Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities code: 8282

June 9, 2023

To our shareholders:

Tadashi Hiramoto

Representative Director, President and Chief Executive

Officer

#### K'S HOLDINGS CORPORATION

2-7-5 Jonan, Mito City, Ibaraki Prefecture

# Notice of the 43rd Ordinary General Meeting of Shareholders

We are pleased to announce the 43rd Ordinary General Meeting of Shareholders of K'S HOLDINGS CORPORATION (the "Company"), which will be held as described below.

When convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of Reference Documents for the General Meeting of Shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information as "Notice of the 43rd Ordinary General Meeting of Shareholders" on the following websites. Please access any of the websites by using the internet addresses shown below to review the information.

The Company's website (website for notice of the General Meeting of Shareholders): https://www.ksdenki.co.jp/ir/library/soukai/ (in Japanese)

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

On the TSE website, please search by the issue name (company name) "K'S HOLDINGS" or the securities code "8282" and then click "Basic information" and select "Documents for public inspection/PR information" "Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting" to view the information.

Website for Notice of the Ordinary General Meetings of Shareholders: https://d.sokai.jp/8282/teiji/ (in Japanese)

Instead of attending the meeting in person, you may exercise your voting rights via the Internet, etc. or in writing (by postal mail). After reviewing the Reference Documents for the General Meeting of Shareholders, please exercise your voting rights by Wednesday, June 28, 2023, by 7:00 p.m. (Japan Standard Time).

1. Date and Time: Thursday, June 29, 2023, at 10:00 a.m. (Reception starts: 9:30 a.m.) (Japan Standard Time)

**2. Venue:** Hotel Lake View Mito, Second Floor "Hiten no Ma"

1-6-1 Miyamachi, Mito City, Ibaraki Prefecture

## 3. Purposes:

## Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 43rd Term (from April 1, 2022 to March 31, 2023), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
- 2. Non-Consolidated Financial Statements for the 43rd Term (from April 1, 2022 to March 31, 2023)

### Items to be resolved:

**Proposal 1:** Appropriation of Surplus

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory

Committee Members)

**Proposal 3:** Election of Four (4) Directors Who Are Audit and Supervisory Committee Members

Matters decided upon convocation:

- If you exercise your voting rights in writing (by postal mail) without indicating approval or disapproval of a particular proposal on the Form for Exercising Voting Rights, the vote will be counted as a vote for approval.
- If you exercise your voting rights via the Internet, etc. multiple times, only the last vote will be counted as valid.
- If you exercise your voting rights in duplicate via the Internet, etc. and in writing (by postal mail), only the vote via the Internet, etc., etc. will be counted as valid, regardless of the date and time of arrival.
- When attending the General Meeting of Shareholders on the scheduled date, please submit the Form for Exercising Voting Rights at the reception desk on the Meeting date.
- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the aforementioned websites.
- For this general meeting of shareholders, paper-based documents stating items for which measures for providing information in electronic format are to be taken will be delivered to all shareholders regardless of whether they have made a request for delivery of such documents. Among the items subject to measures for electronic provision, in accordance with the provisions of laws and regulations and Article 16 of the Articles of Incorporation of the Company, the following items are not provided in the paper-based documents delivered.
  - (1) "Matters Concerning the Stock Acquisition Rights, etc." and "System to Ensure Proper Execution of Business Operations and Its Status" of the Business Report
  - (2) The "Consolidated Statement of Changes in Net Assets" and "Notes to Consolidated Financial Statements"
  - (3) The "Non-Consolidated Statements of Changes in Net Assets" and "Notes to Non-Consolidated Financial Statements" Accordingly, the Business Report, the Consolidated Financial Statements, and the Non-Consolidated Financial Statements included in this notice are part of the Business Report, the Consolidated Financial Statements, and the Non-Consolidated Financial Statements audited by the Accounting Auditor or the Audit and Supervisory Committee when they made the accounting audit report or the audit report.
- Following the amended Companies Act enforced on September 1, 2022, the system for providing reference materials for the General Meeting of Shareholders in electronic format has been initiated. Under the system, reference materials for the General Meeting of Shareholders are provided, in principle, via the Internet by accessing a website, and as an exception, by delivery of written documents to shareholders who have requested it through a prescribed procedure by the record date of the General Meeting of Shareholders.
- Notwithstanding the above amendment to the act, the reference materials for this Ordinary General Meeting of Shareholders of the Company are uniformly sent out in writing as before. The reference materials for the next General Meeting of Shareholders and beyond will be sent in writing to shareholders who have requested the delivery of written documents only, except for some contents. We ask for your kind understanding on this matter.

