construction contracts 247 292 Provision for loss on cancellation of leases - 967 Other 1,536 2,467 Total current liabilities 64,704 77,937 Non-current liabilities 8,400 8,400 Bonds payable 8,400 8,400 Long-term borrowings 23,463 22,381 Lease liabilities 55,663 49,483 Retirement benefit liability 18,662 19,594 Asset retirement obligations 3,801 4,686 Other 506 495 Total non-current liabilities 175,002 182,978 Not assets 175,002 182,978 Share capital 7,680 7,680 Capital surplus 6,840 6,848 Retained earnings 105,381 97,310 Treasury share	Short-term borrowings	4,182	9,082
Income taxes payable1,8521,111Advances received on construction contracts in progress2,5333,719Provision for loss on construction contracts247292Provision for loss on cancellation of leases–967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities8,4008,400Bonds payable8,4008,400Long-term borrowings23,46322,381Lease liabilities55,46349,483Retirement benefit liability18,66219,594Asset retirement obligations3,8014,686Other506495Total non-current liabilities110,298105,041Total inon-current liabilities175,002182,978Net assets56,8406,848Retained earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income3,20(1,079)Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total and currulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets320(1,079)	Lease liabilities	7,470	7,710
Advances received on construction contracts in progress2,5333,719Provision for loss on construction contracts247292Provision for loss on cancellation of leases–967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities8,4008,400Long-term borrowings23,46322,381Lease liabilities55,46349,483Retirement benefit liability18,66219,594Asset retirement obligations3,8014,686Other506495Total non-current liabilities110,298105,041Total non-current liabilities110,298105,041Shareholders' equity5,8406,8406,848Retained earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Reneasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193	Accrued expenses	7,351	7,100
progress2.5535,/19Provision for loss on construction contracts247292Provision for loss on cancellation of leases-967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities3,46322,381Lease liabilities55,46349,483Retirement benefit liabilities55,46349,483Retirement benefit liabilities3,8014,686Other506495Total non-current liabilities110,298105,041Total linon-current liabilities110,298105,041Total liabilities175,002182,978Net assets55,8406,848Retained earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193		1,852	1,111
Provision for loss on construction contracts247292Provision for loss on cancellation of leases–967Other1,5362,467Total current liabilities64,70477,937Non-current liabilities8,4008,400Bonds payable8,4008,400Lease liabilities55,46349,483Retirement benefit liability18,66219,594Asset retirement obligations3,8014,686Other506495Total non-current liabilities110,298105,041Total inon-current liabilities110,298105,041Total inon-current liabilities110,298105,041Total and current liabilities110,298105,041Total anon-current liabilities110,298105,041Total liabilities110,298105,041Share capital7,6807,680Capital surplus6,8406,848Retianed earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets2634 </td <td></td> <td>2,533</td> <td>3,719</td>		2,533	3,719
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Long-term borrowings 23,463 22,381 Lease liabilities 55,463 49,483 Retirement benefit liability 18,662 19,594 Asset retirement obligations 3,801 4,686 Other 506 495 Total non-current liabilities 110,298 105,041 Total non-current liabilities 175,002 182,978 Net assets 105,341 7,680 7,680 Share capital 7,680 7,680 6,848 Retained earnings 105,381 97,310 Treasury shares (1,548) (1,537) Total shareholders' equity 118,354 110,302 Accumulated other comprehensive income 7,689 7,548 Valuation difference on available-for-sale securities 7,689 7,548 Foreign currency translation adjustment 206 388 Remeasurements of defined benefit plans 320 (1,079) Total accumulated other comprehensive income 8,216 6,857 Non-controlling interests 26 34		8.400	8.400
Lease liabilities 55,463 49,483 Retirement benefit liability 18,662 19,594 Asset retirement obligations 3,801 4,686 Other 506 495 Total non-current liabilities 110,298 105,041 Total liabilities 175,002 182,978 Net assets 182,978 182,978 Share capital 7,680 7,680 Capital surplus 6,840 6,848 Retained earnings 105,381 97,310 Treasury shares (1,548) (1,537) Total shareholders' equity 118,354 110,302 Accumulated other comprehensive income 7,689 7,548 Valuation difference on available-for-sale securities 7,689 7,548 Foreign currency translation adjustment 206 388 Remeasurements of defined benefit plans 320 (1,079) Total accumulated other comprehensive income 8,216 6,857 Non-controlling interests 26 34 Total net assets 1126,596 <t< td=""><td></td><td></td><td>,</td></t<>			,
