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## Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (Under Japanese GAAP)



May 11, 2023

Company name: Bunka Shutter Co., Ltd.  
 Listing: Tokyo Stock Exchange  
 Securities code: 5930  
 URL: <https://www.bunka-s.co.jp/>  
 Representative: Hiroyuki Ogura, Representative Director and President  
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 TEL: +81-3-5844-7200

Scheduled date of ordinary general meeting of shareholders: June 20, 2023  
 Scheduled date to commence dividend payments: June 21, 2023  
 Scheduled date to file annual securities report: June 20, 2023  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2023	199,179	9.3	9,685	6.4	9,992	10.0	7,899	17.8
March 31, 2022	182,313	–	9,105	(13.4)	9,081	(23.7)	6,706	(20.2)

Note: Comprehensive income For the fiscal year ended March 31, 2023: ¥9,560 million [50.0%]  
 For the fiscal year ended March 31, 2022: ¥6,373 million [(30.1)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ordinary profit/total assets	Operating profit/net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2023	121.66	105.25	9.6	5.8	4.9
March 31, 2022	97.97	85.55	8.0	5.4	5.0

Reference: Share of profit of entities accounted for using equity method  
 For the fiscal year ended March 31, 2023: ¥148 million  
 For the fiscal year ended March 31, 2022: ¥(769) million

## (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2023	177,246	82,776	46.6	1,348.39
March 31, 2022	169,205	82,512	48.7	1,225.96

Reference: Equity

As of March 31, 2023: ¥82,602 million

As of March 31, 2022: ¥82,353 million

## (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2023	7,515	(1,569)	(10,964)	31,027
March 31, 2022	9,354	13	(9,646)	35,966

## 2. Cash dividends

	Annual dividends					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2022	–	20.00	–	20.00	40.00	2,687	40.8	3.3
Fiscal year ended March 31, 2023	–	21.00	–	21.00	42.00	2,673	34.5	3.3
Fiscal year ending March 31, 2024 (Forecast)	–	21.00	–	21.00	42.00		36.8	

## 3. Consolidated earnings forecasts for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2023	93,000	7.4	2,200	(14.9)	1,800	(35.3)	800	(57.2)	13.06
Fiscal year ending March 31, 2024	211,000	5.9	10,700	10.5	10,800	8.1	7,000	(11.4)	114.27

\* **Notes**

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2023	72,196,487 shares
As of March 31, 2022	72,196,487 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2023	10,936,697 shares
As of March 31, 2022	5,021,981 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2023	64,929,587 shares
Fiscal year ended March 31, 2022	68,457,632 shares

Note: The number of treasury shares at the end of the period includes the number of shares of Bunka Shutter Co., Ltd. (the "Company") held by the Board Incentive Plan trust. The Company's shares held by the trust are included in the treasury shares deducted in calculating the average number of shares outstanding during the period.

**(Reference) Overview of non-consolidated financial results**

**Non-consolidated financial results for the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2023	128,366	7.5	3,808	(7.2)	9,618	43.4	9,532	62.5
March 31, 2022	119,422	2.2	4,103	(26.2)	6,707	(27.2)	5,865	(20.1)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended		
March 31, 2023	146.76	126.97
March 31, 2022	85.64	74.79

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of				
March 31, 2023	134,546	66,247	49.2	1,081.00
March 31, 2022	128,753	66,359	51.5	987.52

Reference: Equity

As of March 31, 2023: ¥66,247 million

As of March 31, 2022: ¥66,359 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

\* Proper use of earnings forecasts, and other special matters  
(Caution regarding forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

(How to obtain supplementary material on financial results)

The Company plans to hold a briefing for analysts and institutional investors on May 29, 2023 (Monday). The Company also plans to post the supplementary material on earnings that will be used at the briefing on the Company's website in addition to disclosing it on TDnet.

## Consolidated financial statements

### (1) Consolidated balance sheet

(Millions of yen)

	As of March 31, 2022	As of March 31, 2023
<b>Assets</b>		
Current assets		
Cash and deposits	36,454	31,405
Notes and accounts receivable - trade, and contract assets	40,740	45,290
Electronically recorded monetary claims - operating	5,848	8,267
Merchandise and finished goods	8,484	9,768
Work in process	1,318	1,862
Raw materials and supplies	4,974	7,444
Other	2,729	3,753
Allowance for doubtful accounts	(114)	(162)
<b>Total current assets</b>	<b>100,437</b>	<b>107,629</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	10,849	11,631
Machinery, equipment and vehicles, net	4,530	4,339
Tools, furniture and fixtures, net	687	847
Land	12,949	12,616
Leased assets, net	1,306	1,199
Right-of-use assets, net	2,342	2,423
Construction in progress	1,085	1,732
<b>Total property, plant and equipment</b>	<b>33,752</b>	<b>34,791</b>
Intangible assets		
Goodwill	4,021	4,259
Leased assets	44	64
Other	4,611	4,266
<b>Total intangible assets</b>	<b>8,677</b>	<b>8,590</b>
Investments and other assets		
Investment securities	16,111	16,117
Distressed receivables	149	155
Retirement benefit asset	1,713	1,751
Deferred tax assets	6,033	5,906
Other	2,572	2,544
Allowance for doubtful accounts	(241)	(241)
<b>Total investments and other assets</b>	<b>26,338</b>	<b>26,234</b>
<b>Total non-current assets</b>	<b>68,768</b>	<b>69,616</b>
<b>Total assets</b>	<b>169,205</b>	<b>177,246</b>

