EARTH
Act For Life

# Earnings briefing materials for 2Q of the fiscal year ending December 2023 

08/08/2023
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## Earth Corporation

## Executive Summary

## Sales

 : 90.3 billion yen (vs. the forecast: -3.4\%; -3.1 billion yen) Operating Income : 9.92 billion yen (vs. the forecast: -8.1\%; -880 million yen)- While sales of insecticides and repellents increased thanks to an increase in market share, results nevertheless fell short of the forecast.
23.2Q Results

2 H Forecast

- In the segment of Household products, we registered a decrease in sales of bath salts and masks and an underperformance versus the forecast. This results from changes in the external consumption climate.
- We were able to recover from the impact of soaring raw material prices thanks to the execution of cost pass-throughs. However, changes in sales composition impacted profits.
- Expenses were within the forecast range.
- Overseas, we registered growth centered around ASEAN. On the other hand, results in China underperformed, both on a year-on-year basis and versus the forecast, against the backdrop of a challenging business climate.


## We believe there is plenty of room for the Company to offset this profit underperformance versus the forecast in 1 H . Given this, the full year forecast remains unchanged

- Initiatives to be executed in 2 H
- Results in the Insecticides and Repellents segment exceeding the 2H forecast and a decrease in product returns.
- Execution of additional cost pass-throughs.
- Launch new fall season products and carry out product renewals.
- Control expenses.


## Earth Corporation Financial Result Highlights of 2Q FY 12/2023

## Financial Result Highlights

- Increase in sales, decrease in operating income. While both sales and operating income fell short of the forecast, we believe this can be offset in 2 H .
- We registered year-on-year growth in insecticides and repellents, which saw its market share in Japan grow. Household products faced a challenging environment, with bath salts and masks, in particular, struggling.
- We were able to recover from the impact of soaring raw material prices thanks to the execution of cost passthroughs. However, changes in sales composition impacted profits.

|  | Realized | Vs. <br> Forecast | YoY | Topics |
| :---: | :---: | :---: | :---: | :---: |
| Sales | 903.2 | 96.6\% | 101.1\% | - While sales of insecticides and repellents fell short of the forecast, results nevertheless grew YoY <br> - A YoY decrease and underperformance versus the forecast in sales of bath salts and masks negatively impacted results |
| Gross Profit | 389.8 | 94.9\% | 97.6\% | - Effect of cost pass-throughs: YoY +2.32 billion yen; vs. forecast: -560 million yen <br> - Gross profit margin fell short of the forecast due to the impact of changes in the sales composition |
| SG\&A Expenses | $290.6$ | 95.9\% | 103.8\% | - Realized results were within the expected range, including advertising and R\&D expenses being carried over into the third and fourth quarters |
| Operating Income | $99.2$ | 91.9\% | 83.1\% | - While results as of the end of $2 Q$ were below the forecast, catching up to the forecast targets is possible |
| Net Income attributable to owners of parent | $70.4$ | 102.0\% | 82.0\% | - The tax burden was lower compared to the forecast, with net income coming in above the forecast |

## Progress Toward The Operating Income Target (Quarterly / Cumulative)

(Unit: 0.1 billion JPY)

- An operating income underperformance versus the forecast in 2 Q (April - June) negatively impacted 1 H results
- We expect the impact from soaring raw material prices to be less pronounced in 2 H and beyond



## Operating Income Change Factors (YoY)

- We offset the negative impact from soaring raw material prices ( -1.75 billion yen) through the execution of cost pass-throughs (+2.32 billion yen)
- Sales volume fell by $15 \%$ YoY for products for which prices were revised, but this impact was offset by the positive effects of higher unit prices
- Changes in the sales composition (excluding price revisions) and an increase in SG\&A expenses weighed down on operating income



## Operating Income Change Factors (Vs. Forecast)

■ Unit prices increased as expected, through the execution of cost pass-throughs. However, sales volume for the products that underwent this price revision fell $7 \%$ short of the forecast

