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Securities Code: 1828

June 7, 2023

To our shareholders:

Yoshio Watanuki Representative Director and President TANABE ENGINEERING CORPORATION 20 Fukuda, Joetsu City, Niigata Prefecture

Notice of the 55th Annual General Meeting of Shareholders

You are cordially notified of the 55th Annual General Meeting of Shareholders of TANABE ENGINEERING CORPORATION (the "Company"), which will be held as indicated below.

When convening the meeting, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the Company's website. Please access the website by using the internet address shown below to review the information.

The Company's website: https://www.tanabe-ind.co.jp/ (in Japanese)

(From the above website, select "Investor Relations (IR情報)," "IR Library (IRライブラリ)," "Stock Information (株式について)," and then "General Meeting of Shareholders (株主総会).")

In addition to the Company's website mentioned above, matters subject to measures for electronic provision are also posted on the following website.

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/1828/teiji/ (in Japanese)

Instead of attending the meeting in person, you may exercise your voting rights in writing or via the internet. Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:00 p.m. on Tuesday, June 27, 2023 (JST).

- 1. Date and Time: Wednesday, June 28, 2023 at 10:00 a.m. (JST). Reception opens at 9:30 a.m.
- **2. Venue:** Hiten banquet room, 3rd floor of the Main Building, Hotel Century Ikaya

1-2-7, Chuo, Joetsu City, Niigata Prefecture

3. Purpose of the Meeting

Matters to be reported:

- 1. The Business Report and the Non-consolidated Financial Statements for the 55th fiscal year (from April 1, 2022 to March 31, 2023)
- 2. The Consolidated Financial Statements for the 55th fiscal year (from April 1, 2022 to March 31, 2023), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board

Matters to be resolved:

Proposal No. 1 Appropriation of Surplus Proposal No. 2 Election of Seven Directors

Proposal No. 3 Election of Three Audit & Supervisory Board Members

Proposal No. 4 Revision of Amount of Compensation for Directors

4. How to Exercise Your Voting Rights

Please refer to "How to Exercise Your Voting Rights" (Japanese only).

- If you attend the meeting in person, please submit the enclosed voting form at the venue's reception.
- If you exercise your voting rights in writing (by post) and do not indicate approval or disapproval of a proposal, it will be treated as an indication of approval.
- If you exercise your voting rights more than once via the internet, only the last vote shall be deemed effective.
- Please note that should you exercise your voting rights both via the internet and in writing (by post), your online vote will prevail, regardless of when the votes are received.
- If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's aforementioned website and the website for posted informational materials for the general meeting of shareholders.
- For this general meeting of shareholders, we have delivered paper-based documents stating the matters subject to measures for electronic provision to all shareholders, regardless of whether or not they have requested them. Among the matters subject to measures for electronic provision, in accordance with laws and regulations and Article 14 of the Company's Articles of Incorporation, the following matters are not included in the paper-based documents delivered to shareholders.
 - 1) Notes to Non-consolidated Financial Statements
 - 2) Notes to Consolidated Financial Statements

Accordingly, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements included in the paper-based documents constitute a part of the documents audited by the Financial Auditor in preparing the financial audit report and the Audit & Supervisory Board Members (Audit and Supervisory Committee, Audit & Supervisory Board) in preparing the audit report.

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end dividends

The Company maintains a basic policy to return profits to its shareholders by paying stable dividends on a continual basis while striving to strengthen the corporate structure by enhancing internal reserves, and furthermore by distributing a special dividend considering matters including improvement of business performance.

Having given comprehensive consideration to such matters as business performance, the dividend payout ratio and financial condition, the Company proposes to pay a year-end dividend of ¥40 per share (¥7 higher than the previous year) for the 55th fiscal year.

Type of dividend property
Cash
Allotment of dividend property and their aggregate amount
¥40 per common share of the Company
Total dividends: ¥428,036,640
Effective date of dividends of surplus

June 29, 2023

Proposal No. 2 Election of Seven Directors

The terms of office of all six Directors will expire at the conclusion of this meeting. As such, the Company proposes increasing the number of Directors by one to strengthen the management structure and the election of seven Directors. The candidates for Director are as follows:

