

May 12, 2023

Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (Under Japanese GAAP)

Name of the Listed Company: CHINO CORPORATION Listed Stock Exchanges: Tokyo Stock Exchange

Securities Code: 6850 URL: https://www.chino.co.jp/

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Scheduled date of ordinary general meeting of shareholders: June 29, 2023 Scheduled data to commence dividend payments: June 30, 2023 Scheduled date to file Securities Report: June 30, 2023

Preparation of supplementary materials on financial results: Yes

Holding of financial results presentation meeting: Yes (for institutional investors and analysts)

(Millions of yen with fractional amounts rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

| | Net sale | es | Operating profit | | Ordinary p | rofit | Profit attributable to owners of parent | | |
|-------------------|-----------------|-----|------------------|------|-----------------|-------|---|-------|--|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | |
| March 31, 2023 | 23,793 | 8.6 | 2,018 | 34.6 | 2,294 | 31.5 | 1,536 | 46.2 | |
| March 31, 2022 | 21,908 | 3.9 | 1,499 | 32.0 | 1,744 | 35.9 | 1,050 | -18.5 | |

Fiscal year ended March 31, 2023: 1,880 million yen (44.4%) Note: Comprehensive income

Fiscal year ended March 31, 2022: 1,302 million yen (-27.7%)

| | Basic earnings per share | Diluted earnings per share | Return on equity | Return on assets | Operating margin |
|-------------------|--------------------------|----------------------------|------------------|------------------|------------------|
| Fiscal year ended | Yen | Yen | % | % | % |
| March 31, 2023 | 181.22 | _ | 8.5 | 6.8 | 8.5 |
| March 31, 2022 | 124.07 | _ | 6.1 | 5.6 | 6.8 |

Reference: Share of profit (loss) of entities accounting for using equity method

- million yen Fiscal year ended March 31, 2023: Fiscal year ended March 31, 2022: - million yen

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------|-----------------|-----------------|--------------|----------------------|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2023 | 36,289 | 21,574 | 51.8 | 2,214.16 |
| March 31, 2022 | 31,545 | 20,150 | 55.7 | 2,073.94 |

Reference: Equity As of March 31, 2023: 18,784 million yen As of March 31, 2022: 17,564 million yen

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period | |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|--|
| Fiscal year ended | Millions of yen | Millions of yen | Millions of yen | Millions of yen | |
| March 31, 2023 | 1,619 | -564 | 655 | 7,603 | |
| March 31, 2022 | 1,880 | -578 | -978 | 5,821 | |

2. Cash dividends

| | | D | ividend per sha | Total dividend | Dividend payout | Dividend on | | |
|--|-----------------------|--------------------|-----------------------|---------------------|-----------------|---------------------|-------------------------|--------------------------|
| | First quarter- end | Second quarter-end | Third quarter- end | Fiscal year- end | Annual | payments (Total) | ratio (Consolidated) | equity (Consolidated) |
| Fiscal year ended | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| March 31, 2022 | _ | 0.00 | _ | 46.00 | 46.00 | 389 | 37.1 | 2.3 |
| March 31, 2023 | _ | 0.00 | _ | 52.00 | 52.00 | 441 | 28.7 | 2.4 |
| Fiscal year ending March 31, 2024 (Forecast) | - | 0.00 | _ | 55.00 | 55.00 | | 30.1 | |

Note: Revisions to the most recently announced forecast of the dividend: Yes

3. Consolidated financial forecasts for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Percentages indicate year-on-year changes.)

| | Net sal | ales Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share | |
|-----------------------------------|-----------------|-----------------------|-----------------|-----------------|-----------------|---|-----------------|-----------------------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Fiscal year ending March 31, 2023 | 26,000 | 9.3 | 2,150 | 6.5 | 2,350 | 2.4 | 1,550 | 0.9 | 182.71 |

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

Newly included: None Excluded: None

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies other than 1:

(iii) Changes in accounting estimates: None

(iv) Restatement: None

Please refer to "Changes in accounting policies" on page 16.

(3) Number of shares issued (common shares)

(i) Total number of shares issued at the end of the period (including treasury shares)

As of March 31, 2023 9,260,116 shares As of March 31, 2022 9,260,116 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2023 776,534 shares As of March 31, 2022 791,138 shares

(iii) Average number of shares during the period

Fiscal year ended March 31, 2023 8,478,014 shares Fiscal year ended March 31, 2022 8,469,599 shares

Reference: Summary of non-consolidated results

1. Non-consolidated financial results for the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

None

| | Net sale | es | Operating p | profit | Ordinary p | rofit | Profit | |
|-------------------|-----------------|-----|-----------------|--------|-----------------|-------|-----------------|------|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2023 | 16,456 | 6.9 | 1,123 | 37.4 | 1,497 | 31.4 | 1,194 | 44.7 |
| March 31, 2022 | 15,396 | 4.5 | 817 | 43.1 | 1,139 | 33.0 | 825 | 32.7 |

| | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen | Yen |
| March 31, 2023 | 140.91 | _ |
| March 31, 2022 | 97.45 | _ |

(2) Non-consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------|-----------------|-----------------|--------------|----------------------|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2023 | 27,744 | 15,543 | 56.0 | 1,832.18 |
| March 31, 2022 | 23,461 | 14,667 | 62.5 | 1,731.90 |

Reference: Equity As of March 31, 2023: 15,543 million yen
As of March 31, 2022: 14,667 million yen

(Note regarding forward-looking statements)

The forward-looking statements such as the forecasts of financial results stated in this document are based on the information currently available to the Company and certain assumptions that the Company judges as rational. These statements are not guarantees of future performance. Actual results may differ substantially from the forecasts due to various factors. Please refer to "(4) Outlook" under "1. Overview of Operating Results and Financial Position" on page 7 of the attached materials for the assumptions used in the forecasts and notes regarding the use of the forecasts.

