

# Financial Results Briefing Materials for FY2023

August 9, 2023  
User Local, Inc. (Securities Code:3984)  
<https://www.userlocal.jp/>



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- 2. Company Profile·Business**
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- 5. Future Focus Areas**

1

# Business Highlights (FY2023)

# Executive-summary FY2023

## **Both net sales and each profit reached record highs**

Net Sales up 22.5% YoY, to ¥3,288 million and Operating profit up 34.0% YoY, to ¥1,372 million

Record-high sales and profit growth for 16 consecutive fiscal years due to high need to promote Digital Transformation(DX) and strong sales of our main services

## **Focus on "ChatGPT" related R&D provided by OpenAI, a U.S. research institute**

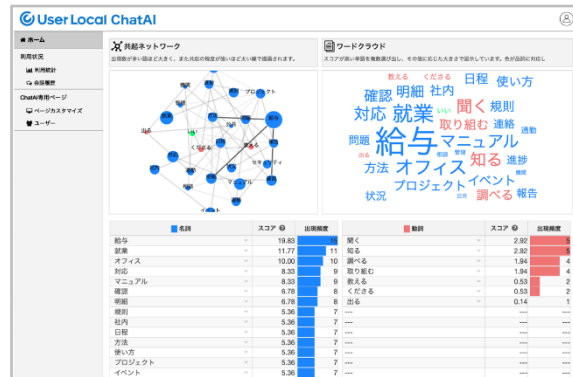
In addition to "ChatGPT" implemented in our existing product,  
Started free provision of "UserLocal ChatAI (powered by GPT-4)"

## **Aggressive investment in advertising to attract more customers**

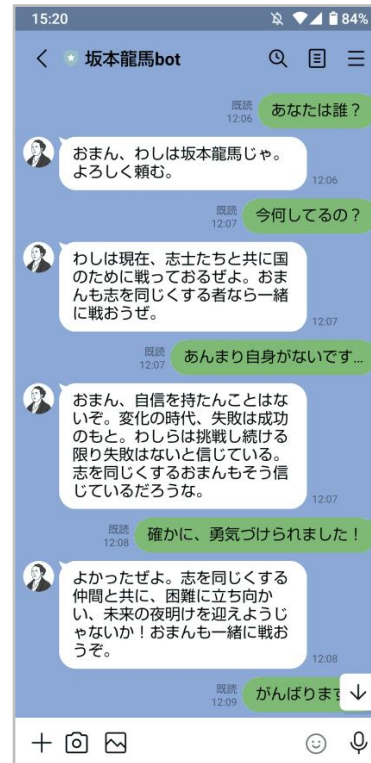
Aggressive investment, mainly in web advertising, to improve brand strength of main services and further market development contributing to steady increase in sales and budget achievement

# Released new products that utilizes generative AI

## UserLocal ChatAI



## UserLocal LINE Bot Maker



## UserLocal AI Writer



New products combining ChatGPT and our proprietary AI will be developed.

# Highlights (FY2023)

**Record-high sales and profit growth** for 16 consecutive fiscal years

Net Sales

**¥3,288** million

(+22.5% YoY)

Operating Profits

**¥1,372** million

(+34.0% YoY)

EBITDA

※EBITDA=Operating Profits + Depreciation

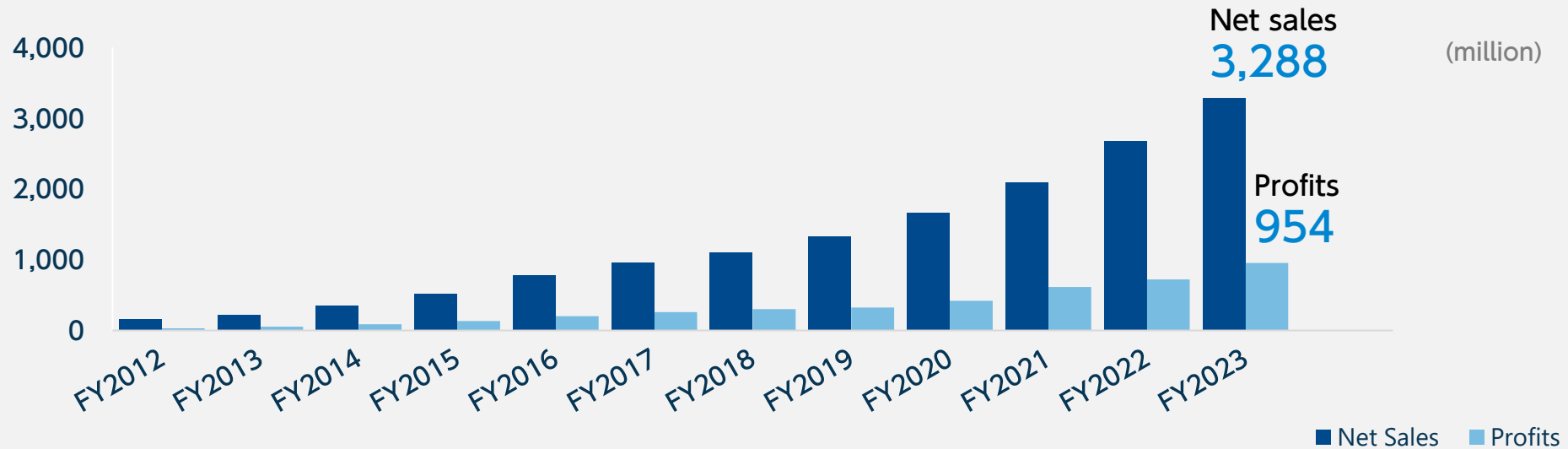
**¥1,397** million

(+33.3% YoY)

Profits

**¥954** million

(+32.2% YoY)



# 2

## Company Profile · Business

# Company Outline

Name	User Local, Inc.
Businesses	Big data analysis, AI
Capital	1,198 million yen (as of June 30, 2023)
Employees	93 (as of June 30, 2023)
Head office	Osaki 2-11-1, Shinagawa Ward, Tokyo
History	2008 Releases "User Insight" access analysis tool 2012 Releases "Social Insight" social media analysis tool 2017 Releases "Support Chatbot" support operations system 2017 Shares listed on TSE Mothers 2019 Listing changed to TSE First Section] 2022 Transition to Prime Market





# Management and Governance Structure



**Representative Director Masao Ito**  
Graduated from the Graduate School of Global Information and Telecommunication Studies, Waseda University  
Assumed his current role while at graduate school, after serving as a writer at Nikkei Business Publications, Inc.;  
Engineer, Producer, and in the New Business Development Office at Rakuten, Inc.; and Representative Director at Minna no Shushoku Co., Ltd.



**Director and COO Kazuyuki Watanabe**  
Graduated from the Faculty of Law, Politics and Economics, Chiba University  
Assumed his current role after working at Rakuten, Inc.



**Director and CFO Daisuke Iwamoto**  
Graduated from the Graduate School of Strategic Business Administration, Chuo University  
Assumed his current role after working at METAWATER Co., Ltd.



**Outside Director Ryota Matsuzaki**  
Graduated from Graduate School of Business, Cornell University  
Representative Director of Kibidango, Inc.  
Outside Director of Synchro Food Co., Ltd.



**Outside Director Taku Ito**  
Graduated from the Faculty of Law, University of Tokyo  
Attorney, Midosuji LPC  
Outside Director of People Co., Ltd.



**Executive Officer Shunsuke Mikami**  
Graduated from Master's Program in Computer Science, Systems and Information Engineering, Graduate School of Science and Technology, University of Tsukuba

