# FY2023 2Q Consolidated Financial Results

(October 1, 2022 to March 31, 2023)



# **MISSION and VISION**

# **MISSION**

Bring new life stage (SPRING) through education to people around the world

## **VISION**

Be the No.1 in education



1

# Operating Results FY2023 2Q (Oct 2022–Mar 2023)

# FY2023 2Q Operating results—Executive summary

Establish SPRIX
Business
(IPO-FY2020)

Expand SPRIX Business (FY2021-2022)

Leap toward MISSION (FY2023-)

Strong performance in Mori JUKU led to stable results even in a typically weak quarter

Investment in fundamental academic skills business progressed steadily

# FY2023 2Q (Oct 2022-Mar 2023)—Operating results

- Stable performance thanks to steady enrollment at Mori JUKU
- Net sales:
   Strong performance of Mori JUKU offset the weak results of Shonan Seminar and Kawaijuku Manavis.
   With other businesses enjoying similarly robust results, net sales increased on a consolidated basis.
- Operating profit:
   SPRIX (non-consolidated) saw a decrease in profit due to earlier-than-usual spending on the TV commercials for Mori JUKU, aggressive investment in new businesses and R&D in the fundamental academic skills business as planned, along with weak results of Shonan Seminar and Kawaijuku Manavis.

(million yen)	FY2022 2Q (actual)	FY2023 2Q (actual)	Change (%)	Reasons	
Net sales	14,954	15,221	+267 (+1.8%)	SPRIX (non-consolidated) net sales increased, lead by a stable increase in student numbers at Mori JUKU	
Operating profit (margin, %)	1,482 (9.9%)	684 (4.5 %)	-798 (-53.8%)	Operating profit declined as a result of advertising expenses being used earlier than the previous year, as well as an	
EBITDA (margin, %)	2,042 (13.7%)	1,269 (8.3%)	-773 (-37.9%)	aggressive increase in R&D and other expenses, such as those for the fundamental academic skills business	
Profit attributable to owners of parent (margin, %)	922 (6.2%)	381 (2.5%)	-540 (-58.6%)	Shonan Seminar saw decreases in net sales and operating profit due to lowered student numbers at Shonan Seminar and Kawaijuku Manavis schools	

# FY2023 2Q Progress to latest consolidated forecasts

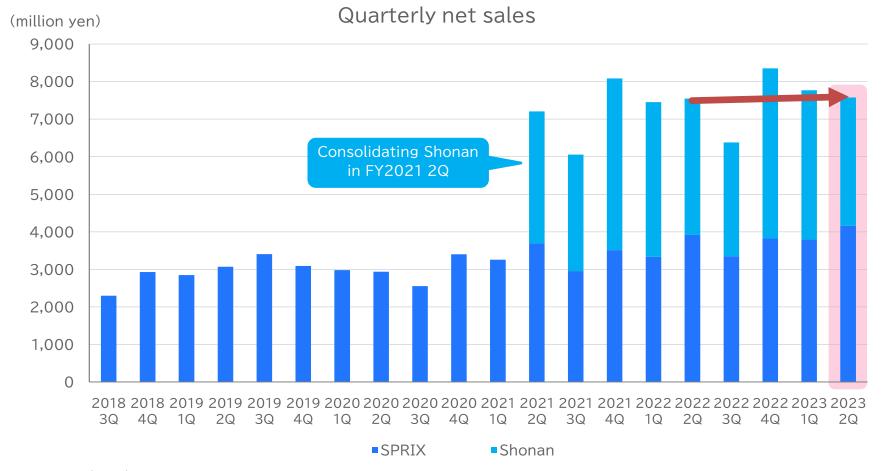
- Results of each business are proceeding strongly as planned.
- Due to Shonan Seminar's business structure, performance tends to be driven by 1Q and 4Q (July-December)

(million yen)	FY2023 (forecast)	FY2023 2Q (actual)	Progress to forecast (%)	
Net sales	30,777	15,221	49.5%	
Operating profit (margin, %)	1,226 (4.0%)	684 (4.5%)	55.8%	
EBITDA (margin, %)	2,354 (7.6%) 1,269 (8.3%)		53.9%	
Profit attributable to owners of parent (margin, %)	674 (2.2%)	381 (2.5%)	56.5%	

st Consolidated forecasts were disclosed on November 11, 2022.