Retirement benefit liability 18,662 19,594 Asset retirement obligations 3,801 4,686 Other 506 495 Total non-current liabilities 110,298 105,041 Total liabilities 175,002 182,978 Net assets 175,002 182,978 Share capital 7,680 7,680 Capital surplus 6,840 6,848 Retained earnings 105,381 97,310 Treasury shares (1,548) (1,537) Total shareholders' equity 118,354 110,302 Accumulated other comprehensive income 7,689 7,548 Valuation difference on available-for-sale securities 7,689 7,548 Foreign currency translation adjustment 206 388 Remeasurements of defined benefit plans 320 (1,079) Total accumulated other comprehensive income 8,216 6,857 Non-controlling interests 26 34 Total net assets 1126,596 117,193		· · · · · · · · · · · · · · · · · · ·	
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Other 506 495 Total non-current liabilities 110,298 105,041 Total liabilities 175,002 182,978 Net assets 175,002 182,978 Shareholders' equity 7,680 7,680 Capital surplus 6,840 6,848 Retained earnings 105,381 97,310 Treasury shares (1,548) (1,537) Total shareholders' equity 118,354 110,302 Accumulated other comprehensive income 7,689 7,548 Foreign currency translation adjustment 206 388 Remeasurements of defined benefit plans 320 (1,079) Total accumulated other comprehensive income 8,216 6,857 Non-controlling interests 26 34 Total net assets 1126,596 117,193	-	· · · · · · · · · · · · · · · · · · ·	,
Total liabilities175,002182,978Net assets182,978Shareholders' equity7,680Share capital7,680Capital surplus6,840Retained earnings105,38197,31017easury sharesTotal shareholders' equity118,354105,38197,310Total shareholders' equity118,354Accumulated other comprehensive income118,354Valuation difference on available-for-sale securities7,689Foreign currency translation adjustment206Remeasurements of defined benefit plans320Total accumulated other comprehensive income8,216Non-controlling interests2634104 net assetsTotal net assets126,596117,193	-	506	495
Total liabilities175,002182,978Net assets182,978Shareholders' equity7,680Share capital7,680Capital surplus6,840Retained earnings105,38197,31017easury sharesTotal shareholders' equity118,354105,38197,310Total shareholders' equity118,354Accumulated other comprehensive income118,354Valuation difference on available-for-sale securities7,689Foreign currency translation adjustment206Remeasurements of defined benefit plans320Total accumulated other comprehensive income8,216Non-controlling interests2634104 net assetsTotal net assets126,596117,193	Total non-current liabilities	110,298	105,041
Net assetsShareholders' equityShare capital7,680Capital surplus6,840Retained earnings105,381Preasury shares(1,548)Total shareholders' equity118,354Accumulated other comprehensive incomeValuation difference on available-for-sale securities7,689Foreign currency translation adjustment206Remeasurements of defined benefit plans320Total accumulated other comprehensive income8,216Non-controlling interests26Non-controlling interests26Total net assets1126,596117,193	Total liabilities		182,978
Shareholders' equityShare capital7,680Capital surplus6,840Retained earnings105,381P7,310Treasury shares(1,548)Total shareholders' equity118,354Accumulated other comprehensive incomeValuation difference on available-for-sale securities7,689Foreign currency translation adjustment206State320Total accumulated other comprehensive income8,216Kemeasurements of defined benefit plans320Total accumulated other comprehensive income8,216Non-controlling interests26Atages34Total net assets126,596117,193320	Net assets		,
Share capital7,6807,680Capital surplus6,8406,848Retained earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,689388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets1126,596117,193			
Capital surplus6,8406,848Retained earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,689388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets1126,596117,193		7,680	7,680
Retained earnings105,38197,310Treasury shares(1,548)(1,537)Total shareholders' equity118,354110,302Accumulated other comprehensive income7,6897,548Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193	-	6,840	6,848
Total shareholders' equity118,354110,302Accumulated other comprehensive incomeValuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets1126,596117,193	· ·	105,381	97,310
Total shareholders' equity118,354110,302Accumulated other comprehensive incomeValuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets1126,596117,193	Treasury shares	(1,548)	(1,537)
Accumulated other comprehensive incomeValuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193		118,354	110,302
Valuation difference on available-for-sale securities7,6897,548Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193		,	· · · ·
Foreign currency translation adjustment206388Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193	*	7,689	7,548
Remeasurements of defined benefit plans320(1,079)Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193	Foreign currency translation adjustment		388
Total accumulated other comprehensive income8,2166,857Non-controlling interests2634Total net assets126,596117,193		320	(1,079)
Non-controlling interests2634Total net assets126,596117,193	-	8,216	6,857
Total net assets 126,596 117,193			· · · · · · · · · · · · · · · · · · ·
		126.596	_
	Total liabilities and net assets	301,599	300,172

Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

For the fiscal year For the fiscal year ended March 31, 2022 ended March 31, 2023 Net sales Net sales of completed construction contracts 203.614 214,981 Sales in other businesses 16,002 17,071 Total net sales 219,617 232,053 Cost of sales Cost of sales of completed construction contracts 173.356 187.403 Cost of sales in other businesses 11,357 12,329 Total cost of sales 184,713 199,732 Gross profit Gross profit on completed construction contracts 30,258 27,578 Gross profit - other business 4,644 4,742 34,903 32,320 Total gross profit 20,831 22.033 Selling, general and administrative expenses 14,072 10,287 Operating profit Non-operating income Interest income 109 51 Dividend income 441 336 Rental income from land and buildings 175 192 Share of profit of entities accounted for using equity 747 75 method 212 Miscellaneous income 172 1,582 932 Total non-operating income Non-operating expenses Interest expenses 2,106 2,131 Commission for syndicated loans 20 104 132 Miscellaneous expenses Total non-operating expenses 2,259 2,236 Ordinary profit 13,394 8,983 Extraordinary income Gain on sale of non-current assets 904 12 Reversal of allowance for doubtful accounts 0 Gain on sale of investment securities 106 905 Total extraordinary income 118 Extraordinary losses Loss on sale and retirement of non-current assets 109 139 10,004 Impairment losses Provision of allowance for doubtful accounts 1,574 1,525 Loss on valuation of investment securities 10 0 Loss on cancellation of leases 610 Provision for loss on cancellation of leases 967 Compensation for damage 510 2,305 Total extraordinary losses 13,148 11,994 (4,046)Profit (loss) before income taxes 3,751 2,824 Income taxes - current Income taxes - deferred (1,330)(44)Total income taxes 3,706 1,493 Profit (loss) 8,288 (5,539)Profit attributable to non-controlling interests 4 8

8,283

(5,548)

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Profit (loss)	8,288	(5,539)
Other comprehensive income		
Valuation difference on available-for-sale securities	491	(147)
Foreign currency translation adjustment	208	105
Remeasurements of defined benefit plans, net of tax	157	(1,357)
Share of other comprehensive income of entities accounted for using equity method	(15)	41
Total other comprehensive income	842	(1,357)
Comprehensive income	9,130	(6,897)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,123	(6,907)
Comprehensive income attributable to non-controlling interests	7	9