- A sales performance falling short of the forecast for product lines featuring high levels of profitability and changes in the sales composition weighed down on operating income
- Expenses were within the forecast range

$$
\text { Decrease factors (-21.5) } \quad \text { Increase factors (+12.8) }
$$



## Sales By Segment

(Unit: 0.1 billion JPY)

- Insecticides and Repellents: Domestic sales grew YoY, while overseas sales grew, particularly in ASEAN
- Household products: Results were negatively impacted by a YoY decrease and underperformance versus the forecast for bath salts and masks, resulting from changes in the business climate
- Total Health Care System: Made strong progress in the acquisition of annual contracts, and this translated into an increase in sales


Insecticides \& Repellents

Oral Hygiene products

Bath salts


Other Household Pet supplies, etc. Total Health Care products

- Last FY (Realized)
- Current FY (Forecast)

■ Current FY (Realized)

| YoY diff. | +12.2 |
| :--- | :--- |


| Diff. vs. <br> forecast | -11.9 |
| :--- | :--- |


$+5.3$
+3.6

## Status Of The Insecticides \＆Repellents Segment（Domestic）

＊To outside customers（excludes internal eliminations）

## Market overview \＆Earth Corporation＇s market share as of 06／30／2023

【Market YoY】
【Market share】

## 100．3\％57．3\％＋0．9pt

－Temperatures slightly above the 5－year average
－While sales of insecticides for flies and mosquitoes and insect repellents decreased YoY， sales of cockroach insecticides and insecticides for other unpleasant pests drove market growth

## Trends in new products

－MAMOROOM Essence Pearl
vs．forecast

## 185\％

－MAMOROOM Essence Stick


Other existing products

Overseas

## Sales change factors（vs．Forecast）

Contribution from new products
$-8.9$

Cost pass－throughs：unit price

Cost pass－throughs：sales volume

3.6
$-2.1$


## Trends in core products

－Black Cap
vs．forecast
101\％

－EARTH NO MAT
vs．forecast


## Status Of Bath Salts (Domestic)

*To outside customers (excludes internal eliminations)
Market overview \& Earth Corporation's market share as of 06/30/2023

【Market YoY】

## 93.0\%

- While the extra demand seen during the COVID-19 pandemic has dissipated somewhat, resulting in a YoY decrease for the market, levels remain higher than pre-COVID
- Sales for our mainstay products decreased YoY, with only products for children showing growth


## Trends in new products \& BARTH

- Onpo Kids
vs. forecast


## 110\%

- BARTH Neutral Bicarbonated bath salts
vs. forecast

Trends in core products

- Japan's Famous Hot Spring product line

99\%


- Kikiyu
vs. forecast $\%$
- Onpo
vs. forecast
85\%

- BATHCLIN / Bath Roman
vs. forecast 85\%



## COGS - Status Overview

■ The impact amount as of the end of 2 Q stood at 1.75 billion yen, out of a full year impact amount forecast of 2.5 billion yen

- From its inception, the forecast expected the impact to be more pronounced in 1 H , so we consider these results to be in line with the forecasts



## SG\&A Expenses - Status Overview

- Overall, SG\&A expenses were within the forecast range, even with advertising and R\&D expenses being carried over into the third and fourth quarters. As of the end of 2Q, SG\&A expenses stood at 1.23 billion yen versus the forecast.