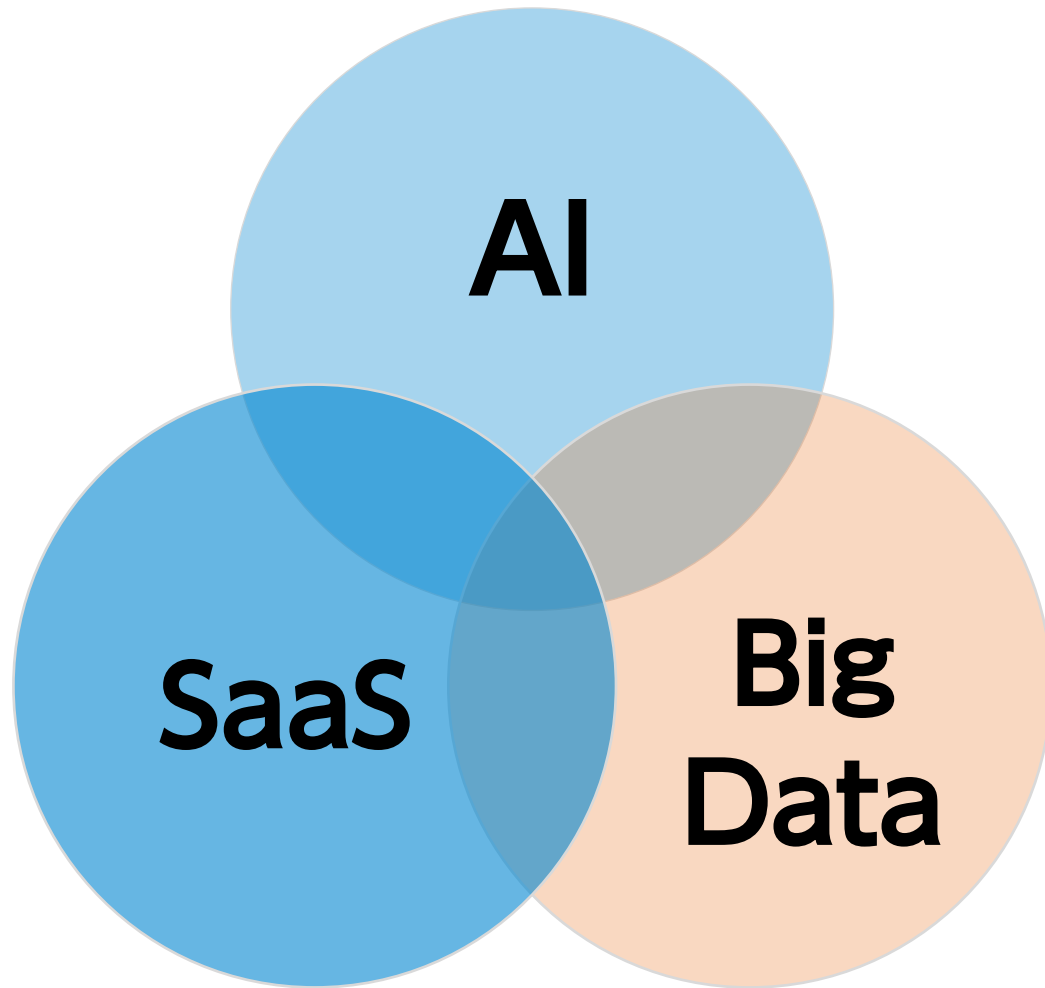


**Executive Officer Hiroshi Hongo**  
Graduated from Graduate School of Frontier Sciences, University of Tokyo

## Driving global evolution by combining Big data and AI

Solving social and corporate issues  
with data analysis and AI technologies  
Aiming for a society where everyone can benefit  
from automation and efficiency

# Providing AI and Big Data services in SaaS



Advanced Big Data Analysis  
and Natural language  
processing technology based on  
analysis of over 34 billions data  
Providing proprietary AI services  
in SaaS\* format

\*SaaS= [Software as a Service]

# Our Five Strength for Innovation

## 1. Providing in-demand services

Observing user behavior using tools developed in-house and creating services tailored to current demands

## 2. Virtuous cycle of algorithm Improvements

As the number of users increases, the amount and types of data increase, thereby enhancing AI precision and analysis capabilities

## 5. Continuous stable growth based on high profitability

Achieving continuous stable growth based on high profitability with a broad corporate client base and low-cost operations

## 4. R&D of Big Data and AI

Promoting the enhancement of our AI algorithms, the application of our algorithm to existing services, and the new development of AI services

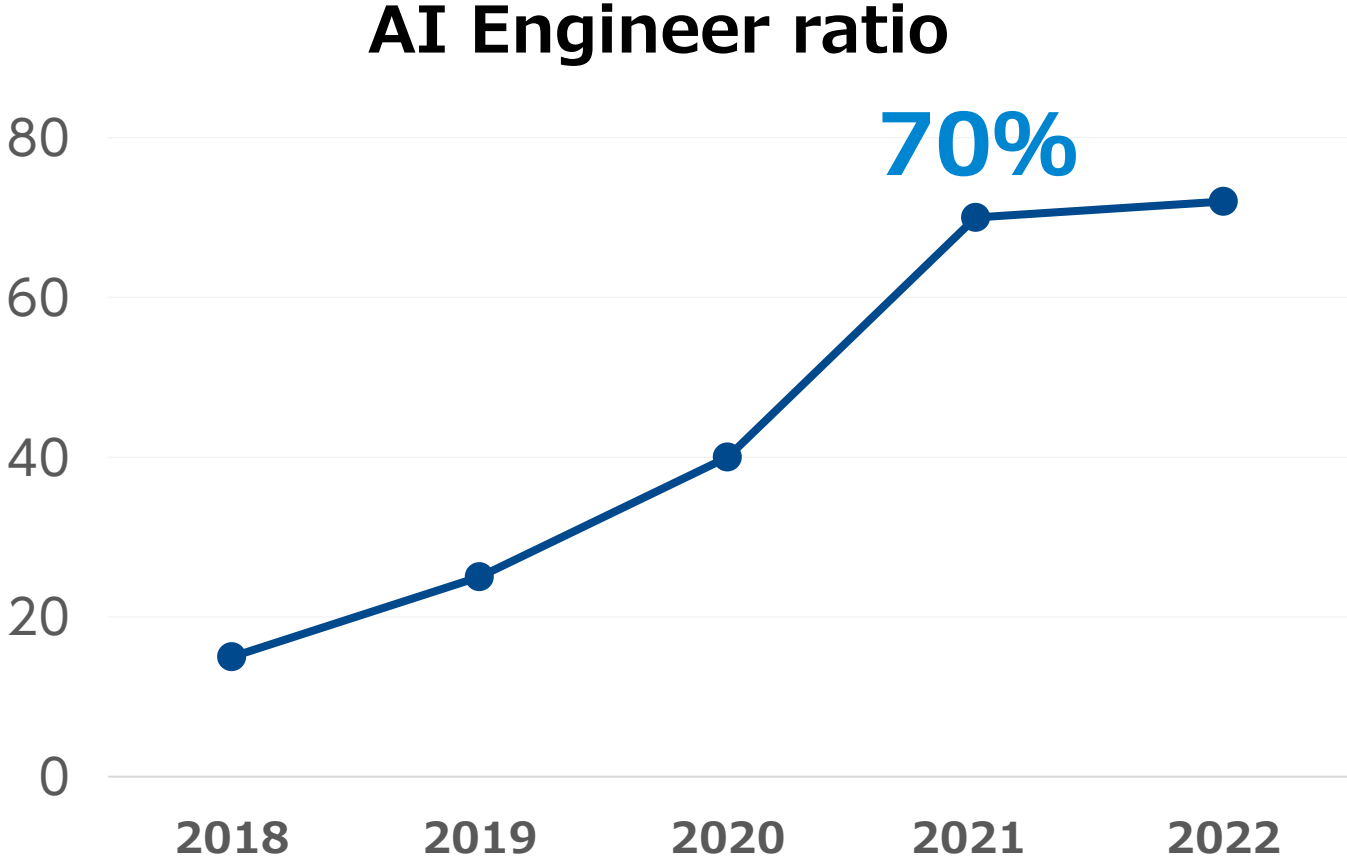
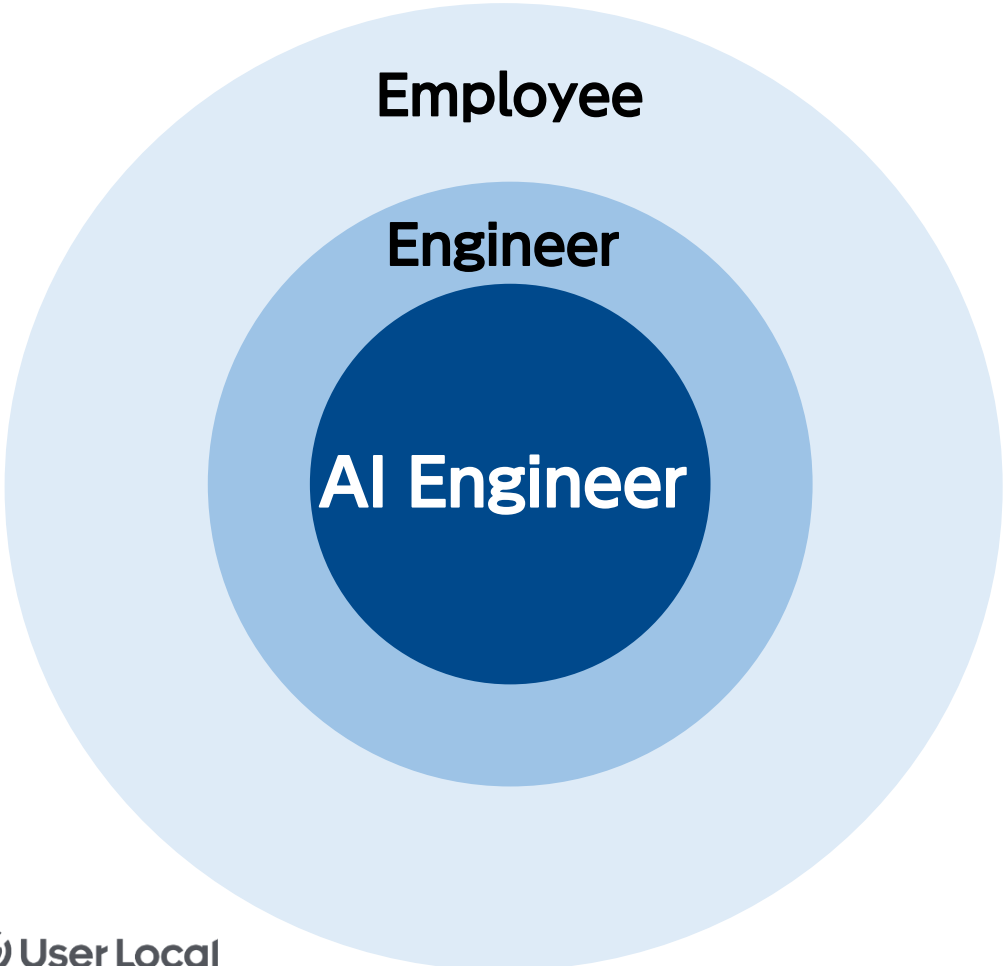
## 3. Securing tech personnel

