



# Q1 FY2023 Results Briefing Materials

May 2023 CERES INC. (Prime Market of the Tokyo Stock Exchange: #3696)

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#### Contents

- 1. Profile
- 2. Consolidated Results Summary
- 3. Results Summary of Each Business
- 4. Appendix



# 1. Profile



# Enriching the world through internet marketing

CERES aims to realize prosperous social interactions by providing various marketing services through the Internet, which has become a part of our social infrastructure.

# Create a token economy



CERES is "the goddess of the earth" and "the goddess of abundant harvest" in Greek mythology. The Greek name for the Goddess is Demeter, and CERES is its Roman equivalent.

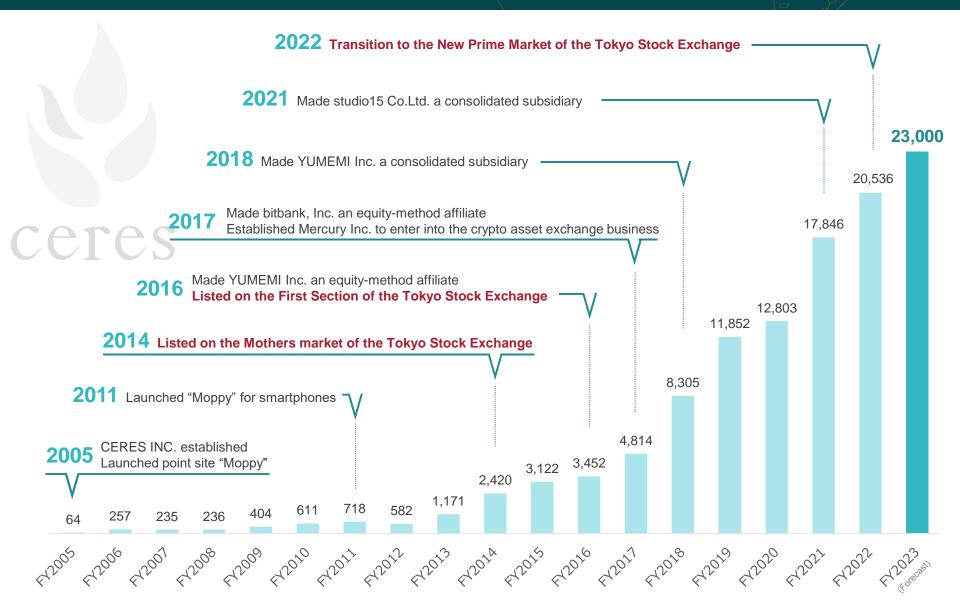


# Profile

Company Name	CERES INC.
Established	January 28,2005
Location	Setagaya Business Square Tower, 24 Floor 4-10-1 Yoga, Setagaya-ku, Tokyo
Fiscal Year	December 31
Capital	¥ 2,025 million (As of March 31, 2023)
Representative	Satoshi Takagi, President and Representative Director
Employees (Consolidated)	511 (As of March 31, 2023; without temporary staff)
Businesses	Mobile Service Business Financial Service Business
Consolidated Subsidiaries	Mercury Inc., Diana Inc., Bacchus Inc., studio15 Co.Ltd., labol inc., Salus,inc., YUMEMI Inc.
Equity-method affiliate companies	bitbank, Inc.



#### History



\*Net sales are stated on the assumption that the new Accounting Standard for Revenue Recognition has been retroactively applied.

Sales (millions of yen)



#### Numerical Targets in Medium-Term Management Plan 2026

We are committed to achieving net sales of ¥40 billion and ordinary profit of ¥10 billion in FY2026.

To accomplish the targets set forth in Medium-Term Management Plan 2026, we plan to aggressively invest a total of ¥30 billion over five years.

**FY2026** 

**Net sales** 

¥ 40 bn

**Ordinary profit** 

¥ 10 bn

**Investment** 

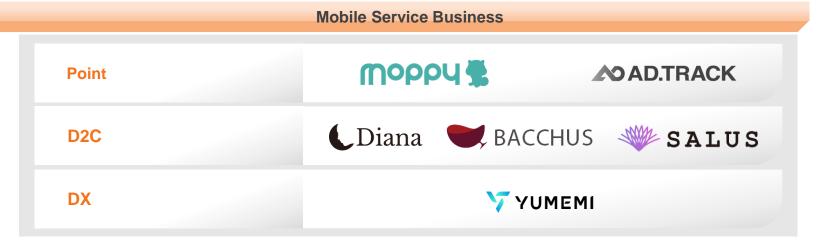
¥ 30 bn



#### **Business Portfolio**

We generate cash steadily in our mainstay Moppy business, and invest actively in growth areas.

We achieve a sustainable business portfolio by combining businesses of varying growth models.



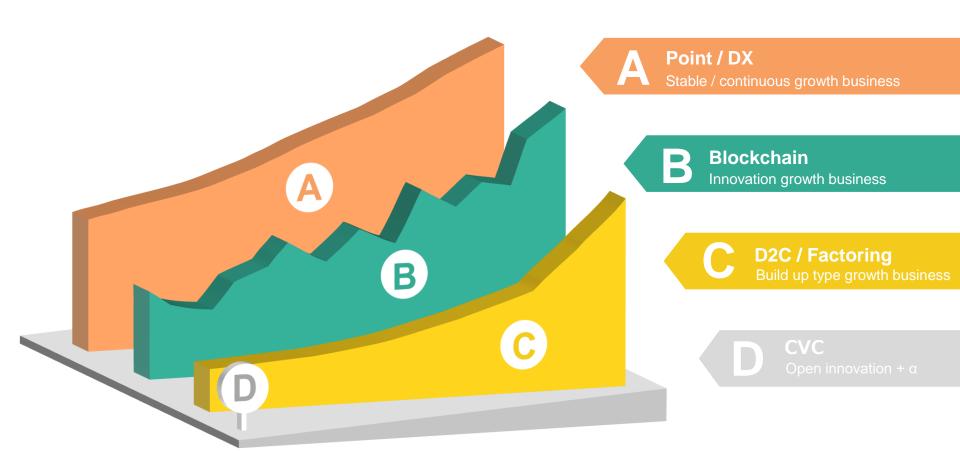
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#### An Image of Growth up to 2026

We will pursue medium-term growth leveraging three business portfolios that feature varying growth models.

