## KIRIN HOLDINGS COMPANY, LIMITED <br> SUMMARY OF CONSOLIDATED FINANCIAL RESULTS <br> FOR THE SIX MONTHS ENDED JUNE 30, 2023 (UNDER IFRS) <br> (UNAUDITED)

(English Translation)
Fiscal year ending December 31, 2023

## KIRIN HOLDINGS COMPANY, LIMITED

NAKANO CENTRAL PARK SOUTH, 10-2, Nakano 4-chome, Nakano-ku, Tokyo, Japan (URL https://www.kirinholdings.com/en/)

| Code No.: | 2503 |  |
| :--- | :--- | :--- |
| Shares Listed: | Tokyo, Nagoya, Sapporo and Fukuoka |  |
| Representative: | Mr. Yoshinori Isozaki, President and CEO |  |

1. Consolidated business results and financial position for the first six months of the current fiscal year (January 1, 2023 - June 30, 2023)
[Unit: Japanese yen ( $¥$ )]
(1) Results of operations (cumulative):
(Amounts are rounded to the nearest $¥ 1$ million)
(Percentage change compares current results with those of the same period of the previous year)

|  | Revenue | Percentage <br> change <br> $(\%)$ | Normalized <br> operating profit <br> $(¥$ millions $)$ | Percentage <br> change <br> $(\%)$ | Profit <br> before tax <br> $(¥$ millions $)$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Six months ended |  |  |  |  |  |
| June 30, 2023 | 970,232 | 5.8 | 75,171 | 4.3 | 57,074 |
| June 30, 2022 | 917,048 | 6.1 | 72,080 | 0.2 | $(40.1)$ |


|  | Profit | Percentage <br> change <br> $(\%)$ | Profit attributable to <br> owners of the Company <br> $(\neq$ millions $)$ | Percentage <br> change <br> $(\%)$ | Total <br> comprehensive <br> income <br> $(¥$ millions $)$ | Percentage <br> change <br> $(\%)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Six months ended |  |  |  |  |  |  |
| June 30, 2023 | 41,799 | $(48.4)$ | 31,990 | $(42.2)$ | 134,652 | $(20.4)$ |
| June 30, 2022 | 81,039 | 115.8 | 55,350 | 133.1 | 169,065 | 126.1 |


|  | Basic earnings <br> per share <br> $(¥)$ | Diluted earnings <br> per share <br> $(\not ¥)$ |
| :--- | :---: | :---: |
| Six months ended |  |  |
| June 30, 2023 | 39.50 | 39.49 |
| June 30, 2022 | 66.60 | 66.59 |

[^0](2) Financial position:

|  | Total assets | Total equity | Equity <br> attributable to <br> owners of the <br> Company <br> $(\nexists$ millions $)$ | Equity ratio <br> attributable to <br> owners of the <br> Company <br> $(\%)$ |
| :--- | :---: | :---: | :---: | :---: |
| (¥ millions) | $(\neq$ millions $)$ |  |  |  |
| As of <br> June 30, 2023 | $2,597,576$ | $1,332,258$ | $1,059,426$ | 40.8 |
| December 31, 2022 | $2,542,263$ | $1,253,203$ | 980,022 | 38.5 |

## 2. Dividends

|  | Annual dividends |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | First quarter <br> $(¥)$ | Second quarter <br> $(\nexists)$ | Third quarter <br> $(\nexists)$ | Year-end <br> $(¥)$ | Total <br> $(\not ¥)$ |
| Fiscal year ended December 31, 2022 | - | 32.50 | - | 36.50 | 69.00 |
| Fiscal year ending December 31, 2023 | - | 34.50 |  |  |  |
| Fiscal year ending December 31, 2023 <br> (Forecast) |  |  | - | 34.50 | 69.00 |

Note: $\quad$ Revision of the forecast from recently announced figures: None

## 3. Forecast consolidated business results for the current fiscal year (January 1, 2023 - December 31, 2023)

|  | Revenue | Pentage change compares forecast results with actual results of the previous year) |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


|  | Profit | Percentage <br> change <br> $(\%)$ | Profit attributable to <br> owners of the <br> Company <br> $(\not ¥$ millions $)$ | Percentage <br> change <br> $(\%)$ | Basic earnings <br> per share <br> $(\not \approx)$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Fiscal year ending <br> December 31, 2023 | 148,500 | 3.3 | 113,000 | 1.8 | 139.54 |


| Note: | Revision of the forecast from recently announced figures: None |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Reference: | Operating profit | Fiscal year ending December 31, 2023 | $¥ 169,000$ million | $45.7 \%$ |

## * Notes

(1) Changes in significant subsidiaries for the six months ended June 30, 2023:

None
(Changes in specified subsidiaries accompanying change in scope of consolidation)

Newly included: -
Excluded: -
(2) Changes in accounting policies and changes in accounting estimates
i. Changes in accounting policies required by IFRS: Yes
ii. Changes in accounting policies due to other reasons: None
iii. Changes in accounting estimates: None

Note: For details, please see "NOTES TO CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS (CHANGES IN ACCOUNTING POLICIES)" on page 10.
(3) Number of shares outstanding (ordinary shares)
i. Number of shares outstanding at the end of the period (including treasury shares)

| As of June 30, 2023 | $914,000,000$ shares |
| :--- | :--- |
| As of December 31, 2022 | $914,000,000$ shares |

ii. Number of treasury shares at the end of the period

As of June 30, 2023 104,121,539 shares
As of December 31, 2022
104,171,578 shares
iii. Average number of shares during the period (cumulative from the beginning of the fiscal year)

For the six months ended June 30, 2023
809,834,061 shares
For the six months ended June 30, 2022
831,023,498 shares
Note: Number of treasury shares at the end of the period includes shares held in the BIP (Board Incentive Plan) Trust (1,911,065 shares at June 30, 2023 and 1,965,900 shares at December 31, 2022).
These shares are excluded in calculation of the average number of shares during the period.