User Local is a youthful company, with an average employee age of 28, and many employees with post-grad degrees working on R&D



# Securing tech personnel and R&D of Big Data and AI

Strengthening hiring and in-house training of AI engineers to respond to the progress of AI technology and needs for social implementation



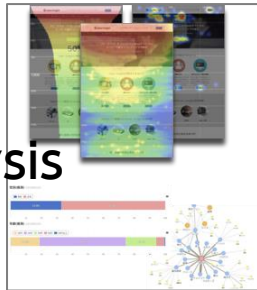
# Providing in-demand services

## Business Development in Growth Markets of Big Data and AI

### ① Digital Marketing by SaaS

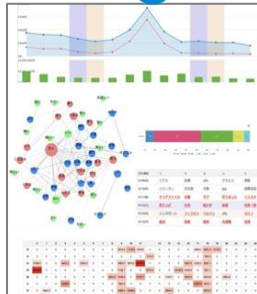
 User Insight

Web Site Analysis



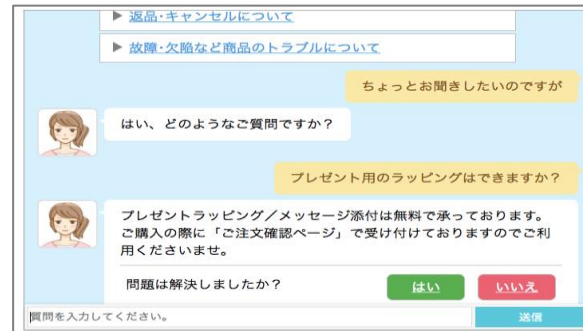
 Social Insight

SNS Analysis



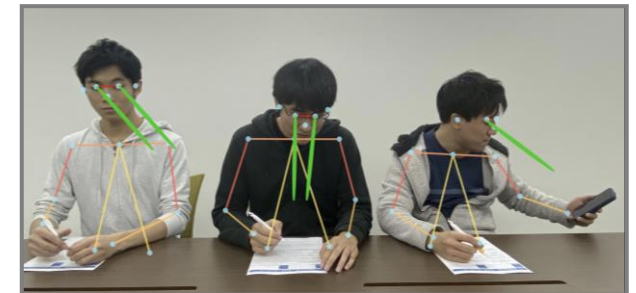
### ② AI DX by SaaS

 Support Chatbot



### ③ AI R&D Products

Cheating Prevention AI



AI Text Mining





# ① Digital Marketing by SaaS

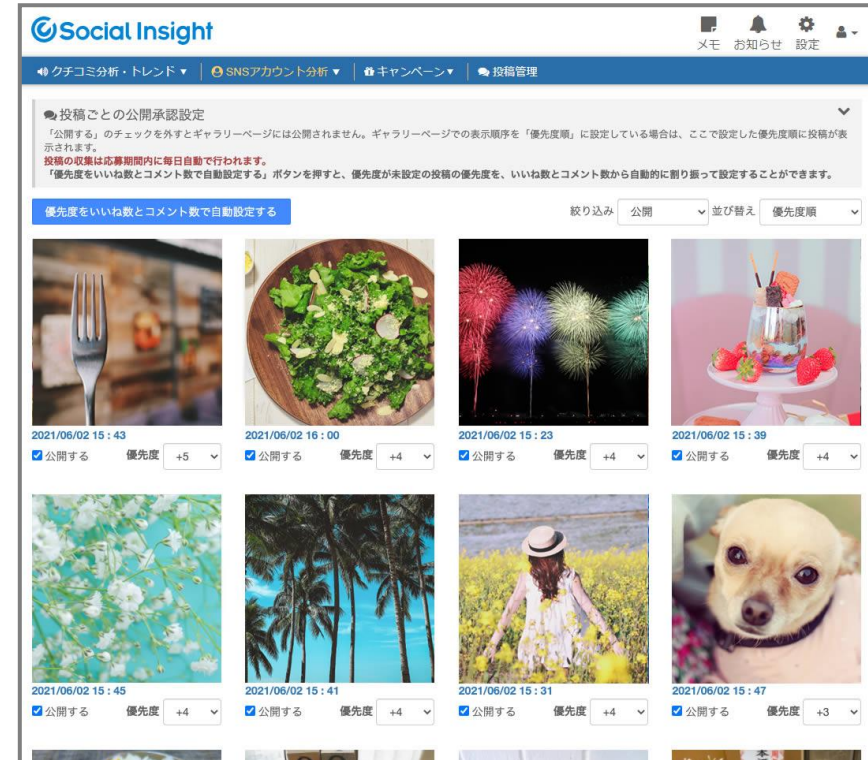
## User Insight

Access analysis tools to make PC and smartphone websites easier to use



## Social Insight

Social analysis tools that support from SNS operation to analysis



## ② AI DX by SaaS AI for the best query experience

### Support Chatbot



A tool that automates the inquiry handling process to support efficient operations and improve user satisfaction



# ② AI DX by SaaS Suitable for Various Industries and Operations

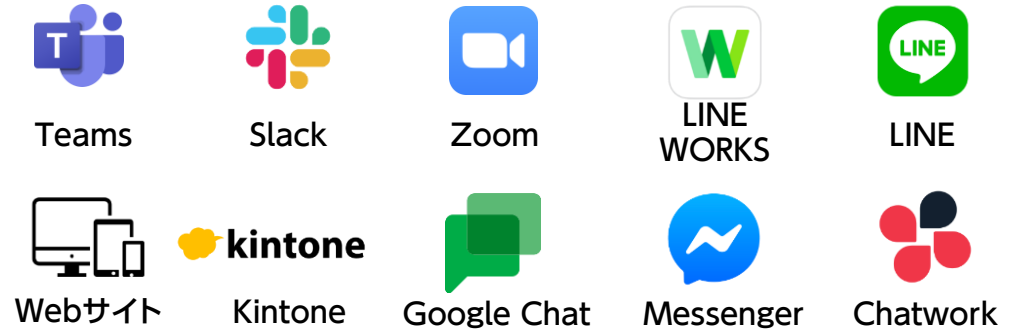


# ② AI DX SaaS Expanding the use of Chatbot functions

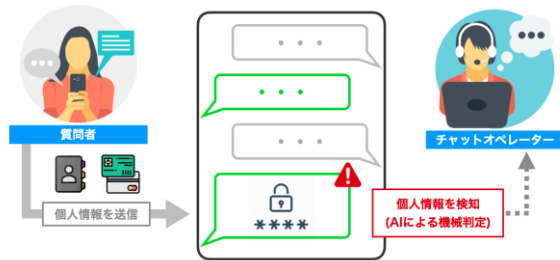
## Automatic answer generation function in conjunction with ChatGPT



## Strengthening coordination with external communication tools



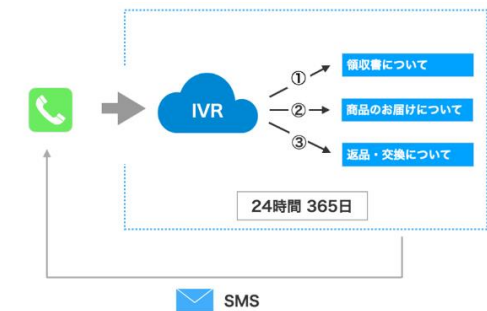
## Automatic detection of personal information during chat



## Support for automatic translation into over 100 languages



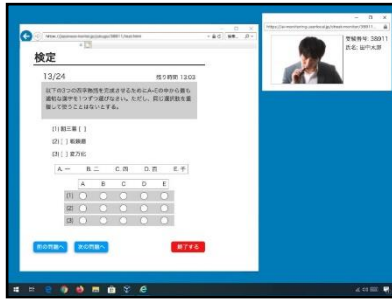
## Launch of Automated Telephone Inquiry Response AI



# ③ AI R&D Products

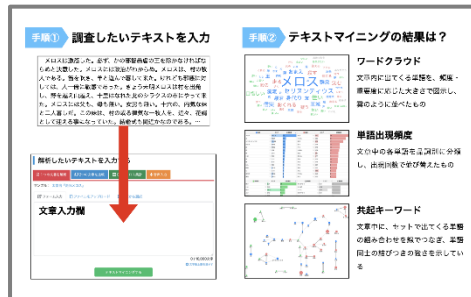
## Cheating Prevention AI

Camera video is used to automatically detect identity fraud and cheating by using attention inference, skeletal inference, and facial detection AI



