

Summary Translation

This is a summary translation of the original notice in Japanese. The Japanese original notice is official and this summary is for your reference and convenience only. Toshiba Tec does not guarantee the accuracy of this summary.

Securities Code (in Japan): 6588

June 8, 2023

Date of commencement of electronic provision measures: May 31, 2023

Hironobu NISHIKORI

Representative Director

President and Chief Executive Officer

TOSHIBA TEC CORPORATION

1-11-1, Osaki, Shinagawa-ku,

Tokyo, Japan

Convocation Notice of the Ordinary General Meeting of Shareholders for the 98th Fiscal Year

Dear Shareholders:

Notice is hereby given that the Ordinary General Meeting of Shareholders of Toshiba Tec Corporation (the “Company”) for the 98th fiscal year will be held as described below.

In convening this meeting, the Company has taken electronic provision measures for information contained in the Reference Materials for the Ordinary General Meeting of Shareholders, etc. (the “matters subject to electronic provision measures”), and has posted this information entitled “Convocation Notice of the Ordinary General Meeting of Shareholders for the 98th Fiscal Year” on its website on the Internet. Please access the website to review the information.

The Company website: <https://www.toshibatec.com/release/>

In addition to the website above, the Company has also posted the matters subject to electronic provision measures on the website of Tokyo Stock Exchange (TSE). If you are not able to access the matters subject to electronic provision measures on the Company website, please access the following TSE website (Listed Company Search). On this website, please input the issue name (company name) or securities code and click on “Search” to find search results. Then, click on “Basic information” and the “Documents for public inspection/PR information” tab to find “[Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting]” in the “Filed information available for public inspection” section.

TSE website (Listed Company Search):

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

If you are not attending the meeting, you can exercise your voting rights either by writing or via the Internet. After reviewing the Reference Materials for the Ordinary General Meeting of Shareholders annexed hereto, please exercise your voting rights **by 5:00 p.m., Thursday, June 29, 2023 (Japan Standard Time)**.

• **Regarding Internet live streaming service**

The Meeting will be live streamed via the Internet. Please review “Notice of Internet Live Streaming Service” on page 4 for viewing directions, etc.

1. **Date and Time:** Friday, June 30, 2023 at 10:00 a.m. (Japan Standard Time)
(Reception starts at 9:00 a.m.)
 2. **Place:** The Company’s Osaki Office
Oval Court Osaki Mark East, 2-17-2, Higashi Gotanda, Shinagawa-ku, Tokyo, Japan
 3. **Agenda for the Meeting:**
 - Subject for Report:** Business Report, Consolidated Financial Statements and Non-Consolidated Financial Statements for the 98th Fiscal Year (from April 1, 2022 to March 31, 2023), and Audit Reports for the Consolidated Financial Statements of the Certified Public Accountant and the Audit & Supervisory Board
 - Subject for Resolutions:**
 - First Proposal:** Election of eleven (11) Directors
 - Second Proposal:** Election of one (1) Substitute Outside Audit & Supervisory Board Member
- ▶ Among the matters subject to electronic provision measures, the “Notes to Consolidated Financial Statements” of the Consolidated Financial Statements and “Notes to Non-Consolidated Financial Statements” of the Non-Consolidated Financial Statements will not be included in the paper copy to be sent to shareholders who have requested it, in accordance with laws and regulations and Article 15 of the Articles of Incorporation. Accordingly, the paper copy to be sent to shareholders who have requested it constitutes only part of the documents audited by Audit & Supervisory Board Members and the Certified Public Accountant in preparation of audit reports.
 - ▶ The Company will send to shareholders who have not requested the paper copy the copies of the Reference Materials for the Ordinary General Meeting of Shareholders, parts of Business Report, Consolidated Financial Statements, and the audit reports, along with the convocation notice. Please note that the numbering and reference page numbers specified in the copies are the same as those specified in the matters subject to electronic provision measures.
 - ▶ If any revisions to the matters subject to electronic provision measures arise, a notice to that effect and the matters before and after the revision will be posted on the Company website and the TSE website specified on page 1.

Payment of the Year-End Dividend for the 98th Fiscal Year

Pursuant to a resolution of the Board of Directors meeting held May 11, 2023, the Company has decided to pay a year-end dividend of 20 yen per share (tax included) for the 98th fiscal year, commencing on June 9, 2023.

Therefore, we ask that eligible shareholders take the enclosed year-end dividend receipt to the nearest JAPAN POST BANK Co., Ltd. or post office during the payment period (June 9, 2023 through July 31, 2023) to claim the above year-end dividends.

As for shareholders who have designated a method for transfer of dividends, payment procedures have been conducted separately.

▶ For shareholders attending this General Meeting of Shareholders



Please submit the enclosed Voting Rights Exercise Form to the reception desk. (Your seal is not required to be affixed to the form.)

In addition, please bring this Convocation Notice as reference material.

▶ For shareholders exercising voting rights by writing or via the Internet

Voting deadline 5:00 p.m., Thursday, June 29, 2023 (Japan Standard Time)



▶ Exercising voting rights in writing

Please exercise your voting rights by sending back the enclosed Voting Rights Exercise Form indicating your approval or disapproval of the proposals such that it arrives at the Company by the above voting deadline.

If neither approval nor disapproval of the proposals is indicated, it shall be deemed a vote of approval.