* The summary of quarterly consolidated financial results is not subject to a quarterly review by certified public accountants or an audit corporation.
* Information about proper usage of forecast business results, and other special instructions
(1) The statements concerning future performance that are presented in this document are based on judgments using information available to Kirin Holdings and the Kirin Group as of the release date of this material. Certain risks and uncertainties could cause the results of Kirin Holdings and the Kirin Group to differ materially from any projections presented herein. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding the Company's businesses, market trends, and exchange rates.
(2) The Company will post the Supplementary Documents to the Financial Results today, Tuesday, August 8, and will post the presentation materials from the financial results presentation to be held on Wednesday, August 9, the presentation content (video) and the main Q\&A at the meeting as soon as possible on the Company's website.
(URL of the Company's website)
https://www.kirinholdings.com/en/investors/


## ATTACHED MATERIALS

## INDEX

1. CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS ..... 2
(1) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF FINANCIAL POSITION ..... 2
(2) CONDENSED QUARTERLY CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND COMPREHENSIVE INCOME ..... 4
(3) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY. ..... 6
(4) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CASH FLOWS ..... 8
(5) NOTES TO CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS ..... 10
(GOING CONCERN ASSUMPTION) ..... 10
(CHANGES IN ACCOUNTING POLICIES) ..... 10
2. CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS
(1) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

|  | ( $¥$ millions) |  |
| :--- | ---: | ---: |
| Assets | At December 31, 2022 | At June 30, 2023 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Goodwill | 560,642 | 583,138 |
| Intangible assets | 289,526 | 307,477 |
| Equity-accounted investees | 200,900 | 201,338 |
| Other financial assets | 361,764 | 361,964 |
| Other non-current assets | 103,380 | 103,833 |
| Deferred tax assets | 27,700 | 28,303 |
| Total non-current assets | 111,330 | 117,264 |
|  | $1,655,242$ | $1,703,318$ |
| Current assets |  |  |
| Inventories |  | 33,036 |
| Trade and other receivables | 290,171 | 356,892 |
| Other financial assets | 409,168 | 21,291 |
| Other current assets | 8,376 | 38,855 |
| Cash and cash equivalents | 41,128 | 139,988 |
| (Sub-total) | 88,060 | 890,062 |
| Assets held for sale | 836,903 | 4,196 |
| Total current assets | 50,117 | 894,258 |
| Total assets | 887,021 | $2,597,576$ |

( $¥$ millions)

|  | At December 31, 2022 | At June 30, 2023 |
| :---: | :---: | :---: |
| Equity |  |  |
| Share capital | 102,046 | 102,046 |
| Share premium | 25,519 | 20,923 |
| Retained earnings | 1,063,823 | 1,069,042 |
| Treasury shares | $(251,788)$ | $(251,665)$ |
| Reserves | 40,423 | 119,081 |
| Equity attributable to owners of the Company | 980,022 | 1,059,426 |
| Non-controlling interests | 273,181 | 272,832 |
| Total equity | 1,253,203 | 1,332,258 |
| Liabilities |  |  |
| Non-current liabilities |  |  |
| Bonds and borrowings | 408,662 | 409,265 |
| Other financial liabilities | 129,662 | 82,972 |
| Defined benefit liability | 58,084 | 59,195 |
| Provisions | 3,292 | 4,277 |
| Liabilities from application of equity method | 15,529 | 13,525 |
| Other non-current liabilities | 27,572 | 24,459 |
| Deferred tax liabilities | 13,564 | 13,982 |
| Total non-current liabilities | 656,365 | 607,676 |
| Current liabilities |  |  |
| Bonds and borrowings | 114,459 | 175,354 |
| Trade and other payables | 265,185 | 259,107 |
| Other financial liabilities | 59,824 | 57,799 |
| Current tax liabilities | 4,611 | 14,777 |
| Provisions | 2,970 | 3,120 |
| Other current liabilities | 177,530 | 147,484 |
| (Sub-total) | 624,579 | 657,642 |
| Liabilities directly associated with assets held for sale | 8,116 | - |
| Total current liabilities | 632,695 | 657,642 |
| Total liabilities | 1,289,060 | 1,265,317 |
| Total equity and liabilities | 2,542,263 | 2,597,576 |

(2) CONDENSED QUARTERLY CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND COMPREHENSIVE INCOME
CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF PROFIT OR LOSS
SIX MONTHS ENDED JUNE 30, 2023

|  | $(¥$ millions) |  |
| :---: | :---: | :---: |
|  | Six months ended June 30, 2022 | Six months ended June 30, 2023 |
| Revenue | 917,048 | 970,232 |
| Cost of sales | 501,601 | 535,393 |
| Gross profit | 415,448 | 434,838 |
| Selling, general and administrative expenses | 343,368 | 359,667 |
| Normalized operating profit | 72,080 | 75,171 |
| Other operating income | 25,805 | 4,190 |
| Other operating expenses | 21,747 | 42,439 |
| Operating profit | 76,137 | 36,922 |
| Finance income | 9,261 | 5,767 |
| Finance costs | 2,620 | 2,842 |
| Share of profit of equity-accounted investees | 12,470 | 17,228 |
| Profit before tax | 95,247 | 57,074 |
| Income tax expense | 14,208 | 15,275 |
| Profit | 81,039 | 41,799 |
| Profit attributable to: |  |  |
| Owners of the Company | 55,350 | 31,990 |
| Non-controlling interests | 25,689 | 9,808 |
| Profit | 81,039 | 41,799 |
| Earnings per share ( $¥$ ) |  |  |
| Basic earnings per share | 66.60 | 39.50 |
| Diluted earnings per share | 66.59 | 39.49 |

## CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

 SIX MONTHS ENDED JUNE 30, 2023( $¥$ millions)

|  | Six months ended June 30, 2022 | Six months ended June 30, 2023 |
| :---: | :---: | :---: |
| Profit | 81,039 | 41,799 |
| Other comprehensive income Items that will not be reclassified to profit or loss |  |  |
| Net change in equity instruments measured at fair value through other comprehensive income | 106 | 5,298 |
| Share of other comprehensive income of equity-accounted investees | 665 | $(1,474)$ |
| Items that are or may be reclassified to profit or loss |  |  |
| Foreign currency translation differences on foreign operations | 85,729 | 84,495 |
| Cash flow hedges | $(9,612)$ | 7,577 |
| Share of other comprehensive income of equity-accounted investees | 11,137 | $(3,043)$ |
| Total other comprehensive income | 88,026 | 92,853 |
| Comprehensive income | 169,065 | 134,652 |
| Comprehensive income attributable to: |  |  |
| Owners of the Company | 139,301 | 113,443 |
| Non-controlling interests | 29,764 | 21,209 |
| Comprehensive income | 169,065 | 134,652 |