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

^{*} Proper use of earnings forecasts, and other special matters

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1. Overview of Operating Results and Financial Position

(1) Overview of operating results for the fiscal year ended March 31, 2023

During the fiscal year under review, the global economy progressed toward economic normalization due to the easing of COVID-19 pandemic-related restrictions on activities. However, the situation remained uncertain, primarily because of the shortage of components, including semiconductors in particular, and also reflecting surging energy prices due to the prolonged conflict in Ukraine as well as concerns regarding an economic slowdown and unstable foreign exchange rates linked to changes in national monetary policies.

On the other hand, in the manufacturing industry, which affects the Chino Group's business in general, capital spending was solid overall. Further, against the backdrop of the accelerating global trend toward decarbonization, companies stepped up their efforts to increase corporate R&D and capital investments leveraging the support of their governments.

In this environment, the Group worked to provide solutions to issues in electronic components, new materials and other growth areas, while simultaneously providing sophisticated temperature measuring, control and monitoring products and systems that are essential at manufacturing and development sites. Moreover, measures for reducing greenhouse gas (GHG) emission toward achieving carbon neutrality in 2050 have been promoted at the initiative of governments, encouraging a rapid expansion in demand for alternative energy development and the establishment of hydrogen supply chains. Amidst these circumstances, the Group worked aggressively on winning orders in relevant areas.

Looking at sales, reflecting the strong orders received, sales in Japan and Asia, mainly China, increased. Even so, the shipment of certain products continued to be impacted by the continued short supply of semiconductors and other components.

In terms of profitability, amid the situation where the impact of the surging cost of energy and components was unavoidable, the Company accelerated its ongoing cost reduction efforts. In addition, it worked to review pricing structures while simultaneously soliciting customers' understanding about this review regarding the cost increases that the Company was unable to absorb through its efforts alone.

As a result, orders received in the fiscal year under review amounted to 27,829 million yen (up 8.9% year on year), and net sales were 23,793 million yen (up 8.6% year on year). On the profit front, thanks to ongoing cost reduction efforts and the review of sales prices, coupled with higher sales, operating profit was 2,018 million yen (up 34.6% year on year), ordinary profit came to 2,294 million yen (up 31.5% year on year), and profit attributable to owners of parent stood at 1,536 million yen (up 46.2% year on year), achieving record highs in both net sales and profits.

Results by segment are as follows.

1) Measurement & Control Instruments

Net sales reached 8,617 million yen (up 8.2% year on year), and segment profit totaled 1,226 million yen (up 5.0% year on year). Demand hovered at a high level, mainly demand for semiconductor/electronic component-related manufacturing systems and heat processing equipment, so orders for and sales of graphic recorders, controllers, thyristor regulators and other products increased. Demand also remained strong overseas in regions such as China, South Korea and India.

2) Instrumentation Systems

Net sales reached 7,131 million yen (up 13.2% year on year), and segment profit totaled 1,015 million yen (up 110.9% year on year). Looking at decarbonization, orders and sales continued to rise, reflecting an increase in demand for fuel cell testing systems and water electrolysis testing systems for the research and development of technology for the utilization of hydrogen energy.

Regarding compressor performance testing systems, which recorded a decline in sales in the previous fiscal year due to the sluggish capital investment of our major customers, sales recovered due to the effect of the order-receiving activities aimed at capturing demand for natural refrigerant-compatible equipment with a low greenhouse effect.

3) Sensor

Net sales reached 7,124 million yen (up 4.7% year on year), and segment profit totaled 1,304 million yen (down 0.1% year on year). Demand continued to be strong for both infrared radiation thermometers and temperature sensors for use primarily in semiconductor-related manufacturing systems. Demand for temperature sensors that meet AMS (specifications for special process in the aerospace industry) also remained robust.

Net sales increased but profit decreased during the period, mainly reflecting the impact of surging component prices. Even so, the Company secured profit at the level of the previous year throughout the fiscal year with sales growth of radiation thermometers and taking measures such as the acceleration of cost reduction efforts and the review of pricing structures.

4) Other

Net sales reached 919 million yen (up 10.0% year on year), and segment profit totaled 232 million yen (up 19.7% year on year).

(Reference) Orders received, net sales and segment profit (operating profit) by segment

Orders received (by segment) (Millions of yen) Previous Fiscal year Change % change Name of segment fiscal year under review -2.0 Measurement & Control Instruments 8,497 -172 8,669 Instrumentation Systems 9,156 11,126 1,969 21.5 5.7 Sensor 7,077 7,481 404 724 70 10.7 Other 654 Total 25,557 27,829 2,271 8.9

Net sales (by segment) (Millions of yen)

| Name of segment | Previous fiscal year | Fiscal year under review | Change | % change |
|-----------------------------------|-------------------------|--------------------------|--------|----------|
| Measurement & Control Instruments | 7,965 | 8,617 | 651 | 8.2 |
| Instrumentation Systems | 6,302 | 7,131 | 828 | 13.2 |
| Sensor | 6,804 | 7,124 | 320 | 4.7 |
| Other | 836 | 919 | 83 | 10.0 |
| Total | 21,908 | 23,793 | 1,884 | 8.6 |