▶ Exercising voting rights via the Internet

Please exercise your voting rights via the Internet (by computer or smartphone) to indicate your approval or disapproval of the proposals by the above voting deadline.

If you exercise your voting rights both by mail and through the Internet, whichever exercise of voting rights reaches the Company last will be treated as effective; if both reach the Company on the same day, the exercise of the voting rights through the Internet will be treated as effective. If you exercise voting rights several times through the Internet, or exercise voting rights through both the computer and smartphone, the most recent exercise of voting rights will be treated as effective.


For institutional investors

The “Electronic Voting Platform” (also known as the “TSE Platform”) is available for institutional investors who have applied in advance to use the platform in place of the above Internet-based exercising of voting rights.

▶ Notice of Internet Live Streaming Service

The video and audio of this General Meeting of Shareholders will be live streamed over the Internet, limited only to our shareholders. We encourage you to take advantage of this service, as it allows viewing the meeting from home without prior registration.

Note that you will not be able to participate in the resolutions of the meeting on the day through the live streaming service. Please exercise your voting rights in advance and watch the live streaming.

Date and time	10:00 a.m., Friday, June 30, 2023 (Japan Standard Time) (The live streaming website can be accessed around 9:30 a.m., 30 minutes before the starting time.)
How to view	<p>(1) The live streaming page may be accessed from the Company website. Enter the below URL or scan the QR code on your computer or smartphone and access the page about information regarding shareholders' meetings on the Company website.</p> <p style="text-align: center;">URL: https://www.toshibatec.co.jp/company/ir/stock/meeting.html</p> <div style="text-align: right;">  </div> <p>(2) After accessing the live streaming site, enter the following password when the screen to enter such information appears.</p> <p>(3) Follow the on-screen guidance and you will be able to view live stream.</p>
Precautions when viewing	<ul style="list-style-type: none"> • Viewing of the live stream is limited only to shareholders. • Please refrain from filming, recording, archiving the live stream, or making any of the above public such as posting on social media. • Please note that there may be viewing problems such as video and audio disruptions or interruptions in the live stream due to system failures, Internet communication settings and other factors. We appreciate your understanding. • Depending on your device or Internet settings, you may not be able to watch the live streaming service. • Shareholders are asked to bear the connection fees, etc. that may incur for viewing the Internet live stream. • Please note that there is a possibility that we may not be able to conduct the live streaming service due to unavoidable circumstances. In such case, we will notify our shareholders on the Company website (https://www.toshibatec.co.jp/).
For shareholders attending the meeting in person	<ul style="list-style-type: none"> • We plan on only filming the area around the officers' seats and on-screen images in consideration of the privacy of our shareholders. However, shareholders may be filmed unavoidably. We appreciate your understanding.

* "QR code" is a registered trademark of DENSO WAVE INCORPORATED.

Reference Materials for the Ordinary General Meeting of Shareholders

First Proposal: Election of eleven (11) Directors

The terms of office of the current ten (10) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. In addition, the Company aims to further strengthen and improve its management structure and would like to increase one (1) Director. Therefore, the Company proposes to elect the following eleven (11) Directors. The candidates for Directors are as follows.

No.	Name	Positions and responsibilities at the Company	Years in office as Director (at the conclusion of this General Meeting of Shareholders)	Attendance Record at Board of Directors Meetings (FY2022)
1	Hironobu NISHIKORI	Reappointment Representative Director, President and Chief Executive Officer, Member, Nomination Committee and Member, Compensation Committee	3 years	100% (18/18)
2	Masami UCHIYAMA	Reappointment Director, Executive Vice President, Assistant to the President, Responsible for Corporate Strategic Planning and Responsible for Corporate Strategic Production & Procurement	5 years	100% (18/18)
3	Masashi YUZAWA	New appointment Senior Vice President, Assistant to the President, Responsible for Corporate Overseas Business, Deputy Managing Director of Retail Solutions Business Group (Responsible for Overseas Business)	—	—
4	Yasuki OHNISHI	New appointment Senior Vice President, Managing Director of Retail Solutions Business Group	—	—
5	Junichi TAKEI	Reappointment Director Senior Vice President, Responsible for Corporate IT & Information Systems, General Manager of Corporate Strategic Digital Transformation Group and Corporate Marketing Officer	4 years	100% (18/18)
6	Naofumi TANI	New appointment —	—	—
7	Takamasa MIHARA	Reappointment Director	2 years	100% (18/18)
8	Michio KUWAHARA	Reappointment Candidate for Outside Director Outside Director Chairperson, Special Committee and Chairperson, Nomination Committee	7 years	100% (18/18)

No.	Name	Positions and responsibilities at the Company		Years in office as Director (at the conclusion of this General Meeting of Shareholders)	Attendance Record at Board of Directors Meetings (FY2022)
9	Shin NAGASE	Reappointment	Candidate for Outside Director	Outside Director Member, Special Committee, Member, Nomination Committee and Member, Compensation Committee	7 years 94% (17/18)
10	Hirota MORISHITA	Reappointment	Candidate for Outside Director	Outside Director Chairperson, Compensation Committee and Member, Special Committee	3 years 100% (18/18)
11	Miho AOKI	Reappointment	Candidate for Outside Director	Outside Director Member, Special Committee, Member, Nomination Committee and Member, Compensation Committee	3 years 100% (18/18)