### Information for shareholders

Infection with the novel coronavirus (COVID-19) continues to be a concern.

You are kindly asked to decide carefully on whether to attend the General Meeting of Shareholders in person on the scheduled date.

Among shareholders who have exercised their voting rights in advance via the Internet, etc., a ¥500 worth of QUO card will be given to one in every 100 shareholders selected in a drawing, regardless of their approval or disapproval of the proposals.

- Winners will be notified by delivery of the prize to the address on the shareholder registry.
- Delivery is scheduled for late July to early August.

## Reference Documents for the General Meeting of Shareholders

# **Proposal 1:** Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Matters related to year-end dividends

The Company has positioned the distribution of profits to shareholders as one of its most important management priorities. Together with undertaking capital investments for the establishment of new stores and management innovations, working to achieve the Company's growth, and strengthening competitiveness, the Company regards allocation of profits to shareholders in accordance with the operating results, in principle on a stable basis, as its policy.

- (1) Type of dividend property Cash
- (2) Allocation of dividend property and its total amount ¥22 per common share of the Company
  Total amount of dividends: ¥4,027,700,842

  (As a result, the annual dividend, including the interim dividend of ¥22, will total ¥44 per share.)
- (3) Effective date of distribution of dividends of surplus June 30, 2023

**Proposal 2:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The term of office of all seven (7) Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will terminate at the conclusion of the Ordinary General Meeting of Shareholders. Therefore, the Company proposes the election of seven (7) Directors.

The Audit and Supervisory Committee of the Company has determined that all of the candidates for Directors in this Proposal are qualified to serve as Director.

The candidates for Directors are as follows:

No.	Name	Current positions, responsibilities, etc.	Туре	Gender
		Representative Director, President and Chief Executive		
1	Tadashi Hiramoto	Officer	Reelection	Male
		Director of KANSAI K'S DENKI CO., LTD.		
		Director, Managing Executive Officer, General Manager		
2	Naoto Osaka	of Marketing Division	Reelection	Male
		Director of BIG·S CO., LTD.		
		Director, Managing Executive Officer		
		General Manager of Store Planning and Development		
3	Keiichi Mizuno	Division, Department Manager of Store Planning	Reelection	Male
		Department		
		Director of Hokuetsu K's CO., LTD.		
		Director, Managing Executive Officer, General Manager		
		of Administration Division		
4	Yuji Yoshihara	Director of Denkodo Co., Ltd.	Reelection	Male
		Managing Director of		
		K'S CAREER STAFF CORPORATION		
		Director, Senior Executive Officer		
		General Manager of Corporate Planning Division,		
5	Taro Mizutani	Department Manager of Corporate Planning Office	Reelection	Male
		Director of GIGAS CORPORATION		
		Director of Technical Arts Co., Ltd		
		Director, Senior Executive Officer		
6	Miyako Yasumura	Mito Honten Store Manager	Reelection	Female
		Director of KYUSHU K'S DENKI CORPORATION		
		Outside Director		
		President and Representative Director of	Reelection	
7	Wakako Tokuda	Yuko Yuko Holdings Inc.	Outside	Female
		President and Representative Director of Yuko Yuko	Independent	
		Corporation		

Reelection Candidate for reelection as Director
New election Candidate for new election as Director
Outside Candidate for election as outside Director