|  | 2Q FY12/2022 <br> Realized | 2Q FY 12/2023 <br> Forecast | 2Q FY 12/2023 Realized | Vs. Forecast | Topics |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Personnel expenses | 101.7 | 108.3 | 107.1 | -1.2 |  |
| Transportation costs | 23.1 | 24.9 | 23.3 | -1.5 |  |
| Storage costs | 13.1 | 14.6 | 15.1 | 0.5 | Increase resulting from increase in inventories |
| Advertising expenses | 42.7 | 46.8 | 42.0 | -4.8 | Includes FY carry over into the third and fourth quarters |
| Sales promotion expenses | 5.9 | 6.3 | 5.5 | -0.8 |  |
| R\&D expenses | 14.2 | 17.0 | 15.5 | -1.5 | Includes FY carry over into the third and fourth quarters |
| Depreciation | 7.1 | 7.9 | 7.9 | 0.0 |  |
| Amortization of goodwill | 4.2 | 0.8 | 0.8 | 0.0 | Tentative figures used for amortization for BARTH |
| Travel\& transportation expenses | 5.9 | 7.2 | 7.2 | 0.0 |  |
| Expense account items | 2.6 | 2.9 | 3.3 | 0.3 |  |
| Commissions paid | 6.2 | 8.8 | 7.0 | -1.7 | Decrease in royalty payments, etc. |
| Sales commissions paid | 6.6 | 6.7 | 6.1 | -0.5 |  |
| Miscellaneous expenses | 3.4 | 6.1 | 3.9 | -2.2 |  |
| Other | 43.2 | 44.6 | 45.9 | 1.1 |  |
| Total SG\&A expenses | 279.9 | 302.9 | 290.6 | -12.3 |  |

## Overseas Results

(Unit: 0.1 billion JPY)
■ Registered strong growth, centered primarily around Thailand (+10\% YoY) and Vietnam (+14\% YoY)

- Results in China (-28\% YoY) were negatively impacted by a weak sales performance on third-party e-commerce sales channels
- While the impact from soaring raw material prices has abated somewhat, sales weakness in our business in China weighed down on results. Consequently, operating income margin had decreased as of the end of 2 Q

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## Detailed Results By Country: Thailand

Local subsidiary results
$(0.1 \mathrm{~B} \mathrm{JPY})$
$\longrightarrow$ Sales Includes internal sales $\longrightarrow$ Ol Margin


## Categories offered

- Insecticides \& repellents
- Air fresheners
- Mouthwash

Effective YoY sales on a local currency basis: -4\%


- Strong market share expansion through the categories of insecticides \& repellents and air fresheners
- The main reason for what amounts to an actual YoY decrease on a local currency basis is a decrease in internal sales transactions
- The trend of soaring raw material prices has slowed down, leading to gross margin improvements
- SG\&A expenses are under control, falling within the forecast range


## Detailed Results By Country: Vietnam

Local subsidiary results
(0.1 B JPY)

|  |
| :---: |
| $\longrightarrow$ Sales |
| $\longrightarrow$ Ol Margin |



## Categories offered

- Detergent
- Air fresheners
- Insecticides \& repellents

Effective YoY sales on a local currency basis: $+10 \%$


- Strong sales performance in the categories offered
- By making suggestions to MTs for improvements in product planograms for insecticides \& repellents, we succeeded in expanding placement of our products at stores
- The trend of soaring raw material prices has slowed down, leading to gross margin improvements
- An increase in sales was accompanied by achieving an increase in operating income and improvements in operating income margin


## Future measures

- Aim to further grow our market share by expanding shipments
- Insecticides \& repellents:
$8.8 \% \rightarrow 11 \%$ (No.3)
- Air fresheners: $20.7 \% \rightarrow 24 \%$ (No.2)
- Expand the number of companies introducing Mondahmin
- Enter new categories (Laundry detergent, pet supplies)



## Detailed Results By Country: China

Local subsidiary results
$(0.1 \mathrm{~B} \mathrm{JPY})$

## Effective YoY sales on a local currency basis: -28\%



- Some of our product categories did better than other during this year's "618 sale" event, with sales decreasing significantly in the two main sales platforms
- We registered an increase in the ratio of sales promotion expenses to sales, as we spent resources on sales promotion ahead of the 618 sales event
- Reactionary increase in expenses from sales activities following the end of COVID-19 restrictions

- Review the products in the categories offered
- Review and reduce SKU
numbers
- Offer staple products that
- Also leverage e-commerce channels other than JD.com and enhance our offering of physical channels
- Adequate management of costs

Categories offered

- Insecticides \& repellents
- Household products
- Mouthwash
have demand all year-round, like mouthwash and detergent through the introduction of systems



