Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2023 (Based on Japanese GAAP)

May 11, 2023

Company name: Shimojima Co.,Ltd.

Stock exchange listing: Tokyo

Stock code: 7482 URL https://www.shimojima.co.jp/

Representative: Representative Director, President Yoshihiko Kasai

Inquiries: Managing Director, Corporate Planning Hitoshi Onodera TEL 03-3862-8626

Scheduled date of ordinary general meeting of shareholders: June 27, 2023
Scheduled date to file Securities Report: June 28, 2023
Scheduled date to commence dividend payments: June 28, 2023

Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(1) Consolidated operating results

Percentages indicate year-on-year changes					
Ordinary profit	Profit attributable to				
Ordinary profit	owners of parent				

	Net sales		Operating pro-	Operating profit		Ordinary profit		ent
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2023	55,028	14.5	2,011	_	2,388	527.7	1,542	_
Year ended March 31, 2022	48,063	2.0	44	(83.8)	380	(31.1)	87	_
	•							

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2023	66.23	-	4.8	6.1	3.7
Year ended March 31, 2022	3.75	-	0.3	1.0	0.1

(2) Consolidated financial position

(2) consenuate intended position					
	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2023	40,023	32,679	81.5	1,399.70	
As of March 31, 2022	37,817	31,623	83.5	1,356.47	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2023	2,328	(378)	(686)	7,111
Year ended March 31, 2022	430	(1,376)	(647)	5,848

2. Cash dividends

		Annu	al dividends per	share		Total cash	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)		
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2022	-	11.00	-	11.00	22.00	512	586.7	1.6
Year ended March 31, 2023	=	11.00	=	11.00	22.00	512	33.2	1.6
Year ending March 31, 2024 (Forecast)	_	11.00	_	11.00	22.00		32.0	

3. Forecast of consolidated financial results for the year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	57,600	4.7	2,100	4.4	2,400	0.5	1,600	3.7	68.69

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2023 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)									
As of March 31, 2023	24,257,826 shares	As of March 31, 2022	24,257,826 shares						
Number of treasury shares at the end of the period									
As of March 31, 2023	955,338 shares	As of March 31, 2022	986,691 shares						
Average number of shares during the period									
Year ended March 31, 2023	23,292,849 shares	Year ended March 31, 2022	23,266,752 shares						

Consolidated financial statements Consolidated balance sheets

	As of March 31, 2022	As of March 31, 2023
ssets	,	
Current assets		
Cash and deposits	6,035	7,140
Notes receivable - trade	488	465
Accounts receivable - trade	5,804	6,523
Electronically recorded monetary claims - operating	807	1,001
Merchandise and finished goods	5,019	5,274
Raw materials and supplies	494	596
Other	516	473
Allowance for doubtful accounts	(12)	(15
Total current assets	19,154	21,460
Non-current assets	· · · · · · · · · · · · · · · · · · ·	<u> </u>
Property, plant and equipment		
Buildings and structures	10,990	11,054
Accumulated depreciation	(7,001)	(7,148
Accumulated impairment	(122)	(121
Buildings and structures, net	3,866	3,783
Machinery, equipment and vehicles	3,579	3,644
Accumulated depreciation	(2,842)	(2,94)
Accumulated impairment	(312)	(312
Machinery, equipment and vehicles, net	424	391
Land	7,762	7,761
Leased assets	2,074	2,039
Accumulated depreciation	(1,050)	(1,110
Accumulated impairment	(691)	(691
Leased assets, net	332	238
Other	984	2,220
Accumulated depreciation	(759)	(810
Accumulated impairment	(739) (31)	(39
Other, net	192	1,365
Total property, plant and equipment	12,578	13,539
Intangible assets	520	412
Goodwill	538	413
Leased assets	31	18
Other	1,322	1,186
Total intangible assets	1,892	1,619
Investments and other assets		
Investment securities	558	557
Long-term loans receivable	337	294
Deferred tax assets	730	677
Insurance funds	2,251	1,630
Other	401	331
Allowance for doubtful accounts	(87)	(93
Total investments and other assets	4,191	3,403
Total non-current assets	18,662	18,562
Total assets	37,817	40,023