Net sales (by geographical segment) (Millions of yen)

| sales (by geographical segment) | | | | | | | |
|---------------------------------|----------------------|--------------------------|--------|----------|--|--|--|
| Name of segment | Previous fiscal year | Fiscal year under review | Change | % change | | | |
| Japan | 17,831 | 18,941 | 1,109 | 6.2 | | | |
| Asia | 3,651 | 4,441 | 790 | 21.6 | | | |
| North America | 229 | 212 | -16 | -7.4 | | | |
| Europe | 165 | 128 | -37 | -22.3 | | | |
| Other | 30 | 68 | 38 | 129.2 | | | |
| Total | 21,908 | 23,793 | 1,884 | 8.6 | | | |

Segment profit (Operating profit) (Millions of yen)

| Name of segment | Previous fiscal year | Fiscal year under review | Change | % change |
|-----------------------------------|----------------------|--------------------------|--------|----------|
| Measurement & Control Instruments | 1,168 | 1,226 | 58 | 5.0 |
| Instrumentation Systems | 481 | 1,015 | 534 | 110.9 |
| Sensor | 1,304 | 1,304 | -0 | -0.1 |
| Other | 194 | 232 | 38 | 19.7 |
| Corporate expenses (Note) | -1,649 | -1,760 | -110 | _ |
| Total | 1,499 | 2,018 | 518 | 34.6 |

Note: Corporate expenses are primarily general and administrative expenses that cannot be allocated to specific segments.

(2) Overview of financial position for the fiscal year ended March 31, 2023

1) Assets

Total assets at the end of the fiscal year under review stood at 36,289 million yen, an increase of 4,744 million yen from the end of the previous fiscal year.

Current assets stood at 26,322 million yen, an increase of 4,641 million yen from the end of the previous fiscal year. This was mainly due to an increase of 1,844 million yen in cash and deposits, 686 million yen in trade receivables and 1,998 million yen in inventories. Non-current assets stood at 9,967 million yen, an increase of 102 million yen from the end of the previous fiscal year. This was mainly due to an increase of 56 million yen in investment securities and 140 million yen in deferred tax assets, a decrease of 120 million yen in retirement benefit asset.

2) Liabilities

Total liabilities at the end of the fiscal year under review stood at 14,715 million yen, an increase of 3,320 million yen from the end of the previous fiscal year.

Current liabilities stood at 10,489 million yen, an increase of 2,272 million yen from the end of the previous fiscal year. This was mainly due to an increase of 806 million yen in trade payable, 804 million yen in advances received, 195 million yen in provision for bonuses and 153 million yen in income taxes payable.

Non-current liabilities stood at 4,225 million yen, an increase of 1,048 million yen from the end of the previous fiscal year. This was mainly due to an increase of 1,040 million yen in long-term borrowings.

3) Net assets

Total net assets at the end of the fiscal year under review stood at 21,574 million yen, an increase of 1,423 million yen from the end of the previous fiscal year.

(3) Overview of cash flows for the fiscal year ended March 31, 2023

1) Cash flows from operating activities

Net cash provided by operating activities in the fiscal year under review was a net inflow of 1,619 million yen (down 260 million yen year on year). The amount of cash inflow items including profit before income taxes of 2,305 million yen, depreciation of 785 million yen and an increase of trade payable of 744 million yen exceeded the amount of cash outflow items including inventories of 1,937 million yen.

2) Cash flows from investing activities

Net cash in investing activities in the fiscal year under review was a net outflow of 564 million yen (up 13 million yen year on year). The amount of cash outflow items including purchase of property, plant and equipment and intangible assets of 572 million yen exceeded the amount of cash inflow items including proceeds from maturity insurance funds of 122 million yen.

3) Cash flows from financing activities

Net cash provided by financing activities in the current consolidated fiscal year was 655 million yen, due to an increase of 1,500 million yen in proceeds from long-term borrowing exceeding a decrease of 389 million yen in dividends paid and 375 million yen in repayment of long-term borrowings.

As a result, cash and cash equivalents at the end of the fiscal year under review increased 1,781 million yen from the end of the previous fiscal year, to 7,603 million yen.

[Trends in cash flow indices]

| | FY 3/2019 | FY 3/2020 | FY 3/2021 | FY 3/2022 | FY 3/2023 |
|---|-----------|-----------|-----------|-----------|-----------|
| Equity ratio (%) | 54.7 | 57.6 | 54.7 | 55.7 | 51.8 |
| Equity ratio based on market value (%) | 39.6 | 38.9 | 40.5 | 43.5 | 50.3 |
| Ratio of interest-bearing debt to cash flow (years) | 1.58 | 2.47 | 1.11 | 1.20 | 2.09 |
| Interest coverage ratio | 161.64 | 124.00 | 225.73 | 231.61 | 221.25 |

(Notes) Equity ratio: Equity / Total assets

Equity ratio based on market value: Market capitalization / Total assets

Ratio of interest-bearing debt to cash flow: Interest-bearing debt/Operating cash flows

Interest coverage ratio: Operating cash flows / Interest expenses paid

- * Each indicator is calculated using financial figures on a consolidated basis.
- * Market capitalization is calculated by multiplying closing price of the stock at the end of the fiscal year by number of shares issued and outstanding at the end of the fiscal year (after deduction of treasury shares).
- * Operating cash flows are derived from cash flows from operating activities on the consolidated statement of cash flows. Interest-bearing debt is all liabilities recorded on the consolidated balance sheet on which interest is paid. Interest expenses paid is derived from interest paid on the consolidated statement of cash flows.