## Detailed Results By Country: Malaysia / Philippines



## Local subsidiary results <br> (0.1 B JPY)



- We were unable to carry out sales activities as planned due to a shortage in sales personnel
(Others)
Established a local subsidiary in 2019. The COVID-19 pandemic broke out soon afterward, so for all intents and purposes, operations had been on hold
1 Hin review
- | We were unable to carry out sales activities as |
| :--- |
| planned due to a shortage in sales personnel |

(Others)
Established a local subsidiary in 2019. The
COVID-19 pandemic broke out soon afterward,
so for all intents and purposes, operations had
been on hold

- This business entered the scope of the consolidated PL in 2022

Effective YoY sales on a local currency basis: -16\%


## Future measures

- Increase personnel and build up the sales structure
- Increase the number of business
discussions
- Increase the number of shipments
- Enhance our efforts in the West Malaysia area, which accounts for $80 \%$ of the market
- Offer planogram suggestions
- Increase the number of SKUs carried

Effective YoY sales on a local currency basis: -



[^0]
## Additional Cost Pass-troughs

- Execute additional cost pass-throughs for some products in the categories of bath salts and mouthwash, starting in September (Outside the initial forecast)
■ Unit price revisions of between $5 \%$ and $7 \%$
Target products (Selected examples)


Target products 45sкu

## Release New Fall Season Products / Execute Product Renewals

- The release of new fall products does not feature in the initial forecast, so we expect this to make a positive sales and profit contribution
■ Unlock demand for insecticides \& repellents in the fall and winter months, launching new ambitious products with the objective of building up a new market
- We will be carrying out a large-scale renewal of our core products in the category of bath salts, so we expect this to translate into sales results exceeding the forecasts for 2 H

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## Toward Achieving The Full Fiscal Year Forecasts

(Unit: 0.1 billion JPY)
■ As of the end of 2 Q , operating income stood at 9.92 billion yen (vs. forecast: - 880 million yen).
However, taking into account recent result trends and initiatives going forward, we expect to be able to stage a recovery in 2 H .

## Initiatives

- Overperformance vs. the 2 H forecast for insecticides \& repellents


## Topics

- Strong trend with July shipments exceeding the forecast
- Steady inventory usage, as we expect an improvement in product returns
- Expand sales space for insecticides \& repellents in fall/winter; Work to expand the number of items without product returns
- Revise prices for 45 SKUs in the category of Household products (bath salts, Mondahmin)
- Unit price revisions of between 5\% and 7\%
- Release of new products / limited edition products not contained in the forecast
- Renewal of Kikiyu to increase sales
- Additional cost pass-throughs (Sep. ~)
- Unlock demand for insecticides \& repellents in the fall and winter months
- Carry out a comprehensive renewal of Kikiyu
- Launch 36 SKUs, including new products not included in the forecast
- Keep expenses under control
- Reduce storage costs through inventory optimization
- Close management to ensure costs fall within the forecast range


## FY 12/2023 Forecast Highlights

## No changes from the previous results announcement

■ The plan remains as announced in February 2023, in light of initiatives to be carried out in 2 H and measures to secure a recovery

|  | $\begin{gathered} 2023 \\ \text { Forecast } \end{gathered}$ | Topics | $2022$ <br> Realized |
| :---: | :---: | :---: | :---: |
| Sales | 1,600 | - Sales volume increase; launch of products with higher price points; cost pass-throughs; growth overseas <br> - We expect similar levels to 2022 for the insecticide \& repellent market | 1,523 |
| Gross Profit | $665.0$ | - Revise prices in order to absorb the expected negative impact from soaring raw material prices (estimated at -2.5 billion yen) | 624.6 |
| $\begin{gathered} \text { SG\&A } \\ \text { Expenses } \end{gathered}$ | $585.0$ | - Continue to execute adequate cost controls <br> - Increase personnel costs toward future growth | 550.3 |
| Operating Income | $80.0$ | - YoY +560 million yen <br> - Secure an operating income margin of $5 \%$ | 74.3 |
| Net Income attributable to owners of parent | 54.0 | - Slight increase in net income | 53.0 |
| ROE | $\sim 8 \%$ | - Uphold a minimum ROE target in the interest of capital efficiency | 8.6\% |