(3) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY SIX MONTHS ENDED JUNE 30, 2022

|  | Equity attributable to owners of the Company |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Share premium | Retained earnings | Treasury shares | Reserves |  |
|  |  |  |  |  | Net change in <br> equity instruments <br> measured <br> at fair value <br> through other <br> comprehensive <br> income | Remeasurements of defined benefit plans |
| Balance at January 1, 2022 | 102,046 | 25,104 | 998,177 | $(201,801)$ | 17,978 | - |
| Profit | - | - | 55,350 | - | - | - |
| Other comprehensive income | - | - | - | - | 318 | 665 |
| Comprehensive income | - | - | 55,350 | - | 318 | 665 |
| Dividends from surplus Acquisition of treasury shares | - | - - | $(27,092)$ | - $(25,000)$ | - | - - |
| Disposal of treasury shares | - | (0) | - | 1 | - | - |
| Share-based payments | - | 75 | (1) | 30 | - | - |
| Changes in the ownership interest in a subsidiary without a loss of control | - | 95 | - | - | - | - |
| Transfer from reserves to retained earnings | - | - | 1,777 | - | $(1,111)$ | (665) |
| Other | - | - | - | - | - | - |
| Total transactions with owners of the Company | - | 170 | $(25,316)$ | $(24,968)$ | $(1,111)$ | (665) |
| Balance at June 30, 2022 | 102,046 | 25,274 | 1,028,211 | $(226,770)$ | 17,184 | - |


|  | Equity attributable to owners of the Company |  |  |  | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reserves |  |  |  |  |  |
|  | Foreign currency translation differences on foreign operations | Cash flow hedges | Total | Total |  |  |
| Balance at January 1, 2022 | $(47,935)$ | 610 | $(29,347)$ | 894,179 | 253,811 | 1,147,990 |
| Profit | - | - | - | 55,350 | 25,689 | 81,039 |
| Other comprehensive income | 92,587 | $(9,619)$ | 83,951 | 83,951 | 4,075 | 88,026 |
| Comprehensive income | 92,587 | $(9,619)$ | 83,951 | 139,301 | 29,764 | 169,065 |
| Dividends from surplus Acquisition of treasury shares | - - | - - | - - | $\begin{aligned} & \hline(27,092) \\ & (25,000) \end{aligned}$ | $(5,716)$ | $\begin{aligned} & (32,807) \\ & (25,000) \end{aligned}$ |
| Disposal of treasury shares | - | - | - | 1 | - | 1 |
| Share-based payments | - | - | - | 104 | (180) | (76) |
| Changes in the ownership interest in a subsidiary without a loss of control | - | - | - | 95 | 367 | 461 |
| Transfer from reserves to retained earnings | - | - | $(1,777)$ | - | - | - |
| Other | - | - | - | - | 110 | 110 |
| Total transactions with owners of the Company | - | - | $(1,777)$ | $(51,892)$ | $(5,419)$ | $(57,311)$ |
| Balance at June 30, 2022 | 44,652 | $(9,008)$ | 52,827 | 981,588 | 278,156 | 1,259,744 |

SIX MONTHS ENDED JUNE 30, 2023
( $¥$ millions)

|  | Equity attributable to owners of the Company |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Share premium | Retained earnings | Treasury shares | Reserves |  |
|  |  |  |  |  | Net change in <br> equity instruments <br> measured <br> at fair value <br> through other <br> comprehensive <br> income | Remeasurements of defined benefit plans |
| Balance at January 1, 2023 | 102,046 | 25,519 | 1,063,823 | $(251,788)$ | 16,826 | - |
| Profit | - | - | 31,990 | - | - | - |
| Other comprehensive income | - | - | - | - | 5,097 | $(1,474)$ |
| Comprehensive income | - | - | 31,990 | - | 5,097 | $(1,474)$ |
| Dividends from surplus | - | - | $(29,559)$ | - | - | - |
| Acquisition of treasury shares | - | - | - | (10) | - | - |
| Disposal of treasury shares | - | (0) | - | 0 | - | - |
| Change in scope of consolidation | - | - | - | - | - | - |
| Share-based payments | - | 34 | (7) | 132 | - | - |
| Changes in the ownership interest in a subsidiary without a loss of control | - | $(4,630)$ | - | - | - | - |
| Transfer from reserves to retained earnings | - | - | 2,794 | - | $(4,268)$ | 1,474 |
| Other | - | - | - | - | - | - |
| Total transactions with owners of the Company | - | $(4,596)$ | $(26,771)$ | 122 | $(4,268)$ | 1,474 |
| Balance at June 30, 2023 | 102,046 | 20,923 | 1,069,042 | $(251,665)$ | 17,654 | - |


|  | Equity attributable to owners of the Company |  |  |  | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reserves |  |  |  |  |  |
|  | Foreign currency translation differences on foreign operations | Cash flow hedges | Total | Total |  |  |
| Balance at January 1, 2023 | 24,585 | (988) | 40,423 | 980,022 | 273,181 | 1,253,203 |
| Profit | - | - | - | 31,990 | 9,808 | 41,799 |
| Other comprehensive income | 70,268 | 7,562 | 81,452 | 81,452 | 11,401 | 92,853 |
| Comprehensive income | 70,268 | 7,562 | 81,452 | 113,443 | 21,209 | 134,652 |
| Dividends from surplus | - | - | - | $(29,559)$ | $(6,752)$ | $(36,311)$ |
| Acquisition of treasury shares | - | - | - | (10) | - | (10) |
| Disposal of treasury shares | - | - | - | 0 | - | 0 |
| Change in scope of consolidation | - | - | - | - | $(19,796)$ | $(19,796)$ |
| Share-based payments | - | - | - | 159 | (108) | 51 |
| Changes in the ownership interest in a subsidiary without a loss of control | - | - | - | $(4,630)$ | 5,099 | 469 |
| Transfer from reserves to retained earnings | - | - | $(2,794)$ | - | - | - |
| Other | - | - | - | - | - | - |
| Total transactions with owners of the Company | - | - | $(2,794)$ | $(34,039)$ | $(21,557)$ | $(55,596)$ |
| Balance at June 30, 2023 | 94,852 | 6,574 | 119,081 | 1,059,426 | 272,832 | 1,332,258 |