We plan to achieve stable growth with Point and DX while aiming for dynamic and rapid growth with Blockchain and D2C.





2. Consolidated Results Summary



#### Executive Summary of Q1 FY2023 Results

#### Net sales increased 17.3% YoY to ¥5,525 million.

- In Mobile Service, sales grew 13.7% YoY to ¥5,314 million, owing to strong performance of Moppy in the Point business, as well as the D2C and DX businesses.
- In Financial Service, sales jumped 3.3x the year-ago figure to ¥218 million, due to record sales at Mercury on favorable performance of staking services and sale of shareholdings in CVC.

# Operating profit fell 57.3% YoY to ¥253 million.

- In Mobile Service, operating profit fell 31.9% YoY to ¥686 million despite higher profits in the D2C and DX businesses, due to a temporary rise in the cost ratio at Moppy caused by lagging of point rewarding period and point redemption campaigns.
- In Financial Service, operating loss narrowed to ¥137 million, owing to strong performance of the factoring services of Mercury and labol and gains from sale of shareholdings in CVC.

# Ordinary profit fell 46.5% YoY to ¥352 million.

 We recorded ¥109 million in equity in profit of affiliate bitbank backed by the robust crypto asset market.



# **Condensed Income Statement**

(Millions of yen)	Q1 FY2023	Q1 FY2022	YoY	Q4 FY2022	QoQ
Net sales	<b>5,525</b> (100.0%)	<b>4,709</b> (100.0%)	+17.3%	<b>5,523</b> (100.0%)	+0.0%
Gross profit	<b>2,179</b> (39.4%)	<b>1,956</b> (41.5%)	+11.4%	2,063 (37.4%)	+5.6%
SG&A expenses	<b>1,925</b> (34.8%)	1,362 (28.9%)	+41.4%	1,784 (32.3%)	+7.9%
Operating profit	<b>253</b> (4.6%)	<b>594</b> (12.6%)	-57.3%	<b>279</b> (5.1%)	-9.3%
Ordinary profit	<b>352</b> (6.4%)	657 (14.0%)	-46.5%	99 (1.8%)	+252.9%
Quarterly profit *1	<b>201</b> (3.6%)	389 (8.3%)	-48.4%	<b>27</b> (0.5%)	+620.3%
EBITDA *2	<b>483</b> (8.8%)	<b>774</b> (16.5%)	-37.6%	<b>233</b> (4.2%)	+107.1%

<sup>\*1</sup> Quarterly profit represents profit attributable to owners of parent.

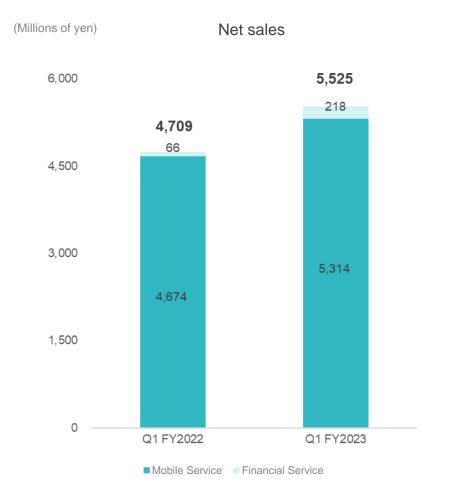
<sup>\*2</sup> EBITDA: Profit before income taxes + Interest expenses + Depreciation + Amortization of goodwill (addition of amount equivalent to amortization of goodwill including share of loss of entities accounted for using equity method) + impairment losses.



#### **Segment Information**

In Mobile Service, sales in each business grew, but operating profit declined due to a rise in the cost ratio at Moppy caused by temporary cause.

Financial Service posted higher sales and a narrower operating loss owing to favorable performance of Mercury and sale of shareholdings.



<sup>(</sup>Millions of yen) Operating profit 1.500 594 1,000 253 1.007 500 686 0 -137 -176 -294 -236Q1 FY2022 Q1 FY2023 ■ Mobile Service
■ Financial Service
■ Adjusted Amount



<sup>\*</sup> Inter-segment transaction value is not indicated since its impact on the graph is immaterial.