## Shareholder Returns

## 【Shareholder Returns Policy】

- Adopt an agile approach and, should our performance and retained earnings levels allow it, consider raising dividends and/or executing share buybacks
- KPI: DOE (Dividend on Equity Ratio) 4~5\%

| Dividend-related KPls | Ordinary Dividend Per Share - Trend |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DOE (Dividend on Equity Ratio) | (Unit: JPY) |  |  |  |  |  |
| 20222023 (Forecast) | 120 |  | 115 |  |  |  |
| $0 \sim \sim \Delta .0$ | 110 |  |  |  |  |  |
|  | 100 | 100 |  |  |  |  |
| Consolidated Dividend Payout Policy |  |  |  |  |  |  |
| 20222023 (Forecast) | 90 |  |  |  |  |  |
|  | 80 |  |  |  |  |  |
|  |  | 2019 | 2020 | 2021 | 2022 | $\begin{gathered} 2023 \\ \text { (Forecast) } \end{gathered}$ |

## ESG Related

## Social

■ Certified as a＂Health \＆ Productivity Management Outstanding Organization－White 500 ＂Company for the third consecutive vear

2023
健康経営優良法人
Health and productivity
ホワイト500

Earth Corporation certified as a＂Health \＆
Productivity Management Outstanding
Organization－White 500＂company（earth．jp）＊

## ESG Investment

■ Selected for the first time as a component of the SOMPO Sustainability Index

## 2023

Sompo Sustainability Index

Selected as a component of the SOMPO Sustainability Index（earth．jp）

## Earth Corporation <br> EARTH <br> Act For Life <br> Supplementary Materials; <br> FY12/2023 Q2 Results

## Consolidated: Statement of Income

(Unit : million JPY)

|  | Q2 FY12/22 <br> Realized | Q2 FY12/23 <br> Forecast | Q2 FY12/23 <br> Realized |  | v.FCT |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 89,305 | 93,500 | 90,329 | 101.1\% | 96.6\% |
| Cost of sales | 49,372 | 52,402 | 51,346 | 104.0\% | 98.0\% |
| Gross profit | 39,933 | 41,097 | 38,982 | 97.6\% | 94.9\% |
| SG\&A expenses | 27,991 | 30,297 | 29,060 | 103.8\% | 95.9\% |
| Operating profit | 11,941 | 10,800 | 9,921 | 83.1\% | 91.9\% |
| Non-operating income | 796 | 200 | 543 | 68.2\% | 271.6\% |
| Non-operating expenses | 23 | 100 | 42 | 176.4\% | 42.2\% |
| Ordinary profit | 12,714 | 10,900 | 10,422 | 82.0\% | 95.6\% |
| Extraordinary income | 23 | 0 | 5 | 23.1\% |  |
| Extraordinary losses | 69 | 50 | 64 | 92.2\% | 128.4\% |
| Net income before income taxes | 12,668 | 10,850 | 10,364 | 81.8\% | 95.5\% |
| Gross profit ratio | 44.7\% | 44.0\% | 43.2\% | ( 1.6pt | A 0.8pt |
| Operating income ratio | 13.4\% | 11.6\% | 11.0\% | ( 2.4pt | (0.6pt |
| Net income before income taxes ratio | 14.2\% | 11.6\% | 11.5\% | ( 2.7pt | ( 0.1pt |


| FY12/23 <br> Forecast | YoY |
| ---: | :---: |
| 160,000 | $56.5 \%$ |
| 93,500 | $54.9 \%$ |
| 66,500 | $58.6 \%$ |
| 58,500 | $49.7 \%$ |
| 8,000 | $124.0 \%$ |
| 600 | $90.5 \%$ |
| 300 | $14.1 \%$ |
| 8,300 | $125.6 \%$ |
| 0 |  |
| 80 | $80.2 \%$ |
| 8,220 | $126.1 \%$ |
| $41.6 \%$ |  |
| $5.0 \%$ |  |
| $5.1 \%$ |  |