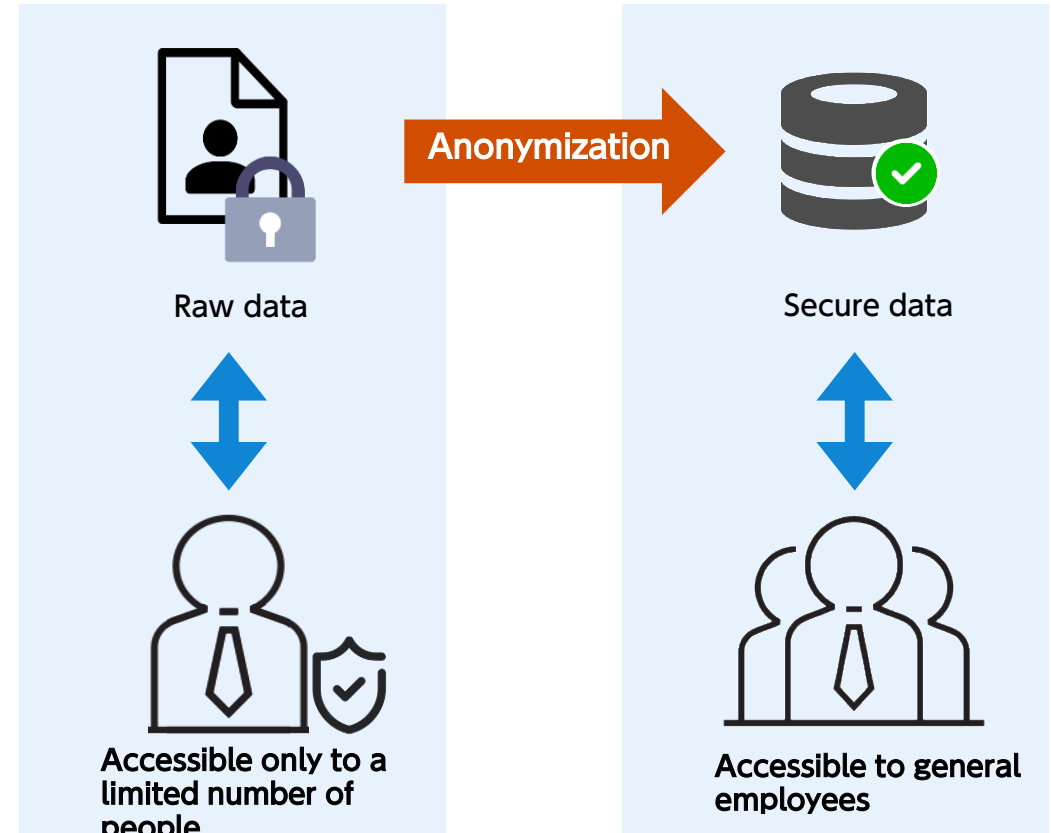
## Text Mining Tool

Providing free AI Text mining Tool Application that automatically reads and analyzes the emotions in a sentence

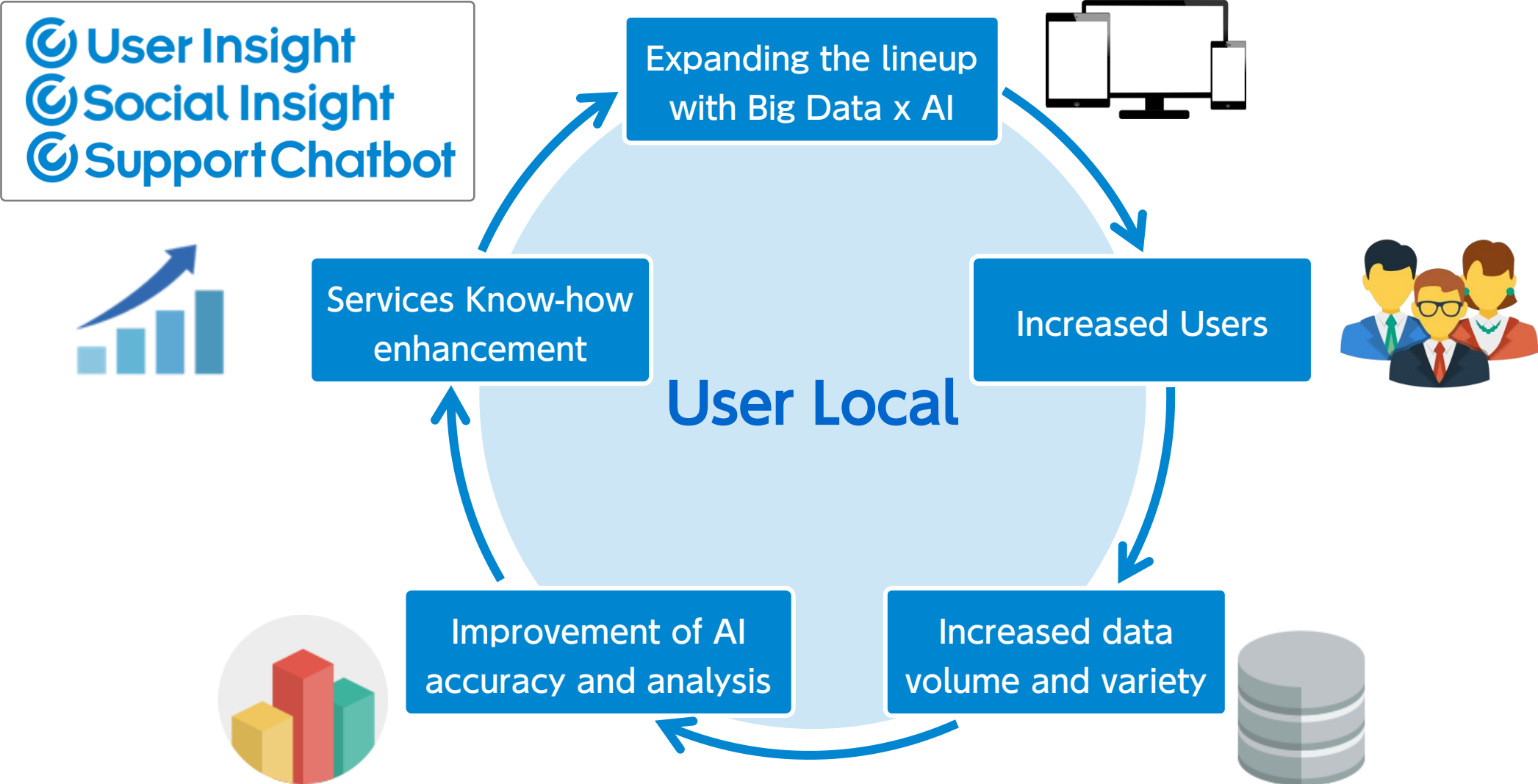


## Personal Information Anonymization AI

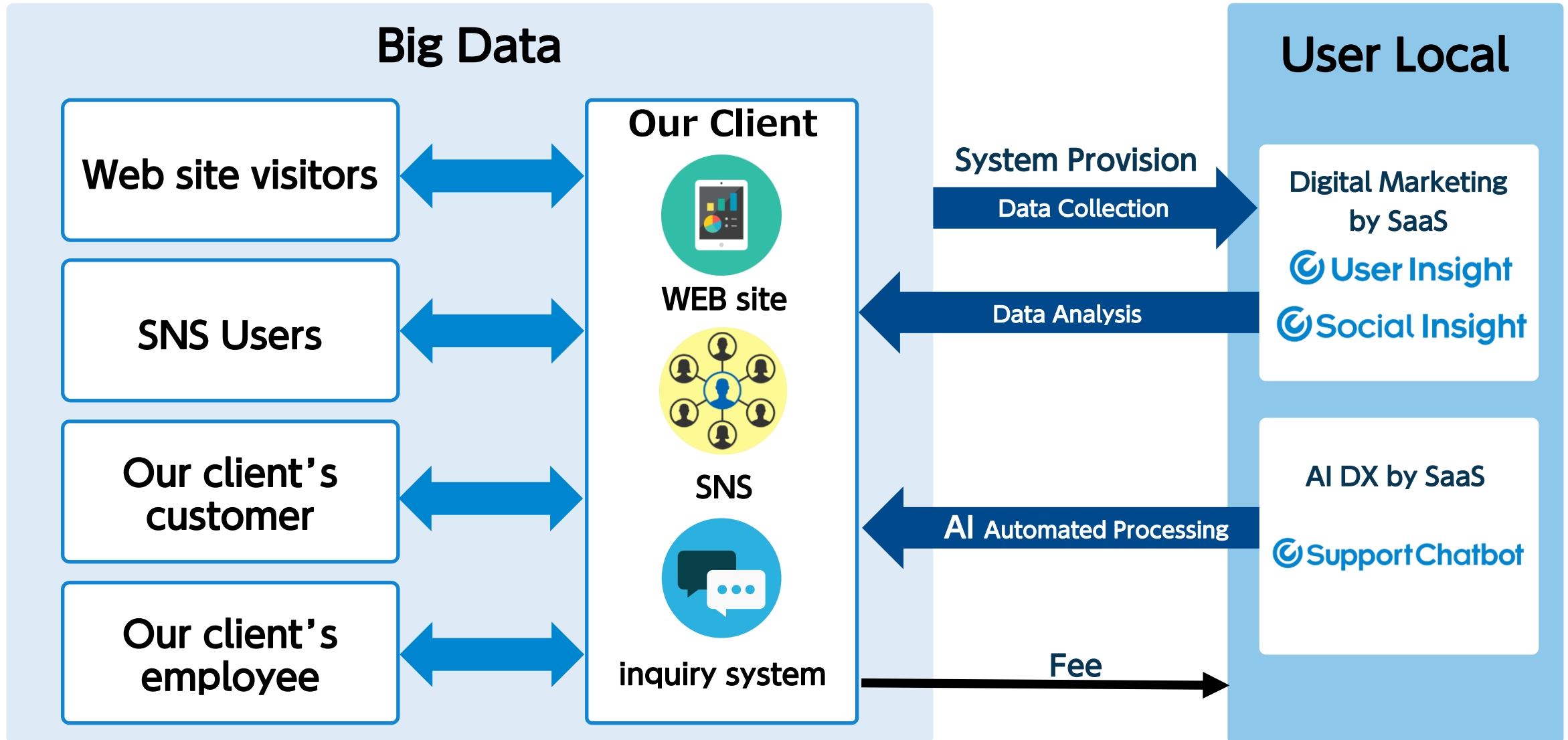
AI automatically anonymizes personal information contained in electronic documents  
Secure data and promote data utilization



# Virtuous cycle of algorithm Improvements



# Business model for stable growth based on high profitability



# Recognized for our outstanding service and introduced to more than 3,000 companies

Government Agencies Local Governments, Universities



Manufacturer  
Electronic devices, automobiles, food, etc.

