

## Overview of Financial Results

for the Three Months Ended June 30, 2023

类 Paralym Art ${ }^{\circ}$
SYUPPIN ${ }^{\text {© }}$

Corporate Information

| Name | Syuppin Co., Ltd. |  |
| :---: | :---: | :---: |
| Securities Code | 3179 |  |
| Representative | Naohiko Ono |  |
| Head Office | Daiwa Nishi-Shinjuku Bldg.3F., 14-11 Nishi-Shinjuku 1-chome, Shinjuku-ku, Tokyo, Japan |  |
| Date of Establishment | August 2005 |  |
| Business | Safe and secure online trading of valuable new and used items |  |
| No. of Employees | 226 (as of the end of March 2023) |  |
| History | Aug. 1994 | Camera business set up under the specialty shop name of Map Camera |
|  | Aug. 2005 | Company established with 100 million yen in capital |
|  | Jun. 2006 | Watch purchase and sales business started |
|  | Apr. 2008 | Stationery purchase and sales business started |
|  | Nov. 2008 | Sports bicycle purchase and sales business started |
|  | Dec. 2012 | Listed in the Mothers Market of the Tokyo Stock Exchange |
|  | Dec. 2015 | Listing changed to the First Section of the Tokyo Stock Exchange |
|  | Dec. 2019 | Launched dedicated website for ladies' watches |
|  | Jan. 2022 | Concluded a capital and business alliance with FUKUI CAMERA SERVICE, Ltd. |
|  | Apr. 2022 | Shifted to the Prime Market of the Tokyo Stock Exchange |
|  | Nov. 2022 | BRILLER expanded the store and reopened the store as a ladies' brand salon. |

## Highlights of 1 Q Results

Net sales rose 5.0\% year on year although they fell short of the forecast.
Operating profit was buoyant, surpassing the initial forecast by 9.1\%.

- Net sales: There was two-digit growth year on year in Camera sales, covering a decline in watch sales and enabling an overall increase in sales.
- Profit: Gross margin remained flat year on year at 19.4\%. Operating profit and operating profit margin returned to their levels before watch prices began to fall.
- Topic: AIMD and AI-driven content recommendations sent 4.6 million notifications per month to automatically generate sales and profit.



## Trend in Net Sales by Sales Channel (Quarterly)

## Net sales and online net sales hit new 1Q highs.

Online net sales and duty-free sales surpassed their levels in the same period of the previous year, driving overall growth.


## Trend in Net Sales by Sales Channel (Monthly)



Stores

Duty-Free

In May, sales of new camera models were good. In June, watch sales returned nearly to the level in the same month of the previous year.

Net sales were almost unchanged year on year.
Net sales were slightly higher year on year. Camera sales were strong while watch sales did not rally.


## Trends in Online Net Sales (Quarterly)

With online net sales turning around in May, quarterly figures surpassed the same period in the previous year, recording a new high for $1 Q$.
The percentage of sales from the Company's websites stayed at or above $80 \%$.

|  | 1Q FY03/2023 | 1Q FY03/2024 | YoY\% Change |
| :---: | ---: | ---: | ---: |
| Online net sales (Million yen) | 8,522 | 8,754 | $102.7 \%$ |
| Percentage of sales on the <br> Company's websites | $78.2 \%$ | $80.9 \%$ | $2.7 \%$ |
| Percentage of sales at malls | $21.8 \%$ | $19.1 \%$ | $\mathbf{4 2 . 7 \%}$ |



Trends in cross-border online sales, duty-free sales and store sales
Cross-border online sales jumped considerably year on year in May and in June.
A rise in foreign visitors to Japan led to a 64\% year-on-year rise in duty-free sales.

## Cross-border online sales <br> (overseas malls)



Duty-free sales


Store net sales
(excl. duty-free sales)


## Net Sales by Segment (Quarterly)

Mainstay camera sales surged $16.9 \%$ year on year to cover a fall in watch sales and bring about an increase in net sales in 1Q.