[^1]
## Consolidated: Sales by Segment

(Unit : million JPY)

|  | Q2 FY12/22 Q2 FY12/23 Q2 FY12/23 |  |  | YoY | vs.FCT | FY12/23 <br> Forecast | Progress rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Realized | Forecast | Realized |  |  |  |  |
| Insecticides \& Repellents | 44,086 | 45,633 | 44,435 | 100.8\% | 97.4\% | 61,713 | 72.0\% |
| Oral hygene products | 3,950 | 4,083 | 3,992 | 101.1\% | 97.8\% | 8,442 | 47.3\% |
| Bath salts | 11,865 | 13,154 | 11,605 | 97.8\% | 88.2\% | 28,518 | 40.7\% |
| Other household products | 17,941 | 18,013 | 17,013 | 94.8\% | 94.4\% | 34,016 | 50.0\% |
| Household products | 33,757 | 35,251 | 32,612 | 96.6\% | 92.5\% | 70,977 | 45.9\% |
| Pet products \& others | 4,709 | 5,008 | 4,984 | 105.8\% | 99.5\% | 9,465 | 52.7\% |
| Household products business subtotal | 82,553 | 85,892 | 82,032 | 99.4\% | 95.5\% | 142,156 | 57.7\% |
| General environment \& sanitation business subtotal | 13,800 | 13,981 | 14,343 | 103.9\% | 102.6\% | 28,500 | 50.3\% |
| Total sales include internal sales | 96,353 | 99,873 | 96,376 | 100.0\% | 96.5\% | 170,656 | 56.5\% |
| (Adjustments) | ( 7,048 | ( 6,373 | ( 6,046 |  |  | ( 10,656 |  |
| Total sales | 89,305 | 93,500 | 90,329 | 101.1\% | 96.6\% | 160,000 | 56.5\% |
| (Composition ratio) |  |  |  |  |  |  |  |
| Insecticides \& Repellents | 45.8\% | 45.7\% | 46.1\% | 0.4pt | 0.4pt | 36.2\% |  |
| Household products | 35.0\% | 35.3\% | 33.8\% | ( 1.2pt | ( 1.5pt | 41.6\% |  |
| Pet products \& others | 4.9\% | 5.0\% | 5.2\% | 0.3pt | 0.2pt | 5.5\% |  |
| Household products business | 85.7\% | 86.0\% | 85.1\% | ( 0.6pt | ( 0.9pt | 83.3\% |  |
| General environment \& sanitation business | 14.3\% | 14.0\% | 14.9\% | 0.6pt | 0.9pt | 16.7\% |  |

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## Operating Income Change Factors (Yoy)

(Unit : million JPY)

| 11,941 | $\begin{gathered} \text { FY12/22.Q2 } \\ \text { (Realized) } \end{gathered}$ | <Breakdown> |  |
| :---: | :---: | :---: | :---: |
| -2,020 | Decrease in gross profit-950 | - Effect of revenue increase (excluding the effect of price pass-through) | -285 |
|  |  | - Price shifting effect | +2,323 |
|  |  | - Change in sales mix | -1,239 |
|  |  | - Impact of raw material prices and exchange rate fluctuations | -1,750 |
|  | Increase in SG\&A expenses$-1,069$ | - Increase in personnel expenses | -542 |
|  |  | - Increase in distribution expenses | -226 |
|  |  | - Decrease in advertising expenses | +72 |
|  |  | - Decrease in sales promotion expenses(other than sales deductions) | +43 |
|  |  | - Costs of travel \& transportation expenses, other activities | -204 |
|  |  | - Amortization of goodwill | +340 |
|  |  | - Others(Commission paid, Depreciation paid, etc.) | -552 |
| 9,921 | FY12/23.Q2 <br> (Realized) | + : Factors contributing to higher earnings, <br> - : Factors contributing to lower earnings | supplement 3 |
| arporation All | Reserved. |  |  |