Panasonic



FUJIFILM

SUNTORY



SHISEIDO

ICT  
Software, Information and communication, etc.

LINE

SoftBank

YAHOO!  
JAPAN

Rakuten

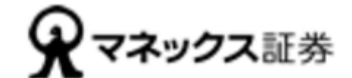
J:COM

dwango

Financial Institutions  
Banks, securities, etc.



大和ネクスト銀行  
Daiwa Next Bank



Media  
Publishing, newspapers, etc.



日経BP社

DIAMOND  
online

ITmedia

Others



dinos

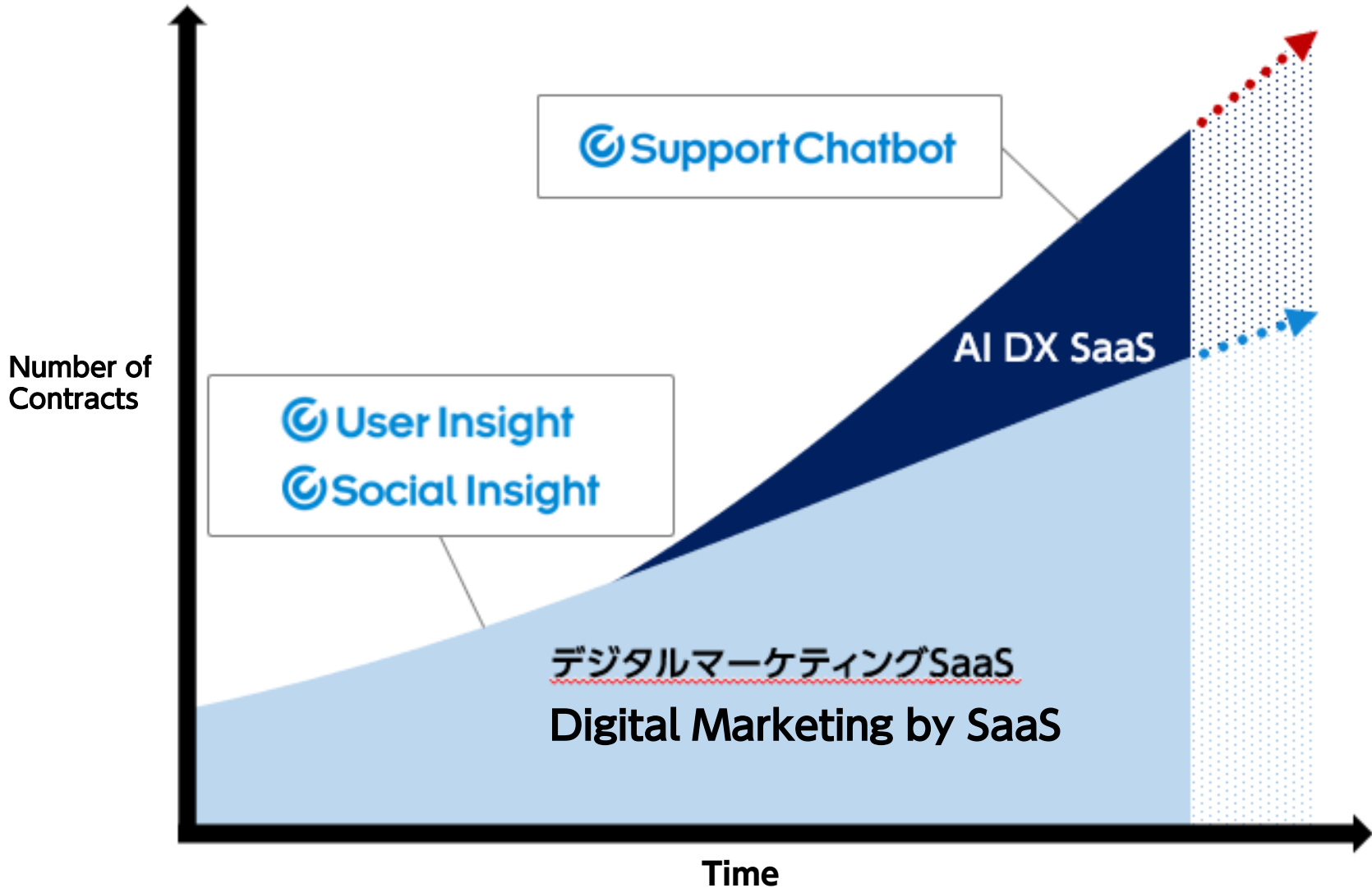
GDO

LIXIL

TOKYO GAS

# AI DX by SaaS · Digital Marketing by SaaS sales increased and reached record highs

Developing new services lead to sustainable growth



# 3

## Financial Results for FY2023

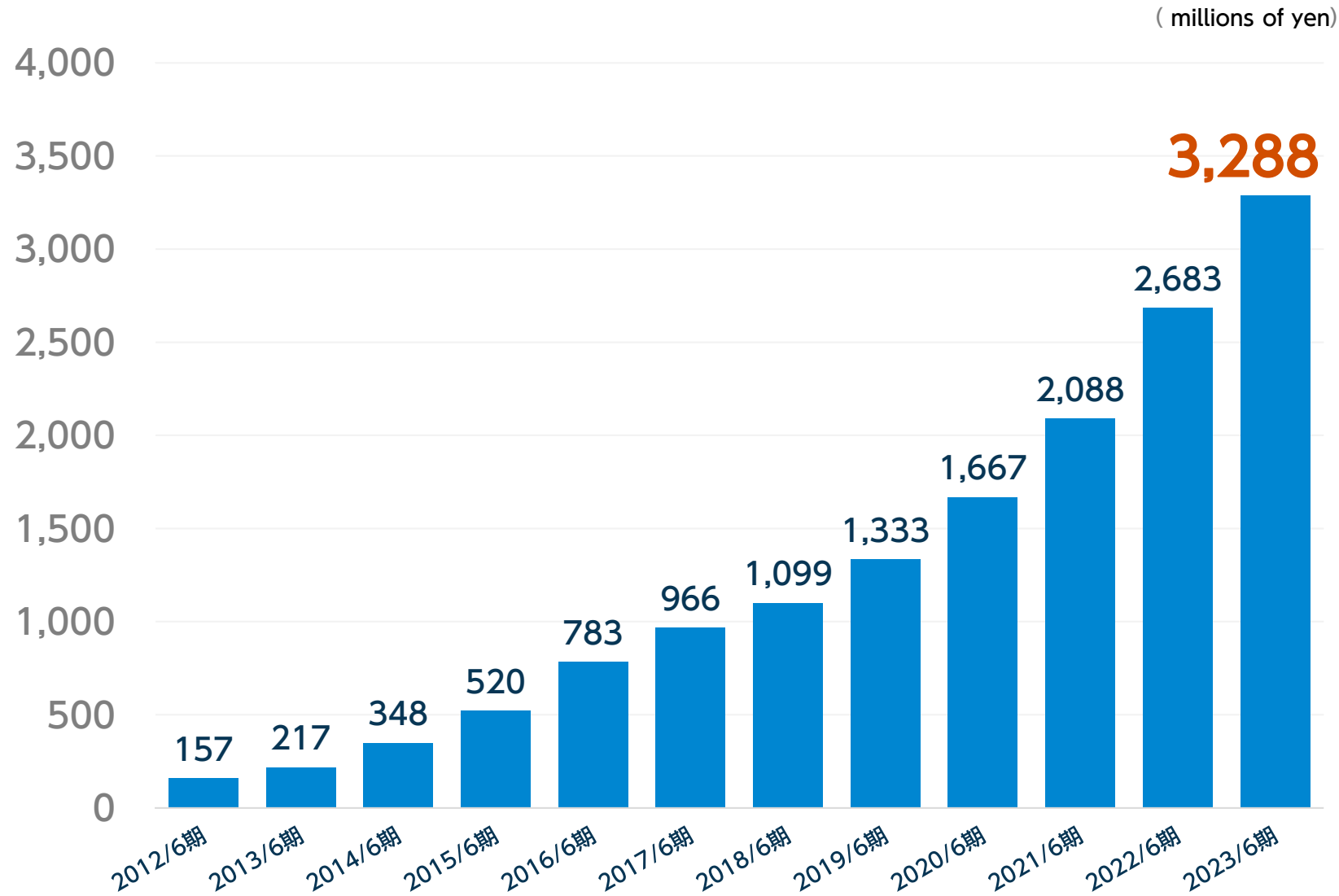


# Outline of Earnings Performance in FY2023

Net sales achieved **101.6%**, and operating profit achieved **116.5%**

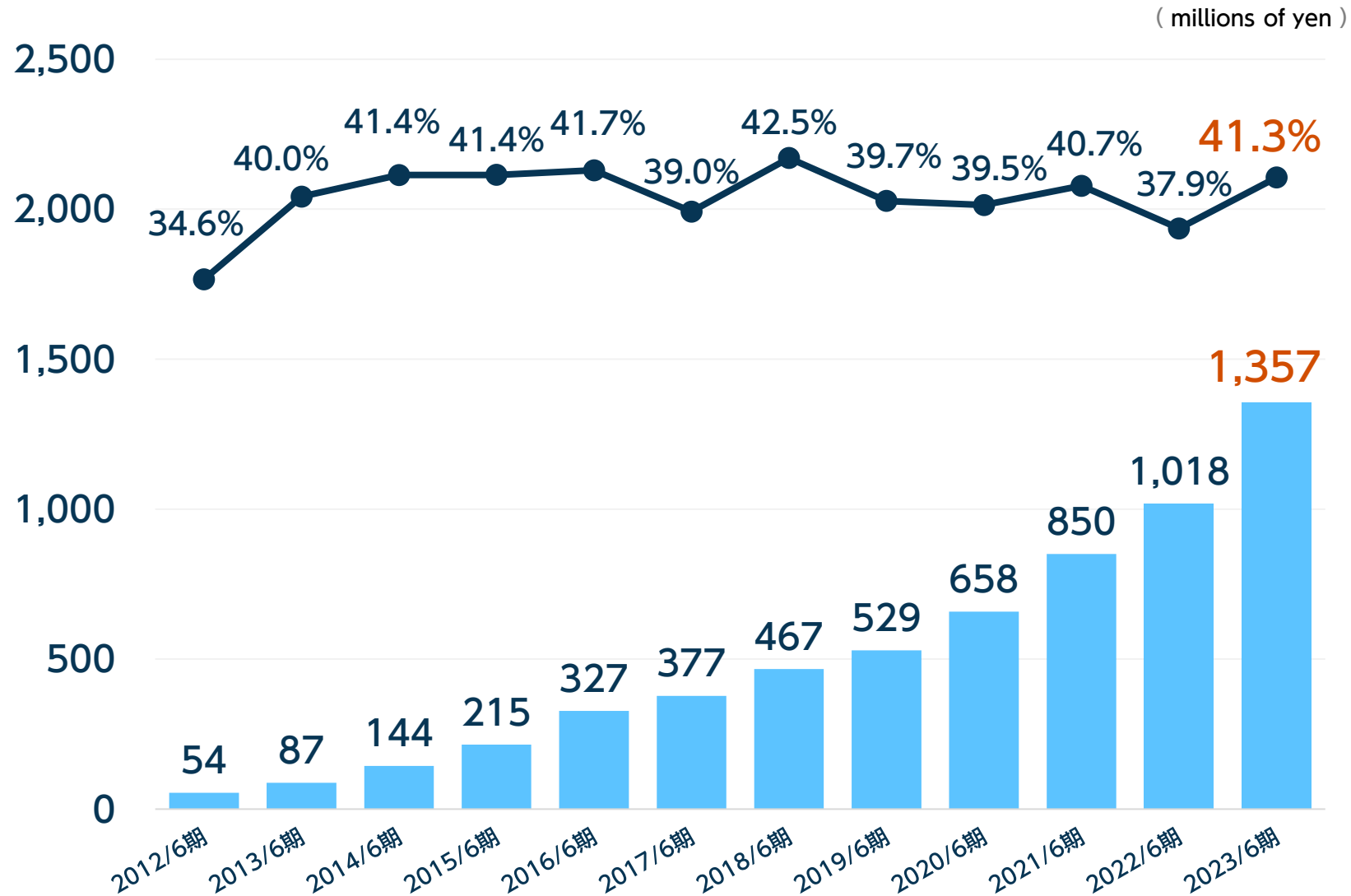
(millions of yen)	FY2023 Forecast	FY2023 Results	Rate of achievement
Net Sales	3,236	3,288	101.6%
Operating Profit	1,178	1,372	116.5%
Ordinary Profit	1,178	1,357	115.2%