Independent Independent officer as provided for by the Tokyo Stock Exchange

Candidate No.	Name (Date of birth)	[Care	er summary, positions, and responsibilities]	Number of the Company's shares owned				
1	Tadashi Hiramoto (November 6, 1958)  Reelection Attendance at meetings of the Board of Directors 17/18		Joined the Company General Manager of Planning Dept. Director Managing Director Senior Managing Director, Chief Development Officer, General Manager of Store Planning Dept. Senior Managing Director, Chief Development Officer President and Representative Director, Chief Development Officer President and Representative Director Representative Director, President and Chief Executive Officer (present position) Director of KANSAI K'S DENKI CO., LTD. (present position) oncurrent positions outside the Company]	436,830				
	Director of KANSAI K'S DENKI CO., LTD.  Reasons for nomination as candidate for Director  Candidate for Director Mr. Tadashi Hiramoto has been engaged for over 20 years as a Director of the Company and was appointed as Representative Director in 2017.  The Company proposes his election as Director because he possesses excellent insight and experience cultivated so far.							
2	Naoto Osaka (January 30, 1973)  Reelection Attendance at meetings of the Board of Directors 18/18	Apr. 1994 Aug. 1999 June 2004 Apr. 2005 June 2008 June 2009 Apr. 2017 June 2018 June 2020 June 2021 [Significant c	Joined the Company Joined BIG·S CO., LTD. Director of BIG·S CO., LTD. Senior Managing Director of BIG·S CO., LTD. Representative Director and President of BIG·S CO., LTD. Director of the Company Director, General Manager of Marketing Division Managing Director, General Manager of Marketing Division Director, Managing Executive Officer, General Manager of Marketing Division (present position) Director of BIG·S CO., LTD. (present position) oncurrent positions outside the Company] IG·S CO., LTD.	245,284				
	CO., LTD., as well as for over ter	late for Directo Osaka has bee years as a Dire	r n engaged in management for over ten years as a Di					

Candidate No.	Name (Date of birth) [Career summary, positions, and responsibilities]			Number of the Company's shares owned
3	Keiichi Mizuno (March 19, 1963)  Reelection Attendance at meetings of the Board of Directors 18/18	Director of Ho	Joined UNY Co., Ltd. Joined the Company General Manager of Store Development Dept., Store Planning & Development Division Executive Officer, General Manager of Store Development Dept., Store Planning & Development Division Director, General Manager of Store Development Dept., Store Planning & Development Dept., Store Planning & Development Division Senior Executive Officer, General Manager of Store Development Dept., Store Planning & Development Division Senior Executive Officer, Deputy Development Officer, General Manager of Store Development Dept., and General Manager of Store Planning Dept. Senior Executive Officer, Chief Development Officer, General Manager of Store Planning Dept. Director, Chief Development Officer, General Manager of Store Planning Dept. Director, Senior Executive Officer, Chief Development Officer, General Manager of Store Planning Dept. Director, Managing Executive Officer, Chief Development Officer, General Manager of Store Planning Dept. Director, Managing Executive Officer, Chief Development Officer, General Manager of Store Planning Dept. (present position) Director of Hokuetsu K's CO., LTD. (present position)	46,001

The Company proposes his election as Director because he possesses excellent insight and experience cultivated so far.

Candidate No.	Name (Date of birth)	[Care	Number of the Company's shares owned	
		Nov. 1986	Joined the Company	
		Dec. 2009	General Manager of Marketing Promotion	
			Dept., Marketing Division	
		June 2011	Executive Officer, General Manager of	
			Marketing Promotion Dept., Marketing	
			Division	
		Nov. 2011	Executive Officer, General Manager of Human	
			Resource Dept., Administration Division	
		Apr. 2016	Executive Officer, General Manager of General	
			Affairs and Human Resource Dept.,	
			Administration Division	
	Yuji Yoshihara	Apr. 2018	Senior Executive Officer, General Manager of	
	(February 8, 1967)		Administration Division	
		June 2019	Director of K'S CAREER STAFF	
	Reelection		CORPORATION	86,851
4	Attendance at meetings of the		Director, General Manager of Administration	
	Board of Directors		Division of the Company	
	18/18	June 2020	Director, Senior Executive Officer, General	
			Manager of Administration Division	
		June 2021	Director, Managing Executive Officer, General	
			Manager of Administration Division (present	
			position)	
			Director of Denkodo Co., Ltd. (present position)	
			•	
			Managing Director of K'S CAREER STAFF CORPORATION (present position)	
		[Ciamificant o	oncurrent positions outside the Company]	
			enkodo Co., Ltd.	
			rector of K'S CAREER STAFF CORPORATION	
	Reasons for nomination as candid			1
ı			een engaged as a Director of the Company since 201	9
	_		because he possesses excellent insight and experience	