Candidate No. 1	<div style="border: 1px solid black; display: inline-block; padding: 2px;">Reappointment</div> Hironobu NISHIKORI	Date of birth August 2, 1956
<p>Years in office as Director 3 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate 8,324 shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1980 Joined Fujitsu Limited</p> <p>December 2006 Corporate Vice President, President, Storage Products Business Unit of Fujitsu Limited</p> <p>October 2009 Joined Toshiba Corporation, Assistant to President and Chief Executive Officer, Digital Media Network Company (in-house company) of Toshiba Corporation</p> <p>April 2010 General Manager, HDD Business Division, Storage Products Company (in-house company) of Toshiba Corporation</p> <p>June 2010 Executive Officer, Corporate Vice President of Toshiba Corporation</p> <p>June 2012 Executive Officer, Corporate Senior Vice President of Toshiba Corporation</p> <p>October 2013 President and Chief Executive Officer, Cloud & Solutions Company (in-house company) of Toshiba Corporation</p> <p>April 2015 President and Chief Executive Officer, Industrial ICT Solutions Company (in-house company) of Toshiba Corporation</p> <p>June 2017 Executive Officer, Corporate Executive Vice President of Toshiba Corporation</p> <p>July 2017 Responsible for Digital Solutions Business of Toshiba Corporation, Director and President and CEO of Toshiba Digital Solutions Corporation</p> <p>April 2020 Senior Executive Vice President, Assistant to the President of the Company</p> <p>June 2020 Representative Director, President and Chief Executive Officer of the Company (To date)</p> <p>December 2021 Member, Nomination Committee, Member, Compensation Committee of the Company (To date)</p> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. NISHIKORI was nominated as a candidate for Director based on the determination that due to his extensive experience, insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>	

Candidate No. 2	<div style="display: flex; justify-content: space-between;"> <div style="text-align: center;"> Reappointment Masami UCHIYAMA </div> <div style="text-align: right;"> Date of birth January 13, 1962 </div> </div>																		
<p>Years in office as Director 5 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate 8,044 shares (Note 6)</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top;">April 1984</td> <td>Joined the Company</td> </tr> <tr> <td style="vertical-align: top;">January 2012</td> <td>Technology Executive, System Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2014</td> <td>General Manager, Chubu Main Branch of System Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">July 2015</td> <td>Vice President of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2017</td> <td>Chief Marketing Executive, General Manager, Domestic Sales Promotion Management Division of Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2018</td> <td>Managing Director, Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">June 2018</td> <td>Director, Senior Vice President of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2020</td> <td>Director, Executive Vice President, Assistant to the President of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">April 2022</td> <td>Responsible for Corporate Strategic Planning, Responsible for Corporate Strategic Production & Procurement of the Company (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. UCHIYAMA was nominated as a candidate for Director based on the determination that due to his extensive experience and insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>	April 1984	Joined the Company	January 2012	Technology Executive, System Solutions Business Group of the Company	April 2014	General Manager, Chubu Main Branch of System Solutions Business Group of the Company	July 2015	Vice President of the Company	April 2017	Chief Marketing Executive, General Manager, Domestic Sales Promotion Management Division of Retail Solutions Business Group of the Company	April 2018	Managing Director, Retail Solutions Business Group of the Company	June 2018	Director, Senior Vice President of the Company	April 2020	Director, Executive Vice President, Assistant to the President of the Company (To date)	April 2022	Responsible for Corporate Strategic Planning, Responsible for Corporate Strategic Production & Procurement of the Company (To date)
April 1984	Joined the Company																		
January 2012	Technology Executive, System Solutions Business Group of the Company																		
April 2014	General Manager, Chubu Main Branch of System Solutions Business Group of the Company																		
July 2015	Vice President of the Company																		
April 2017	Chief Marketing Executive, General Manager, Domestic Sales Promotion Management Division of Retail Solutions Business Group of the Company																		
April 2018	Managing Director, Retail Solutions Business Group of the Company																		
June 2018	Director, Senior Vice President of the Company																		
April 2020	Director, Executive Vice President, Assistant to the President of the Company (To date)																		
April 2022	Responsible for Corporate Strategic Planning, Responsible for Corporate Strategic Production & Procurement of the Company (To date)																		

Candidate No. 3	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="border: 1px solid gray; padding: 2px; font-size: small;">New appointment</div> <div style="text-align: center;"> <h2>Masashi YUZAWA</h2> </div> <div style="text-align: right;"> Date of birth October 3, 1960 </div> </div>
Number of Company's shares owned by the candidate 1,860 shares	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1983 Joined Fujitsu Limited</p> <p>December 2006 General Project Manager, Storage Products Business Unit of Fujitsu Limited</p> <p>October 2009 Joined Toshiba Storage Device Corporation</p> <p>April 2011 Joined Toshiba Corporation General Manager, Enterprise Storage Systems Sales Promotion Department, HDD Business Division of Toshiba Corporation</p> <p>July 2017 Joined Toshiba Digital Solutions Corporation General Manager, Corporate Planning Department of Toshiba Digital Solutions Corporation</p> <p>January 2020 Director, General Manager, Corporate Planning Department of Toshiba Digital Solutions Corporation</p> <p>July 2020 Joined the Company Director, Assistant to Representative Director, President and Chief Executive Officer of the Company</p> <p>April 2021 Senior Vice President, Assistant to the President, Corporate Overseas Business Officer, Deputy Managing Director, Retail Solutions Business Group (In Charge of Overseas Business) of the Company (To date)</p> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. YUZAWA was nominated as a candidate for Director based on the determination that due to his extensive experience and insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>