(4) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CASH FLOWS

|  | Six months ended June 30, 2022 | Six months ended June 30, 2023 |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Profit before tax | 95,247 | 57,074 |
| Depreciation and amortization | 42,345 | 40,661 |
| Impairment losses | 2,392 | 9,959 |
| Gain on reversal of impairment losses | $(18,383)$ | - |
| Interest and dividends received | $(1,621)$ | $(1,725)$ |
| Share of profit of equity-accounted investees | $(12,470)$ | $(17,228)$ |
| Interest paid | 2,221 | 2,606 |
| Gain on sale of property, plant and equipment and intangible assets | $(3,376)$ | $(1,177)$ |
| Loss on disposal and sale of property, plant and equipment and intangible assets | 979 | 488 |
| Gain on sale of shares of subsidiaries | - | (23) |
| Loss on sale of shares of subsidiaries | - | 19,358 |
| (Increase) decrease in trade receivables | 59,894 | 60,207 |
| (Increase) decrease in inventories | $(27,207)$ | $(32,456)$ |
| Increase (decrease) in trade payables | 3,744 | $(14,299)$ |
| Increase (decrease) in liquor taxes payable | $(28,065)$ | $(20,032)$ |
| Increase (decrease) in deposits received | $(7,527)$ | $(4,766)$ |
| Other | $(43,084)$ | $(40,892)$ |
| Sub-total | 65,090 | 57,755 |
| Interest and dividends received | 11,496 | 13,650 |
| Interest paid | $(2,153)$ | $(2,792)$ |
| Income taxes paid | $(27,651)$ | $(9,687)$ |
| Cash flows from (used in) operating activities | 46,783 | 58,926 |


|  | Six months ended June 30, 2022 | Six months ended June 30, 2023 |
| :---: | :---: | :---: |
| Cash flows from investing activities |  |  |
| Acquisition of property, plant and equipment and intangible assets | $(37,376)$ | $(59,097)$ |
| Proceeds from sale of property, plant and equipment and intangible assets | 3,873 | 1,421 |
| Acquisition of investments | (779) | (654) |
| Proceeds from sale of investments | 4,271 | 6,393 |
| Acquisition of shares of subsidiaries, net of cash acquired | $(46,183)$ | - |
| Payment for sale of shares of subsidiaries, net of cash disposed of | - | $(5,006)$ |
| Proceeds from sale of shares of subsidiaries, net of cash disposed of | - | 245 |
| Acquisition of equity-accounted investees | - | (18) |
| Proceeds from sale of equity-accounted investees | - | 42 |
| Other | $(2,344)$ | 697 |
| Cash flows from (used in) investing activities | $(78,539)$ | $(55,978)$ |
| Cash flows from financing activities |  |  |
| Increase (decrease) in short-term borrowings | $(6,166)$ | (179) |
| Increase (decrease) in commercial paper | 56,991 | 72,000 |
| Proceeds from long-term borrowings | 21,300 | 50,272 |
| Repayment of long-term borrowings | $(21,801)$ | $(31,678)$ |
| Proceeds from issuance of bonds | 20,000 | - |
| Payment for redemption of bonds | - | $(30,000)$ |
| Repayment of lease liabilities | $(9,621)$ | $(8,552)$ |
| Payment for acquisition of treasury shares | $(25,013)$ | (12) |
| Payment for acquisition of treasury shares by a consolidated subsidiary | (4) | (6) |
| Dividends paid | $(27,092)$ | $(29,559)$ |
| Dividends paid to non-controlling interests | $(5,716)$ | $(6,713)$ |
| Other | 21 | 3 |
| Cash flows from (used in) financing activities | 2,901 | 15,577 |
| Effect of exchange rate changes on cash and cash equivalents | 20,061 | 7,920 |
| Net increase (decrease) in cash and cash equivalents | $(8,794)$ | 26,444 |
| Cash and cash equivalents at beginning of period | 149,488 | 88,060 |
| Net increase (decrease) in cash and cash equivalents resulting from transfers to assets held for sale | - | 25,484 |
| Cash and cash equivalents at end of period | 140,693 | 139,988 |

(5) NOTES TO CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS (GOING CONCERN ASSUMPTION)
There are no matters to report under this item.

## (CHANGES IN ACCOUNTING POLICIES)

(Amendments to IAS 12 Income Taxes)
The Company has adopted the 'International Tax Reform — Pillar Two Model Rules (Amendments to IAS 12)' published on May 23, 2023, from the six months ended June 30, 2023. The Company applies the exception stipulated in the amended IAS 12 and does not recognize or disclose information about deferred tax assets and liabilities related to income taxes arising from tax law enacted or substantively enacted to implement the Pillar Two model rules.