Candidate No.	Name (Date of birth)	[Care	er summary, positions, and responsibilities]	Number of the Company's shares owned		
		Sept. 1999	Joined Yuai Denki Co., Ltd.			
		Oct. 2005	Joined the Company			
		Aug. 2013	Registered as certified public accountant			
		Oct. 2014	General Manager of Corporate Planning			
		001. 2011	Department			
		Apr. 2015	Executive Officer, General Manager of			
		Прі. 2013	Corporate Planning Department			
		Nov. 2015	Registered as certified tax accountant			
		Apr. 2019	Senior Executive Officer, General Manager of			
		Прі. 2019	Corporate Planning Office, Corporate Planning			
			Division			
	Taro Mizutani	June 2020	Director, Senior Executive Officer, General			
	(December 11, 1970)	June 2020	Manager of Corporate Planning Office,			
	(Becember 11, 1970)		Corporate Planning Division			
	Reelection	Dec. 2020	Director, Senior Executive Officer	11,22		
	Attendance at meetings of the	Dec. 2020	Deputy General Manager of Corporate Planning	11,22		
	Board of Directors		Division, Department Manager of Corporate			
5	18/18		Planning Office			
		Apr. 2021	Director, Senior Executive Officer, General			
		Прі. 2021	Manager of Corporate Planning Division,			
			Department Manager of Corporate Planning			
			Office (present position)			
		June 2021	Director of GIGAS CORPORATION (present			
		5 dire 2021	position)			
			Director of Technical Arts Co., Ltd (present			
			position)			
		[Significant c	oncurrent positions outside the Company]			
		-	IGAS CORPORATION			
			echnical Arts Co., Ltd			
	Reasons for nomination as candid					
			oad insight and abundant operational experience rela	ited to finance and		
			ax accountant, and has served as an Executive Office			
	for over five years.					
	The Company proposes his election	on as Director	because he possesses excellent insight and experience	e cultivated so far		
		Sep. 1992	Joined the Company			
		Oct. 2011	Hitachinaka Store Manager			
		Apr. 2017	Executive Officer, Iruma Store Manager			
		Apr. 2018	Senior Executive Officer, Inagi-Wakabadai			
			Store Manager			
	Miyako Yasumura	June 2018	Director of BIG·S CO., LTD.			
	(April 9, 1970)	June 2019	Director of KANSAI K'S DENKI CO., LTD.			
		Apr. 2020	Senior Executive Officer, Mito Honten Store			
	Reelection	1	Manager of the Company	21,88		
	Attendance at meetings of the	June 2020	Director of Technical Arts Co., Ltd			
6	Board of Directors	June 2022	Director, Senior Executive Officer, Mito			
	14/14	0 4 10 20 22	Honten Store Manager of the Company (present			
			position)			
			Director of KYUSHU K'S DENKI			
			CORPORATION (present position)			
		[Significant c	oncurrent positions outside the Company]			
			YUSHU K'S DENKI CORPORATION			
	Reasons for nomination as candid					
	Reasons for nomination as candidate for Director					
		ko Yasumura se	erved as a Director of subsidiaries of the Company fr	om June 2018 to		
			erved as a Director of subsidiaries of the Company fr s an Executive Officer.	om June 2018 to		

Candidate No.	Name (Date of birth)	[Care	Number of the Company's shares owned					
		Apr. 2008	Joined Goldman Sachs Japan Co., Ltd.					
		Feb. 2011	Joined Next Capital Partners Co., Ltd.					
		Apr. 2012	Seconded as Executive Officer to CROSS FM Co., Ltd.					
		Sept. 2012	Director and Vice President of CROSS FM Co., Ltd.					
	Wakako Tokuda	June 2013	Representative Director and President of CROSS FM Co., Ltd.					
	Name on family register:	July 2018	Director of MAYA HOLDINGS, Inc.					
	Wakako Asai	Apr. 2020	Director and COO of Yuko Yuko Holdings Inc.					
	(August 21, 1983)	Sept. 2020	Representative Director and COO of Yuko Yuko Holdings Inc.					
	Reelection		Representative Director of Yuko Yuko	3,161				
	Outside		Corporation					
	Independent	June 2021	President and Representative Director of Yuko					
	Attendance at meetings of the		Yuko Holdings Inc. (present position)					
7	Board of Directors		President and Representative Director of Yuko					
	18/18		Yuko Corporation (present position)					
			Outside Director of the Company (present					
			position)					
		[Significant c	oncurrent positions outside the Company]					
		President and	Representative Director of Yuko Yuko Holdings					
		Inc.						
		President and	Representative Director of Yuko Yuko					
		Corporation						
			Director and overview of expected roles					
			uda has been engaged in management as the Preside					
	_		Inc., and has demonstrated her capabilities over pas	t years as a				
	corporate manager at numerous of	-						
			Director because it expects she will help strengthen the	-				
			ontinuous and appropriate improvement of corporate	•				
	monitoring the Company's management based on her excellent insight and experience cultivated as a corporate							