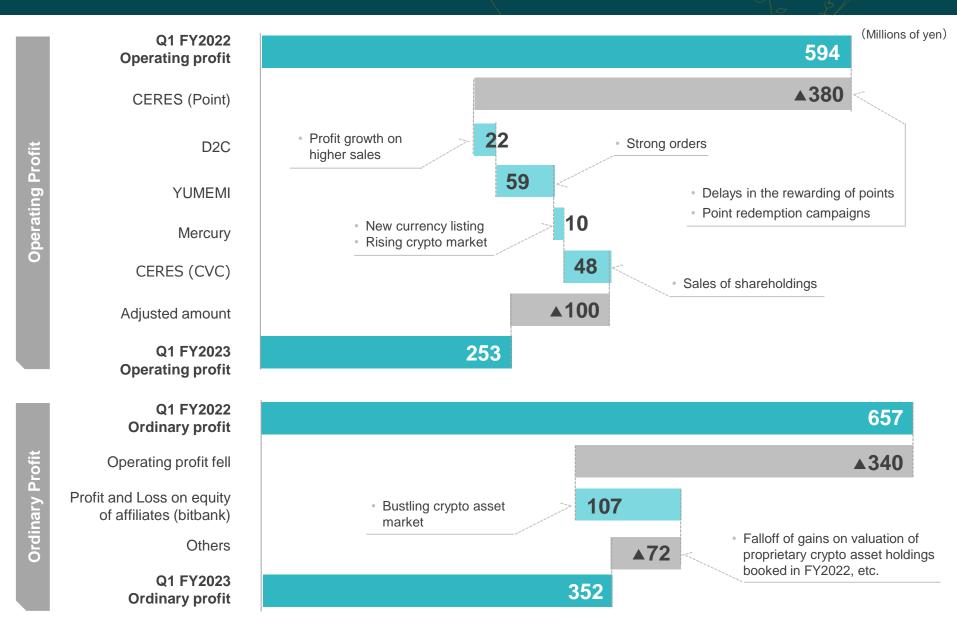
<sup>\*</sup> Adjusted amount includes expense items that do not belong to a specific segment.

# Earnings by Business Segment

	Net s	ales	Operating profit			
(Millions of yen)	Q1 FY2023	Q1 FY2022	Q1 FY2023	Q1 FY2022		
ALL	<b>5,525</b> YOY +17.3%	4,709	<b>253</b> YOY -57.3%	594		
Mobile Service Business	<b>5,314</b> YOY +13.7%	4,674	<b>686</b> YOY -31.9%	1,007		
Point	<b>3,525</b> YOY +6.0%	3,324	<b>506</b> YOY -42.9%	886		
D2C	<b>645</b> YOY +50.2%	429	<b>59</b> YOY +59.9%	37		
DX	<b>1,210</b> YOY +26.1%	960	<b>152</b> YOY +63.2%	93		
Transaction value within segments	<b>-66</b> YOY -	-39	<b>-32</b> YOY -	-10		
Financial Service Business	<b>218</b> YOY +227.7%	66	<b>-137</b> YOY -	-176		
Inter-segment transaction value / Adjusted amount	<b>-7</b> YOY -	-32	<b>-294</b> YOY -	-236		



# Factors Affecting Operating Profit and Ordinary Profit

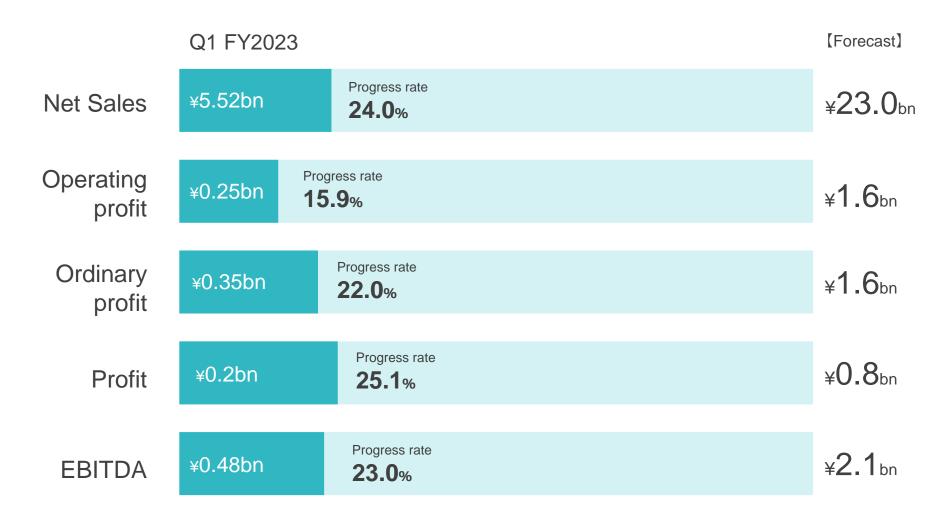




#### Progress of the Company Forecasts

Sales were in line with expectations although progress varied by business.

Profits fell short of plan, as favorable DX performance could not offset the temporary increase in the cost ratio at Moppy.





# Condensed Balance Sheet

	(Millions of yen)	End-Q1 FY2023	FY2022	Change	Major factors
	Current assets	<b>14,070</b> (62.8%)	14,413 (63.8%)	-343	Cash and deposits: -846 Operational investment securities: +61 Accounts receivable-trade: +43
	Non-current assets	<b>8,348</b> (37.2%)	8,183 (36.2%)	+164	Goodwill: -51 Shares of subsidiaries and associates: +116 Investment securities: +51
Tot	al assets	<b>22,418</b> (100.0%)	22,597 (100.0%)	-178	
	Current liabilities	<b>10,621</b> (47.4%)	10,558 (46.7%)	+62	Provision for point card certificates: +129 Short-term borrowings: +6 Income taxes payable etc.: -237
	Non-current liabilities	<b>2,063</b> (9.2%)	2,342 (10.4%)	-279	Long-term borrowings: -260
Tot	al liabilities	<b>12,684</b> (56.6%)	12,900 (57.1%)	-216	
Tot	al net assets	<b>9,734</b> (43.4%)	9,696 (42.9%)	+38	Profit: +201 Dividends: -227
	al liabilities d net assets	<b>22,418</b> (100.0%)	22,597	-178	