(Millions of yen)

	As of March 31, 2022	As of March 31, 2023
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	16,892	18,825
Electronically recorded obligations - operating	16,208	21,217
Current portion of convertible-bond-type bonds with share acquisition rights	–	9,540
Short-term borrowings	1,504	1,498
Lease liabilities	837	918
Income taxes payable	1,767	1,659
Accrued consumption taxes	432	678
Accrued expenses	5,835	6,734
Contract liabilities	3,152	4,047
Provision for bonuses	3,809	4,043
Provision for bonuses for directors (and other officers)	154	136
Provision for loss on construction contracts	289	341
Notes payable - facilities	140	263
Other	1,595	1,835
<b>Total current liabilities</b>	<b>52,619</b>	<b>71,739</b>
Non-current liabilities		
Convertible-bond-type bonds with share acquisition rights	10,000	–
Long-term borrowings	–	24
Lease liabilities	3,317	3,278
Deferred tax liabilities	712	682
Provision for retirement benefits for directors (and other officers)	253	256
Provision for share awards for directors (and other officers)	–	34
Retirement benefit liability	19,113	17,744
Guarantee deposits received	577	586
Long-term unearned revenue	8	7
Asset retirement obligations	51	53
Other	39	60
<b>Total non-current liabilities</b>	<b>34,073</b>	<b>22,730</b>
<b>Total liabilities</b>	<b>86,693</b>	<b>94,469</b>
Net assets		
Shareholders' equity		
Share capital	15,051	15,051
Capital surplus	12,323	12,280
Retained earnings	57,555	62,699
Treasury shares	(5,157)	(11,654)
<b>Total shareholders' equity</b>	<b>79,773</b>	<b>78,377</b>
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,975	2,675
Revaluation reserve for land	(76)	(46)
Foreign currency translation adjustment	(515)	543
Remeasurements of defined benefit plans	197	1,051
<b>Total accumulated other comprehensive income</b>	<b>2,580</b>	<b>4,224</b>
Non-controlling interests	158	174
<b>Total net assets</b>	<b>82,512</b>	<b>82,776</b>
<b>Total liabilities and net assets</b>	<b>169,205</b>	<b>177,246</b>

**(2) Consolidated statement of income and consolidated statement of comprehensive income**  
**Consolidated statement of income**

(Millions of yen)

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
Net sales	182,313	199,179
Cost of sales	135,340	149,109
Gross profit	46,972	50,070
Selling, general and administrative expenses	37,866	40,385
Operating profit	9,105	9,685
Non-operating income		
Interest income	18	19
Dividend income	279	258
Rental income	71	71
Insurance claim income	16	17
Surrender value of insurance policies	50	98
Subsidy income	60	15
Share of profit of entities accounted for using equity method	–	148
Foreign exchange gains	374	–
Gain on sale of scraps	109	119
Other	146	187
Total non-operating income	1,128	936
Non-operating expenses		
Interest expenses	216	221
Commitment fees	8	7
Share of loss of entities accounted for using equity method	769	–
Foreign exchange losses	–	162
Commission for purchase of treasury shares	56	158
Other	102	77
Total non-operating expenses	1,152	629
Ordinary profit	9,081	9,992
Extraordinary income		
Gain on sale of non-current assets	12	1,463
Gain on sale of investment securities	1,134	413
Total extraordinary income	1,147	1,877
Extraordinary losses		
Loss on sale of non-current assets	1	0
Loss on retirement of non-current assets	14	118
Loss on sale of investment securities	35	31
Impairment losses	–	164
Settlement payments	–	140
Total extraordinary losses	51	454
Profit before income taxes	10,177	11,414
Income taxes - current	3,731	3,663
Income taxes - deferred	(280)	(164)
Total income taxes	3,451	3,498
Profit	6,726	7,916
Profit attributable to non-controlling interests	19	16
Profit attributable to owners of parent	6,706	7,899

**Consolidated statement of comprehensive income**

(Millions of yen)

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
Profit	6,726	7,916
Other comprehensive income		
Valuation difference on available-for-sale securities	(977)	(331)
Foreign currency translation adjustment	104	680
Remeasurements of defined benefit plans, net of tax	79	806
Share of other comprehensive income of entities accounted for using equity method	440	489
Total other comprehensive income	(352)	1,644
Comprehensive income	6,373	9,560
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,353	9,543
Comprehensive income attributable to non-controlling interests	19	16