Candidate No. 4	<div style="border: 1px solid black; padding: 2px; display: inline-block;">New appointment</div> Yasuki OHNISHI	Date of birth April 25, 1964
Number of Company's shares owned by the candidate 3,626 shares	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1987 Joined the Company</p> <p>October 2012 General Manager, Tokyo Specialty Sales Office, Tokyo Main Branch of System Solutions Business Group of the Company</p> <p>April 2016 Deputy General Manager, Tokyo Main Branch, Retail Solutions Business Group of the Company</p> <p>April 2018 General Manager, Kansai Main Branch, Retail Solutions Business Group of the Company</p> <p>June 2019 Vice President of the Company</p> <p>April 2020 General Manager, Products Marketing Division, Retail Solutions Business Group of the Company</p> <p>April 2021 Deputy Managing Director, Retail Solutions Business Group of the Company</p> <p>April 2022 Senior Vice President, Managing Director, Retail Solutions Business Group of the Company (To date)</p> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. OHNISHI was nominated as a candidate for Director based on the determination that due to his extensive experience and insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>	

Candidate No. 5	<div style="display: flex; justify-content: space-between;"> <div style="text-align: center;"> Reappointment Junichi TAKEI </div> <div style="text-align: right;"> Date of birth September 30, 1962 </div> </div>																		
<p>Years in office as Director 4 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate 4,560 shares (Note 6)</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top;">April 1987</td> <td>Joined the Company</td> </tr> <tr> <td style="vertical-align: top;">January 2012</td> <td>Senior Manager, Strategic Planning Division of System Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2012</td> <td>Senior Manager, Planning Division No.1 of Corporate Strategic Planning Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">April 2016</td> <td>Assistant General Manager, Overseas Retail Solutions Business Group of the Company</td> </tr> <tr> <td style="vertical-align: top;">June 2018</td> <td>Vice President of the Company</td> </tr> <tr> <td style="vertical-align: top;">June 2018</td> <td>Responsible for Corporate IT & Information Systems, Corporate Marketing Officer of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">June 2019</td> <td>Director of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">April 2022</td> <td>General Manager, Corporate Strategic Digital Transformation Group of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">April 2023</td> <td>Senior Vice President of the Company (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. TAKEI was nominated as a candidate for Director based on the determination that due to his extensive experience and insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>	April 1987	Joined the Company	January 2012	Senior Manager, Strategic Planning Division of System Solutions Business Group of the Company	April 2012	Senior Manager, Planning Division No.1 of Corporate Strategic Planning Group of the Company	April 2016	Assistant General Manager, Overseas Retail Solutions Business Group of the Company	June 2018	Vice President of the Company	June 2018	Responsible for Corporate IT & Information Systems, Corporate Marketing Officer of the Company (To date)	June 2019	Director of the Company (To date)	April 2022	General Manager, Corporate Strategic Digital Transformation Group of the Company (To date)	April 2023	Senior Vice President of the Company (To date)
April 1987	Joined the Company																		
January 2012	Senior Manager, Strategic Planning Division of System Solutions Business Group of the Company																		
April 2012	Senior Manager, Planning Division No.1 of Corporate Strategic Planning Group of the Company																		
April 2016	Assistant General Manager, Overseas Retail Solutions Business Group of the Company																		
June 2018	Vice President of the Company																		
June 2018	Responsible for Corporate IT & Information Systems, Corporate Marketing Officer of the Company (To date)																		
June 2019	Director of the Company (To date)																		
April 2022	General Manager, Corporate Strategic Digital Transformation Group of the Company (To date)																		
April 2023	Senior Vice President of the Company (To date)																		

Candidate No. 6	<div style="display: flex; justify-content: space-between; align-items: center;"> <div style="border: 1px solid gray; padding: 2px; background-color: #f0f0f0;">New appointment</div> <div style="text-align: center;"> <h2>Naofumi TANI</h2> </div> <div style="text-align: right;"> Date of birth August 19, 1964 </div> </div>												
Number of Company's shares owned by the candidate - shares	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top; padding-right: 10px;">April 1987</td> <td>Joined Toshiba Corporation</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">April 2015</td> <td>Chief Financial Officer, Social Infrastructure Systems Company of Toshiba Corporation</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">July 2017</td> <td>Director of Toshiba Infrastructure Systems & Solutions Corporation</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">June 2019</td> <td>General Manager, Financial & Cash Management Division of Toshiba Corporation</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">June 2021</td> <td>Executive Officer, Corporate Vice President, Vice President of Strategy Committee Room of Toshiba Corporation</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">June 2022</td> <td>Senior Vice President and Director, Assistant to President and Chief Executive Officer, Representative Director; General Manager, Finance & Accounting Division; General Manager, IFRS & Internal Control Promotion Division of Toshiba Plant Systems & Services Corporation (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. TANI was nominated as a candidate for Director based on the determination that due to his extensive experience and insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>	April 1987	Joined Toshiba Corporation	April 2015	Chief Financial Officer, Social Infrastructure Systems Company of Toshiba Corporation	July 2017	Director of Toshiba Infrastructure Systems & Solutions Corporation	June 2019	General Manager, Financial & Cash Management Division of Toshiba Corporation	June 2021	Executive Officer, Corporate Vice President, Vice President of Strategy Committee Room of Toshiba Corporation	June 2022	Senior Vice President and Director, Assistant to President and Chief Executive Officer, Representative Director; General Manager, Finance & Accounting Division; General Manager, IFRS & Internal Control Promotion Division of Toshiba Plant Systems & Services Corporation (To date)
April 1987	Joined Toshiba Corporation												
April 2015	Chief Financial Officer, Social Infrastructure Systems Company of Toshiba Corporation												
July 2017	Director of Toshiba Infrastructure Systems & Solutions Corporation												
June 2019	General Manager, Financial & Cash Management Division of Toshiba Corporation												
June 2021	Executive Officer, Corporate Vice President, Vice President of Strategy Committee Room of Toshiba Corporation												
June 2022	Senior Vice President and Director, Assistant to President and Chief Executive Officer, Representative Director; General Manager, Finance & Accounting Division; General Manager, IFRS & Internal Control Promotion Division of Toshiba Plant Systems & Services Corporation (To date)												