## Operating Income Change Factors (vs. Forecast)

(Unit : million JPY)

| 10,800 | $\begin{gathered} \text { FY12/23.Q2 } \\ \text { (Forecast) } \end{gathered}$ | <Breakdown> |
| :---: | :---: | :---: |
|  |  |  |
| -879 | Gross profit below the forecast $-2,115$ | - Sales plan achieved (excluding the impa of price pass-through) |
|  |  | - Price shift effect |
|  |  | - Change in sales mix |
|  |  | - Impact of raw material prices and exchan rate fluctuations |
|  | SG\&A expenses within budget +1,238 | - Personnel expenses below the forecast |
|  |  | - Distribution expenses below the forecast |
|  |  | - Unspent and delayed advertising expen |
|  |  | - Unspent and delayed R\&D expenses |
|  |  | - Costs of travel \& transportation expense other activities |
|  |  | - Amortization of goodwill |
|  |  | - Others |
| 9,921 | FY12/23.Q2 <br> (Realized) | + : Factors contributing to higher earnings, <br> -: Factors contributing to lower earnings |

## Consolidated: SG\&A Expenses

(Unit : million JPY)

|  | Q2 FY12/22 <br> Realized | Q2 FY12/23 | Q2 FY12/23 | Yoy | vs.FCT |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Personal expenses | 10,173 | 10,835 | 10,715 | 105.3\% | 98.9\% |
| Shipping expenses | 2,315 | 2,493 | 2,337 | 101.0\% | 93.7\% |
| Strage expenses | 1,314 | 1,465 | 1,518 | 115.5\% | 103.6\% |
| Advertising expenses | 4,276 | 4,684 | 4,204 | 98.3\% | 89.8\% |
| Sales promotion expenses | 594 | 635 | 551 | 92.8\% | 86.8\% |
| R\&D expenses | 1,426 | 1,704 | 1,553 | 108.9\% | 91.1\% |
| Depreciation expenses | 715 | 794 | 796 | 111.3\% | 100.3\% |
| Goodwill amortization | 423 | 84 | 83 | 19.6\% | 98.8\% |
| Travel\&transportation expenses | 590 | 721 | 723 | 122.5\% | 100.3\% |
| Entertainment expenses | 261 | 296 | 332 | 127.2\% | 112.2\% |
| Comission paid | 620 | 882 | 708 | 114.2\% | 80.3\% |
| Sales comission | 661 | 677 | 618 | 93.5\% | 91.3\% |
| Miscellaneous expenses | 348 | 615 | 394 | 113.2\% | 64.1\% |
| Others | 4,275 | 4,412 | 4,528 | 105.9\% | 102.6\% |
| Total | 27,991 | 30,297 | 29,060 | 103.8\% | 95.9\% |


| (Composition ratio) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Personal expenses ratio | $11.4 \%$ | $11.6 \%$ | $11.9 \%$ | 0.5 pt | 0.3 pt |
| Advertising expenses ratio | $4.8 \%$ | $5.0 \%$ | $4.7 \%$ | $\mathbf{\Delta} 0.1 \mathrm{pt}$ | $\mathbf{\Delta} 0.4 \mathrm{pt}$ |
| R\&D expenses ratio | $1.6 \%$ | $1.8 \%$ | $1.7 \%$ | 0.1 pt | $\mathbf{\Delta} 0.1 \mathrm{pt}$ |


| $13.6 \%$ |
| ---: |
| $4.7 \%$ |
| $2.4 \%$ |

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## Consolidated: Balance Sheet

(Unit : million JPY)