(4) Outlook

The fiscal year ending March 31, 2024 is the third year of the Medium-term Management Plan (FY2021-FY2026). With an eye toward the major changes affecting society and corporations, such as a growing global emphasis on the environment and the continued acceleration of digital transformation, the Group, as advocated in its corporate philosophy, aims to push the limits of measurement, control and monitoring technologies and contribute to industrial development and the realization of a brighter tomorrow. The Medium-term Management Plan, which was formulated based on this goal, consists of four basic strategies: (i) further development and expansion of growth areas, (ii) enhancement of core businesses and create value, (iii) strengthening of foundations and expansion of businesses overseas, and (iv) establishment of resilient management bases.

Under the four basic strategies, the Group will energetically develop business activities which provide both economic and social value, focusing on areas such as hydrogen technologies, semiconductors and electronic components, next-generation batteries, new materials, ethical drug and food management and logistics, for the realization of "decarbonization" and a "safe and secure society" and will promote sustainability management.

Looking at the economic environment surrounding the Chino Group, the impact of the insufficient supply of components, particularly semiconductors, and surging energy prices shows no sign of abating, and uncertainty about the future is growing, reflecting concerns regarding an economic slowdown linked to changes in national monetary policies and the global financial instability. However, the Group expects that demand will remain firm in the automotive and electronic component sectors, the Group's main customers, and it will continue to expand overall in the hydrogen-related sectors given efforts to realize a decarbonized society.

In light of the situation, consolidated financial forecasts for the fiscal year ending March 31, 2024 are net sales of 26,000 million yen, operating profit of 2,150 million yen, ordinary profit of 2,350 million yen, and profit attributable to owners of parent of 1,550 million yen.

2. Basic Policy Regarding Selection of Accounting Standards

The Group's policy is to prepare consolidated financial statements in accordance with JGAAP to facilitate the comparison of consolidated financial statements between different reporting periods and different reporting entities.

The Group will determine when or if to adopt International Financial Reporting Standards (IFRS) as appropriate based on consideration of circumstances in Japan and overseas.

3. Consolidated Financial Statements and Significant Notes Thereto (1) Consolidated balance sheet

| | As of March 31, 2022 | (Millions of ye |
|---|----------------------|----------------------|
| Assets | As of March 31, 2022 | AS OF WIGHT 51, 2025 |
| Current assets | | |
| Cash and deposits | 7,331 | 9,17 |
| Notes receivable - trade | 441 | 47 |
| Electronically recorded monetary claims – | 771 | т, |
| operating | 1,943 | 2,59 |
| Accounts receivable - trade | 5,210 | 5,20 |
| Merchandise and finished goods | 631 | 70 |
| Work in process | 2,860 | 3.6 |
| Raw materials and supplies | 3,086 | 4,2 |
| Other | 274 | 3' |
| Allowance for doubtful accounts | -99 | - |
| Total current assets | 21,681 | 26,3 |
| Non-current assets | 7 | |
| Property, plant and equipment | | |
| Buildings and structures | 8,601 | 8,7 |
| Accumulated depreciation | -5,576 | -5,6 |
| Buildings and structures, net | 3,025 | 3,0 |
| Machinery, equipment and vehicles | 4,182 | 4,2 |
| Accumulated depreciation | -3,345 | -3,5 |
| Machinery, equipment and vehicles, net | 837 | 7 |
| Land | 1,406 | 1,4 |
| Construction in progress | 2 | , |
| Other | 3,806 | 3,8 |
| Accumulated depreciation | -3,511 | -3,4 |
| Other, net | 294 | 3 |
| Total property, plant and equipment | 5,566 | 5,5 |
| Intangible assets | , | · · |
| Software | 392 | 4 |
| Other | 16 | |
| Total intangible assets | 408 | 4 |
| Investments and other assets | | |
| Investment securities | 1,761 | 1,8 |
| Deferred tax assets | 740 | 8 |
| Retirement benefit asset | 663 | 5 |
| Other | 780 | 7 |
| Allowance for doubtful accounts | -56 | - |
| Total investments and other assets | 3,889 | 3,9 |
| Total non-current assets | 9,864 | 9,9 |
| Total assets | 31,545 | 36,2 |

| | | (Millions of yen) |
|--|----------------------|----------------------|
| | As of March 31, 2022 | As of March 31, 2023 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 2,397 | 2,697 |
| Electronically recorded obligations - operating | 2,113 | 2,619 |
| Short-term borrowings | 1,265 | 1,265 |
| Current portion of long-term borrowings | 375 | 459 |
| Income taxes payable | 317 | 470 |
| Advances received | 176 | 980 |
| Provision for bonuses | 625 | 821 |
| Provision for bonuses for directors (and other officers) | 34 | 46 |
| Provision for shareholder benefit program | 43 | 47 |
| Electronically recorded obligations - facilities | 35 | 137 |
| Other | 832 | 943 |
| Total current liabilities | 8,216 | 10,489 |
| Non-current liabilities | | ., ., |
| Long-term borrowings | 620 | 1,660 |
| Long-term accounts payable - other | _ | 188 |
| Deferred tax liabilities | 83 | 91 |
| Provision for retirement benefits for directors (and | | |
| other officers) | 343 | 135 |
| Retirement benefit liability | 1,867 | 1,887 |
| Other | 263 | 263 |
| Total non-current liabilities | 3,177 | 4,225 |
| Total liabilities | 11,394 | 14,715 |
| Net assets | 11,371 | 11,713 |
| Shareholders' equity | | |
| Share capital | 4,292 | 4,292 |
| Capital surplus | 4,264 | 4,267 |
| Retained earnings | 9,911 | 11,050 |
| Treasury shares | -1,159 | -1,138 |
| Total shareholders' equity | 17,308 | 18,471 |
| Accumulated other comprehensive income | 17,308 | 10,471 |
| Valuation difference on available-for-sale securities | 289 | 341 |
| Foreign currency translation adjustment | 67 | |
| Remeasurements of defined benefit plans | -101 | 158 |
| | | -187 |
| Total accumulated other comprehensive income | 255 | 312 |
| Non-controlling interests | 2,586 | 2,790 |
| Total net assets | 20,150 | 21,574 |
| Total liabilities and net assets | 31,545 | 36,289 |