Candidate No.	Name	Current position and responsibility	Attributes
1	Yoshio Watanuki	Representative Director, President and Executive Officer	Reelection
2	Fumio Mizusawa	Executive Managing Director In charge of OSAKA Branch Office, NAGOYA Branch Office, HIMEJI Technology Center, Power Operation Department and TANABE (THAILAND) Co., Ltd.	Reelection
3	Hisayuki Yamaguchi	Executive Managing Director Branch Manager of OUMI Branch Office in charge of Quality and Safety Promotion Office, Engineering Department, HOKURIKU Branch Office and OMUTA Branch Office	Reelection
4	Yuichi Gommori	Senior Executive Director General Manager of Corporate Administration Division	Reelection
5	Eiichi Aoki	Managing Executive Officer Branch Manager of CHIBA Branch Office, in charge of KASHIMA Branch Office and SAITAMA Technology Center	New election
6	Yuichi Yokota	Unaffiliated Director	Reelection Unaffiliated Independent
7	Naoki Nomoto	Unaffiliated Director	Reelection Unaffiliated Independent

ReelectionCandidate for reelection as DirectorNew electionCandidate for new election as DirectorUnaffiliatedCandidate for election as Unaffiliated Director

Candidate No.	Name (Date of birth)	Career sum	mary, position and responsibility in the Company	Number of the Company's shares owned
1	Yoshio Watanuki (July 3, 1941) Reelection Attendance record at meetings of the Board of Directors 17 out of 17	Feb. 1969 Oct. 1981 Apr. 1990 June 1990 Oct. 1998 June 2009 Significant co	Joined the Company Director and General Manager of Sales Department Managing Director and General Manager of Sales Division Senior Managing Director and General Manager of Sales Division Representative Director and President Representative Director, President and Executive Officer (current position) Oncurrent positions outside the Company	320,500 shares
	ident in 1998, after aging Director. He the Company deems as Director.			

Candidate No.	Name (Date of birth)	Career sum	mary, position and responsibility in the Company	Number of the Company's shares owned
		Feb. 1983	Joined the Company	
		Sept. 1998	Representative Director and President of	
		•	TANABE (THAILAND) Co., Ltd.	
		June 2003	Director and General Manager of Industrial	
			Machinery Engineering Department of the	
			Company	
		June 2009	Retired from Director	
			Senior Executive Officer and General Manager	
			of Industrial Machinery Engineering	
			Department in charge of Power Operation	
			Department	
		Apr. 2010	Senior Executive Officer and Head of	
			SAITAMA Technology Center	
		Apr. 2011	Senior Executive Officer and General Manager	
			of Sales Department	
		Apr. 2012	Senior Executive Officer and Branch Manager	
	Fumio Mizusawa	1 2012	of HOKURIKU Branch Office	
	(April 22, 1955) Reelection	June 2013	Senior Executive Director and Branch Manager	
	Attendance record at meetings		of HOKURIKU Branch Office in charge of Power Operation Department	55,700 shares
	of the Board of Directors	June 2016	Executive Managing Director and Branch	
	17 out of 17	Julie 2010	Manager of HOKURIKU Branch Office in	
2	1, 000 011,		charge of Power Operation Department	
_		Apr. 2018	Executive Managing Director, Branch Manager	
		11pii 2010	of OSAKA Branch Office in charge of	
			NAGOYA Branch Office and HIMEJI	
			Technology Center	
		Apr. 2021	Executive Managing Director in charge of	
			OSAKA Branch Office, NAGOYA Branch	
			Office, HIMEJI Technology Center and	
			TANABE (THAILAND) Co., Ltd.	
		Apr. 2022	Executive Managing Director in charge of	
			OSAKA Branch Office, NAGOYA Branch	
			Office, HIMEJI Technology Center, Power	
			Operation Department and TANABE	
		C::C ,	(THAILAND) Co., Ltd. (current position)	
		Significant co	oncurrent positions outside the Company	
1		-		

Reasons for nomination as candidate for Director

Fumio Mizusawa joined the Company in 1983 and has been mainly engaged in electric instrumentation business and power operation, and was appointed Director in June 2013 and has been in charge of management of the Company, after serving as Representative Director of TANABE (THAILAND) CO., LTD. He has extensive experience and knowledge of field activities, and the Company deems that he will contribute to the sustainable growth of the Company from a global perspective based on his wealth of experience and achievement overseas and thereby requests his reelection as Director.