Notes:

- 1. There are no special interests between the candidates for Directors and the Company.
- Candidate for Director Ms. Wakako Tokuda is a candidate for outside Director. The Company has registered her as an independent officer with the Tokyo Stock Exchange, as provided by the rules of the exchange. The Company plans to have her continue as independent officer if her appointment is approved.
- 3. Candidate for Director Ms. Wakako Tokuda is currently an outside Director of the Company. Her number of years in that position since her appointment will be two (2) years at the conclusion of the Ordinary General Meeting of Shareholders.
- 4. The Company has concluded an agreement with candidate for Director Ms. Wakako Tokuda to limit the liability for damages under Article 423, paragraph 1 of the Companies Act based on the provision of Article 427, paragraph 1 of the Companies Act and the Company's Articles of Incorporation, and the Company plans to continue the relevant agreement if her reelection is approved. Based on this agreement, liability for damages is limited to the Minimum Liability Amount provided in Article 425, paragraph 1 of the Companies Act.
- 5. The Company has entered into a directors and officers liability insurance policy with an insurance company in which all Directors are insureds as stipulated in Article 430-3, paragraph 1 of the Companies Act. If the election of Directors is approved, all of them will continue to be covered by this insurance policy.
  In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.

**Proposal 3:** Election of Four (4) Directors Who Are Audit and Supervisory Committee Members

The term of office of all four (4) Directors who are Audit and Supervisory Committee Members will terminate at the conclusion of the Ordinary General Meeting of Shareholders. Therefore, the Company proposes the election of four (4) Directors who are Audit and Supervisory Committee Members.

The consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidates for Directors who are Audit and Supervisory Committee Members are as follows:

No.	Name	Current positions, responsibilities, etc.	Туре	Gender
1	Nobuya Hori	Director (Full-Time Audit and Supervisory Committee Member) Corporate Auditor of KYUSHU K'S DENKI CORPORATION Corporate Auditor of K'S CARRY SERVICE CORPORATION	Reelection	Male
2	Shinji Hagiwara	Outside Director (Audit and Supervisory Committee Member) Senior Partner of Hagiwara Sogo Law Office Inspector of the social welfare corporation Tsukuba Association Representative Director of Hagiwara Sogo Consulting Co., Ltd.	Reelection Outside Independent	Male
3	Yoko Mizushima	Professor of College of Human Science of Tokiwa University Dean of Human Science of Tokiwa University Graduate School and Director of Clinical Psychology Center	New election Outside Independent	Female
4	Hiroko Yahagi	Managing Director of Trendy Ibaraki Corp.	New election Outside Independent	Female

Reelection Candidate for reelection as Director
New election Candidate for new election as Director
Outside Candidate for election as outside Director