(2) Consolidated statement of income and comprehensive income (Consolidated statement of income)

| | | (Millions of yen) |
|--|----------------------------------|-------------------------------------|
| | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
| Net sales | 21,908 | 23,793 |
| Cost of sales | 14,832 | 15,924 |
| Gross profit | 7,076 | 7,869 |
| Selling, general and administrative expenses | | |
| Salaries, allowances and bonuses | 2,242 | 2,294 |
| Provision for bonuses | 213 | 311 |
| Provision for bonuses for directors (and other officers) | 34 | 44 |
| Retirement benefit expenses | 117 | 126 |
| Provision for retirement benefits for directors (and other | 64 | 22 |
| officers) | 04 | 22 |
| Depreciation | 149 | 179 |
| Research and development expenses | 798 | 886 |
| Provision for shareholder benefit program | 43 | 47 |
| Provision of allowance for doubtful accounts | 91 | -16 |
| Other | 1,822 | 1,954 |
| Total selling, general and administrative expenses | 5,576 | 5,851 |
| Operating profit | 1,499 | 2,018 |
| Non-operating income | | |
| Interest income | 7 | 13 |
| Dividend income | 50 | 58 |
| Electricity sale income | 35 | 35 |
| Foreign exchange gains | 94 | 81 |
| Subsidy income | 20 | 5 |
| Surrender value of insurance policies | 66 | 92 |
| Other | 26 | 36 |
| Total non-operating income | 301 | 323 |
| Non-operating expenses | | |
| Interest expenses | 8 | 7 |
| Finance related expenses | 4 | 4 |
| Electricity sale expenses | 15 | 14 |
| Contract business related costs | 11 | = |
| Other | 16 | 19 |
| Total non-operating expenses | 55 | 46 |
| Ordinary profit | 1,744 | 2,294 |
| Extraordinary income | 1,/11 | 2,274 |
| Gain on sale of investment securities | 1 | 13 |
| Gain on sale of non-current assets | 0 | 3 |
| | | |
| Total extraordinary income | 1 | 16 |
| Extraordinary losses | 2 | |
| Loss on disposal of non-current assets | 3 | 6 |
| Loss on valuation of investment securities | 23 | |
| Total extraordinary losses | 27 | 6 |
| Profit before income taxes | 1,719 | 2,305 |
| Income taxes - current | 504 | 670 |
| Income taxes - deferred | -19 | -116 |
| Total income taxes | 484 | 553 |
| Profit | 1,234 | 1,752 |
| Profit attributable to non-controlling interests | 183 | 215 |
| Profit attributable to owners of parent | 1,050 | 1,536 |
| • | · | |

| | | (Millions of yen) |
|--|-------------------------------------|-------------------------------------|
| | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
| Profit | 1,234 | 1,752 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | -17 | 53 |
| Foreign currency translation adjustment | 145 | 160 |
| Remeasurements of defined benefit plans, net of tax | -60 | -85 |
| Total other comprehensive income | 67 | 128 |
| Comprehensive income | 1,302 | 1,880 |
| Comprehensive income attributable to | | _ |
| Comprehensive income attributable to owners of parent | 1,065 | 1,593 |
| Comprehensive income attributable to non-controlling interests | 236 | 287 |

(3) Consolidated statement of changes in equity

For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 4,292 | 4,017 | 9,245 | -1,157 | 16,398 |
| Changes during period | | | | | |
| Dividends of surplus | | | -381 | | -381 |
| Profit attributable to owners of parent | | | 1,050 | | 1,050 |
| Transfer | | 246 | | | 246 |
| Purchase of treasury shares | | | | -1 | -1 |
| Other | | | -4 | | -4 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | 246 | 665 | -1 | 910 |
| Balance at end of period | 4,292 | 4,264 | 9,911 | -1,159 | 17,308 |

| | | Accumulated other c | : | | | |
|--|--|---|---|--|------------------------------|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period | 306 | -24 | -41 | 240 | 2,863 | 19,502 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | -381 |
| Profit attributable to owners of parent | | | | | | 1,050 |
| Transfer | | | | | -468 | -222 |
| Purchase of treasury shares | | | | | | -1 |
| Other | | | | | | -4 |
| Net changes in items other than shareholders' equity | -16 | 91 | -60 | 14 | 192 | 206 |
| Total changes during period | -16 | 91 | -60 | 14 | -276 | 648 |
| Balance at end of period | 289 | 67 | -101 | 255 | 2,586 | 20,150 |