## Supplementary Documents to the Consolidated Financial Statements for the Six Months Ended June 30, 2023

1. Summary of Consolidated Statement of Financial Position
2. Summary of Consolidated Statement of Profit or Loss, Indices, etc.
3. Revenue Details
4. Profit Details
5. Summary of Consolidated Statement of Cash Flows
6. SUMMARY OF CONSOLIDATED STATEMENT OF FINANCIAL POSITION


## 2. SUMMARY OF CONSOLIDATED STATEMENT OF PROFIT OR LOSS, INDICES, etc.

(1) Condensed Statement of Profit or Loss, Indices, etc.

|  |  |  | (\# billions) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Six months ended June 30, 2023, Actual | Six months ended June 30, 2022, Actual | Increase |  |
| Revenue | 970.2 | 917.0 | 53.2 | 5.8\% |
| Gross profit | 434.8 | 415.4 | 19.4 | 4.7\% |
| Selling, general and administrative expenses | 359.7 | 343.4 | 16.3 | 4.7\% |
| Normalized operating profit | 75.2 | 72.1 | 3.1 | 4.3\% |
| Other operating income <br> Other operating expenses | $\begin{array}{r} 4.2 \\ 42.4 \end{array}$ | $\begin{aligned} & 25.8 \\ & 21.7 \end{aligned}$ | $\begin{array}{r} (21.6) \\ 20.7 \end{array}$ | $\begin{gathered} (83.8 \%) \\ 95.1 \% \end{gathered}$ |
| Operating profit | 36.9 | 76.1 | (39.2) | (51.5\%) |
| Finance income <br> Finance costs <br> Share of profit of equity-accounted investees | $\begin{array}{r} 5.8 \\ 2.8 \\ 17.2 \end{array}$ | $\begin{array}{r} 9.3 \\ 2.6 \\ 12.5 \end{array}$ | $\begin{array}{r} (3.5) \\ 0.2 \\ 4.8 \end{array}$ | $\begin{array}{r} (37.7 \%) \\ 8.5 \% \\ 38.2 \% \end{array}$ |
| Profit before tax | 57.1 | 95.2 | (38.2) | (40.1\%) |
| Income tax expense | 15.3 | 14.2 | 1.1 | 7.5\% |
| Profit | 41.8 | 81.0 | (39.2) | (48.4\%) |
| Owners of the Company | 32.0 | 55.4 | (23.4) | (42.2\%) |
| Non-controlling interests | 9.8 | 25.7 | (15.9) | (61.8\%) |
|  |  |  |  |  |
| Normalized EPS | $¥ 73$ | $¥ 64$ | $¥ 9$ | 14.1\% |
|  |  |  |  |  |
| Revenue (excluding liquor tax) | 840.1 | 785.9 | 54.2 | 6.9\% |
| Normalized operating profit ratio (excluding liquor tax) | 8.9\% | 9.2\% |  |  |
| Normalized EBITDA | 118.1 | 114.2 | 3.9 | 3.4\% |
| Gross Debt Equity Ratio | 0.55 | 0.64 |  |  |

Normalized EPS = Normalized profit / Average number of shares outstanding during the period
Normalized profit $=$ Profit attributable to Owners of the Company $\pm$ Other operating income and expenses and other items after income taxes
Normalized EBITDA = Normalized operating profit + Depreciation and amortization* + Dividends received from equity-accounted investees

* Depreciation and amortization exclude those from right-of-use assets.
(2) Exchange Rate for the Consolidation of Profit or Loss of the Major Overseas Companies

|  | Six months ended <br> June 30, 2023, Actual | Six months ended <br> June 30, 2022, Actual |
| :--- | ---: | ---: |
| Lion (AUD) | 91.56 | 88.88 |
| Coke Northeast (USD) | 136.54 | 124.52 |

(3) Period for the Consolidation of Profit or Loss of the Major Overseas Company

|  | Six months ended <br> June 30, 2023, Actual | Six months ended <br> June 30, 2022, Actual |
| :--- | :--- | :--- |
| San Miguel Brewery | From October 2022 <br> to March 2023 | From October 2021 <br> to March 2022 |

## 3. REVENUE DETAILS

(1) Revenue Details

(Reference) Revenue excluding liquor tax

|  | (¥ billions) |  |
| :--- | ---: | ---: |
|  | Six months ended <br> June 30, 2023, Actual | Six months ended <br> June 30, 2022, Actual |
| Kirin Brewery | 181.6 | 169.8 |

(2) Sales Volume Details of Major Business Companies
a. Kirin Brewery

|  | Six months ended June 30, 2023 |  | Six months ended June 30, 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Actual | Increase (decrease) | Actual | Increase (decrease) |
| Sales volume | Thousand KL |  | Thousand KL |  |
| Total beer products | 679 | (4.6\%) | 712 | (3.8\%) |
| RTD | 194 | (5.8\%) | 205 | (5.7\%) |
| Non-alcohol beverages | 19 | (9.5\%) | 21 | (12.2\%) |
| Sales volume by main brands | Thousand KL |  | Thousand KL |  |
| KIRIN ICHIBAN brand family total | 164 | 5.8\% | 155 | 1.4\% |
| SPRING VALLEY brand total | 10 | 17.6\% | 9 | (2.5\%) |
| Kirin Tanrei Green Label | 70 | (7.9\%) | 77 | (8.3\%) |
| Honkirin | 91 | (14.4\%) | 107 | (6.2\%) |
| Kirin Hyoketsu brand total | 128 | 3.2\% | 124 | 2.0\% |

The sales volume above excludes exports and liquor tax exempts.

## b. Kirin Beverage Group

|  | Six months ended June 30, 2023 |  | Six months ended June 30, 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Actual | Increase (decrease) | Actual | Increase (decrease) |
| Domain | 10,000 cases |  | 10,000 cases |  |
| Food \& Beverage domain | 7,483 | (12.5\%) | 8,552 | (1.8\%) |
| Health science domain | 1,143 | 12.1\% | 1,019 | 4.9\% |
| Lactococcus lactis strain Plasma | 405 | 33.3\% | 304 | 38.0\% |
| Total | 8,626 | (9.9\%) | 9,571 | (1.1\%) |
| Container Type | 10,000 cases |  | 10,000 cases |  |
| Can | 1,072 | (4.8\%) | 1,126 | (4.9\%) |
| Large-sized PET bottles (2L, 1.5L, etc.) | 2,140 | (28.2\%) | 2,981 | (5.0\%) |
| Small-sized PET bottles ( 500 ml , 280ml, etc.) | 4,521 | (0.8\%) | 4,557 | 2.1\% |
| Other | 893 | (1.4\%) | 906 | 1.6\% |
| Total | 8,626 | (9.9\%) | 9,571 | (1.1\%) |


|  | Six months ended June 30, 2023 |  | Six months ended June 30, 2022 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Actual |  | Increase (decrease) | Actual |
|  |  |  |  |  |
| Brands | 10,000 cases |  | 10,000 cases |  |
| Kirin Gogo-no-Kocha | 2,293 | $(1.3 \%)$ | 2,324 |  |
| Kirin Nama-cha | 1,185 | $(9.5 \%)$ | - |  |