|  |  | End of FY2022 | $\begin{gathered} \text { End of Q2 } \\ \text { FY2023 } \end{gathered}$ | Final comparison $+/-$ |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | Cash \& deposits | 14,772 | 18,724 | 3,951 |
|  | Trade receivable | 24,163 | 38,114 | 13,951 |
|  | Inventories | 32,253 | 33,645 | 1,392 |
|  | Others | 2,772 | 2,620 | ( 152 |
| Non-current assets | Property, plant \& equipment | 29,483 | 31,148 | 1,664 |
|  | Intangible assets | 5,355 | 8,059 | 2,703 |
|  | Investments \& other assets | 15,688 | 17,609 | 1,921 |
| Total assets |  | 124,489 | 149,922 | 25,433 |
| Current liabilities | Trade paypables | 35,525 | 38,303 | 2,777 |
|  | Short-term borrowings | 2,200 | 10,720 | 8,520 |
|  | Others | 15,615 | 24,722 | 9,106 |
| Non-current | Long-term borrowings | 0 | 0 | 0 |
| liabilities | Others | 3,129 | 2,418 | A 711 |
| Total liabilities |  | 56,470 | 76,164 | 19,693 |
| Net assets | Total shareholders' equity | 59,631 | 64,365 | 4,734 |
|  | Total accumulated other comprehensive income | 3,163 | 4,198 | 1,035 |
|  | Non-controlling interests | 5,224 | 5,194 | - 29 |
| Total net assets |  | 68,018 | 73,758 | 5,739 |


| End of Q2 <br> FY2022 | vs.FY22 Q2 <br> $+/-$ |
| ---: | ---: |
| 21,739 | $\mathbf{\Delta ~ 3 , 0 1 4 ~}$ |
| 37,223 | 891 |
| 29,147 | 4,498 |
| 2,809 | $\mathbf{A} 188$ |
| 28,501 | 2,647 |
| 4,788 | 3,270 |
| 15,916 | 1,692 |
| 140,125 | 9,797 |
| 38,834 | $\mathbf{A} 530$ |
| 2,284 | 8,435 |
| 25,426 | $\mathbf{A} 703$ |
| 720 | $\mathbf{A} 720$ |
| 1,903 | 514 |
| 69,168 | 6,995 |
| 62,916 | 1,449 |
| 3,289 | 908 |
| 4,750 | 443 |
| 70,956 | 2,802 |

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## Consolidated: statement of Cash flows

(Unit : million JPY)

|  | $\begin{gathered} \text { End of Q2 } \\ \text { FY2022 } \end{gathered}$ | $\begin{gathered} \text { End of Q2 } \\ \text { FY2023 } \end{gathered}$ | $\begin{gathered} \text { vs. FY22 Q2 } \\ +/- \end{gathered}$ | End of <br> FY2022 |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities | 6,686 | 4,336 | - 2,350 | 3,901 |
| Cash flows from investing activities | A 3,173 | A 6,415 | A 3,242 | ( 6,266 |
| Cash flows from financing activities | A 3,642 | 5,651 | 9,294 | ( 4,464 |
| Effect of exchange rate change on cash and cash equivalents | 713 | 378 | - 335 | 447 |
| Net increase(decrease) in cash and cash equivalents | 584 | 3,951 | 3,366 | A 6,381 |
| Cash and cash equivalents at beginning of period | 21,027 | 14,772 | A 6,254 | 21,027 |
| Increase in cash and cash equivalents from newly consolidated subsidiaries | 126 | - | -126 | 126 |
| Cash and cash equivalents at end of period | 21,739 | 18,724 | A 3,014 | 14,772 |

## Consolidated: <br> Capital expenditure, Depreciation expenses

(Unit : million JPY)

|  | FY2019 <br> Realized | FY2020 | FY2021 | FY2022 | FY2023 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1,953 | 3,548 | 2,928 | 5,878 | 7,100 |  |
| CAPEX |  |  |  |  |  |  |

CAPEX


|  |  |  | (Unit : million JPY) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | FY2019 <br> Realized | FY2020 | FY2021 | FY2022 | FY2023 |
|  | 3,334 | 3,334 | 3,537 | 3,853 | 4,100 |
| Depreciation <br> expenses |  |  |  | Realized | Realized |
| Forecast |  |  |  |  |  |

Depreciation expenses

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supplement 8

## Overview of Group Companies' Business Performance




This presentation contains forward-looking statements and financial results forecasts. These forward-looking statements and financial results forecasts were formulated on the basis of company assumptions based on the information available.
These statements and forecasts are subject to risks and uncertainties that could cause actual results to differ materially from those described.


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