	As of March 31, 2022	As of March 31, 2023
Liabilities	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Current liabilities		
Notes and accounts payable - trade	2,915	3,010
Current portion of long-term borrowings	6	6
Lease liabilities	126	116
Income taxes payable	141	831
Contract liabilities	46	61
Provision for bonuses	333	451
Provision for bonuses for directors (and other officers)	23	97
Other	1,283	1,501
Total current liabilities	4,876	6,075
Non-current liabilities		
Long-term borrowings	122	76
Lease liabilities	345	227
Deferred tax liabilities for land revaluation	277	277
Retirement benefit liability	315	352
Asset retirement obligations	38	132
Other	218	201
Total non-current liabilities	1,316	1,268
Total liabilities	6,193	7,343
Net assets		
Shareholders' equity		
Share capital	1,405	1,405
Capital surplus	1,304	1,299
Retained earnings	35,803	36,834
Treasury shares	(1,098)	(1,063)
Total shareholders' equity	37,414	38,474
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	310	320
Deferred gains or losses on hedges	35	6
Revaluation reserve for land	(6,195)	(6,195)
Remeasurements of defined benefit plans	1	10
Total accumulated other comprehensive income	(5,847)	(5,858)
Non-controlling interests	57	63
Total net assets	31,623	32,679
Total liabilities and net assets	37,817	40,023

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2022 March 31, 2023 Net sales 48,063 55,028 Cost of sales 33,091 37,485 17,543 Gross profit 14,971 Selling, general and administrative expenses 14,927 15,531 Operating profit 44 2,011 Non-operating income Interest income 2 13 Dividend income 5 5 Rental income 197 203 Purchase discounts 22 23 Reversal of allowance for doubtful accounts 8 Insurance return 34 56 Gain on investments in silent partnerships 59 Other 145 135 Total non-operating income 415 496 Non-operating expenses 0 Interest expenses 0 2 Sales discounts Foreign exchange losses 50 71 Rent cost of real estate Depreciation 14 20 Other 12 26 Total non-operating expenses 79 118 380 Ordinary profit 2,388 Extraordinary income Surrender value of insurance policies 7 171 Total extraordinary income 7 171 Extraordinary losses Impairment losses 19 70 Dismantlement expenses 109 28

Loss on cancellation of insurance policies

Profit attributable to non-controlling interests

Profit attributable to owners of parent

Total extraordinary losses

Profit before income taxes Income taxes - current

Income taxes - deferred

Total income taxes

14

113

2,446

847

51

898

5

1,548

1,542

128 259

153

13

167

92

5

87

Consolidated statements of comprehensive income

		(infilitions of join)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Profit	92	1,548
Other comprehensive income		
Valuation difference on available-for-sale securities	(127)	10
Deferred gains or losses on hedges	(19)	(29)
Remeasurements of defined benefit plans, net of tax	(23)	8
Total other comprehensive income	(170)	(10)
Comprehensive income	(78)	1,538
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(83)	1,532
Comprehensive income attributable to non-controlling	5	5
interests	3	3

Consolidated statements of changes in equity Fiscal year ended March 31, 2022

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,405	1,304	36,255	(1,114)	37,850		
Cumulative effects of changes in accounting policies			(27)		(27)		
Restated balance	1,405	1,304	36,227	(1,114)	37,823		
Changes during period							
Dividends of surplus			(511)		(511)		
Profit attributable to owners of parent			87		87		
Purchase of treasury shares				(0)	(0)		
Disposal of treasury shares		(0)		15	15		
Net changes in items other than shareholders' equity							
Total changes during period	-	(0)	(424)	15	(408)		
Balance at end of period	1,405	1,304	35,803	(1,098)	37,414		

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	437	55	(6,195)	25	(5,677)	52	32,225
Cumulative effects of changes in accounting policies							(27)
Restated balance	437	55	(6,195)	25	(5,677)	52	32,198
Changes during period							
Dividends of surplus							(511)
Profit attributable to owners of parent							87
Purchase of treasury shares							(0)
Disposal of treasury shares							15
Net changes in items other than shareholders' equity	(127)	(19)	-	(23)	(170)	5	(165)
Total changes during period	(127)	(19)	-	(23)	(170)	5	(574)
Balance at end of period	310	35	(6,195)	1	(5,847)	57	31,623

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,405	1,304	35,803	(1,098)	37,414	
Changes during period						
Dividends of surplus			(512)		(512)	
Profit attributable to owners of parent			1,542		1,542	
Purchase of treasury shares				(0)	(0)	
Disposal of treasury shares		(5)		34	29	
Net changes in items other than shareholders' equity						
Total changes during period	-	(5)	1,030	34	1,060	
Balance at end of period	1,405	1,299	36,834	(1,063)	38,474	

		Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	310	35	(6,195)	1	(5,847)	57	31,623
Changes during period							
Dividends of surplus							(512)
Profit attributable to owners of parent							1,542
Purchase of treasury shares							(0)
Disposal of treasury shares							29
Net changes in items other than shareholders' equity	10	(29)	ŀ	8	(10)	5	(4)
Total changes during period	10	(29)	-	8	(10)	5	1,055
Balance at end of period	320	6	(6,195)	10	(5,858)	63	32,679

Consolidated statements of cash flows

Cash flows from operating activities Profit before income taxes Depreciation Amortization of goodwill Loss (gain) on sale and retirement of non-current assets Loss (gain) on sale of investment securities Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	year ended h 31, 2022 259 848 74 1 0 19 (7) - (9) 58 (4) 1	9 48 117
Cash flows from operating activities Profit before income taxes Depreciation Amortization of goodwill Loss (gain) on sale and retirement of non-current assets Loss (gain) on sale of investment securities Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	259 848 74 1 0 19 (7) - (9) 58 (4)	2,446 913 124 (0) 4 70 (171) 14 (59) 9 48 117
Profit before income taxes Depreciation Amortization of goodwill Loss (gain) on sale and retirement of non-current assets Loss (gain) on sale of investment securities Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	848 74 1 0 19 (7) - (9) 58 (4)	913 124 (0) 4 70 (171) 14 (59) 9 48 117
Depreciation Amortization of goodwill Loss (gain) on sale and retirement of non-current assets Loss (gain) on sale of investment securities Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	848 74 1 0 19 (7) - (9) 58 (4)	913 124 (0) 4 70 (171) 14 (59) 9 48
Amortization of goodwill Loss (gain) on sale and retirement of non-current assets Loss (gain) on sale of investment securities Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	74 1 0 19 (7) - (9) 58 (4)	124 (0) 4 70 (171) 14 (59) 9 48
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Loss (gain) on sale of investment securities Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	0 19 (7) - - (9) 58 (4)	4 70 (171) 14 (59) 9 48 117
Impairment losses Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	19 (7) - - (9) 58 (4)	70 (171) 14 (59) 9 48 117
Surrender value of insurance policies Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(7) - (9) 58 (4)	(171) 14 (59) 9 48 117
Loss (gain) on cancellation of insurance policies Loss (gain) on investments in silent partnerships Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	- (9) 58 (4)	14 (59) 9 48 117
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Increase (decrease) in allowance for doubtful accounts Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	58 (4)	48 117
Increase (decrease) in retirement benefit liability Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	58 (4)	48 117
Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(4)	117
Increase (decrease) in provision for bonuses for directors (and other officers) Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment		
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Interest and dividend income Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	1	
Interest expenses Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment		73
Foreign exchange losses (gains) Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(7)	(18)
Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	0	0
Decrease (increase) in inventories Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(3)	(0)
Increase (decrease) in trade payables Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(395)	(889)
Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(124)	(356)
Other, net Subtotal Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	152	94
Interest and dividends received Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(334)	62
Interest paid Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	530	2,485
Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	7	18
Income taxes paid Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(0)	(0)
Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(106)	(174)
Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	430	2,328
Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment		,
Proceeds from withdrawal of time deposits Purchase of property, plant and equipment	(161)	(1)
Purchase of property, plant and equipment	162	160
	(469)	(1,434)
Purchase of intangible assets	(557)	(205)
Payments for retirement of property, plant and equipment	(100)	(50)
Proceeds from sale of property, plant and equipment	0	6
Purchase of investment securities	(0)	=
Proceeds from sale of investment securities	0	11
Proceeds from cancellation of insurance funds	V	993
Proceeds from withdrawal of investments in silent partnerships	212	59
Purchase of shares of subsidiaries resulting in change in scope	212	3,
of consolidation	212	-
Proceeds from collection of loans receivable	212 - (449)	
Other, net	(449)	42
Net cash provided by (used in) investing activities	_	42 40

		(Willions of yell)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2022	March 31, 2023	
Cash flows from financing activities			
Proceeds from short-term borrowings	_	25	
Repayments of short-term borrowings	_	(25)	
Repayments of long-term borrowings	(2)	(46)	
Repayments of lease liabilities	(133)	(128)	
Purchase of treasury shares	(0)	(0)	
Dividends paid	(511)	(511)	
Net cash provided by (used in) financing activities	(647)	(686)	
Effect of exchange rate change on cash and cash equivalents	0	(0)	
Net increase (decrease) in cash and cash equivalents	(1,593)	1,263	
Cash and cash equivalents at beginning of period	7,441	5,848	
Cash and cash equivalents at end of period	5,848	7,111	