# FY2023 2Q Quarterly net sales

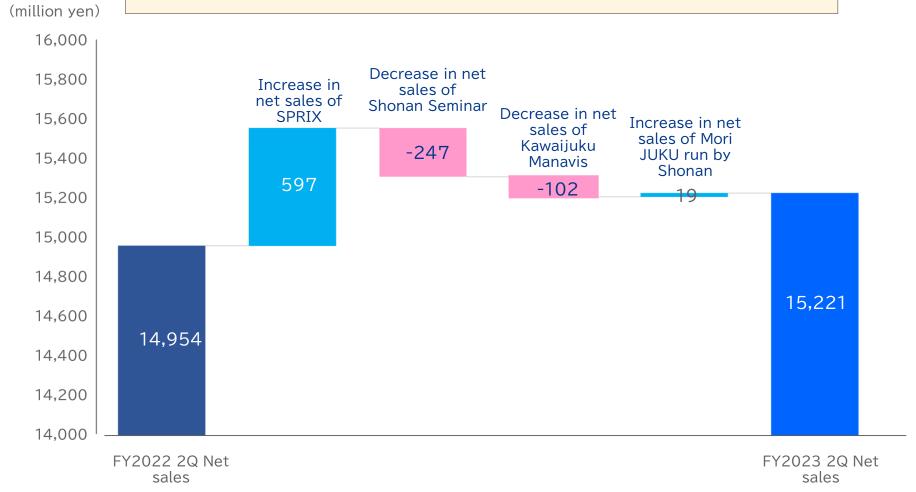
- Consolidated net sales increased due to stable student enrollment at Mori JUKU
- Shonan Seminar Co., Ltd. (non-consolidated) saw a decrease in net sales due to declining student numbers



(Note) Above figures represent the operating performance of SPRIX and Shonan before offsetting intercompany transactions for the same quarter period. Note that the aggregate amounts differ from the consolidated sales.

#### FY2023 2Q Quarterly net sales—Attribution analysis (Year-on-Year)

- SPRIX (non-consolidated): In addition to the increase in school buildings, saw increased net sales due to the stable increase in student numbers at Mori JUKU
- Shonan Seminar Co., Ltd.: Shonan Seminar and Kawaijuku Manavis student enrollment declined and revenues decreased



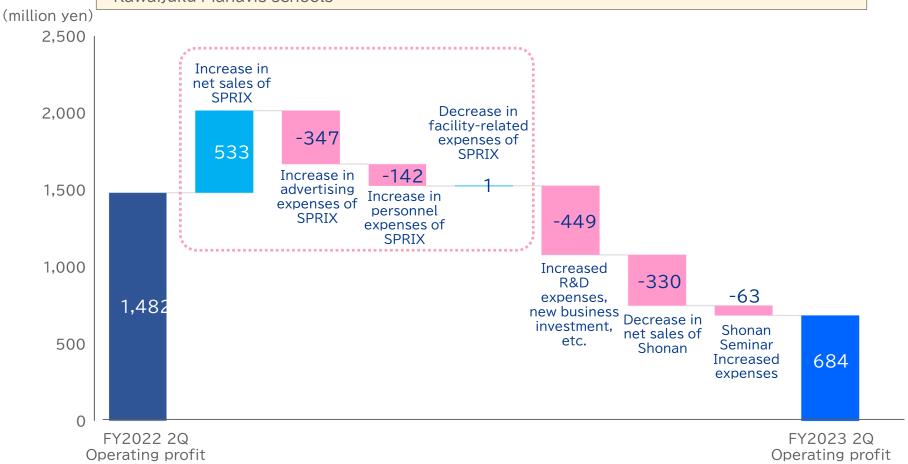
# FY2023 2Q Quarterly operating profit

- SPRIX (non-consolidated) advanced spending on advertising, aggressive investment in new businesses and R&D in the fundamental academic skills business as planned
- Shonan Seminar Co., Ltd. results were weak due to lowered student numbers at Shonan Seminar and Kawaijuku Manavis schools