Candidate No.	Name (Date of birth)	Career sum	mary, position and responsibility in the Company	Number of the Company's shares owned	
		Apr. 1979 June 2009 Apr. 2013 June 2013	Joined the Company Executive Officer and Branch Manager of CHIBA Branch Office Executive Officer and Branch Manager of OUMI Branch Office Senior Executive Officer and Branch Manager		
		June 2014	of OUMI Branch Office Senior Executive Director and Branch Manager of OUMI Branch Office		
	Hisayuki Yamaguchi	June 2016	Executive Managing Director and Branch Manager of OUMI Branch Office		
	(June 15, 1956) Reelection Attendance record at meetings of the Board of Directors 17 out of 17	Apr. 2018	Executive Managing Director, Branch Manager of OUMI Branch Office in charge of Quality and Safety Promotion Office and HOKURIKU Branch Office	29,800 shares	
3		June 2020	Executive Managing Director, Branch Manager of OUMI Branch Office in charge of Quality and Safety Promotion Office, HOKURIKU Branch Office and OMUTA Branch Office		
		June 2022	Executive Managing Director, Branch Manager of OUMI Branch Office in charge of Quality and Safety Promotion Office, Engineering Department, HOKURIKU Branch Office and OMUTA Branch Office (current position)		
		Significant co	oncurrent positions outside the Company		
	Reasons for nomination as candidate for Director Hisayuki Yamaguchi joined the Company in 1979 and has been mainly engaged in the industrial plant facility construction business, and was appointed Director in June 2014 and has been in charge of management of the Company. He has extensive experience and knowledge of field activities, and the Company deems that he will contribute to the sustainable growth of the Company and thereby requests his reelection as Director.				
	3	Apr. 1979	Joined the Company		
	Yuichi Gommori (February 18, 1957) Reelection	Apr. 2013 June 2014	General Manager of Administration Department Executive Officer and General Manager of Administration Department		
		June 2015 June 2016	Senior Executive Officer and General Manager of Administration Department Senior Executive Director and General	17,000 shares	
4	Attendance record at meetings of the Board of Directors 17 out of 17	Apr. 2018	Manager of Administration Department Senior Executive Director and General Manager of Corporate Administration Division (current position)		
		Significant co	oncurrent positions outside the Company		
	finance, and was appointed Direc	pany in 1979 a tor in June 201	or nd has been mainly engaged in businesses such as ac 6 and has been in charge of management of the Con ations and business management, and thereby the Co	npany. He has	

Candidate No.	Name (Date of birth)	Career sum	mary, position and responsibility in the Company	Number of the Company's shares owned		
		Apr. 1985 Apr. 2013 June 2016	Joined the Company Branch Manager of KASHIMA Branch Office Executive Officer and Branch Manager of KASHIMA Branch Office			
	Eiichi Aoki (September 25, 1960)	Apr. 2018	Executive Officer and Branch Manager of CHIBA Branch Office in charge of KASHIMA Branch Office			
	New election Attendance record at meetings of the Board of Directors	June 2019	Senior Executive Officer and Branch Manager of CHIBA Branch Office in charge of KASHIMA Branch Office	12,000 shares		
5	-	June 2022	Executive Managing Officer, Branch Manager of CHIBA Branch Office, in charge of KASHIMA Branch Office and SAITAMA Technology Center (current position)			
		Significant co	oncurrent positions outside the Company			
	Reasons for nomination as candidate for Director Eiichi Aoki joined the Company in 1985 and has been mainly engaged in the industrial plant facility construction business, and has been an Executive Managing Officer since June 2022. He has extensive experience and knowledge of on-site management, such as involvement in various major projects, and the Company deems that he will contribute to the sustainable growth of the Company and thereby requests his election as Director.					
	the sustamable growth of the Col.	Apr. 1972	Joined Mitsubishi Electric Corporation			
		Apr. 2006	Branch Manager of Niigata Branch, Kanetsu Branch Office			
	Yuichi Yokota (June 17, 1953) Reelection	Apr. 2012	General Manager of Facility Sales Department, Kanetsu Branch Office of Mitsubishi Electric Building Techno-Service Co., Ltd.			
6	Unaffiliated Independent Attendance record at meetings	Apr. 2014	Advisor to Branch Manager of Kanetsu Branch Office and temporarily assigned to Niigata Branch			
	of the Board of Directors 17 out of 17	Mar. 2016 June 2016	Retired Unaffiliated Director of the Company (current position)			
		Significant co	oncurrent positions outside the Company			
	Unaffiliated Director of the Company had accumulated to the Company	ectly involved pany in June 20 's managemen	iated Director and expected role in the management of a company. However, since he 116, he has utilized his extensive work experience ar t and has provided appropriate advice to its overall n	nd knowledge he		

broad perspective, and thereby the Company requests his reelection as Unaffiliated Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company		Number of the Company's shares owned	
7	Naoki Nomoto (December 24, 1958) Reelection Unaffiliated Independent Attendance record at meetings of the Board of Directors 16 out of 17	_	Joined Chuo Audit Corporation (became Chuo Shinko Audit Corporation as a result of a merger) Retired from Chuo Shinko Audit Corporation Joined Ota Showa Audit Corporation (now Ernst & Young ShinNihon LLC) Manager of Nagaoka Office Retired from Ernst & Young ShinNihon LLC Head of Naoki Nomoto Certified Public Accountant Office (current position) Unaffiliated Director of the Company (current position) meurrent positions outside the Company i Nomoto Certified Public Accountant Office	owned	
	Reasons for nomination as candid		-	10 1 12.	
		lirectly involved in the management of a company. However, he has cultivated specialist certified public accountant, and the Company expects him to contribute to strengthenin lizing such knowledge and experience and providing advice on its overall management			
	and thereby requests his reelection	n as Unaffiliate	d Director.		