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 4, 292 | 4, 264 | 9, 911 | -1, 159 | 17, 308 |
| Changes during period | | | | | |
| Dividends of surplus | | | -389 | | -389 |
| Profit attributable to owners of parent | | | 1,536 | | 1, 536 |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | -0 | -0 |
| Purchase of treasury shares | | 2 | | 22 | 25 |
| Other | | | -7 | | -7 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | 2 | 1, 139 | 21 | 1, 163 |
| Balance at end of period | 4, 292 | 4, 267 | 11,050 | -1, 138 | 18, 471 |

| | | Accumulated other c | | | | |
|---|--|---|---|--|------------------------------|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period | 289 | 67 | -101 | 255 | 2, 586 | 20, 150 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | -389 |
| Profit attributable to owners of parent | | | | | | 1, 536 |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | | | | -0 |
| Purchase of treasury shares | | | | | | 25 |
| Other | | | | | | -7 |
| Net changes in items other than shareholders' equity | 51 | 90 | -85 | 56 | 203 | 260 |
| Total changes during period | 51 | 90 | -85 | 56 | 203 | 1, 423 |
| Balance at end of period | 341 | 158 | -187 | 312 | 2, 790 | 21, 574 |

| | | _ | |
|-------|-------|-------|----|
| (M/GI | lione | of ve | n) |
| UVIII | HOHS | OI VC | |

| | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
|--|----------------------------------|----------------------------------|
| Cash flows from operating activities | | |
| Profit before income taxes | 1,719 | 2,305 |
| Depreciation | 795 | 785 |
| Increase (decrease) in allowance for doubtful accounts | 88 | -12 |
| Increase (decrease) in provision for bonuses | 49 | 195 |
| Increase (decrease) in retirement benefit liability | -38 | 35 |
| Decrease (increase) in retirement benefit asset | -39 | -19 |
| Increase (decrease) in provision for shareholder benefit program | 43 | 4 |
| Interest and dividend income | -58 | -71 |
| Interest expenses | 8 | 7 |
| Subsidy income | -20 | -5 |
| Loss (gain) on sale of investment securities | -1 | -13 |
| Loss (gain) on valuation of investment securities | 23 | _ |
| Decrease (increase) in trade receivables | 50 | -626 |
| Decrease (increase) in inventories | -987 | -1,937 |
| Increase (decrease) in trade payables | 821 | 744 |
| Increase (decrease) in advances received | 106 | 796 |
| Other, net | -259 | -115 |
| Subtotal | 2,301 | 2,073 |
| Interest and dividends received | 58 | 71 |
| Interest paid | -8 | -7 |
| Subsidies received | 20 | 5 |
| Income taxes refund (paid) | -491 | -524 |
| Net cash provided by (used in) operating activities | 1,880 | 1,619 |
| Cash flows from investing activities | | |
| Proceeds from withdrawal of time deposits | 1,449 | 1,543 |
| Payments into time deposits | -1,390 | -1,573 |
| Purchase of property, plant and equipment | -774 | -416 |
| Proceeds from sale of property, plant and equipment | 0 | 3 |
| Purchase of intangible assets | -136 | -155 |
| Proceeds from sale of investment securities | 94 | 34 |
| Loan advances | -8 | -5 |
| Proceeds from collection of loans receivable | 4 | 4 |
| Purchase of insurance funds | -73 | -71 |
| Proceeds from maturity of insurance funds | 302 | 122 |
| Other, net | -47 | -50 |
| Net cash provided by (used in) investing activities | -578 | -564 |

| | | | (minister juit) |
|---|--|-------------------------------------|-------------------------------------|
| • | | Fiscal year ended March 31, 2022 | Fiscal year ended March 31, 2023 |
| | Cash flows from financing activities | | |
| | Net increase (decrease) in short-term borrowings | -58 | _ |
| | Repayments of long-term borrowings | -272 | -375 |
| | Proceeds from long-term borrowings | _ | 1,500 |
| | Purchase of treasury shares | -1 | -0 |
| | Dividends paid | -381 | -389 |
| | Dividends paid to non-controlling interests | -42 | -78 |
| | Purchase of shares of subsidiaries not resulting in change in scope of consolidation | -222 | _ |
| | Net cash provided by (used in) financing activities | -978 | 655 |
| | Effect of exchange rate change on cash and cash equivalents | 67 | 71 |
| | Net increase (decrease) in cash and cash equivalents | 390 | 1,781 |
| | Cash and cash equivalents at beginning of period | 5,430 | 5,821 |
| | Cash and cash equivalents at end of period | 5,821 | 7,603 |
| | | | |

(5) Notes to consolidated financial statements

(Notes on going concern assumptions)

There is no items to report.

(Changes in accounting policies)

(Application of Implementation Guidance on Accounting Standard, etc. for Fair Value Measurement)

The Company has applied the "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 31, June 17, 2021, Accounting Standards Board of Japan,"), from the beginning of the fiscal 2023. The company has prospectively applied new accounting policies based on the Implementation Guidance on Accounting Standard for Fair Value Measurement, in accordance with the transitional measurement in Article 27-2 of Accounting Standard for Fair Value Measurement. There is no impact on consolidated financial statements for fiscal 2023 by this application.

(Segment information)

Segment information

1. Overview of reportable segments

The Group's reportable segments are components of the Group for which separate financial information is available and which are subject to periodic review by the Board of Directors in order to decide how resources should be allocated and to evaluate financial results.