#### FY2023 2Q Quarterly operating profit—Attribution analysis (Year-on-Year)

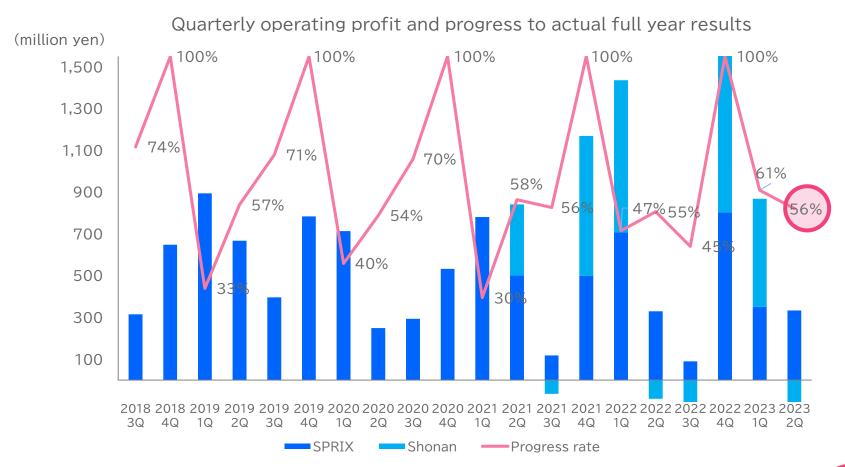
- SPRIX (non-consolidated) performed well. Advertising expenses were invested earlier than the previous year.
- Increased aggressive investment in new businesses and R&D in the fundamental academic skills business(such as TOFAS) as planned
- Affected by lower sales due to decreased student numbers at Shonan Seminar and Kawaijuku Manavis schools



9 SPRIX

# FY2023 2Q Operating profit—Seasonality trends

- Shonan Seminar earns the majority of its operating profit in 1Q (October– December) and 4Q (July–September)
- The progress rate was 56%, in line with plans. Operating profit for the full year is expected to be in line with forecasts



<sup>\*</sup> Operating profit in the chart represents the amount before offsetting intercompany transaction. As a result, the aggregate amounts differ from the consolidated operating profit.

# FY2023 2Q Segment information

(million yen)	Net sales	Compared to the same period of the previous fiscal year	Segment profit	Compared to the same period of the previous fiscal year	Major topics
森塾	7, 853	+ <b>417</b> (+5.6%)	1, 604	<b>-204</b> (-11.3%)	<ul> <li>Results remain robust despite the widespread acceptance of the new normal with COVID-19</li> <li>Profit increased in real terms when the decline attributable to earlier-than-usual spending on advertising is excluded; operating profit progressing as planned</li> <li>18 schools scheduled to open this fiscal year</li> </ul>
<b>湘南</b> ゼミナール	4, 487	-247 (-5.2%)	467	<b>-296</b> (-38.8%)	<ul> <li>Reducing new branch openings while the foundation for growth is being prepared</li> <li>Although student numbers are trending downward, aim to achieve medium-term recovery through marketing activities showcasing improved exam pass rates</li> <li>4 schools scheduled to open this fiscal year</li> </ul>
河合塾マナビス	1, 282	-102 (-7.4%)	-49	-84 (-%)	<ul> <li>Reducing new branch openings while the foundation for growth is being prepared</li> <li>Growing trend toward choosing college entrance exams under recommendations from high schools has led to early withdrawal from tutoring of high school seniors</li> <li>3 schools scheduled to open this fiscal year</li> </ul>
その他 TOFAS />プロ検 TOFAS //プロ検 TOFAS //プロ TOFAS //プロレ TOFAS //プロ T	1, 686	+205 (+13.9%)	-223	<b>-171</b> (-%)	<ul> <li>Fundamental academic skills business</li> <li>TOFAS has been taken by more than 1 million examinees in more than 30 countries worldwide</li> <li>"Programming Proficiency Test" (PROKEN) has the most examinees in Japan with 2,186 testing sites nationwide</li> <li>Other</li> <li>Aggressive investment in R&amp;D, advertising, etc.</li> </ul>