## Trends in Ratio of Used Items to Total Sales

Used items were $52.3 \%$ of net sales in 1Q.
The cycle of new purchases and replacement purchases remained strong.
(In May alone, it fell temporarily to 47.2\% because of brisk sales of new items.)
70\%
$\longrightarrow$


40\%

30\%

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| Quarterly figures | FY03/2022 |  |  |  | FY03/2023 |  |  |  | FY03/2024 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1 Q | 2Q | 3Q | 4Q | 1Q |
|  | 56.5\% | 55.8\% | 53.4\% | 54.8\% | 52.6\% | 54.3\% | 53.4\% | 59.3\% | 52.3\% |

## Trends in Online Purchases of Used Cameras

AIMD and AI-driven content recommendations worked well to help online purchases reach a new record high.
For 1 Q , sufficient inventories were secured through the cycle of replacement with new products.


## Trends in the Number of Receive-First Send-Later Transactions

For the quarter that is not a part of the year-end selling season or the end-of-financial-year sales, the total number of receive-first and send-later transactions was high.

| (number of |
| :---: |
| replacements) |
| 16,000 |$\quad \square$ Number of Receive-First Transactions

Number of Send-Later Transactions


## Summary of Financial Results

| Net sales | Year on year - Overall: Up 105.0\% Online: Up 102.7\% Stores: Up 113.7\% <br> Online net sales increased slightly with online net sales of cameras being brisk and online net sales of watches being weak. <br> Store net sales grew since visitors to stores rallied. |
| :---: | :--- |
| Gross <br> profit | Gross margin remailed flat year on year at 19.4\%. <br> The gross margin in cameras was solid and watch market prices were stable. |
| SGA <br> expenses | SGA expenses excluding personnel expenses were almost the same as the same period in the previous year. A rise in <br> employees' pay and other factors resulted in the ratio of SGA expenses to net sales being in the range of $12 \%$ to $13 \%$. |

## Operating Operating profit reached 819 million yen to surpass the forecast by $9.1 \%$. Operating margin stood at $7.2 \%$. profit

|  | FY03/2023 1Q |  |  | FY03/2024 1Q (Million yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Share | Actual | Share | YoY\% Change | Plan | Percent of plan (target) |
| Net sales | 10,776 | - | 11,316 | - | 105.0\% | 11,969 | 94.5\% |
| Gross profit | 2,120 | 19.7\% | 2,198 | 19.4\% | 103.7\% | - | - |
| SGA expenses | 1,264 | 11.7\% | 1,378 | 12.2\% | 109.1\% | - | - |
| Operating profit | 856 | 7.9\% | 819 | 7.2\% | 95.7\% | 751 | 109.1\% |
| Ordinary profit | 863 | 8.0\% | 818 | 7.2\% | 94.8\% | 743 | 110.0\% |
| Net income | 585 | 5.4\% | 546 | 4.8\% | 93.4\% | 513 | 106.5\% |

## Year-on-Year Change in SGA Expenses

The Company continued its efforts to reduce SGA expenses, but a rise in average pay led to a rise in personnel expenses and resulted in the ratio of SGA expenses to net sales being in the range of $12 \%$ to $13 \%$.