Independent Independent officer as provided for by the Tokyo Stock Exchange

Candidate No.	Name (Date of birth)	[Care	er summary, positions, and responsibilities]	Number of the Company's shares owned				
		Dec. 2004	General Manager of Planning Department of K'S Mobile System CORPORATION					
		June 2006	General Manager of Business Department of K'S Mobile System CORPORATION					
		Apr. 2007	General Manager of Sales Management Department of K'S Mobile System CORPORATION					
	Nobuya Hori	Apr. 2008	General Manager of Corporate Planning Office of K'S Mobile System CORPORATION					
	(July 1, 1962)	Mar. 2009	General Manager of Auditing Office of K'S Mobile System CORPORATION					
	Reelection Attendance at meetings of the	Apr. 2016	General Manager of Auditing Department of the Company	54,208				
1	Board of Directors	Aug. 2017	General Manager of Auditing Office					
	18/18	June 2021	Director (Full-Time Audit and Supervisory Committee Member) (present position)					
		June 2022	Corporate Auditor of KYUSHU K'S DENKI					
			CORPORATION (present position)					
			Corporate Auditor of K'S CARRY SERVICE CORPORATION (present position)					
		[Significant c	concurrent positions outside the Company]					
			ditor of KYUSHU K'S DENKI CORPORATION					
		-	ditor of K'S CARRY SERVICE CORPORATION					
	Reasons for nomination as candidate for Director who is an Audit and Supervisory Committee Member							
	Candidate for Director Mr. Nobuya Hori has been engaged in auditing for over ten years.							
	The Company proposes his electron possesses excellent insight and ex		who is an Audit and Supervisory Committee Memberstad so for	er because he				
	possesses excertent insight and ex	Oct. 2005	Registered as attorney					
		000. 2003	Joined Kawarabuki Law Office					
		Oct. 2006	Joined Japan Legal Support Center SHIMOTSUMA Local Law Office					
		Oct. 2009	Established Hagiwara Sogo Law Office Representative of Hagiwara Sogo Law Office					
		Dec. 2011	Established Hagiwara Sogo Law Office					
	Shinji Hagiwara (November 24, 1974)		Senior Partner of Hagiwara Sogo Law Office (present position)					
	Reelection	Jan. 2015	Corporate Auditor of TOAKEIBIHOSHOU CO., LTD.					
	Outside Independent		Inspector of the social welfare corporation Tsukuba Association (present position)	594				
	Attendance at meetings of the	July 2015	Representative Director of Hagiwara Sogo					
2	Board of Directors 18/18		Consulting Co., Ltd. (present position)					
	10/10	June 2021	Outside Director (Audit and Supervisory Committee Member) of the Company (present					
			position)					
		[Significant c	concurrent positions outside the Company]					
			er of Hagiwara Sogo Law Office					
		_	ve Director of Hagiwara Sogo Consulting Co., Ltd.					
	Paggang for namination as again		he social welfare corporation Tsukuba Association	a Mambar and				
	overview of expected roles	iaic ioi ouiside	Director who is an Audit and Supervisory Committee	ee ivicilider and				
	_	Hagiwara is a	n experienced corporate auditor, etc., and has abunda	ant knowledge and				
	experience as an attorney well ve	rsed in corpora	te legal affairs.					
			Director who is an Audit and Supervisory Committee					
			vernance organization and contribute to the continuo					
	improvement of corporate value	by monitoring t	the Company based on his excellent knowledge and	ınsıght.				

Candidate	Name		Number of the				
No.	(Date of birth)	[Career summary, positions, and responsibilities]	Company's shares				
	(= = = =)		owned				
3	Yoko Mizushima Name on family register: Yoko Kamiura (March 24, 1971)  New election Outside Independent	Apr. 2000 Full-time Lecturer of College of Human Science of Tokiwa University  Apr. 2016 Professor of College of Human Science of Tokiwa University (present position)  Apr. 2019 Dean of Human Science of Tokiwa University Apr. 2022 Dean of Human Science of Tokiwa University Graduate School and Director of Clinical Psychology Center (present position)  [Significant concurrent positions outside the Company] Professor of College of Human Science of Tokiwa University Dean of Human Science of Tokiwa University Graduate School Director of Clinical Psychology Center of Tokiwa University Graduate School	0				
	Reasons for nomination as candidate for outside Director who is an Audit and Supervisory Committee Member and overview of expected roles  Although candidate for Director Ms. Yoko Mizushima has never been involved in corporate management, she has extensive expertise, abundant knowledge and broad insight of social sciences through her research activities as a university professor.  The Company proposes her election as outside Director who is an Audit and Supervisory Committee Member because it expects she will help strengthen the corporate governance organization and contribute to the continuous and appropriate improvement of corporate value by monitoring the Company based on her excellent knowledge and insight.						
4	Hiroko Yahagi (January 1, 1964) New election Outside Independent	Apr. 1989 Joined MITO Yakult Co., Ltd. Aug. 1996 Joined Trendy Ibaraki Corp. June 2016 General Manager of General Affairs and Human Resource Dept., Trendy Ibaraki Corp. Nov. 2016 Director of Trendy Ibaraki Corp. Nov. 2022 Managing Director of Trendy Ibaraki Corp. (present position) [Significant concurrent positions outside the Company] Managing Director of Trendy Ibaraki Corp.	0				
	overview of expected roles Candidate for Director Ms. Hirok Ibaraki Corp., and has demonstra The Company proposes her electi expects she will help strengthen t	late for outside Director who is an Audit and Supervisory Committee of Yahagi has been engaged in management as the Managing Direct ted her capabilities over past years.  On as outside Director who is an Audit and Supervisory Committee the corporate governance organization and contribute to the continuous monitoring the Company based on her excellent knowledge and	or of Trendy  Member because it ous and appropriate				

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Mr. Shinji Hagiwara, Ms. Yoko Mizushima, and Ms. Hiroko Yahagi are candidates for outside Directors. The Company has registered Mr. Hagiwara as an independent officer with the Tokyo Stock Exchange, as provided by the rules of the exchange. The Company plans to have him continue as independent officer if his reelection is approved.