Profit	813	954	117.4%

# FY2023 Net Sales



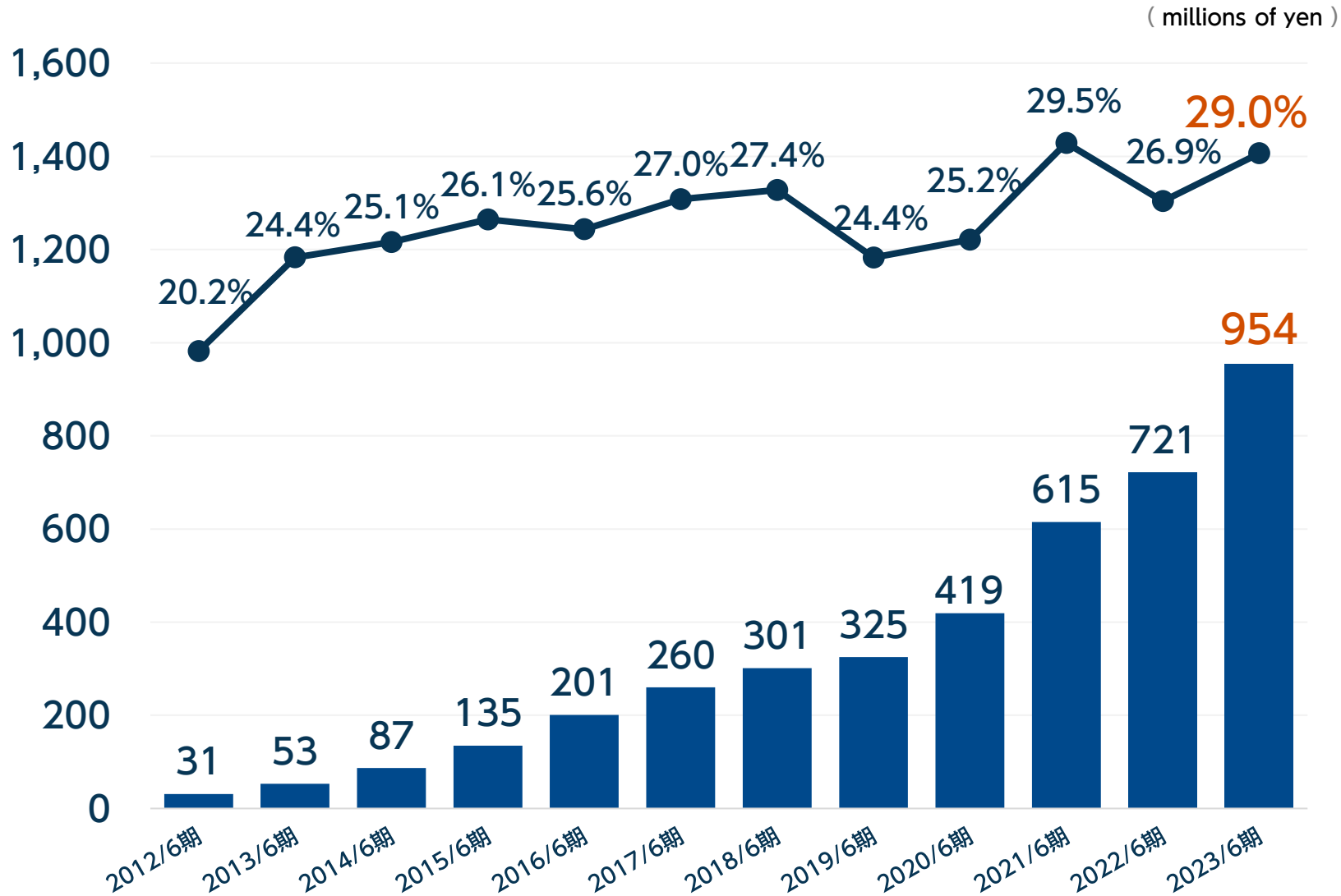
Increased **22.5%**  
from the previous  
year,  
reaching **a new  
record high**

# FY2023 Ordinary Profit and Ordinary Profit Margin



**Ordinary Profit  
+33.3% YoY,  
achieved  
continuous profit  
growth**

# FY2023 Profit and Net Profit Margin



Profit **+32.2% YoY**,  
achieved  
continuous profit  
growth

# 4

## Full-Year Forecasts for FY2024

# Full-Year Forecasts for FY2024

Aggressive investment for growth, targeting **record sales ¥3,903 million**

(millions of yen)	FY2023 Results	FY2024 Forecast	Increase /decrease	YoY change
Net Sales	3,288	3,903	+614	18.7%
Operating Profit	1,372	1,556	+184	13.4%
Ordinary Profit	1,357	1,556	+199	14.7%
Profit	954	1,074	+119	12.6%

# 5

## Future Focus Areas

# Focus Areas to Drive Global Evolution and External Environment

Proactively utilize generative AI for **Digital Marketing** and **AI DX** Product development