|  | FY03/2023 1Q |  | FY03/2024 1Q |  | YoY\% Change (Million yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Ratio to net sales | Actual | Ratio to net sales | \% change (Ratio to net sales) | Value change | Reasons |
| Personnel expenses | 345 | 3.2\% | 399 | 3.5\% | +0.3\% | +54 | Increase in pay and other factors |
| Advertising expenses | 10 | 0.1\% | 13 | 0.1\% | +0.0\% | +3 |  |
| Promotion expenses | 234 | 2.2\% | 260 | 2.3\% | +0.1\% | +25 | Increase in trade-in expenses following the growth of send-later transactions |
| Business consignment expenses | 96 | 0.9\% | 86 | 0.8\% | - 0.1\% | -9 |  |
| Commission fee | 306 | 2.8\% | 310 | 2.7\% | - $0.1 \%$ | +3 |  |
| Depreciation | 48 | 0.5\% | 44 | 0.4\% | - $0.1 \%$ | -4 |  |
| Rents | 88 | 0.8\% | 88 | 0.8\% | - $0.0 \%$ | +0 |  |
| Other | 134 | 1.3\% | 176 | 1.6\% | +0.3\% | +41 | Share-based payments, taxes and dues and others |
| Total SGA expenses | 1,264 | 11.7\% | 1,378 | 12.2\% | +0.5\% | +114 |  |

Trends in quarterly ratio of SGA expenses to net sales


## Year-on-Year Changes in Net Sales and Profit by Segment

Net sales grew 16.9\% and profit rose $24.8 \%$ year on year in the camera business. Profit in the watch business was positive.

| Segments/Sales Channel <br> Figures in parentheses () are the percentage of total net sales. |  | $\begin{gathered} \text { FY03/2023 } \\ 1 Q \end{gathered}$ | $\begin{gathered} \hline \text { FY03/2024 } \\ 1 Q \end{gathered}$ | YoY\% Change | Remarks (Million yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Online net sales | 6,681 | 7,531 | 112.7\% | - Online net sales and store net sales were both strong. <br> - Segment operating profit grew considerably by $24.8 \%$ after the release of new products and the effects of AIMD. |
|  | Store net sales | 930 | 1,365 | 146.8\% |  |
|  | Segment net sales | 7,612 | 8,897 | 116.9\% |  |
|  | Segment operating profit | 868 | 1,084 | 124.8\% |  |
| GMT <br> Watches <br> (18.6\%) | Online net sales | 1,593 | 1,004 | 63.0\% | - Online net sales were poor, particularly in April and May. <br> - In June, the figure was slightly higher than in the same month of the previous year. Segment operating profit dropped 75.9\%. |
|  | Store net sales | 1,244 | 1,102 | 88.6\% |  |
|  | Segment net sales | 2,837 | 2,106 | 74.2\% |  |
|  | Segment operating profit | 225 | 54 | 24.1\% |  |
| ${ }^{9}$ <br> KINGDOM NOTE ${ }^{\circ}$ <br> Stationery (1.0\%) | Online net sales | 81 | 81 | 100.0\% | - Online net sales and store net sales both increased year on year. Steady growth was achieved in the segment due to strengthened purchases of used items and proper setting of selling prices. |
|  | Store net sales | 19 | 30 | 153.0\% |  |
|  | Segment net sales | 101 | 111 | 110.4\% |  |
|  | Segment operating profit | 4 | 14 | 332.6\% |  |
|  | Online net sales | 166 | 136 | 82.0\% | - Net sales and segment profit both fell. Online net sales were sluggish following a rise in prices of finished new bicycles and the end of health-related demand during the COVID-19 pandemic. |
|  | Store net sales | 59 | 63 | 107.7\% |  |
|  | Segment net sales | 225 | 200 | 88.7\% |  |
|  | Segment operating profit | 11 | 7 | 60.9\% |  |
| Total | Online net sales | 8,522 | 8,753 | 102.7\% | - Online net sales and store net sales both surpassed their levels in the same period of the previous year. |
|  | Store net sales | 2,253 | 2,562 | 113.7\% |  |
|  | Total net sales | 10,776 | 11,316 | 105.0\% |  |

## Trends in Operating Profit and Operating Margin (Quarterly)

There was a V-shaped recovery in operating profit and the operating margin, with both returning to the level before watch prices began to fall.