Consolidated Statements of Changes in Net Assets

For the fiscal year ended March 31, 2022

					(Million yen)			
		Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	7,680	6,839	99,368	(1,545)	112,343			
Cumulative effects of changes in accounting policies			158		158			
Restated balance	7,680	6,839	99,527	(1,545)	112,502			
Changes during period								
Dividends of surplus			(2,429)		(2,429)			
Profit attributable to owners of parent			8,283		8,283			
Purchase of treasury shares				(2)	(2)			
Disposal of treasury shares		0		0	0			
Net changes in items other than shareholders' equity								
Total changes during period	-	0	5,854	(2)	5,852			
Balance at end of period	7,680	6,840	105,381	(1,548)	118,354			

	l	Accumulated other c	;			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	7,198	1	176	7,376	20	119,740
Cumulative effects of changes in accounting policies						158
Restated balance	7,198	1	176	7,376	20	119,898
Changes during period						
Dividends of surplus						(2,429)
Profit attributable to owners of parent						8,283
Purchase of treasury shares						(2)
Disposal of treasury shares						0
Net changes in items other than shareholders' equity	491	204	143	839	6	845
Total changes during period	491	204	143	839	6	6,697
Balance at end of period	7,689	206	320	8,216	26	126,596

For the fiscal year ended March 31, 2023

					(Million yen)			
		Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	7,680	6,840	105,381	(1,548)	118,354			
Changes during period								
Dividends of surplus			(2,523)		(2,523)			
Loss attributable to owners of parent			(5,548)		(5,548)			
Purchase of treasury shares				(2)	(2)			
Disposal of treasury shares		8		13	21			
Net changes in items other than shareholders' equity								
Total changes during period	-	8	(8,071)	11	(8,052)			
Balance at end of period	7,680	6,848	97,310	(1,537)	110,302			

	l	Accumulated other c	2			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	7,689	206	320	8,216	26	126,596
Changes during period						
Dividends of surplus						(2,523)
Loss attributable to owners of parent						(5,548)
Purchase of treasury shares						(2)
Disposal of treasury shares						21
Net changes in items other than shareholders' equity	(141)	182	(1,399)	(1,358)	8	(1,350)
Total changes during period	(141)	182	(1,399)	(1,358)	8	(9,402)
Balance at end of period	7,548	388	(1,079)	6,857	34	117,193

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	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Cash flows from operating activities		
Profit (loss) before income taxes	11,994	(4,046)
Depreciation	8,970	9,887
Impairment losses	_	10,004
Amortization of goodwill	313	313
Increase (decrease) in allowance for doubtful accounts	1,580	1,571
Provision for loss on cancellation of leases	_	967
Increase (decrease) in other provisions	(57)	45
Increase (decrease) in retirement benefit liability	(942)	(1,020)
Interest and dividend income	(446)	(492
Interest expenses	2,106	2,131
Foreign exchange losses (gains)	(85)	14
Loss (gain) on valuation of investment securities	10	0
Loss (gain) on sale of investment securities	_	(106
Share of loss (profit) of entities accounted for using	(747)	(75
equity method	(747)	(75
Loss (gain) on sale and retirement of property, plant and	(705)	107
equipment and intangible assets	(795)	127
Loss on cancellation of leases	610	-
Decrease (increase) in trade receivables	(9,788)	(10,339
Decrease (increase) in costs on construction contracts in	(1, (20))	(107
progress	(1,629)	(187
Decrease (increase) in inventories	(223)	(335
Increase (decrease) in trade payables	4,758	5,130
Increase (decrease) in advances received on	254	1.177
construction contracts in progress	254	1,166
Increase (decrease) in accrued consumption taxes	(4,417)	1,404
Other, net	(32)	33
Subtotal	11,434	16,194
Loss on cancellation of leases paid	(610)	
Income taxes paid	(4,880)	(3,553
Net cash provided by (used in) operating activities	5,943	12,640
Cash flows from investing activities		12,010
Payments into time deposits	(30)	(201
Proceeds from withdrawal of time deposits	100	30
Net decrease (increase) in deposits paid	(500)	500
Purchase of investment securities	(149)	(25
Proceeds from sale of investment securities	3	154
Purchase of shares of subsidiaries and associates	(3,086)	(176
Proceeds from collection of loans receivable	18	12
Purchase of property, plant and equipment	(4,974)	(2,378
Proceeds from sale of property, plant and equipment	7,357	(2,578
Proceeds from key deposits and other	4,580	51
Interest and dividends received	4,380	887
Other, net	(1,030)	(973)
Net cash provided by (used in) investing activities	2,969	(2,119