## Reasons to Focus

1 Decrease in domestic workforce

2 Work styles change

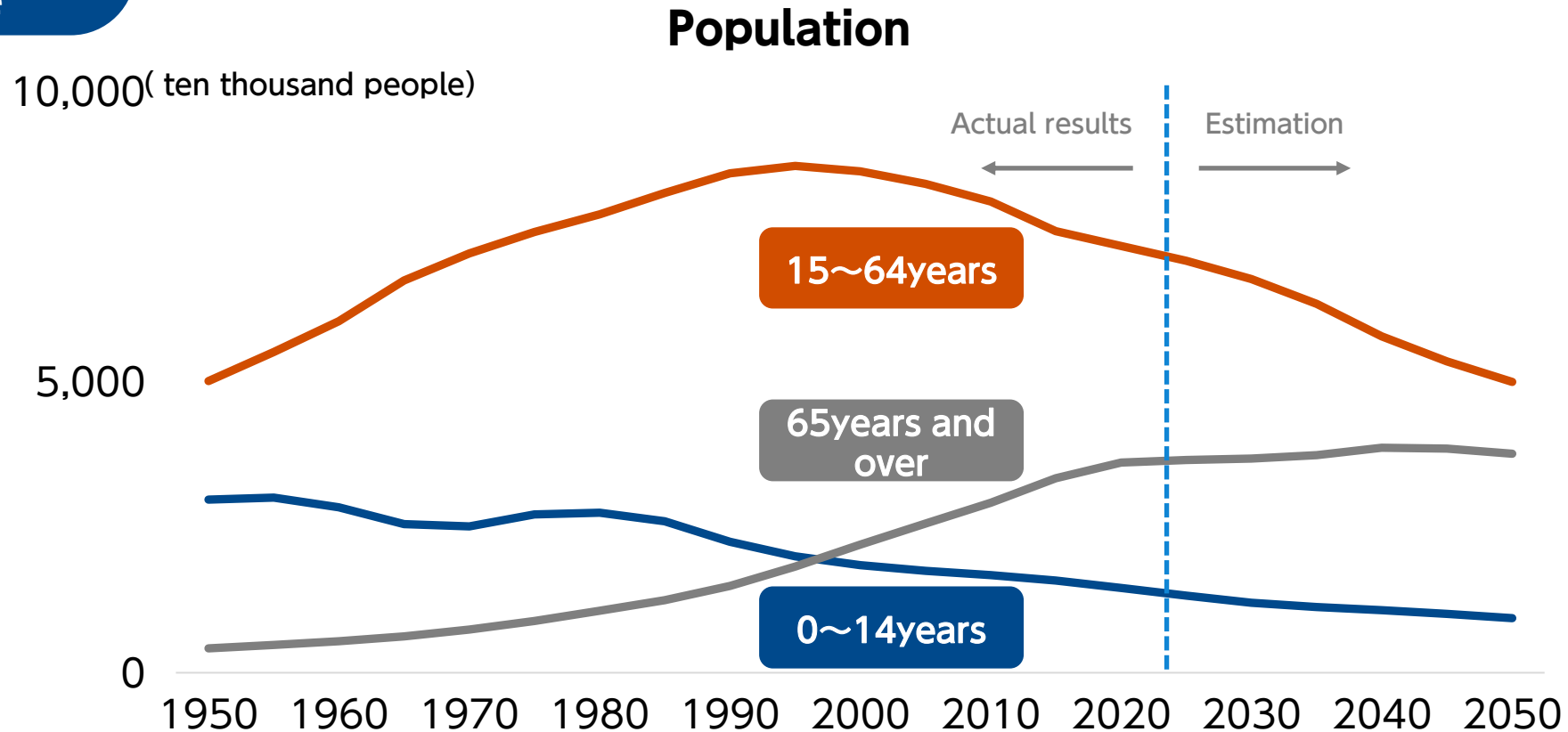
3 Developments in Generative AI

Market Expansion



# External Environment ① Declining domestic workforce poses serious challenges

Declining domestic workforce

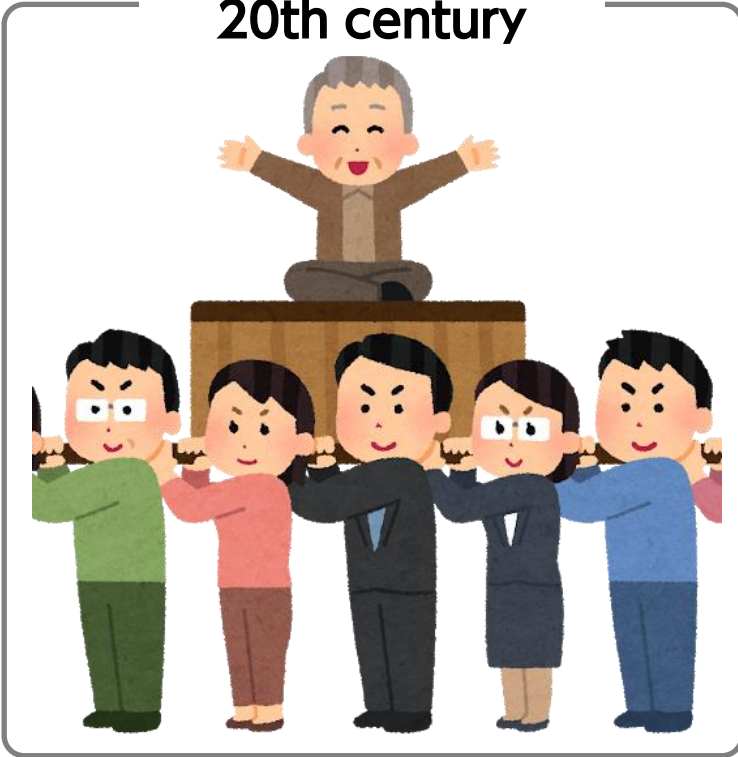


出典:内閣府「令和4年版高齢社会白書」

Declining absolute numbers of the working population is a social structural challenge in Japan