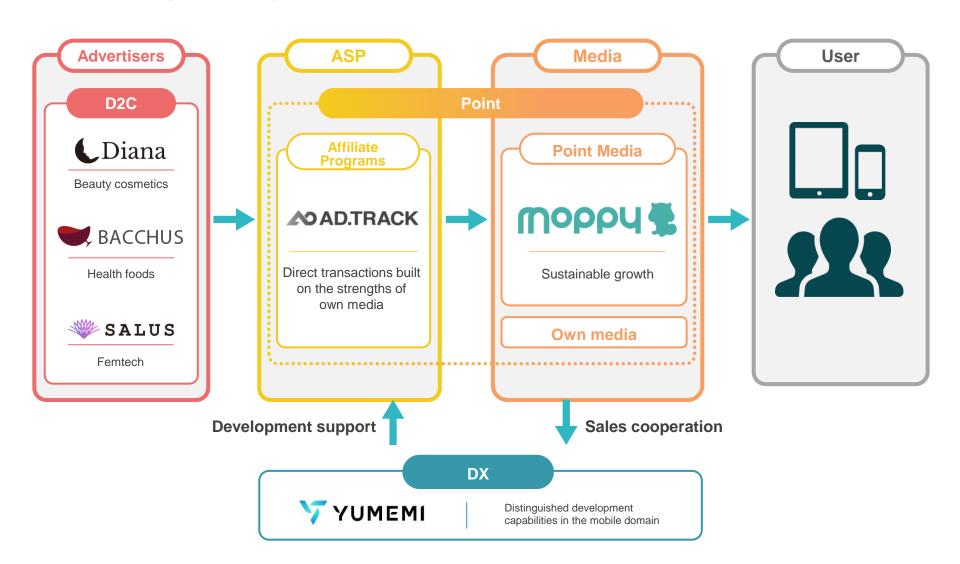


3. Results Summary of Each Business



#### Mobile Service Business Domains

Create synergies through mutual collaboration between Moppy, AD.TRACK and D2C.





#### Mobile Service Business Earnings

Sales were up 13.7% YoY. DX sales were at a record high for the quarter but total sales were lower QoQ.

Operating profit fell despite higher D2C and DX profits, due to a temporary increase in the cost ratio at Moppy.



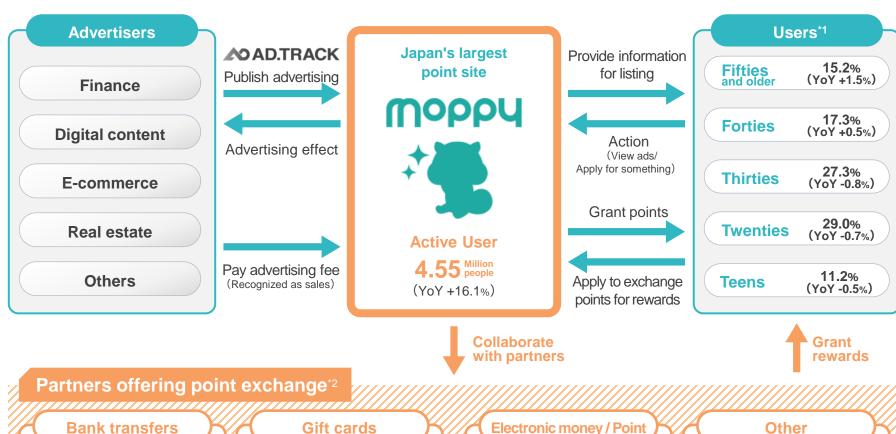
<sup>\*</sup> Net sales for FY2021 and earlier are stated on the assumption that the new Accounting Standard for Revenue Recognition has been retroactively applied.

<sup>\*</sup> Trading volume within segments are not indicated since their impact on the graphs is marginal.



<sup>\*</sup> The business classification in the Mobile Service segment for FY2021 and earlier has been revised in accordance with the changes that subsequently took place in the segment.

#### Moppy Business Model





Gift cards

5.0%

amazon
gift card

CODE TRANSIT REPORTS

GOOGLE Play

GOOGLE Play

CUOPCY
etc





<sup>\*2</sup> Point exchange ratios are for January to March 2023

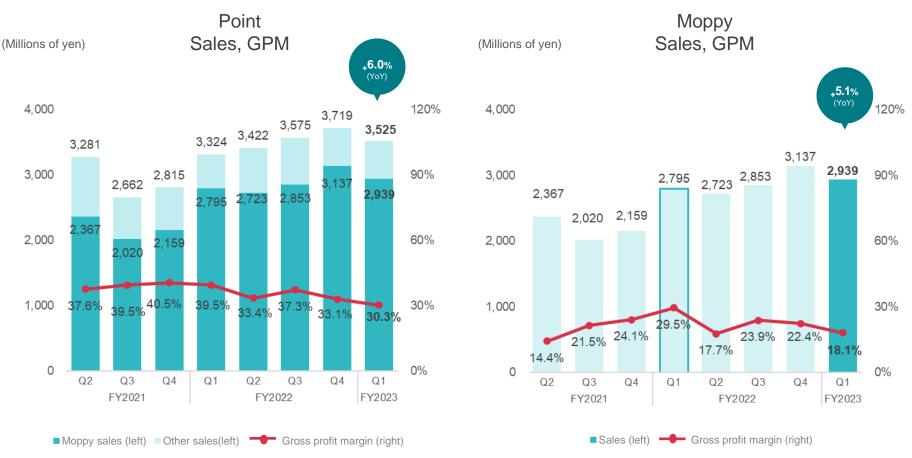


<sup>\*1</sup> Ratios as of March 31, 2023

#### Point Earnings

Sales at Moppy increased YoY but fell QoQ due to sluggish year-end demand for advertising.

Gross profit margin slumped temporarily due to delays in the rewarding of points and point redemption campaigns.