# FY2023 Planned initiatives by segment

	FY2023 (forecast)						
<b>李</b> 勃	Open 11 schools by end of March 2023; 18 schools scheduled to open in the Kanto area within the year New!						
ΨΨ	<ul> <li>Enrollment is expected to remain at pre-pandemic levels, and grow steadily with the opening of new schools</li> </ul>						
湘南せミナール	Open 2 Shonan Seminar schools by end of March 2023; 4 schools scheduled to open within the year New!						
	<ul> <li>Focus on the Yokohama Suiran V Course has increased the number of students accepted into Yokohama Suiran High School (77 last spring, 84 this spring)</li> </ul>						
河合塾マナビス	• Open 1 school by end of March 2023; 3 schools scheduled to open within the year New!						
	そら塾	<ul> <li>Expect further increase in student enrollment by taking advantage of its recognition as No. 1 online individualized tutoring school in terms of number of students*<sup>1</sup></li> </ul>					
	##RED	8 schools scheduled to open in spring 2023 New!					
Others		<ul> <li>40 franchised schools and 2 directly managed schools scheduled to open over the year (230 schools at the end of the fiscal year)</li> </ul>					
	<b>7</b> πレ <b>ス</b> ワ	• Develop educational materials for high school students in collaboration with Kawaijuku					
	TOFAS	<ul> <li>Signed a partnership agreement with Sakata City Board of Education and Sakai City Board of Education New!</li> </ul>					
		<ul> <li>Signed MOU and business cooperation agreements overseas (Manila, Egypt, Indonesia) New!</li> </ul>					
		<ul> <li>"Programming Proficiency Test" (PROKEN) takes number one spot in number of examinees*<sup>2</sup></li> </ul>					

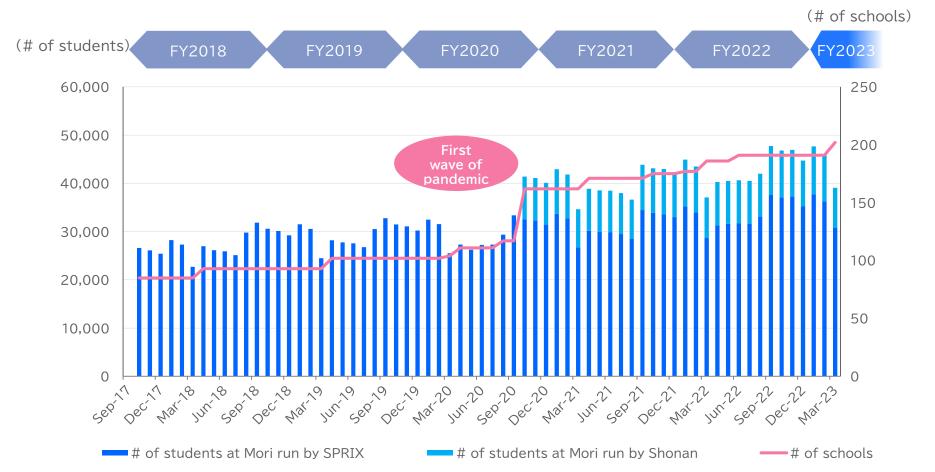
<sup>\*1</sup> According to Japan Marketing Research Organization (January 2022)

<sup>\*2</sup> According to Japan Marketing Research Organization (November 2022)