Candidate No. 7	<div style="display: inline-block; border: 1px solid black; padding: 2px;">Reappointment</div> Takamasa MIHARA	Date of birth August 14, 1967
<p>Years in office as Director 2 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate - shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1991 Joined Toshiba Corporation</p> <p>September 2007 Administrative Manager of Toshiba Asia Pacific Pte. Ltd. (Singapore)</p> <p>June 2010 Group Manager, Employee Relations & Work Force Planning Group, Human Resources and Administration Division of Toshiba Corporation</p> <p>July 2016 Group Manager, Human Resources Management Group, Human Resources and Administration Division of Toshiba Corporation</p> <p>April 2020 General Manager, Human Resources Management Department 1, Human Resources and Administration Division of Toshiba Corporation</p> <p>August 2020 General Manager, Governance Organization Project Team, Human Resources and Administration Division of Toshiba Corporation</p> <p>April 2021 Executive Officer, Corporate Vice President, Vice President, Human Resources and Administration Division of Toshiba Corporation</p> <p>April 2021 General Executive, Human Resources and Administration Division of Toshiba Corporation (To date)</p> <p>June 2021 General Executive, Sustainability Promotion Division of Toshiba Corporation (To date)</p> <p>June 2021 Director of the Company (To date)</p> <p>March 2022 General Executive, Corporate Communications Division of Toshiba Corporation (To date)</p> <p>June 2022 Executive Officer, Corporate Senior Vice President of Toshiba Corporation (To date)</p> <p>Reasons for nomination as a candidate for Director</p> <p>Mr. MIHARA was nominated as a candidate for Director based on the determination that due to his extensive experience and insight, among others, he is capable of supervising the Company's decision-making, business executions, etc.</p>	

<p>Candidate No. 8</p>	<p style="text-align: center;"> Reappointment Candidate for Outside Director </p> <p style="text-align: center; font-size: 1.2em;">Michio KUWAHARA</p> <p style="text-align: right;">Date of birth October 24, 1948</p>
<p>Years in office as Director 7 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate - shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1972 Joined Marubeni Corporation</p> <p>April 2002 Corporate Vice President of Marubeni Corporation</p> <p>April 2004 Corporate Senior Vice President of Marubeni Corporation</p> <p>April 2006 Corporate Executive Vice President of Marubeni Corporation</p> <p>April 2008 Senior Executive Vice President of Marubeni Corporation</p> <p>June 2008 Representative Director, Senior Executive Vice President of Marubeni Corporation</p> <p>May 2010 Representative Director, President and Chief Executive Officer of The Daiei, Inc. (Until May 2013)</p> <p>April 2016 Auditor of Tokyo University of Foreign Studies (To date)</p> <p>July 2016 Outside Director of the Company (To date)</p> <p>February 2017 Chairperson, Nomination & Compensation Advisory Committee of the Company</p> <p>March 2020 Outside Director of Katakura Industries Co., Ltd. (To date)</p> <p>December 2021 Chairperson, Special Committee, Chairperson, Nomination Committee of the Company (To date)</p> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Mr. KUWAHARA was nominated as a candidate for Outside Director because he satisfies the respective independence criteria stipulated by the Tokyo Stock Exchange and the Company and he possesses extensive experience, insight and other skills gained through his engagement as a corporate manager.</p> <p>If he is elected as an Outside Director, he can be expected to use his extensive experience, insight and other skills to continue to supervise the Company's decision-making, business executions, etc. from an independent and objective standpoint, such as by serving as Chairperson of the Special Committee and Chairperson of the Nomination Committee.</p>