### (3) Consolidated statement of changes in equity

Fiscal year ended March 31, 2022

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	15,051	12,304	54,171	(157)	81,370
Cumulative effects of changes in accounting policies			(6)		(6)
Restated balance	15,051	12,304	54,164	(157)	81,363
Changes during period					
Dividends of surplus			(3,316)		(3,316)
Profit attributable to owners of parent			6,706		6,706
Purchase of treasury shares				(5,000)	(5,000)
Disposal of treasury shares		0		0	0
Change in ownership interest of parent due to transactions with non-controlling interests		19			19
Net changes in items other than shareholders' equity					
Total changes during period	–	19	3,390	(5,000)	(1,590)
Balance at end of period	15,051	12,323	57,555	(5,157)	79,773

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,960	(76)	(995)	45	2,933	178	84,482
Cumulative effects of changes in accounting policies							(6)
Restated balance	3,960	(76)	(995)	45	2,933	178	84,475
Changes during period							
Dividends of surplus							(3,316)
Profit attributable to owners of parent							6,706
Purchase of treasury shares							(5,000)
Disposal of treasury shares							0
Change in ownership interest of parent due to transactions with non-controlling interests							19
Net changes in items other than shareholders' equity	(985)	–	479	152	(352)	(20)	(373)
Total changes during period	(985)	–	479	152	(352)	(20)	(1,963)
Balance at end of period	2,975	(76)	(515)	197	2,580	158	82,512

Fiscal year ended March 31, 2023

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	15,051	12,323	57,555	(5,157)	79,773
Changes during period					
Dividends of surplus			(2,724)		(2,724)
Profit attributable to owners of parent			7,899		7,899
Purchase of treasury shares				(7,305)	(7,305)
Disposal of treasury shares		(43)		808	765
Reversal of revaluation reserve for land			(30)		(30)
Net changes in items other than shareholders' equity					
Total changes during period	–	(43)	5,144	(6,496)	(1,395)
Balance at end of period	15,051	12,280	62,699	(11,654)	78,377

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2,975	(76)	(515)	197	2,580	158	82,512
Changes during period							
Dividends of surplus							(2,724)
Profit attributable to owners of parent							7,899
Purchase of treasury shares							(7,305)
Disposal of treasury shares							765
Reversal of revaluation reserve for land							(30)
Net changes in items other than shareholders' equity	(299)	30	1,058	854	1,644	15	1,660
Total changes during period	(299)	30	1,058	854	1,644	15	264
Balance at end of period	2,675	(46)	543	1,051	4,224	174	82,776

**(4) Consolidated statement of cash flows**

(Millions of yen)

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
<b>Cash flows from operating activities</b>		
Profit before income taxes	10,177	11,414
Depreciation	4,036	4,106
Amortization of goodwill	421	317
Increase (decrease) in allowance for doubtful accounts	(47)	44
Increase (decrease) in provision for bonuses	142	233
Increase (decrease) in provision for bonuses for directors (and other officers)	(25)	(17)
Increase (decrease) in provision for share awards for directors (and other officers)	–	34
Increase (decrease) in retirement benefit liability	124	(204)
Interest and dividend income	(298)	(278)
Interest expenses	216	221
Loss (gain) on sale of investment securities	(1,099)	(382)
Impairment losses	–	164
Loss (gain) on disposal of non-current assets	3	(1,344)
Share of loss (profit) of entities accounted for using equity method	769	(148)
Decrease (increase) in trade receivables and contract assets	(6,681)	(6,748)
Decrease (increase) in inventories	2,604	(3,968)
Increase (decrease) in trade payables	4,494	6,626
Increase (decrease) in guarantee deposits received	(4)	9
Decrease (increase) in other assets	378	(773)
Increase (decrease) in other liabilities	(1,655)	1,647
Other, net	(5)	190
Subtotal	13,551	11,146
Interest and dividends received	327	308
Interest paid	(216)	(221)
Income taxes paid	(4,307)	(3,717)
Net cash provided by (used in) operating activities	9,354	7,515
<b>Cash flows from investing activities</b>		
Decrease (increase) in time deposits	485	110
Proceeds from sale of investment securities	1,984	480
Purchase of investment securities	(21)	(19)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	–	(397)
Proceeds from sale of property, plant and equipment	28	1,731
Purchase of property, plant and equipment	(2,232)	(3,176)
Purchase of intangible assets	(372)	(331)
Proceeds from cancellation of insurance funds	245	123
Loan advances	(89)	(55)
Proceeds from collection of loans receivable	99	95
Other, net	(114)	(129)
Net cash provided by (used in) investing activities	13	(1,569)

(Millions of yen)

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023
Cash flows from financing activities		
Proceeds from long-term borrowings	–	52
Repayments of long-term borrowings	(244)	(33)
Repayments of lease liabilities	(1,010)	(1,103)
Purchase of treasury shares	(5,057)	(7,464)
Proceeds from sale of treasury shares	0	305
Purchase of treasury shares of subsidiaries	(20)	–
Dividends paid	(3,313)	(2,720)
Dividends paid to non-controlling interests	(0)	(0)
Net cash provided by (used in) financing activities	(9,646)	(10,964)
Effect of exchange rate change on cash and cash equivalents	38	80
Net increase (decrease) in cash and cash equivalents	(239)	(4,938)
Cash and cash equivalents at beginning of period	36,205	35,966
Cash and cash equivalents at end of period	35,966	31,027