## Changes in Balance Sheet from End of Previous Year

Merchandise inventories increased slightly by 250 million yen. While long-term borrowings were repaid, short-term borrowings with lower interest rates increased.
(Million yen)

|  | End of <br> FY03/2023 | End of 1Q of FY03/2024 |  |
| :--- | ---: | ---: | ---: |
|  |  | Actual | Change |
| Current assets | 13,202 | 13,386 | +183 |
| Cash and deposits | 1,423 | 1,472 | +49 |
| Merchandise | 8,812 | 9,072 | +259 |
| Non-current assets | 1,863 | 1,802 | $\mathbf{4 6 0}$ |
| Total assets | $\mathbf{1 5 , 0 6 6}$ | $\mathbf{1 5 , 1 8 9}$ | $\mathbf{+ 1 2 2}$ |
| Current liabilities | 5,640 | 6,233 | +593 |
| Non-current liabilities | 2,946 | $\mathbf{2 , 5 4 7}$ | $\mathbf{4 3 9 9}$ |
| Total liabilities | $\mathbf{8 , 5 8 6}$ | $\mathbf{8 , 7 8 0}$ | $\mathbf{+ 1 9 4}$ |
| Total net assets | $\mathbf{6 , 4 7 9}$ | $\mathbf{6 , 4 0 8}$ | $\mathbf{4 7 1}$ |
| Liabilities and net <br> assets | $\mathbf{1 5 , 0 6 6}$ | $\mathbf{1 5 , 1 8 9}$ | $\mathbf{+ 1 2 2}$ |

## Trends in the Quarterly Number of Online Members

A net increase in the number of new online members continued at the rate of 3,000 to 4,000 per month.


## Attributes of Online Members

No major changes were observed in age group distribution or the regional distribution of members.
Members in their teens to their thirties are $40.5 \%$ of the total member base.
Women are a large percentage of the people in these age groups, $23.2 \%$, reflecting the popularization of social media services such as Instagram.


Gender distribution of online members - Men: 83.6\%, Women: 16.4\%
(Gender distribution of new members in $1 Q$ - Men: 78.8\%, Women: 21.2\%)

## Technology Development and Number of Notifications

The number of notifications based on customers' requests reached 16 million in $1 Q$. This represents $60 \%$ growth in the past twelve months. In particular, the number of notifications on LINE increased eight fold. (Both increases are on a year-on-year basis.)

With AIMD Phase-2, the Company aims to increase notifications further.
(This number of notifications is equivalent ${ }^{\dagger}$ to the number of visitors to around 350 physical stores.)


## Quarterly Activeness Ratio of Online Members (Existing Customers)*

The number of purchasing members stayed at a high level, but the continued growth of the member base resulted in an activeness ratio below 4\%.

*Activeness ratio: The ratio of the number of members who made purchases in a quarter (excluding new members) to the number of members at the beginning of the quarter

## Number of Items Registered on the Wish List

With the number of new registrations in the range of 60,000 to 70,000 per month, the total number of registrations is increasing.


[^0]Number of Registrations for E-mails that Communicate Arrivals
With 15,000 new registrations in 1Q, 400,000 notifications per month were sent to customers' smartphones.


## AIMD x One to One x AI-driven Content Recommendation

The number of notifications about sales and purchase recommendations from AIMD and One to One and about requests from AI-driven content recommendations increased steadily. An average of 4.6 million notifications delivered to customers' smartphones per month.

## AIMD $\times$ One to One



AI-driven content recommendations


## Notes on Forward-Looking Statements

- The materials and information provided in this presentation include so-called forward-looking statements. These statements are based on assumptions that include current expectations, forecasts, and risk factors, which include uncertainties that may cause actual performance to differ from these statements.
- These risks and uncertainties include general industrial and market circumstances and general domestic and international economic conditions such as fluctuations in interest rates and currency exchange rates.
- Syuppin Co., Ltd. disclaims any obligation to update or revise any forward-looking statements included in this presentation in light of new information, future events, or other findings.


[^0]:    *When a registered product is purchased, it is automatically removed from the list