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(7,200)	4,900
Proceeds from long-term borrowings	1,979	_
Repayments of long-term borrowings	(1,082)	(1,082)
Redemption of bonds	(5,708)	_
Purchase of treasury shares	(2)	(2)
Proceeds from sale of treasury shares	0	0
Repayments of lease liabilities	(10,992)	(7,526)
Proceeds from sale and leaseback transactions	21	7
Interest paid	(2,106)	(2,131)
Dividends paid	(2,426)	(2,518)
Dividends paid to non-controlling interests	(1)	(1)
Other, net	(3)	(3)
Net cash provided by (used in) financing activities	(27,522)	(8,358)
Effect of exchange rate change on cash and cash equivalents	177	13
Net increase (decrease) in cash and cash equivalents	(18,432)	2,176
Cash and cash equivalents at beginning of period	46,857	28,424
Cash and cash equivalents at end of period	28,424	30,601

	As of March 31, 2022	As of March 31, 2023
Assets		
Current assets		
Cash and deposits	19,527	21,646
Notes receivable - trade	324	765
Electronically recorded monetary claims - operating	3,384	5,131
Accounts receivable from completed construction	57,858	62,498
contracts	57,050	02,490
Costs on construction contracts in progress	6,120	6,192
Raw materials and supplies	3,176	3,494
Merchandise	49	51
Accounts receivable - other	3,059	2,986
Other	3,135	3,240
Allowance for doubtful accounts	(58)	(119
Total current assets	96,577	105,887
Non-current assets		
Property, plant and equipment		
Buildings	50,042	49,695
Accumulated depreciation	(33,627)	(34,324
Buildings, net	16,415	15,370
Structures	6,893	6,860
Accumulated depreciation	(4,760)	(4,923
Structures, net	2,132	1,936
Machinery and equipment	100,465	102,535
Accumulated depreciation	(17,917)	(24,138
Machinery and equipment, net	82,548	78,396
Vehicles	1,688	1,533
Accumulated depreciation	(904)	(763
Vehicles, net	784	770
Tools, furniture and fixtures	6,659	6,783
Accumulated depreciation	(5,841)	(5,955
Tools, furniture and fixtures, net	817	827
Land	31,471	31,769
Construction in progress	9,621	398
Total property, plant and equipment	143,791	129,470
Intangible assets	- ,	
Software	1,307	1,735
Other	1,245	1,145
Total intangible assets	2,553	2,881

(MGI	lion	won)
(1011)	non	yen)

	As of March 31, 2022	As of March 31, 2023
Investments and other assets		
Investment securities	14,436	14,185
Shares of subsidiaries and associates	7,905	7,957
Investments in capital of subsidiaries and	129	129
associates	138	138
Long-term loans receivable	42	30
Long-term loans receivable from subsidiaries and associates	403	424
Distressed receivables	153	152
Long-term prepaid expenses	1,648	1,554
Deferred tax assets	4,337	5,623
Other	4,643	4,279
Allowance for doubtful accounts	(2,257)	(3,805)
Total investments and other assets	31,453	30,541
Total non-current assets	177,797	162,893
Total assets	274,375	268,781
Liabilities	,	,
Current liabilities		
Notes payable - trade	663	467
Electronically recorded obligations - operating	8,623	13,237
Accounts payable for construction contracts	24,681	24,295
Short-term borrowings	4,182	9,082
Lease liabilities	7,518	7,764
Accounts payable - other	3,131	2,952
Accrued expenses	6,448	6,172
Income taxes payable	1,563	755
Advances received on construction contracts in progress	1,737	2,579
Provision for loss on construction contracts	247	264
Provision for loss on cancellation of leases	_	967
Other	1,236	2,186
Total current liabilities	60,031	70,723
Non-current liabilities		
Bonds payable	8,400	8,400
Long-term borrowings	23,463	22,381
Lease liabilities	55,660	49,843
Provision for retirement benefits	18,198	17,194
Asset retirement obligations	3,801	4,559
Other	30	43
Total non-current liabilities	109,554	102,421
Total liabilities	169,586	173,144