Candidate No. 9	<div style="text-align: center;"> Reappointment Candidate for Outside Director </div> <div style="text-align: center; font-size: 1.2em; font-weight: bold;">Shin NAGASE</div> <div style="text-align: right;"> Date of birth March 13, 1950 </div>																												
Years in office as Director 7 years (at the conclusion of this General Meeting of Shareholders) Attendance Record at the Board of Directors meetings (FY2022) 94% (17/18 meetings) Number of Company's shares owned by the candidate - shares	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <table border="0"> <tr> <td style="vertical-align: top;">April 1972</td> <td>Joined ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2001</td> <td>Corporate Executive Officer of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2003</td> <td>Corporate Executive Officer (<i>jomu shikkoyakuinn</i>) of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2004</td> <td>Corporate Executive Officer (<i>joseki shikkoyakuinn</i>) of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">June 2004</td> <td>Member of the Board of Directors, Corporate Executive Officer of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2005</td> <td>Executive Vice President (<i>jomu torishimariyaku</i>), Corporate Executive Officer of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2007</td> <td>Executive Vice President (<i>senmu torishimariyaku</i>), Corporate Executive Officer of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2009</td> <td>Senior Executive Vice President, Representative Director, Corporate Executive Officer of ANA Holdings Inc.</td> </tr> <tr> <td style="vertical-align: top;">April 2012</td> <td>Representative Director, President and Chief Executive Officer of ANA Strategic Research Institute Co., Ltd. (Until March 2016)</td> </tr> <tr> <td style="vertical-align: top;">June 2016</td> <td>Outside Director of Happinet Corporation (To date)</td> </tr> <tr> <td style="vertical-align: top;">June 2016</td> <td>Outside Director of Mitsubishi Estate Co., Ltd. (To date)</td> </tr> <tr> <td style="vertical-align: top;">July 2016</td> <td>Outside Director of the Company (To date)</td> </tr> <tr> <td style="vertical-align: top;">February 2017</td> <td>Member, Nomination & Compensation Advisory Committee of the Company</td> </tr> <tr> <td style="vertical-align: top;">December 2021</td> <td>Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)</td> </tr> </table> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Mr. NAGASE was nominated as a candidate for Outside Director because he satisfies the respective independence criteria stipulated by the Tokyo Stock Exchange and the Company and he possesses extensive experience, insight and other skills gained through his engagement as a corporate manager.</p> <p>If he is elected as an Outside Director, he can be expected to use his extensive experience, insight and other skills to continue to supervise the Company's decision-making, business executions, etc. from an independent and objective standpoint, such as by serving as Member of the Special Committee, Member of the Nomination Committee, and Member of the Compensation Committee.</p>	April 1972	Joined ANA Holdings Inc.	April 2001	Corporate Executive Officer of ANA Holdings Inc.	April 2003	Corporate Executive Officer (<i>jomu shikkoyakuinn</i>) of ANA Holdings Inc.	April 2004	Corporate Executive Officer (<i>joseki shikkoyakuinn</i>) of ANA Holdings Inc.	June 2004	Member of the Board of Directors, Corporate Executive Officer of ANA Holdings Inc.	April 2005	Executive Vice President (<i>jomu torishimariyaku</i>), Corporate Executive Officer of ANA Holdings Inc.	April 2007	Executive Vice President (<i>senmu torishimariyaku</i>), Corporate Executive Officer of ANA Holdings Inc.	April 2009	Senior Executive Vice President, Representative Director, Corporate Executive Officer of ANA Holdings Inc.	April 2012	Representative Director, President and Chief Executive Officer of ANA Strategic Research Institute Co., Ltd. (Until March 2016)	June 2016	Outside Director of Happinet Corporation (To date)	June 2016	Outside Director of Mitsubishi Estate Co., Ltd. (To date)	July 2016	Outside Director of the Company (To date)	February 2017	Member, Nomination & Compensation Advisory Committee of the Company	December 2021	Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)
April 1972	Joined ANA Holdings Inc.																												
April 2001	Corporate Executive Officer of ANA Holdings Inc.																												
April 2003	Corporate Executive Officer (<i>jomu shikkoyakuinn</i>) of ANA Holdings Inc.																												
April 2004	Corporate Executive Officer (<i>joseki shikkoyakuinn</i>) of ANA Holdings Inc.																												
June 2004	Member of the Board of Directors, Corporate Executive Officer of ANA Holdings Inc.																												
April 2005	Executive Vice President (<i>jomu torishimariyaku</i>), Corporate Executive Officer of ANA Holdings Inc.																												
April 2007	Executive Vice President (<i>senmu torishimariyaku</i>), Corporate Executive Officer of ANA Holdings Inc.																												
April 2009	Senior Executive Vice President, Representative Director, Corporate Executive Officer of ANA Holdings Inc.																												
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June 2016	Outside Director of Happinet Corporation (To date)																												
June 2016	Outside Director of Mitsubishi Estate Co., Ltd. (To date)																												
July 2016	Outside Director of the Company (To date)																												
February 2017	Member, Nomination & Compensation Advisory Committee of the Company																												
December 2021	Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)																												

<p>Candidate No. 10</p>	<p style="text-align: center;"> Reappointment Candidate for Outside Director </p> <p style="text-align: center; font-size: 1.2em;">Hiroataka MORISHITA</p> <p style="text-align: right;">Date of birth October 7, 1950</p>
<p>Years in office as Director 3 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate – shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1976 Joined Toyota Industries Corporation</p> <p>March 1999 General Manager, Production Engineering Division, Automobile Group of Toyota Industries Corporation</p> <p>June 2005 Director of Toyota Industries Corporation</p> <p>June 2006 Managing Director of Toyota Industries Corporation</p> <p>June 2006 President and Chief Executive Officer of Izumi Machine Mfg. Co., Ltd. (Until February 2008)</p> <p>June 2008 President and Chief Executive Officer of Toyota Motor Industries Poland Sp.z o.o (Until June 2011)</p> <p>June 2008 Senior Managing Officer of Toyota Industries Corporation</p> <p>June 2010 Director of Toyota Industries Corporation</p> <p>June 2011 Senior Managing Director of Toyota Industries Corporation</p> <p>June 2013 Representative Director, Executive Vice President of Toyota Industries Corporation (Until June 2016)</p> <p>June 2020 Outside Director of the Company (To date)</p> <p>December 2021 Chairperson, Compensation Committee, Member, Special Committee of the Company (To date)</p> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Mr. MORISHITA was nominated as a candidate for Outside Director because he satisfies the respective independence criteria stipulated by the Tokyo Stock Exchange and the Company and he possesses extensive experience, insight and other skills gained through his engagement as a corporate manager.</p> <p>If he is elected as an Outside Director, he can be expected to use his extensive experience, insight and other skills to continue to supervise the Company's decision-making and business executions from an independent and objective standpoint, such as by serving as Chairperson of the Compensation Committee and Member of the Special Committee.</p>