For each business group which is comprised of the Company's sales division and production sites as well as group companies, the Group formulates comprehensive domestic and overseas strategies for the finished goods, merchandise and services handled and conducts business activities accordingly. The Group is, therefore, made up of segments based on these business groups and classified according to the finished goods, merchandise and services handled. It has three reportable segments: the Measurement & Control Instruments segment, the Instrumentation Systems segment and the Sensor segment.

The main finished goods, merchandise and services in each reportable segment are as follows.

| Name of segment | Details of finished goods, merchandise and services |
|--|---|
| Measurement & Control Instruments Segment | Recorders, controllers and consumer electronics |
| Instrumentation Systems Segment | Performance and evaluation test equipment, package systems for control and monitoring, device and semiconductor test equipment, clean rooms, temperature calibration equipment, and various instrumentation systems |
| Sensor Segment | Infrared radiation equipment, thermal image measurement devices, temperature sensor, and applied sensor |

Note: The "Other" segment is a business segment not included in the reportable segments and it covers business such as repair and maintenance services.

2. Calculation method for net sales, profit/loss, assets, liabilities and other items by reportable segment
The accounting methods used for reportable segments are the same as those applied for the consolidated financial statements.
Profit of reportable segments is based on operating profit. Intersegment sales and transfers are based on actual transactions.

3. Information concerning net sales, profit/loss, assets, liabilities and other items by reportable segment For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Millions of yen)

| | | Reportable | | | | |
|---|---|----------------------------|--------|--------|-----------------|--------|
| | Measurement & Control Instruments | Instrumentation Systems | Sensor | Total | Other (Note) | Total |
| Net sales | | | | | | |
| External | 7,965 | 6,302 | 6,804 | 21,072 | 836 | 21,908 |
| Inter-segment sales and transfers | _ | _ | ı | ı | 1 | _ |
| Total | 7,965 | 6,302 | 6,804 | 21,072 | 836 | 21,908 |
| Segment profit | 1,168 | 481 | 1,304 | 2,954 | 194 | 3,149 |
| Segment assets | 7,969 | 5,301 | 9,013 | 22,283 | 605 | 22,889 |
| Other items | | | | | | |
| Depreciation and amortization | 303 | 91 | 231 | 626 | 33 | 659 |
| Impairment losses | _ | _ | _ | _ | _ | _ |
| Increase in property, plant and equipment and intangible assets | 335 | 30 | 267 | 633 | 4 | 637 |

Note: The "Other" segment is a business segment not included in the reportable segments and it covers business such as repair and maintenance services.

For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Millions of ven)

| (Millions) | | | | | | |
|---|---|----------------------------|--------|--------|-----------------|--------|
| | | Reportable segments | | | | |
| | Measurement & Control Instruments | Instrumentation Systems | Sensor | Total | Other (Note) | Total |
| Net sales | 8,617 | 7,131 | 7,124 | 22,873 | 919 | 23,793 |
| External | | | | | | |
| Inter-segment sales and transfers | _ | _ | _ | _ | _ | _ |
| Total | 8,617 | 7,131 | 7,124 | 22,873 | 919 | 23,793 |
| Segment profit | 1,226 | 1,015 | 1,304 | 3,546 | 232 | 3,778 |
| Segment assets | 8,802 | 6,609 | 9,246 | 24,658 | 616 | 25,274 |
| Other items | | | | | | |
| Depreciation and amortization | 316 | 93 | 220 | 630 | 32 | 663 |
| Impairment losses | _ | _ | _ | _ | _ | _ |
| Increase in property, plant and equipment and intangible assets | 309 | 66 | 164 | 540 | 12 | 552 |

Note: The "Other" segment is a business segment not included in the reportable segments and it covers business such as repair and maintenance services.

4. Reconciliations of the totals of segment sales, reported segment profit or loss, segment assets, segment liabilities and other material segment items to consolidated financial statement amounts and breakdown by major item

(Millions of yen)

| Net sales | Previous fiscal year | Fiscal year under review |
|--|----------------------|--------------------------|
| Reportable segment total | 21,072 | 22,873 |
| Net sales of Other segment | 836 | 919 |
| Net sales in consolidated financial statements | 21,908 | 23,793 |

(Millions of yen)

| Profit | Previous fiscal year | Fiscal year under review |
|---|----------------------|--------------------------|
| Reportable segment total | 2,954 | 3,546 |
| Profit of Other segment | 194 | 232 |
| Corporate expenses (Note) | -1,649 | -1,760 |
| Operating profit in consolidated financial statements | 1,499 | 2,018 |

Note: Corporate expenses are primarily general and administrative expenses that cannot be allocated to specific segments.

(Millions of yen)

| Assets | Previous fiscal year | Fiscal year under review |
|---|----------------------|--------------------------|
| Reportable segment total | 22,283 | 24,658 |
| Assets of Other segment | 605 | 616 |
| Corporate assets (Note) | 8,656 | 11,015 |
| Total assets in consolidated financial statements | 31,545 | 36,289 |

Note: Corporate assets are primarily head office building, etc. that cannot be allocated to specific segments.