	As of March 31, 2022	As of March 31, 2023
Net assets		
Shareholders' equity		
Share capital	7,680	7,680
Capital surplus		
Legal capital surplus	6,831	6,831
Other capital surplus	8	16
Total capital surplus	6,840	6,848
Retained earnings		
Legal retained earnings	1,639	1,639
Other retained earnings		
Reserve for seeking an international market	100	100
Reserve for tax purpose reduction entry of non-current assets	1,231	1,220
General reserve	73,900	78,200
Retained earnings brought forward	7,292	(6,021)
Total retained earnings	84,163	75,138
Treasury shares	(1,548)	(1,537)
Total shareholders' equity	97,136	88,130
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	7,652	7,506
Total valuation and translation adjustments	7,652	7,506
Total net assets	104,789	95,637
Total liabilities and net assets	274,375	268,781

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Net sales		
Net sales of completed construction contracts	182,154	190,894
Net sales in sideline businesses	15,595	16,724
Total net sales	197,749	207,618
Cost of sales		,
Cost of sales of completed construction contracts	156,048	167,832
Cost of sales in sideline businesses	11,124	12,128
Total cost of sales	167,173	179,960
Gross profit		
Gross profit on completed construction contracts	26,105	23,061
Gross profit on sideline businesses	4,471	4,595
Total gross profit	30,576	27,657
Selling, general and administrative expenses		21,001
Remuneration for directors (and other officers)	341	337
Employees' salaries and allowances	9,239	9,486
Retirement benefit expenses	749	658
Legal welfare expenses	1,488	1,519
Welfare expenses	665	722
Repair and maintenance expenses	172	135
Stationery expenses	143	140
Communication and transportation expenses	430	538
Power utilities expenses	156	225
Research study expenses	455	507
Advertising expenses	237	285
Provision of allowance for doubtful accounts	2	60
Entertainment expenses	134	195
Donations	5	7
Rent expenses on land and buildings	649	726
Depreciation	857	995
Taxes and dues	639	676
Insurance expenses	22	23
Miscellaneous expenses	1,982	2,041
Total selling, general and administrative expenses	18,374	19,284
Operating profit	12,202	8,373
Non-operating income		· · · · · · · · · · · · · · · · · · ·
Interest income	92	18
Dividend income	571	831
Rental income from land and buildings	270	285
Miscellaneous income	162	152
Total non-operating income	1,097	1,287
Non-operating expenses		,,
Interest expenses	2,050	2,105
Interest expenses on bonds	50	33
Commission for syndicated loans	20	_
Miscellaneous expenses	125	109
Total non-operating expenses	2,246	2,248
Ordinary profit	11,053	7,412

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Extraordinary income		
Gain on sale of non-current assets	902	6
Reversal of allowance for doubtful accounts	0	_
Gain on sale of investment securities	_	106
Total extraordinary income	902	112
Extraordinary losses		
Loss on sale and retirement of non-current assets	59	113
Impairment losses	_	10,004
Provision of allowance for doubtful accounts	1,574	1,525
Loss on valuation of investment securities	5	0
Loss on cancellation of leases	610	-
Provision for loss on cancellation of leases	_	967
Compensation for damage	_	510
Total extraordinary losses	2,249	13,121
Profit (loss) before income taxes	9,706	(5,596)
Income taxes - current	3,094	2,116
Income taxes - deferred	(113)	(1,210)
Total income taxes	2,981	905
Profit (loss)	6,724	(6,502)