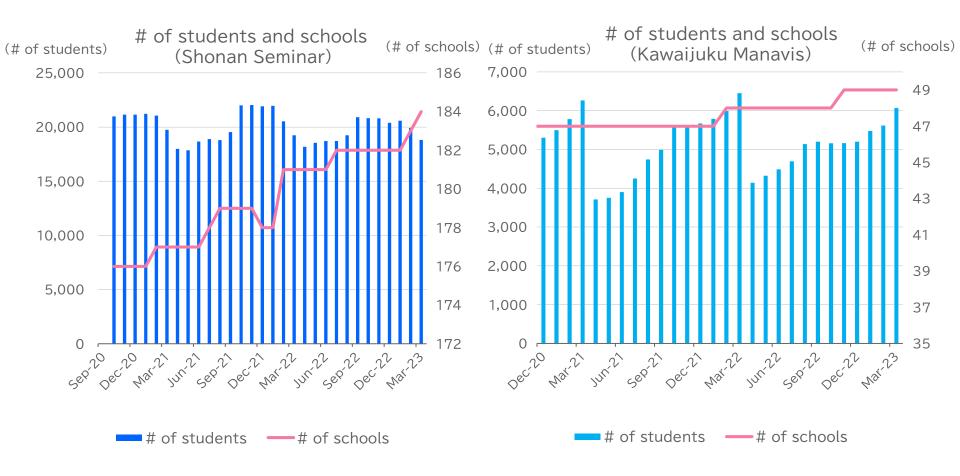
# (Reference) Number of students/schools – Mori JUKU

 Total number of students stood at 39,066, while the total number of schools was 202 (as of March 31, 2023)

# of students/schools at Mori JUKU



#### (Reference) Number of students/schools-Shonan Seminar and Kawaijuku Manavis



# Progress in Business Strategies for FY2025

#### Contents

- 1. Unchanged MISSION and VISION
- 2. Business strategies towards FY2025
- 3. Strategy 1: Reinforce JUKU business
- 4. Strategy 2: Be the pioneer in fundamental academic skills
- 5. (Reference) Cash allocation

### 1. Unchanged MISSION and VISION

#### **MISSION**

Bring new life stage (SPRING) through education to people around the world

#### **VISION**

Be the No.1 in education

# Short-term goal

Pursue JUKU business

Improve school performance



## Long-term goal

Develop fundamental academic skills business

Expand options in life

Realizing a world where every child can move one step up in their life stage

# 2. Business strategies toward FY2025

# Stable growth in JUKU business to rapidly expand academic foundation investment

# Strategy 1

 Moderate growth in the number of students and unit price for the targeted volume zone

**Reinforce JUKU business** 



# Strategy 2

- Greater need for a globally standardized assessment of academic skills
- Accelerating global demand for online learning

Be the pioneer in fundamental academic skills

Aggregate **¥4.5** billion into the growing fundamental academic skills business

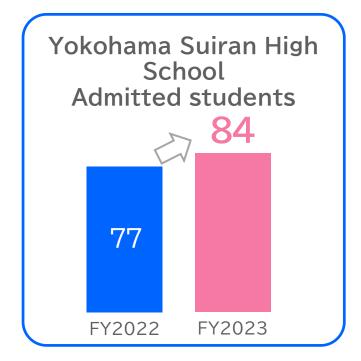
#### 3. Strategy 1: Reinforce JUKU business and progress of Shonan Seminar

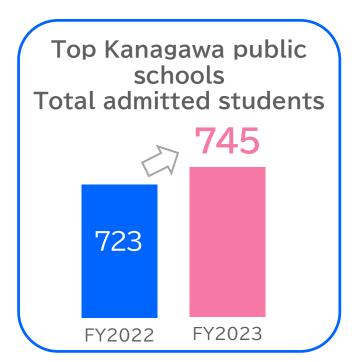


- Consolidated Shonan in December 2020, a tutoring school whose main business consists of group teaching-style classes for elementary, junior, and senior high school students
- Introduction of the SPRIX method, which integrates analog teaching methods with digital teaching material development
- KPI for FY2025: Higher acceptance rate to top Kanagawa schools ⇒ Establish Yokohama Suiran V course

#### 3. Strategy 1: Reinforce JUKU business and progress of Shonan Seminar







Total admitted students to Kanagawa Suiran High School and other top Kanagawa public schools