(Notes)

- 1. There is no special interest between any of the candidates and the Company.
- 2. Candidates for Director Yuichi Yokota and Naoki Nomoto are candidates for Unaffiliated Director.
- 3. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Yuichi Yokota and Naoki Nomoto have been designated as independent officers as provided for by the aforementioned exchange, and plans to designate them as independent officers again if their reelection is approved at this meeting.
- 4. The Company has concluded agreements with Yuichi Yokota and Naoki Nomoto to limit their liability to compensate for damages prescribed in Article 423, Paragraph 1 of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the same Act. If their reelection is approved, the Company intends to extend this limited liability agreement. The maximum amount of the liability for damages based on said agreements shall be the minimum amount prescribed in Article 425, Paragraph 1 of the same Act. If their reelection is approved, the Company intends to extend these limited liability agreements.
- 5. The Company has entered into a Directors & Officers Liability Insurance agreement with an insurance company as set forth in Article 430-3, Paragraph 1 of the Companies Act. This agreement covers all directors, executive officers, and corporate auditors in the event that they are held liable for damages, etc. arising from their duties (does not apply to cases that are excluded within the insurance agreement). If the candidates are elected and assume office as directors, they will become insureds under this insurance agreement.
 - This insurance agreement comes up for renewal on June 30, 2023.
- 6. Yuichi Yokota will have served as Unaffiliated Director for seven years at the conclusion of this meeting.
- 7. Naoki Nomoto will have served as Unaffiliated Director for five years at the conclusion of this meeting.

Proposal No. 3 Election of Three Audit & Supervisory Board Members

The terms of office of all three Audit & Supervisory Board Members will expire at the conclusion of this meeting. As such, the Company proposes the election of three Audit & Supervisory Board Members.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

Candidate No.	Name	Current position	Attributes
1	Sunao Kosugi	Senior Audit & Supervisory Board Member	Reelection
2	Hideo Ito	Unaffiliated Audit & Supervisory Board Member	Reelection Unaffiliated Independent
3	Ryuichi Shimamune	Unaffiliated Audit & Supervisory Board Member	Reelection Unaffiliated Independent

Reelection Candidate for reelection as Audit & Supervisory Board Member

Unaffiliated Candidate for election as Unaffiliated Audit & Supervisory Board Member

Independent Officer as provided for by stock exchanges, etc.

Candidate No.	Name (Date of birth)	Care	eer summary and position in the Company	Number of the Company's shares owned	
1	Sunao Kosugi (November 11, 1950) Reelection Attendance record at meetings of the Audit & Supervisory Board 11 out of 11	Apr. 1974 Apr. 1994 June 1995 June 2009 Apr. 2013 June 2016 Significant co	Joined the Company General Manager of Industrial Machinery Engineering Department Director and Branch Manager of OUMI Branch Office Executive Managing Director and Branch Manager of OUMI Branch Office in charge of Sales (Hokushinetsu) Executive Managing Director and Branch Manager of CHIBA Branch Office in charge of KASHIMA Branch Office Senior Audit & Supervisory Board Member (current position)	68,200 shares	
	Reasons for nomination as candidate for Audit & Supervisory Board Member Sunao Kosugi has served as Director and assumed other important positions of the Company for many years and has extensive experience and excellent insight on the Company in general. The Company deems that he will provide advice from an objective and neutral standpoint based on his experience and insight and is capable of performing his duties appropriately as Audit & Supervisory Board Member, and thereby requests his reelection as Audit & Supervisory Board Member.				
2	Hideo Ito (August 1, 1954) Reelection Unaffiliated Independent Attendance record at meetings of the Audit & Supervisory Board 11 out of 11	_	Registered as Attorney-at-Law Head of Ryokufu Law Office (current position) Vice Chairman of Niigata Bar Association Unaffiliated Audit & Supervisory Board Member of the Company (current position) Chairman of Niigata Bar Association Incurrent positions outside the Company ufu Law Office	-	
	Reasons for nomination as candid Hideo Ito has never been directly advice based on the legal knowled	involved in the	iated Audit & Supervisory Board Member e management of a company. However, the Company ence he has cultivated as an attorney at law will cont naffiliated Audit & Supervisory Board Member.	*	