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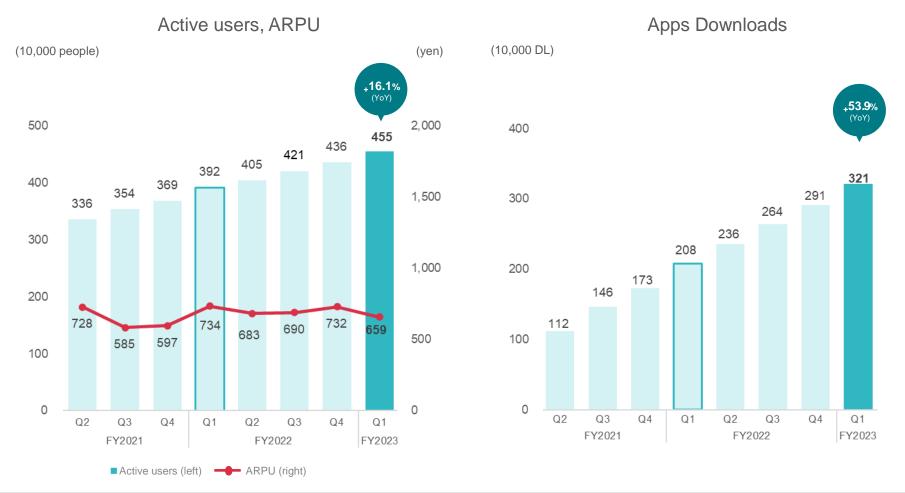


<sup>\*</sup> The business classification in the Mobile Service segment for FY2021 and earlier has been revised in accordance with the changes that subsequently took place in the segment.

# Active users / ARPU / Apps Downloads (Moppy)

Member count and unique users (users that responded to ads) increased, and the number of app downloads exceeded 3 million.

ARPU fell due to increased use of low-priced e-commerce ads. We plan to promote the use of multiple ads.

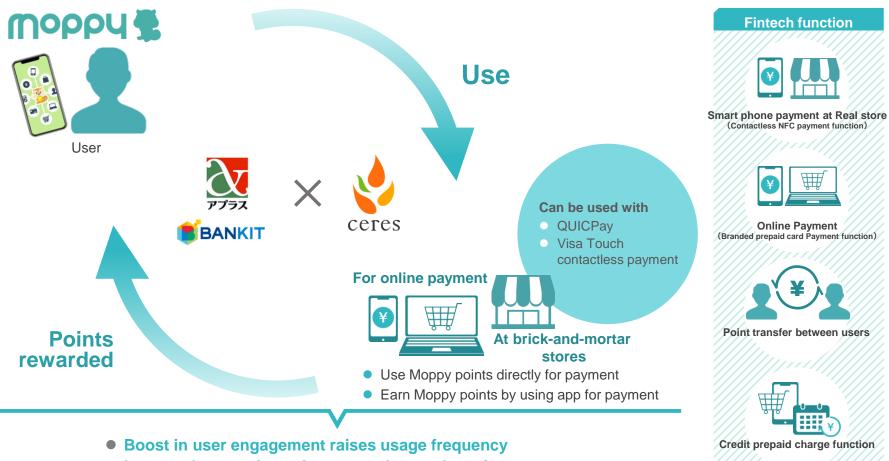




#### Moppy Business Strategy

We plan to upgrade Moppy into a payment app by adding fintech features in 2023.

We plan to further expand the user base by enhancing the convenience of the Moppy app and increase usage frequency.



• Improved convenience increases the number of users



#### D2C Earnings

Sales jumped 50.2% YoY, owing to greater-than-expected orders for high-performance shoe insole Pitsole.

However, sales were flat QoQ due to postponed sales booking on pre-order sales as some production could not catch up with demand.

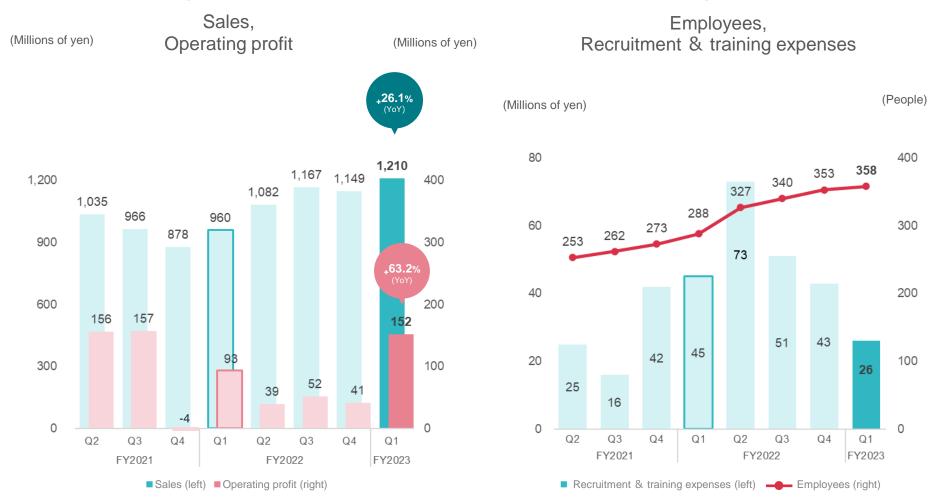




#### DX (YUMEMI) Earnings

YUMEMI posted record-high quarterly sales and a sharp increase in profit on the back of strong orders.