⇒ FY2023 results surpass the previous fiscal year

#### 4. Strategy 2: Be the pioneer in fundamental academic skills



- First global online exam to measure fundamental academic skills
- Available in 8 languages
- CBT (Computer Based Testing)
  - High scalability
  - Low cost and low risks associated with testing venue
- High interest from foreign education ministries



Signed a MOA with the Manila Department of Education in the Philippines



Signed a business cooperation agreement with the South Tangerang Education and Culture Department in Indonesia

#### 4. Strategy 2: Be the pioneer in fundamental academic skills





**Examinees** 

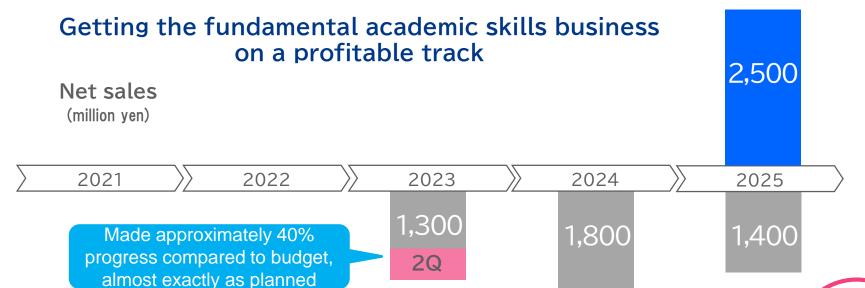
Exponential brand power once the number of examinees exceeds a certain point

X

Exam

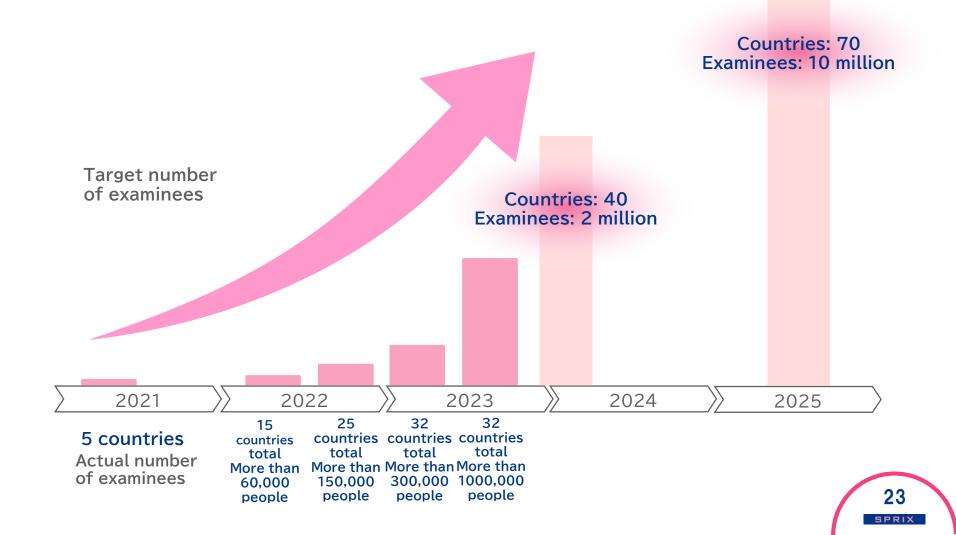
Initially offering proficiency testing service for free is essential to expand the no. of examinees