Candidate No. 11	<div style="border: 1px solid black; padding: 2px; display: inline-block;">Reappointment</div> <div style="border: 1px solid black; padding: 2px; display: inline-block;">Candidate for Outside Director</div>	<h2>Miho AOKI</h2>	Date of birth April 12, 1961
<p>Years in office as Director 3 years (at the conclusion of this General Meeting of Shareholders)</p> <p>Attendance Record at the Board of Directors meetings (FY2022) 100% (18/18 meetings)</p> <p>Number of Company's shares owned by the candidate – shares</p>	<p>Career Highlights, Positions, Responsibilities and Significant Concurrent Positions</p> <p>April 1983 Joined Boston Consulting Group (Until July 1985)</p> <p>June 1987 Completed Harvard University Graduate School of Business (MBA)</p> <p>August 1987 Associate of Salomon Brothers Inc.</p> <p>January 1990 Director of Pfizer Inc.</p> <p>September 1995 General Manager of Estee Lauder Group of Companies Japan</p> <p>June 2001 Vice President of Deloitte Tohmatsu Consulting Co., Ltd.</p> <p>July 2005 Representative Director of Esquel Japan Limited</p> <p>March 2008 Executive Vice President of Amway Japan LLC. (Until July 2010)</p> <p>April 2017 Part-time Lecturer, Department of Food Safety and Management of Showa Women's University</p> <p>April 2019 Specially Appointed Associate Professor, Department of Food Safety and Management of Showa Women's University</p> <p>April 2020 Associate Professor, Department of Food Safety and Management of Showa Women's University (To date)</p> <p>June 2020 Outside Director of LOGISTEED, Ltd. (To date)</p> <p>June 2020 Outside Director of the Company (To date)</p> <p>December 2021 Member, Special Committee, Member, Nomination Committee, Member, Compensation Committee of the Company (To date)</p> <p>Reasons for nomination as a candidate for Outside Director and outline of expected roles</p> <p>Ms. AOKI was nominated as a candidate for Outside Director because she satisfies the respective independence criteria stipulated by the Tokyo Stock Exchange and the Company and she possesses extensive experience, insight and other skills gained through her engagement as both a corporate manager and university faculty.</p> <p>If she is elected as an Outside Director, she can be expected to use her extensive experience, insight and other skills to continue to supervise the Company's decision-making, business executions, etc. from an independent and objective standpoint, such as by serving as Member of the Special Committee, Member of the Nomination Committee, and Member of the Compensation Committee.</p>		

- Notes:
1. There is no special interest between any of candidates and the Company.
 2. The candidates' positions and areas of responsibilities at the Company's parent company, Toshiba Corporation, and its subsidiaries are included in the "Career Highlights, Positions, Responsibilities and Significant Concurrent Positions" column.
 3. The Company has entered into liability limitation agreements with Mr. Michio KUWAHARA, Mr. Shin NAGASE, Mr. Hirotaka MORISHITA and Ms. Miho AOKI to limit their liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act. If their reappointments as Outside Director are approved, the Company plans to continue said agreements with the candidates.
 4. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the appointments of each candidate are approved at this General Meeting of Shareholders, each candidate will be included

as the insured in said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.

5. The Company has submitted to the Tokyo Stock Exchange notification of Mr. Michio KUWAHARA, Mr. Shin NAGASE, Mr. Hirotaka MORISHITA and Ms. Miho AOKI as independent officers as prescribed by the provisions of said Exchange. If the reappointments of said candidates are approved at this General Meeting of Shareholders, their appointments as independent officers will continue.
6. Candidates also own new share acquisition rights in the form of stock options.

Second Proposal: Election of one (1) Substitute Outside Audit & Supervisory Board Member

The term of the current Substitute Outside Audit & Supervisory Board Member, Mr. Tsuyoshi SAGAYA will expire at the beginning of this Ordinary General Meeting of Shareholders.

Therefore, in order to fill in without delay any future vacancy in Outside Audit & Supervisory Board Members pursuant to laws and regulations, the Company proposes to elect the following one (1) Substitute Outside Audit & Supervisory Board Member.

The Company has already obtained the consent of the Audit & Supervisory Board for this proposal.

The candidate for Substitute Outside Audit & Supervisory Board Member is as follows.