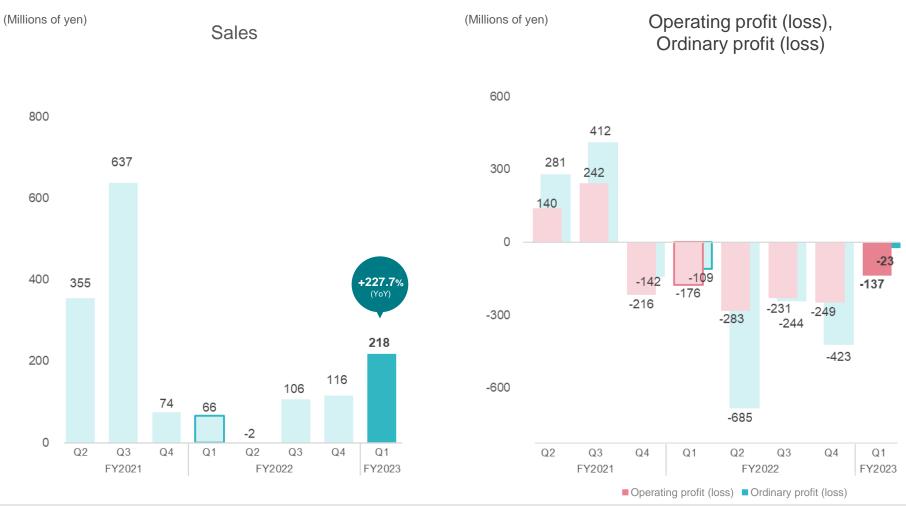
It brought onboard 67 new-graduate engineers, and projects an increase in growth investments (e.g., personnel expenses and recruitment and training expenses).





# Financial Service Business Earnings

Mercury saw increases in the user count, ratio of active users, and staking balance. labol reported steady growth in GMV of factoring services. Sales jumped 3.3x the yearago figure.

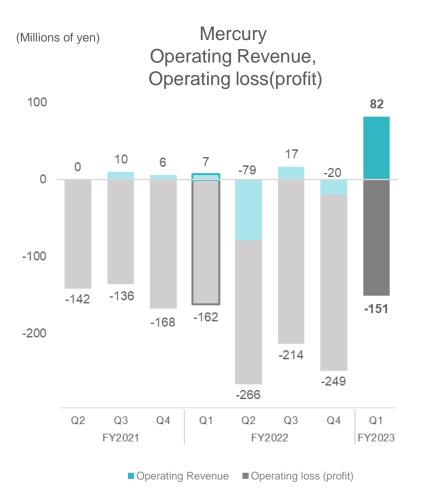


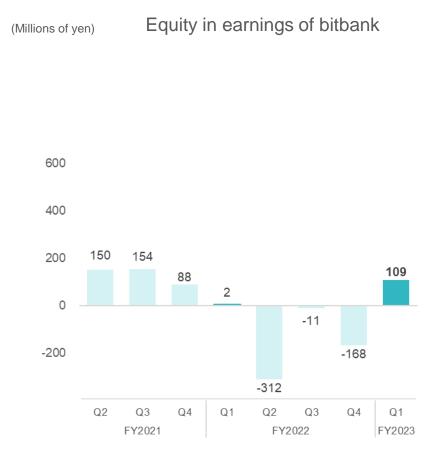


#### Mercury and bitbank Earnings

Mercury began handling two new currencies, and reported record quarterly sales.

We recorded equity in earnings of affiliate bitbank against a backdrop of robust market conditions. bitbank became Japan's No. 1\* crypto asset exchange in terms of the number of currencies handled (29).





Note: The number of currencies handled by domestic crypto asset exchanges as of April 28, 2023, CERES research.



#### Mercury Business Strategy

Mercury forged a strategic partnership with Fireblocks.

It plans to further enhance its services by accelerating growth in the number of crypto assets handled in its staking service.

As a late entrant to the crypto asset exchange market, Mercury intends to establish a unique advantage.



#### System change

 CASC (Crypto Asset Self-Check) system started

⇒Simplified new listing procedures for crypto assets

#### Bottleneck

Wallet development for each currency
 ⇒Incurred development costs (time and man-hours)

First such partnership in Japan



# **▲** Fireblocks

- Blockchain start-up based in Israel
- Provides protection and management solutions for digital assets
- World-class security features

Provides wallets for over 1,300 crypto assets

Resolved the bottleneck

Aim to become Japan's No.1 staking firm



#### Investment Development Business (CVC)

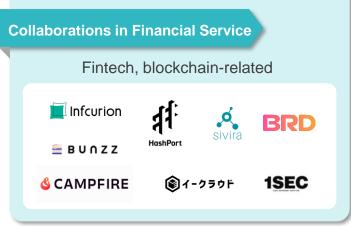
CVC invests in businesses that have affinity with CERES' operations, such as media and blockchain-related fields.

In Q1, we sold ¥67 million in shareholdings and recorded ¥42 million in gain on sale of shareholdings.

\*As of March 31, 2023











4. Appendix



# **Setting Materiarity**

We identified seven material issues as key themes to focus on, and intend to step up existing ESG strategies implemented to practice sustainable management.