## 4. PROFIT DETAILS

(1) Normalized Operating Profit Details
( $¥$ billions)

|  | Six months ended June 30, 2023, Actual | Six months ended June 30, 2022, Actual | Increase (decrease) |  |
| :---: | :---: | :---: | :---: | :---: |
| Normalized operating profit | 75.2 | 72.1 | 3.1 | 4.3\% |
| Japan Beer and Spirits | 32.7 | 22.0 | 10.6 | 48.4\% |
| Kirin Brewery | 30.3 | 20.1 | 10.1 | 50.4\% |
| Others | 2.4 | 1.9 | 0.5 | 26.5\% |
| Japan Non-alcoholic Beverages | 5.5 | 6.8 | (1.3) | (19.4\%) |
| Kirin Beverage | 5.5 | 6.8 | (1.3) | (19.4\%) |
| Oceania Adult Beverages | 7.9 | 11.2 | (3.3) | (29.3\%) |
| Lion | 7.9 | 11.2 | (3.3) | (29.3\%) |
| Pharmaceuticals | 36.1 | 37.6 | (1.5) | (3.9\%) |
| Kyowa Kirin | 36.1 | 37.6 | (1.5) | (3.9\%) |
| Other | 16.8 | 19.9 | (3.0) | (15.2\%) |
| Mercian | (0.5) | (0.3) | (0.1) | - |
| Coke Northeast | 16.7 | 10.9 | 5.8 | 53.4\% |
| Kyowa Hakko Bio | (3.0) | (1.0) | (2.1) | - |
| Others | 3.6 | 10.3 | (6.6) | (64.8\%) |
| Corporate expenses and inter-segment eliminations | (23.9) | (25.4) | 1.5 | - |

Each normalized operating profit in each segment is calculated by adding back management fees paid to the Company to normalized operating profit.
(2) Normalized Operating Profit Breakdown of Major Business Companies

| Company name | Major factors | Increase (decrease) | Description |
| :---: | :---: | :---: | :---: |
| Kirin Brewery | Increase in marginal profit of alcohol beverages, etc. <br> Increase in raw material cost of alcohol beverages <br> Decrease in selling expenses <br> Increase in other expenses | 14.5 <br> (7.5) <br> 4.6 <br> (1.5) | Total beer products (3.6) <br> Sales decrease in total beer products (33) thousand KL <br> Total products other than beer products (0.4) <br> Sales decrease in RTD (12) thousand KL <br> Sales decrease in non-alcohol beverages (2) thousand KL, etc. <br> Impact of price revision and difference of change in composite of products, etc. 18.5 <br> Increase in market prices, etc. <br> Decrease in advertising 2.3 and decrease in sales promotion 2.3 (Total 33.0 $\rightarrow 28.4$ ) <br> Increase in electricity and fuel prices, etc. |
| Total |  | 10.1 |  |
| Kirin Beverage | Increase in marginal profit of soft drink beverages <br> Increase in raw material cost, etc. <br> Increase in selling expenses <br> Decrease in other expenses | 4.5 <br> (5.7) <br> (0.4) <br> 0.3 | Decrease in sales volume (9.46) million cases (4.2) Difference of change in products mix and composition ratio of containers, etc. 8.7 <br> Increase in raw material cost (1.9), increase in material cost (2.8), and increase in processing cost (1.0) <br> Decrease in sales promotion 0.3 and increase in advertising (0.7) (Total $11.7 \rightarrow 12.1$ ) |
| Total |  | (1.3) |  |

(3) Other Operating Income and Other Operating Expenses

|  | Six months ended June 30, 2023, Actual | Six months ended June 30,2022, Actual | Increase (decrease) |
| :---: | :---: | :---: | :---: |
| Other operating income | 4.2 | 25.8 | (21.6) |
| Gain on sale of property, plant and equipment and intangible assets | 1.2 | 3.4 | (2.2) |
| Gain on sale of shares of subsidiaries | 0.0 | - | 0.0 |
| Gain on reversal of impairment losses | - | 18.4 | (18.4) |
| Other | 3.0 | 4.0 | (1.1) |
| Other operating expenses | 42.4 | 21.7 | 20.7 |
| Impairment losses | 10.0 | 2.4 | 7.6 |
| Business restructuring expenses | 2.3 | 0.3 | 2.0 |
| Software development expenses | 0.2 | 5.5 | (5.4) |
| Loss on disposal and sale of property, plant and equipment and intangible assets | 0.6 | 1.4 | (0.7) |
| Loss on sale of shares of subsidiaries | 19.4 | - | 19.4 |
| Other | 10.0 | 12.1 | (2.1) |

(4) Finance Income, Finance Costs, Share of Profit of Equity-accounted Investees, etc.
( $¥$ billions)

|  | Six months ended <br> June 30, 2023, Actual | Six months ended <br> June 30, 2022, Actual | Increase (decrease) |
| :--- | ---: | ---: | ---: |
| Finance income | 5.8 | 9.3 | $(3.5)$ |
| Interest income | 1.2 | 1.3 | $(0.0)$ |
| Dividend income | 0.5 | 0.3 | 0.1 |
| Foreign exchange gains (net) | 3.5 | 7.1 | $(3.6)$ |
| Other | 0.5 | 0.5 | $(0.0)$ |
| Finance costs | 2.8 | 2.6 | 0.2 |
| Interest paid | 2.6 | 2.2 | 0.4 |
| Other | 0.2 | 0.4 | $(0.2)$ |
| Share of profit of equity-accounted investees | 17.2 | 12.5 | 4.8 |
| San Miguel Brewery | 14.9 | 12.3 | 2.5 |
| Other | 2.4 | 0.2 | 2.2 |