Reappointment	Candidate for Substitute Outside Audit & Supervisory Board Member	Tsuyoshi SAGAYA	Date of birth September 6, 1973
Number of Company's shares owned by the candidate – shares	<p>Career Highlights, Positions and Significant Concurrent Positions</p> <p>October 2001 Registered as Attorney at Law (To date)</p> <p>October 2001 Joined Tokiwa Law Office</p> <p>January 2004 Joined Oh-Ebashi LPC & Partners</p> <p>October 2007 Joined Tokiwa-Law Office</p> <p>January 2010 Established Sagaya Law Office Managing Director of Sagaya Law Office (To date)</p> <p>June 2016 Substitute Outside Audit & Supervisory Board Member of the Company (To date)</p> <p>February 2020 Outside Audit & Supervisory Board Member of Succeed Co., Ltd. (To date)</p> <p>Reasons for nomination as a candidate for Substitute Outside Audit & Supervisory Board Member</p> <p>Although Mr. SAGAYA has no direct experience in corporate management, he was nominated as a candidate for Substitute Outside Audit & Supervisory Board Member because he satisfies the respective independence criteria stipulated by the Tokyo Stock Exchange and the Company, and the Company believes that he is capable of auditing the Company's business executions, etc. based on his extensive experience, insight and other skills through his engagement as an attorney at law.</p>		

- Notes:
1. There is no special interest between Mr. Tsuyoshi SAGAYA and the Company.
 2. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, the Company plans to enter into a liability limitation agreement with him to limit his liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to the minimum liability amount stipulated in Article 425, Paragraph 1 of said Act.
 3. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act to cover damage incurred by the insured (legal damages and litigation expenses) as a result of a claim for damages being made against the insured during the insurance period due to an act committed by the insured. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory Board Member is approved at this General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, he will be included as the insured in the said insurance agreement. The Company plans to renew said insurance agreement with generally the same contents at the time of the next renewal.
 4. If the reappointment of Mr. Tsuyoshi SAGAYA as Substitute Outside Audit & Supervisory

Board Member is approved at this General Meeting of Shareholders, and should the occasion arise where he is appointed Outside Audit & Supervisory Board Member, the Company plans to submit to the Tokyo Stock Exchange notification of his appointment as an independent officer as prescribed by provisions of said Exchange.

(Reference) Principal areas of expertise and experience of Directors and Audit & Supervisory Board Members (skills matrix)

The composition of Directors and Audit & Supervisory Board Members in the event that the first proposal is approved as originally proposed at this General Meeting of Shareholders, and the principal areas of expertise and experience of each person are as follows.

Name	Position	Principal areas of expertise and experience					Committees to be appointed (★: Appointed as Chairperson)			
		Corporate management	Risk / Compliance	Accounting / Audit	Global experience	IT technology / DX	Special Committee	Nomination Committee	Compensation Committee	
Directors	Hironobu NISHIKORI	Representative Director President and Chief Executive Officer	●	●		●	●		●	●
	Masami UCHIYAMA	Director Executive Vice President	●				●			
	Masashi YUZAWA	Director Senior Vice President	●			●	●			
	Yasuki OHNISHI	Director Senior Vice President	●				●			
	Junichi TAKEI	Director Senior Vice President	●	●			●		●	●
	Naofumi TANI	Director Senior Vice President	●		●	●				
	Takamasa MIHARA	Director	●	●		●				
	Michio KUWAHARA	Outside Director	●		●	●		★	★	
	Shin NAGASE	Outside Director	●	●		●		●	●	●
	Hiroataka MORISHITA	Outside Director	●			●		●		★
Miho AOKI	Outside Director	●			●		●	●	●	
Audit & Supervisory Board Members	Kouki TOMISAWA	Audit & Supervisory Board Member			●					
	Naohiro YAMAGUCHI	Audit & Supervisory Board Member	●		●	●				
	Yoshihiro UMEHA	Outside Audit & Supervisory Board Member	●		●	●				
	Kanako OSAWA	Outside Audit & Supervisory Board Member		●	●	●				

Note: The above matrix does not reflect the entirety of insight and experience of each candidate.

(Reference)

Independence Criteria for Outside Officers

In addition to the independence criteria established by financial instruments exchanges on which the Company is listed, the Board of Directors will judge any persons falling under any of the following items to lack independence.

1. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company in which the Company currently holds 10% or more of the voting rights.
2. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company that currently holds 10% or more of the voting rights of the Company.
3. The Outside Officer currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company whose transactions with the Company in any of the past three fiscal years totaled a monetary amount exceeding 2% of the consolidated net sales of that company or the Company
4. The Outside Officer currently is or at any point in the past three years has been a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee of a financial institution from which the Company currently borrows funds equal to 2% or more of its total assets
5. The Outside Officer has in any of the past three fiscal years received compensation other than director compensation exceeding 10 million yen from the Company as a law, accounting, or tax expert or consultant; or an organization to which the Outside Director belongs has in any of the past three fiscal years received from the Company compensation as a law, accounting, or tax expert or consultant exceeding 2% of the annual revenue of that organization.
6. In any of the past three fiscal years, the Company has made contributions exceeding 10 million yen to the Outside Officer or to a corporation to which the Outside Officer currently belongs or at any point in the past three years has belonged as an officer that executes business or as an employee.
7. The Outside Director currently belongs or at any point in the past three years has belonged as a director (excluding outside director), audit & supervisory board member (excluding outside audit & supervisory board member), executive officer, or employee to a company whose outside officers currently include any persons with experience as an officer of the Company that executed business.
8. The Outside Director currently is or at any point in the past three years has been a representative officer, officer, or employee of the current accounting auditor or an accounting auditor in the past five fiscal years of the Company.

Note: Outside Directors and Outside Audit & Supervisory Board Members are collectively called "Outside Officers."

- End -