Candidate No.	Name (Date of birth)	Care	eer summary and position in the Company	Number of the Company's shares owned	
3	Ryuichi Shimamune (August 16, 1955) Reelection Unaffiliated Independent Attendance record at meetings of the Audit & Supervisory Board 11 out of 11	Head of Saito Miyauchi Off	Joined Kanto-Shinetsu Regional Taxation Bureau District Director of Ojiya Tax Office Director of Planning Division Director of First Personnel Division Deputy Assistant Regional Commissioner of Revenue Management and Collection Department Assistant Regional Commissioner of Large Enterprise Examination and Criminal Investigation Department Retired from Kanto-Shinetsu Regional Taxation Bureau Registered as tax accountant Head of Saito & Shimamune Tax Accountants Corporation Miyauchi Office (current position) Outside Director (Audit and Supervisory Committee Member) of NIPPON SEIKI CO., LTD. (current position) Unaffiliated Audit & Supervisory Board Member of the Company (current position) oncurrent positions outside the Company & Shimamune Tax Accountants Corporation fice eter (Audit and Supervisory Committee Member)	owned	
	Reasons for nomination as candidate for Unaffiliated Audit & Supervisory Board Member Ryuichi Shimamune has never been directly involved in the management of a company. However, he has cultivated advanced specialist knowledge as a tax accountant, and the Company expects him to perform accurate audits on its				
	overall management from a broad perspective by reflecting such knowledge in its audit system, and thereby requests his election as Unaffiliated Audit & Supervisory Board Member.				

(Notes)

- es) 1. There is no special interest between any of the candidates and the Company.
 - 2. Hideo Ito and Ryuichi Shimamune are candidates for Unaffiliated Audit & Supervisory Board Member.
 - 3. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Hideo Ito and Ryuichi Shimamune have been designated as independent officers as provided for by the aforementioned exchange, and plans to designate them as independent officers again if their reelection is approved at this meeting.
 - 4. The Company has concluded agreements with Hideo Ito and Ryuichi Shimamune to limit their liability to compensate for damages prescribed in Article 423, Paragraph 1 of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the same Act. If their reelection is approved, the Company intends to extend this limited liability agreement. The maximum amount of the liability for damages based on said agreements shall be the minimum amount prescribed in Article 425, Paragraph 1 of the same Act. If their reelection is approved, the Company intends to extend these limited liability agreements.
 - 5. The Company has entered into a Directors & Officers Liability Insurance agreement with an insurance company as set forth in Article 430-3, Paragraph 1 of the Companies Act. This agreement covers all directors, executive officers, and corporate auditors in the event that they are held liable for damages, etc. arising from their duties (does not apply to cases that are excluded within the insurance agreement). If the candidates are elected and assume office as Audit & Supervisory Board Members, they will become insureds under this insurance agreement.

 This insurance agreement comes up for renewal on June 30, 2023.
 - 6. Hideo Ito will have served as Unaffiliated Director for twelve years at the conclusion of this meeting.
 - 7. Ryuichi Shimamune will have served as Unaffiliated Director for four years at the conclusion of this meeting.
 - Ryuichi Shimamune plans to retire as Outside Director (Audit & Supervisory Committee Member) of NIPPON SEIKI CO., LTD. on June 28, 2023.

Proposal No. 4 Revision of Amount of Compensation for Directors

The amount of compensation for Directors was resolved to be up to \\(\frac{\text{\$\frac{4}}}{170,000,000}\) per year in the 38th Annual General Meeting of Shareholders, held on June 29, 2006, and this has continued to date, but considering subsequent changes in economic conditions and the situation in general, and due to the increase in the number of Directors by one to further strengthen the management structure, the Company proposes to change the amount of compensation for Directors to up to \(\frac{\text{\$\frac{4}}}{220,000,000}\) per year. As in the past, the amount of compensation for Directors will not include the employee wages of Directors who concurrently serve as employees.

This proposal is deemed to be reasonable given comprehensive consideration of factors such as the size of the Company's business, the officer compensation system and payment levels, the current number of Directors and future trends.

Furthermore, the policy on determination of the content of individual compensation, etc. of the Company's Directors is stated in the Business Report under 4. Matters concerning the Directors and Audit & Supervisory Board Members of the Company, (2) ii. Policy, etc. on determination of the content of compensation, etc. of the Directors and Audit & Supervisory Board Members (Japanese only).

There are currently six Directors (including two Unaffiliated Directors), but there will be seven Directors (including two Unaffiliated Directors) if Proposal No. 2 is approved as proposed.