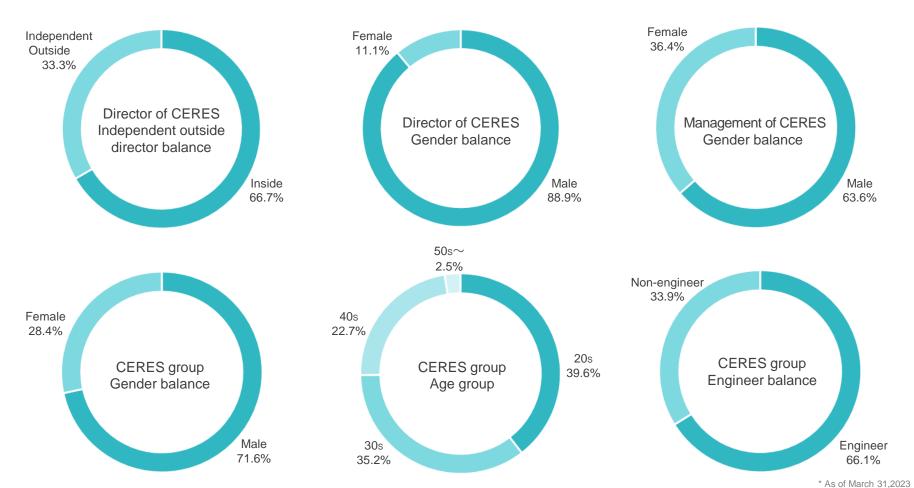
	Materiality			SE	Gs		
1	Contribute to creating a prosperous society through proprietary services	1 NO PRIVY	8 DECENT WORK AND ECONOMIC GROWTH	11 SUSTAINABLE CITIES AND COMMUNITIES	13 CLIMATE ACTION	16 PRACE JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE COLAS
2	Contribute to resolving social issues and economic development through open innovation	4 QUALITY EDUCATION	8 DECENT WORK AND ECONOMIC GROWTH	9 MOUSTRY, INNOVATION AND INFRASTRUCTURE	17 PARTIMERSHIPS FOR THE GOMES		
3	Contribute to fair operation of digital advertising and healthy development of the industry	9 MOUSTRY, MNOVATION AND INFRASTRUCTURE	16 PRACE JUSTICE AND STRONG INSTITUTIONS				
4	Provide environmentally-conscious products and services	7 AFFORMARIE AND CLEAN ENERGY	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	13 CLIMATE ACTION	15 INF ON LAND	
5	Promote diverse workforce	4 EDUCATION	5 GENDER EQUALITY	8 DECENT WORK AND ECONOMIC GROWTH	10 REDUCED INFQUALITIES	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	
6	Ensure information security and privacy	9 MOUSTRY, INNOVATION AND INFRASTRUCTURE	16 PEACE JUSTICE AND STRONG INSTITUTIONS				
7	Reinforce corporate governance	5 GONDER	10 REDUCED HEQUALITIES	16 PEACE, JUSTICE AND STRONG INSTITUTIONS			



#### Promoting Governance and Diversity

Boost corporate value over the medium to long term by strengthening corporate governance.

Promote diversity, including gender equality, to achieve sustainable growth.





# Quarterly Sales



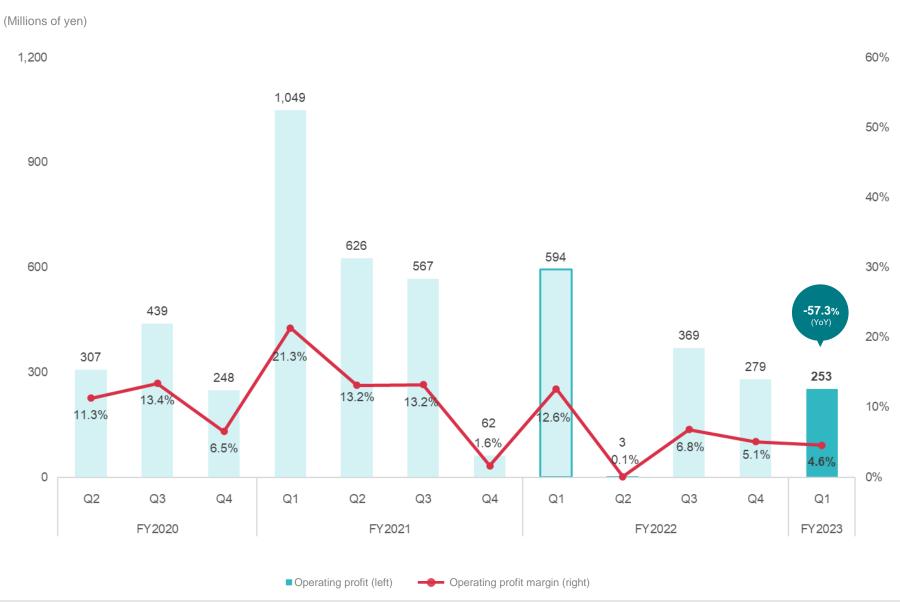
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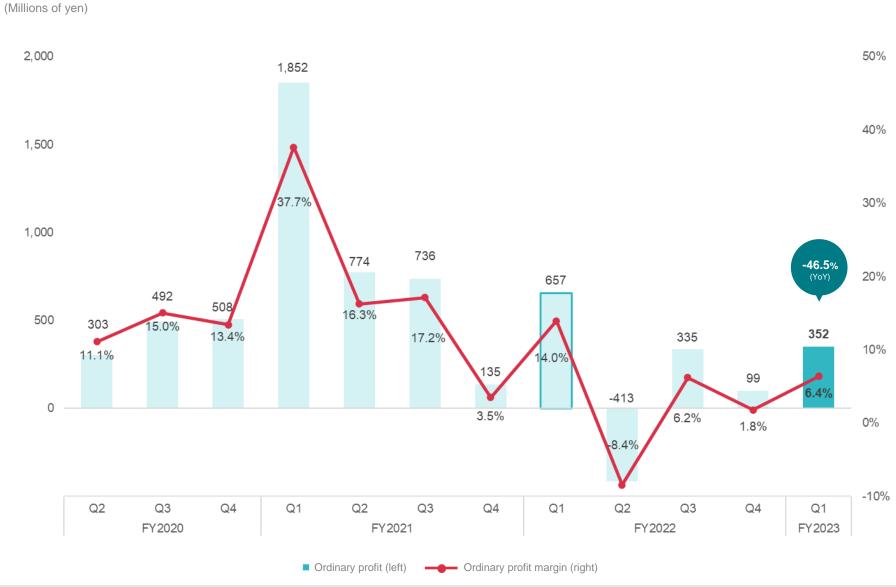
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# **Quarterly Operating Profit**