## 5. SUMMARY OF CONSOLIDATED STATEMENT OF CASH FLOWS

(1) Summary of Statement of Cash Flows
( $¥$ billions)

|  | Six months ended <br> June 30, 2023, Actual | Six months ended <br> June 30, 2022, Actual | Increase (decrease) |
| :--- | ---: | ---: | ---: |
| Cash flows from operating activities | 58.9 | 57.1 | 46.8 |

(2) Information by Segment

As of June 30, 2023, Actual

|  | Japan <br> Beer and <br> Spirits | Japan <br> Non-alcoholic <br> Beverages | Oceania <br> Adult <br> Beverages | Pharmaceuticals | Others | Adjustment | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Depreciation and <br> amortization | 6.4 | 3.0 | 5.8 | 7.9 | 5.4 | 2.8 | 31.4 |
| Acquisition of property, <br> plant and equipment and <br> intangible assets | 6.4 | 8.6 | 5.4 | 15.8 | 17.9 | 5.0 | 59.1 |
| Normalized EBITDA | 39.1 | 8.6 | 13.7 | 44.1 | 33.8 | $(21.0)$ | 118.1 |

Depreciation and amortization exclude those from right-of-use assets.

As of June 30, 2022, Actual

|  | Japan <br> Beer and <br> Spirits | Japan <br> Non-alcoholic <br> Beverages | Oceania <br> Adult <br> Beverages | Pharmaceuticals | Others | Adjustment | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Depreciation and <br> amortization | 6.1 | 3.0 | 5.7 | 7.6 | 7.5 | 2.7 | 32.6 |
| Acquisition of property, <br> plant and equipment and <br> intangible assets | 8.1 | 4.1 | 3.3 | 8.3 | 12.7 | 0.8 | 37.4 |
| Normalized EBITDA | 28.1 | 9.8 | 16.9 | 45.2 | 36.9 | $(22.6)$ | 114.2 |

Depreciation and amortization exclude those from right-of-use assets.

# Supplementary Documents to the Financial Forecast for the Fiscal Year Ending December 31, 2023 

1. Summary of Consolidated Statements of Profit or Loss, Indices, etc.
2. Revenue Details
3. Profit Details
4. Information by Segment

# KIRIN HOLDINGS COMPANY, LIMITED 

August 8, 2023

## 1. SUMMARY OF CONSOLIDATED STATEMENTS OF PROFIT OR LOSS, INDICES, etc.

(1) Condensed Statement of Profit or Loss, Indices, etc.

| ( $¥$ billions) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal year ending December 31, 2023, Revised forecast | Fiscal year ended December 31, 2022, Actual | Increas | ecrease) | ```Fiscal year ending December 31, 2023, Initial forecast``` | Increase (decrease) |
| Revenue | 2,115.0 | 1,989.5 | 125.5 | 6.3\% | 2,115.0 | - |
| Normalized operating profit | 192.0 | 191.2 | 0.8 | 0.4\% | 192.0 | - |
| Other operating income Other operating expenses | $\begin{aligned} & 19.4 \\ & 42.4 \end{aligned}$ | $\begin{array}{r} 29.5 \\ 104.6 \end{array}$ | $\begin{aligned} & (10.0) \\ & (62.2) \end{aligned}$ | $\begin{aligned} & \text { (34.0\%) } \\ & \text { (59.4\%) } \end{aligned}$ | $\begin{aligned} & 19.4 \\ & 42.4 \end{aligned}$ | - |
| Operating profit | 169.0 | 116.0 | 53.0 | 45.7\% | 169.0 | - |
| Finance income <br> Finance costs <br> Share of profit of equity-accounted investees <br> Gain on sale of equity-accounted investees | $\begin{array}{r} 4.2 \\ 5.8 \\ 28.7 \\ - \end{array}$ | $\begin{array}{r} 11.0 \\ 6.5 \\ 22.8 \\ 48.1 \end{array}$ | $\begin{array}{r} (6.8) \\ (0.7) \\ 5.9 \\ (48.1) \end{array}$ | (62.2\%) <br> (10.1\%) 25.9\% | $\begin{array}{r} 4.2 \\ 5.8 \\ 28.7 \\ \hline \end{array}$ | - |
| Profit before tax | 196.0 | 191.4 | 4.6 | 2.4\% | 196.0 | - |
| Income tax expense | 47.5 | 47.6 | (0.1) | (0.2\%) | 47.5 | - |
| Profit | 148.5 | 143.8 | 4.7 | 3.3\% | 148.5 | - |
| Owners of the Company | 113.0 | 111.0 | 2.0 | 1.8\% | 113.0 | - |
| Non-controlling interests | 35.5 | 32.8 | 2.7 | 8.3\% | 35.5 | - |
| ROIC | 8.5\% | 8.5\% |  |  | 8.5\% |  |
| Normalized EPS | ¥171 | $¥ 171$ | - | - | $¥ 171$ | - |
|  |  |  |  |  |  |  |
| Revenue (excluding liquor tax) | 1,834.0 | 1,705.0 | 129.0 | 7.6\% | 1,824.0 | 10.0 |
| Normalized operating profit ratio (excluding liquor tax) | 10.5\% | 11.2\% |  |  | 10.5\% |  |
| ROE | 11.2\% | 11.8\% |  |  | 11.2\% |  |
| Normalized EBITDA | 281.6 | 277.7 | 3.9 | 1.4\% | 286.7 | (5.1) |
| Gross Debt Equity Ratio | 0.50 | 0.53 |  |  | 0.50 |  |

(Reference) Indices excluding the impact of fluctuation in exchange *

|  | Fiscal year <br> ending <br> December 31, <br> 2023, Revised <br> forecast |
| :--- | ---: |
| Normalized operating profit | 184.7 |
| ROIC | $8.3 \%$ |
| Normalized EPS | $¥ 165$ |

* Converted foreign currency amounts of the revised forecast at the exchange rate of the initial forecast released on February 14

ROIC = Profit after tax before interest / (Average total interest-bearing liabilities at beginning and end of the period + Average total equity at beginning and end of the period)
Normalized EPS = Normalized profit / Average number of shares outstanding during the period
Normalized profit = Profit attributable to Owners of the Company $\pm$ Other operating income and expenses and other items after income taxes Normalized EBITDA = Normalized operating profit + Depreciation and amortization* + Dividends received from equity-accounted investees