The Company plans to appoint Ms. Mizushima and Ms. Yahagi as independent officers if their election is approved.

- 3. The Company has concluded agreements with Mr. Nobuya Hori and Mr. Shinji Hagiwara to limit the liability for damages under Article 423, paragraph 1 of the Companies Act by setting the Minimum Liability Amount provided in Article 425, paragraph 1 of the Companies Act as a limit, based on the provision of Article 427, paragraph 1 of the Companies Act. The Company plans to continue the relevant agreement if their reelection is approved. In addition, the Company plans to conclude a similar limited liability agreement with Ms. Yoko Mizushima and Ms. Hiroko Yahagi if their election is approved.
- 4. The Company has entered into a directors and officers liability insurance policy with an insurance company in which all Directors who are Audit and Supervisory Committee Members are insureds as stipulated in Article 430-3, paragraph 1 of the Companies Act. If the election of Directors who are Audit and Supervisory Committee Members is approved, all of them will continue to be covered by this insurance policy.
  - In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.
- Mr. Shinji Hagiwara is currently an outside Director who is an Audit and Supervisory Committee Member of the Company.
   At the conclusion of the Ordinary General Meeting of Shareholders, he will have served in the position for two (2) years.

(Reference) Independence criteria for independent officers of the Company

For election of outside Directors, the Company has established the following criteria for independence, and in the event that a candidate falls under any of the following, he/she will be deemed as not sufficiently independent:

- A person who executes business for the Group or a person who had executed business for the Group in the past ten (10) years (however, if a person has been a non-executive director, corporate auditor, or accounting advisor in the Group at any time within the past ten (10) years, this applies to the ten (10) years prior to assuming such position)
- 2 An entity for which the Group is a major (\*) client, or a person who executes business for such entity
- 3 A major (\*) client of the Group or a person who executes business for such client
- 4 A consultant, accounting professional, or legal professional who receives significant amount of cash or other assets (exceeding ¥10 million annually) from the Group other than remuneration as an officer (if the receiver of such assets is a corporation, association, etc., a person who belongs to the organization in question)
- 5 A person who belongs to the auditing firm that conducts the accounting audit on the Group
- 6 A person who receives donations or subsidies that exceed a certain amount (exceeding ¥1 million annually) from the Group (if the receiver of such donations or subsidies is a corporation, association, etc., a person who belongs to the organization in question)
- A person who executes business for a major (\*) financial institution from which the Group has borrowings, or a person who executes business for the parent company or subsidiary of such financial institution
- 8 A major shareholder of the Group or, if said major shareholder is a corporation, a person who executes business for such corporation
- 9 A person who executes business for a company in which the Group is a major shareholder
- 10 A person who executes business for a company accepting directors (whether full or part time) from the Group, or a person who executes business for the parent company or subsidiary of such company
- 11 A person to whom any of the items 2 to 10 has applied in the past three (3) years
- 12 A relative of a person to whom any of the items 1 to 11 apply
- \* "Major" refers to cases in which the annual transaction between the Group and an entity amounts to 1% or more of the Company's consolidated net sales.

(Reference) Skill Matrix of the Board of Directors following this General Shareholders' Meeting (planned)

The Skill Matrix of the Board of Directors if the candidates listed in Proposals 2 and 3 of this convocation notice are elected as originally proposed will be as follows.

Name	Top-level management	Store development	Sales and marketing	Product procurement and development	Labor and personnel management	IT and computer systems	Financial affairs and accounting	Legal affairs and risk management
Tadashi Hiramoto	•	•	•					
Naoto Osaka	•	•	•					
Keiichi Mizuno		•		•				
Yuji Yoshihara			•		•			
Taro Mizutani						•	•	
Miyako Yasumura			•					
Outside Wakako Tokuda	•		•			•		
Full-Time Audit and Supervisory Committee Member Nobuya Hori			•					•
Audit and Supervisory Committee Member (outside) Shinji Hagiwara	•							•
Audit and Supervisory Committee Member (outside) Yoko Mizushima					•			
Audit and Supervisory Committee Member (outside) Hiroko Yahagi	•		•		•			