# Quarterly Ordinary Profit





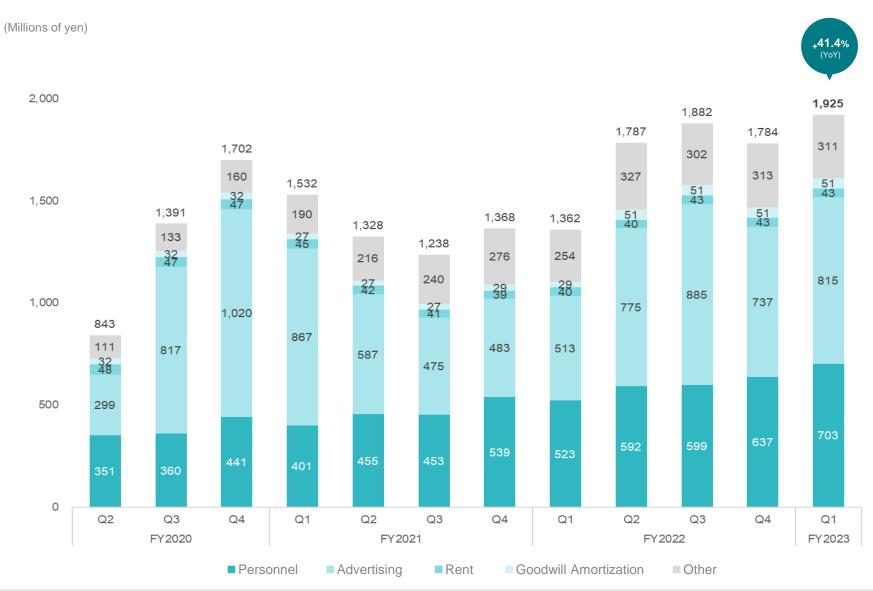
# **Quarterly EBITDA**



<sup>\*</sup> EBITDA: Profit before income taxes + Interest expenses + Depreciation + Amortization of goodwill (addition of amount equivalent to amortization of goodwill including share of loss of entities accounted for using equity method) + impairment loss.

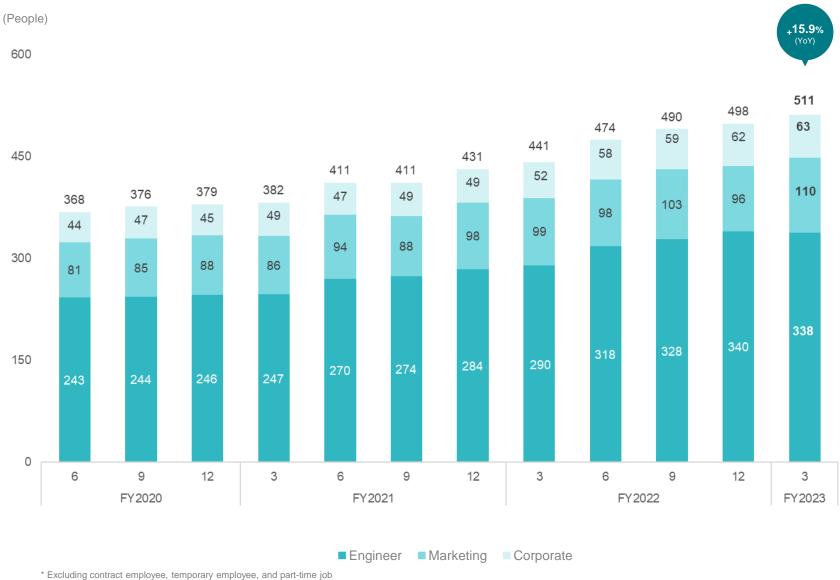


# **Quarterly SG&A Expenses**





# Employees





# **Quarterly Earnings**

#### **Quarterly Sales**

(Millions of yen)		FY2021		FY2022				FY2023	
		Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Net sales		4,761	4,293	3,871	4,709	4,889	5,414	5,523	5,525
Mobile Service Business		4,426	3,680	3,829	4,674	4,960	5,357	5,454	5,314
	Point	3,281	2,662	2,815	3,324	3,422	3,575	3,719	3,525
	D2C	215	291	371	429	540	621	654	645
	DX	1,035	966	878	960	1,082	1,167	1,149	1,210
	Transaction value within segments	-106	-240	-236	-39	-84	-7	-68	-66
Financial Serv	vice Business	355	637	74	66	-2	106	116	218
Inter-segment	transaction value or transfers	-20	-23	-32	-32	-68	-49	-47	-7

#### **Quarterly Operating Profit**

(Millions of yen)		FY2021			FY2022				FY2023
		Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Operating pro	fit	626	567	62	594	3	369	279	253
	Mobile Service Business	698	556	533	1,007	588	877	817	686
	Financial Service Business	140	242	-216	-176	-283	-231	-249	-137
	Adjusted amount	-213	-231	-254	-236	-301	-277	-288	-294





#### Notes regarding forward-looking statements

- The materials and information provided in this presentation contain forward-looking statements that are based on current
  forecasts, estimates, and assumptions that are subject to risk, and also include uncertainties that could cause actual
  results to differ materially from the statements in this presentation.
- These risks and uncertainties include general industry and market conditions, and general domestic and international economic conditions such as interest rate and currency exchange fluctuations.
- Please note that the Company is under no obligation to update or revise the forward-looking statements contained in this
  presentation, even if new information or events emerge in the future.