(Millions of yen)

| | | | | | | | (171111) | ons of yen) |
|---|----------------------|--------------------------------|----------------------|--------------------------------|----------------------|--------------------------------|----------------------|---------------------------------|
| Other items | | e segment tal | Ot | her | Adjus | tments | consolidate | ant on ed financial ments |
| Other items | Previous fiscal year | Fiscal year under review |
| Depreciation and amortization | 626 | 630 | 33 | 32 | 135 | 122 | 795 | 785 |
| Impairment losses | _ | ı | I | ı | ı | ı | ı | I |
| Increase in property, plant and equipment and intangible assets | 633 | 540 | 4 | 12 | 146 | 262 | 784 | 815 |

Note: The adjustments to "Increase in property, plant and equipment and intangible assets" are head office-related capital expenditures.

Relevant information

For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

1. Information by product and service

This information is omitted because such information is disclosed in "Segment information."

2. Geographic information

(1) Net sales

(Millions of yen)

| | | | (====================================== |
|--------|-------|-------|---|
| Japan | Asia | Other | Total |
| 17,831 | 3,651 | 425 | 21,908 |

- Notes: 1. Country and regional segmentation are based on geographic proximity.
 - 2. Main countries or regions belonging to geographical segments besides Japan
 - (1) Asia: Mainly China, South Korea and Taiwan
 - (2) Other: Mainly the United States, Germany and Italy

(2) Property, plant and equipment

This information is omitted because the amount of property, plant and equipment located in Japan accounts for more than 90% of the amount of property, plant and equipment in the consolidated financial statements.

3. Information on major customers

This information is omitted because there are no customers that account for 10% or more of net sales in the consolidated statements of income.

For the fiscal year ended March 31, 2023 (from April 1, 2021 to March 31, 2023)

1. Information by product and service

This information is omitted because such information is disclosed in "Segment information."

2. Geographic information

(1) Net sales

(Millions of yen)

| Japan | Asia | Other | Total |
|--------|-------|-------|--------|
| 18,941 | 4,441 | 410 | 23,793 |

Notes: 1. Country and regional segmentation are based on geographic proximity.

- 2. Main countries or regions belonging to geographical segments besides Japan
- (1) Asia: Mainly China, South Korea and Taiwan
- (2) Other: Mainly the United States, Germany and Italy

(2) Property, plant and equipment

This information is omitted because the amount of property, plant and equipment located in Japan accounts for more than 90% of the amount of property, plant and equipment in the consolidated financial statements.

3. Information on major customers

This information is omitted because there are no customers that account for 10% or more of net sales in the consolidated statements of income.

Information concerning impairment loss on non-current assets by reportable segment For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

There is no items to report.

For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023) There is no items to report.

Information concerning amortization of goodwill and unamortized balance by reportable segment For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

There is no items to report.

For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023) There is no items to report.

Information concerning gain on bargain purchase by reportable segment For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022) There is no items to report.

For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023) There is no items to report.

(Per share information)

| Previous fiscal year (from April 1, 2021 to March 31, 2022) | | Fiscal year under review (from April 1, 2022 to March 31, 2023) | | |
|--|--------------|---|-------------|--|
| Net assets per share | 2,073.94 yen | Net assets per share | 2,214.16yen | |
| Earnings per share | 124.07 yen | Earnings per share | 181.22yen | |

Notes: 1. Diluted earnings per share is omitted because there are no potential shares with a dilutive effect.

2. The basis for calculating net assets per share is as follows:

| | Previous fiscal year (as of March 31, 2022) | Fiscal year under review (as of March 31, 2023) |
|--|---|---|
| Total net assets (Millions of yen) | 20,150 | 21,574 |
| Amount deducted from total net assets (Millions of yen) | 2,586 | 2,790 |
| [Non-controlling interests (Millions of yen)] | [2,586] | [2,790] |
| Total net assets related to common shares at the end of the year (Millions of yen) | 17,564 | 18,784 |
| Number of common shares used in calculating net assets per share at the end of the year (Thousand) | 8,468 | 8,483 |

3. The basis for calculating earnings per share is as follows:

| | Previous fiscal year (from April 1, 2021 to March 31, 2022) | Fiscal year under review (from April 1, 2022 to March 31, 2023) |
|--|---|---|
| Profit attributable to owners of parent (Millions of yen) | 1,050 | 1,536 |
| Amount not attributable to common shareholders (Millions of yen) | _ | _ |
| Profit attributable to owners of parent related to common shares (Millions of yen) | 1,050 | 1,536 |
| Average number of shares during the period (Thousand) | 8,469 | 8,478 |

(Subsequent events)

There is no items to report.

(Omission of disclosure)

The non-consolidated financial statements and significant notes thereto are omitted, as we do not see any significant need to disclose them in the financial results.

4. Other

- 1. Change of Director (expected effective date is June 29, 2023)
 - Candidate for Director to be newly appointed

Director and Executive Officer

Manabu Matsuoka (currently Executive Officer and Executive Manager, Quality Headquarters)

- 2. Change of Auditors (expected effective date is June 29, 2023)
 - Retiring Auditor

Outside Auditor

Ryusaburo Harasawa

- Candidate for Auditor to be newly appointed

Outside Auditor

Yoshihiko Kasuya

- 3. Change of Corporate Officers (expected effective date is June 29, 2023)
 - Promoted Corporate Officers

Director and Senior Executive Officer

Takao Shimizu (Currently Director and Executive Officer, In charge of Group Technical Management, Director, Innovation Center)

Director and Senior Executive Officer

Akihiko Nishiguchi (Currently Director and Executive Officer, Executive Manager, Sales Headquarters, Branch Manager, Eastern Japan Branch)

- Candidate for Corporate Officer to be newly appointed

Corporate Officer

Kazumi Masuda (Currently Executive Manager, Overseas Sales Promotion Department)