Non-consolidated Statements of Changes in Net Assets

For the fiscal year ended March 31, 2022

	(Million y Shareholders' equity								
	-	Capital surplus				Retained earnings			
						Oth	er retained earn	ings	
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for seeking an international market	Reserve for tax purpose reduction entry of non-current assets	Reserve for special depreciation	
Balance at beginning of period	7,680	6,831	7	6,839	1,639	100	1,243	9	
Cumulative effects of changes in accounting policies									
Restated balance	7,680	6,831	7	6,839	1,639	100	1,243	9	
Changes during period									
Dividends of surplus									
Reversal of reserve for tax purpose reduction entry of non-current assets							(11)		
Reversal of reserve for special depreciation								(9)	
Provision of general reserve									
Profit									
Purchase of treasury shares									
Disposal of treasury shares			0	0					
Net changes in items other than shareholders' equity									
Total changes during period	-	-	0	0	-	_	(11)	(9)	
Balance at end of period	7,680	6,831	8	6,840	1,639	100	1,231	_	

		Shareholders' equity					nd translation translation	
	R	etained earning	şs					
	Other retain	0		Treasury	Total shareholders'	Valuation difference on	Total valuation and translation	Total net assets
	General reserve	Retained earnings brought forward	Total retained earnings	shares	equity	available-for- sale securities	adjustments	
Balance at beginning of period	69,200	7,554	79,748	(1,545)	92,722	7,160	7,160	99,883
Cumulative effects of changes in accounting policies		120	120		120			120
Restated balance	69,200	7,675	79,868	(1,545)	92,843	7,160	7,160	100,004
Changes during period								
Dividends of surplus		(2,429)	(2,429)		(2,429)			(2,429)
Reversal of reserve for tax purpose reduction entry of non-current assets		11	_		-			_
Reversal of reserve for special depreciation		9	-		-			_
Provision of general reserve	4,700	(4,700)	-		-			-
Profit		6,724	6,724		6,724			6,724
Purchase of treasury shares				(2)	(2)			(2)
Disposal of treasury shares				0	0			0
Net changes in items other than shareholders' equity						492	492	492
Total changes during period	4,700	(383)	4,294	(2)	4,292	492	492	4,784
Balance at end of period	73,900	7,292	84,163	(1,548)	97,136	7,652	7,652	104,789

	Shareholders' equity								
		Capital surplus				Retained	Retained earnings		
	Share capital					Oth	er retained earni	ngs	
		Legal capital surplus	Other capital surplus			Reserve for seeking an international market	Reserve for tax purpose reduction entry of non-current assets	General reserve	
Balance at beginning of period	7,680	6,831	8	6,840	1,639	100	1,231	73,900	
Changes during period									
Dividends of surplus									
Reversal of reserve for tax purpose reduction entry of non-current assets							(11)		
Provision of general reserve								4,300	
Loss									
Purchase of treasury shares									
Disposal of treasury shares			8	8					
Net changes in items other than shareholders' equity									
Total changes during period	-	-	8	8	-	_	(11)	4,300	
Balance at end of period	7,680	6,831	16	6,848	1,639	100	1,220	78,200	

		Sharehold	ers' equity		Valuation ar adjust		
	Retained earnings						
	Other retained earnings Retained earnings brought forward	Total retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	Total net assets
Balance at beginning of period	7,292	84,163	(1,548)	97,136	7,652	7,652	104,789
Changes during period							
Dividends of surplus	(2,523)	(2,523)		(2,523)			(2,523)
Reversal of reserve for tax purpose reduction entry of non-current assets	11	_		_			_
Provision of general reserve	(4,300)	-		-			-
Loss	(6,502)	(6,502)		(6,502)			(6,502)
Purchase of treasury shares			(2)	(2)			(2)
Disposal of treasury shares			13	21			21
Net changes in items other than shareholders' equity					(145)	(145)	(145)
Total changes during period	(13,313)	(9,025)	11	(9,006)	(145)	(145)	(9,152)
Balance at end of period	(6,021)	75,138	(1,537)	88,130	7,506	7,506	95,637