* Depreciation and amortization exclude those from right-of-use assets.
(2) Exchange Rate for the Consolidation of Profit or Loss of the Major Overseas Companies

|  | Fiscal year ending <br> December 31, 2023, <br> Revised forecast | Fiscal year ended <br> December 31, 2022, <br> Actual |
| :--- | ---: | ---: |
| Lion (AUD) | 93.00 | 91.18 |
| Coke Northeast (USD) | 137.00 | 132.08 |

(3) Period for the Consolidation of Profit or Loss of the Major Overseas Company

|  | Fiscal year ending <br> December 31, 2023, <br> Revised forecast | Fiscal year ended <br> December 31, 2022, <br> Actual |
| :--- | :---: | :---: |
| San Miguel Brewery | From October 2022 <br> to September 2023 | From October 2021 <br> to September 2022 |

## 2. REVENUE DETAILS

(1) Revenue Details

|  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |

(Reference) Revenue excluding liquor tax

|  | Fiscal year ending <br> December 31, 2023 <br> Revised forecast | Fiscal year ended <br> December 31, 2022 <br> Actual | Fillions) <br> Fiscal year ending <br> December 31, 2023 <br> Initial forecast |
| :--- | ---: | ---: | ---: |
| Kirin Brewery | 393.7 | 373.0 | 407.5 |

(2) Sales Volume Details of Major Business Companies
a. Kirin Brewery

|  | Fiscal year ending December 31, 2023 |  | Fiscal year ended December 31, 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revised forecast | Increase (decrease) | Actual | Increase (decrease) |
| Sales volume | Thousand KL |  | Thousand KL |  |
| Total beer products | 1,452 | (5.2\%) | 1,532 | (2.5\%) |
| RTD | 422 | (2.9\%) | 435 | (3.3\%) |
| Non-alcohol beverages | 41 | (10.8\%) | 46 | (6.9\%) |
| Sales volume by main brands | Thousand KL |  | Thousand KL |  |
| KIRIN ICHIBAN brand family total | 364 | 3.5\% | 351 | 5.1\% |
| SPRING VALLEY brand total | 29 | 36.5\% | 21 | 15.5\% |
| Kirin Tanrei Green Label | 147 | (7.0\%) | 158 | (7.4\%) |
| Honkirin | 192 | (10.6\%) | 215 | (7.0\%) |
| Kirin Hyoketsu brand total | 273 | 0.8\% | 270 | 6.1\% |

[^1]
## b. Kirin Beverage Group

|  | Fiscal year ending December 31, 2023 |  | Fiscal year ending December 31, 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revised forecast | Increase (decrease) | Actual | Increase (decrease) |
| Domain | 10,000 cases |  | 10,000 cases |  |
| Food \& Beverage domain | 16,959 | (6.8\%) | 18,194 | (2.9\%) |
| Health science domain | 2,691 | 28.2\% | 2,099 | 3.1\% |
| Lactococcus lactis strain Plasma | 1,132 | 71.6\% | 660 | 26.2\% |
| Total | 19,651 | (3.2\%) | 20,293 | (2.3\%) |
| Container Type | 10,000 cases |  | 10,000 cases |  |
| Can | 2,185 | (5.8\%) | 2,319 | (4.2\%) |
| Large-sized PET bottles (2L, 1.5L, etc.) | 4,865 | (21.3\%) | 6,182 | (8.1\%) |
| Small-sized PET bottles ( 500 ml , 280ml, etc.) | 10,932 | 10.4\% | 9,905 | 1.8\% |
| Other | 1,668 | (11.6\%) | 1,887 | (0.8\%) |
| Total | 19,651 | (3.2\%) | 20,293 | (2.3\%) |


|  | Fiscal year ending December 31, 2023 |  | Fiscal year ending December 31, 2022 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Revised forecast | Increase (decrease) | Actual | Increase (decrease) |
|  | 10,000 cases |  | 10,000 cases |  |
|  | 5,507 |  | 4,995 |  |
|  | 2,835 | $10.3 \%$ | 2,832 | - |

## 3. PROFIT DETAILS

(1) Normalized Operating Profit Details


(2) Normalized Operating Profit Breakdown of Major Business Companies


## 4. INFORMATION BY SEGMENT

Fiscal year ending December 31, 2023, Revised forecast

|  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Japan <br> Beer and <br> Spirits | Japan <br> Non-alcoholic <br> Beverages | Oceania <br> Adult <br> Beverages | Pharmaceuticals | Others | Adjustment | Total |
| Depreciation and <br> amortization | 13.5 | 6.5 | 11.7 | 16.6 | 12.4 | 6.1 | 66.8 |
| Acquisition of property, <br> plant and equipment and <br> intangible assets | 16.5 | 12.6 | 14.8 | 46.7 | 41.4 | 8.5 | 140.5 |
| Normalized EBITDA | 92.7 | 25.5 | 43.7 | 101.6 | 67.9 | $(49.9)$ | 281.6 |

Depreciation and amortization exclude those from right-of-use assets.

Fiscal year ended December 31, 2022, Actual

|  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Japan <br> Beer and <br> Spirits | Japan <br> Non-alcoholic <br> Beverages | Oceania <br> Adult <br> Beverages | Pharmaceuticals | Others | Adjustment | Total |
| Depreciation and <br> amortization | 13.1 | 6.3 | 11.9 | 14.5 | 14.8 | 5.7 | 66.3 |
| Acquisition of property, <br> plant and equipment and <br> intangible assets | 16.9 | 6.4 | 11.5 | 28.5 | 26.7 | 8.5 | 98.5 |
| Normalized EBITDA | 87.7 | 25.0 | 43.4 | 97.0 | 72.6 | $(48.1)$ | 277.7 |

Depreciation and amortization exclude those from right-of-use assets.


[^0]:    * Normalized operating profit is a profit indicator for measuring recurring performance which is calculated by deducting cost of sales and selling, general and administrative expenses from revenue.

[^1]:    The sales volume above excludes exports and liquor tax exempts.