⇒ Shift to paid model



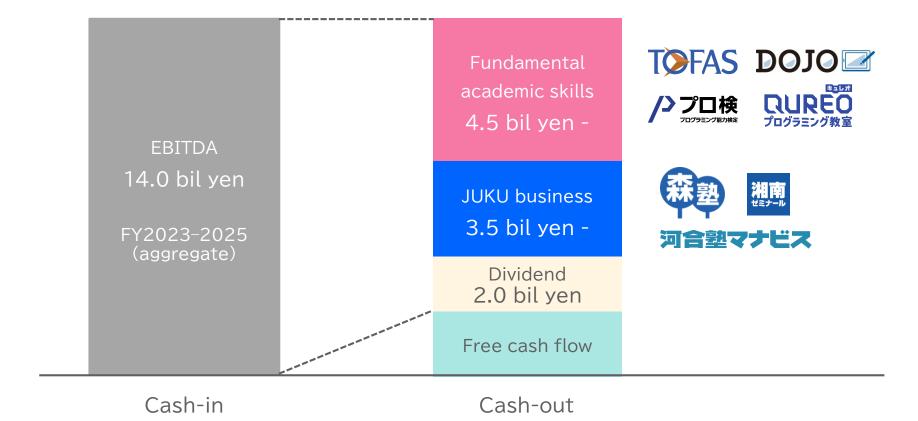
## 4. Strategy 2: Be the pioneer in fundamental academic skills

- TOFAS examinees increased to over one million as planned
- Progressing to reach the target of 2 million examinees in FY2023



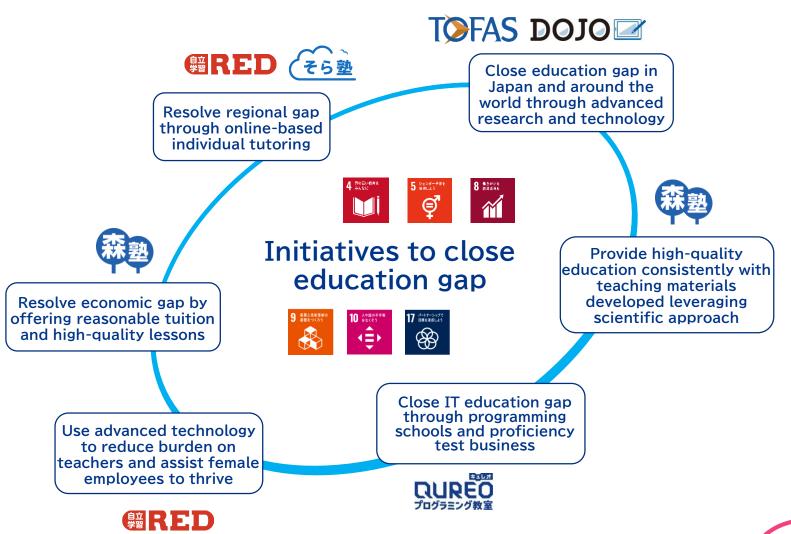
# (Reference) Cash allocation—Plan for FY2023-2025 (aggregate)

- Investment in fundamental academic skills business and current JUKU business to be made within EBITDA
- Will maintain ¥38 annual dividend per share as EBITDA tentatively shrinks in FY2023 and FY2024



# Reference

# SPRIX pursues SDG Goals by tackling social issues



# Investment in our people (human capital) is the key pillar of the SPRIX business model

- Manualizing teachers' work alleviates the burden of hiring, training, and retention
- Appealing to candidates' passion, while focusing on communication skills help broaden the applicant base
- Making it even more attractive for prospective candidates by becoming No. 1 in individual tutoring and turning JUKU industry to one of the most popular jobs in Japan



# (Reference) At-a-glance fact sheet

(million yen)	FY2018 (non- consolidated)	FY2019 (non- consolidated)	FY2020 (consolidated)	FY2021 (consolidated)	FY2022 (consolidated)	FY2023-2Q (consolidated)
Net sales	10,451	11,410	11,843	25,901	29,352	15,221
Operating profit	2,467	2,741	1,787	2,437	2,778	684
EBITDA	2,569	2,851	1,937	3,385	3,938	1,269
Total assets	9,967	10,861	11,485	19,277	19,574	19,847
Net assets	6,469	7,642	8,091	8,864	9,774	9,855
Cash and cash equivalent at the end or the period	6,825	6,819	7,308	6,163	2,203	5,719
Equity ratio (%)	64.9	70.4	70.2	45.9	49.8	49.4
Operating profit margin (%)	23.6	24.0	15.0	9.4	9.5	4.5
EBITDA margin (%)	24.5	24.9	16.3	13.0	13.4	8.3