# Response to issues related to the structure of society in Japan

Society until the 20th century



Current Status and Issues

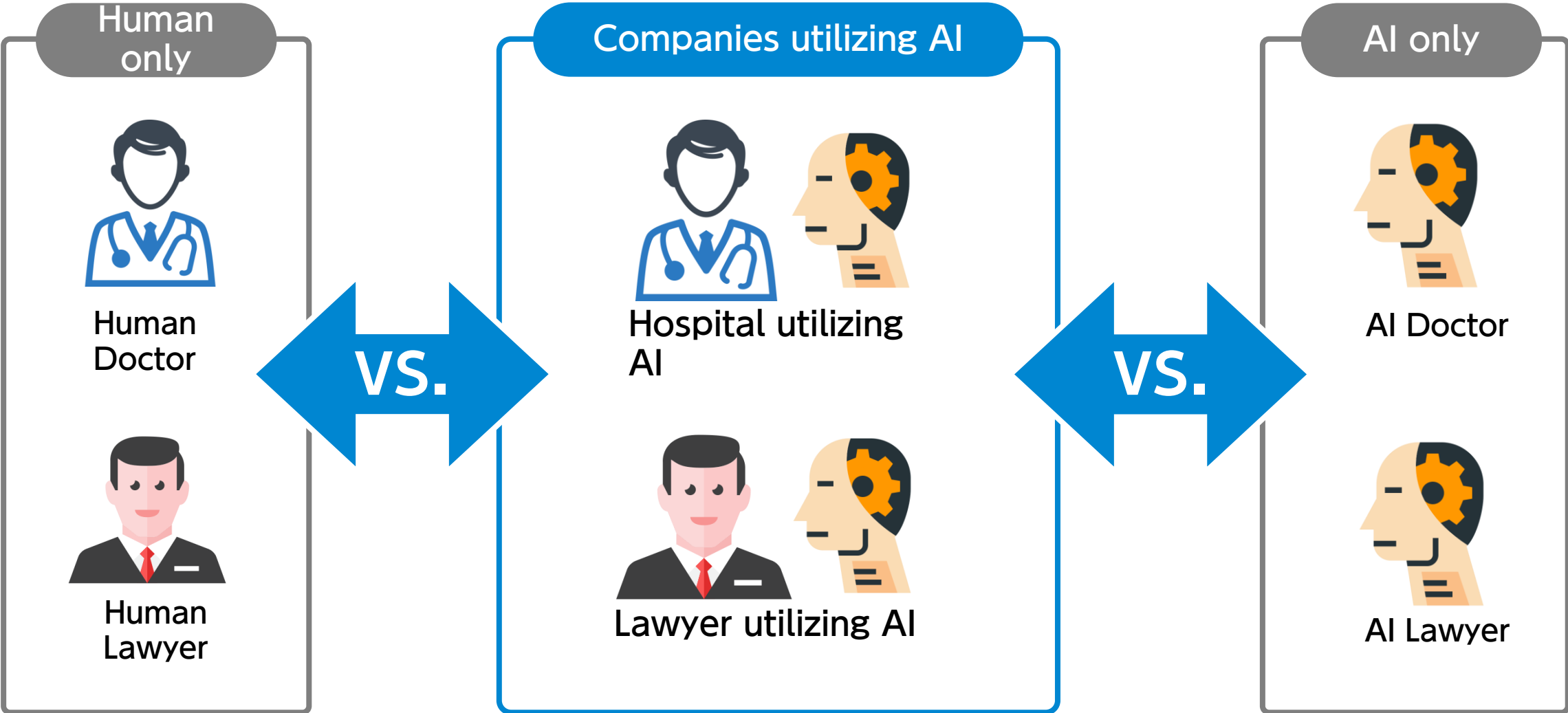


Enhancing labor capabilities with AI

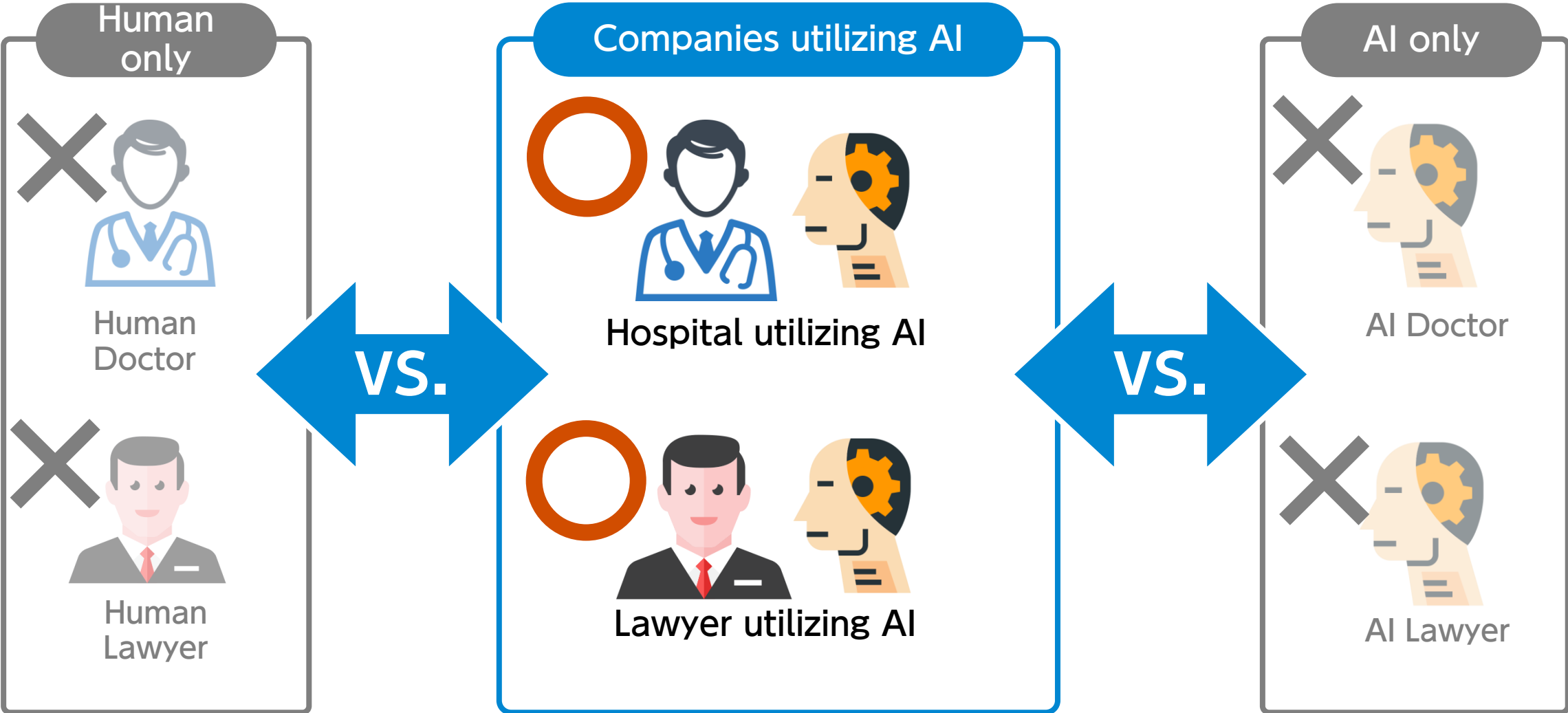


In response to the projected decline in the domestic working population, User Local aims to use data and AI to enhance productivity and achieve automation

# In fact, Competition between companies that use AI and those that do not



# In fact, Competition between companies that use AI and those that do not



# External Environment ② DX promotion through work styles change

## Work styles change

### Diverse work styles



Telework



Reduction of overtime hours



Improvement of paid leave utilization rate



Balancing Childcare and Work

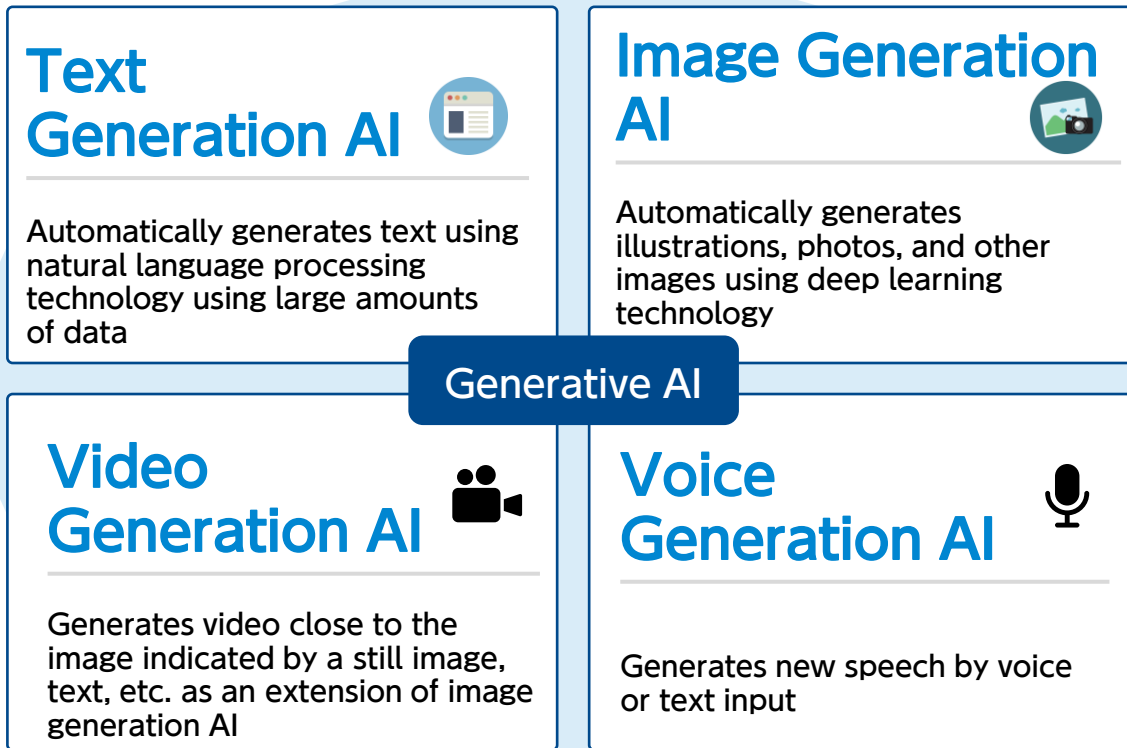


Balancing Nursing care and Work

**There is a growing need for support by AI to solve labor shortages, improve labor productivity, and increase customer satisfaction**

# External Environment ③ Developments in Generative AI and Growing needs for its Utilization

## Developments in Generative AI



## Expanding utilization in many areas

Automatic generation of advertising text, blog posts, news articles, etc.

Automatic generation of draft answers to FAQs

Generation of illustrations, designs, videos, music, and other content

Automatic answering for voice assistants and voice call services

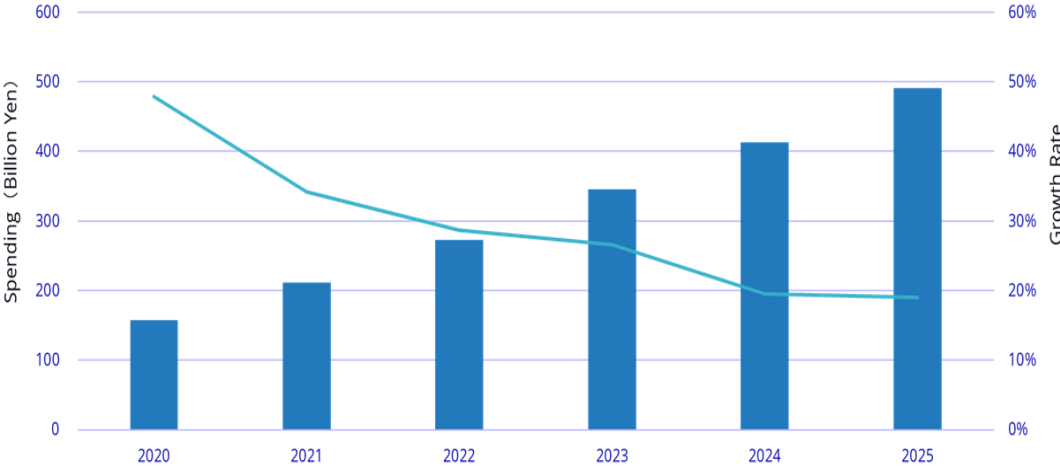
User Local is developing tools that are easy for anyone to utilize, combined with proprietary AI.

# External Environment Growing Business Opportunities for AI and DX Markets

## Market Expansion

### 【Domestic AI system market forecast】

From 2020 to 2025, CAGR(Compound Annual Growth Rate) will remain at 25.5% and to 490,981 million yen in 2025. ※



※ Source: IDC Japan Press Release  
 「Domestic AI system market forecast」(2021/6/2)

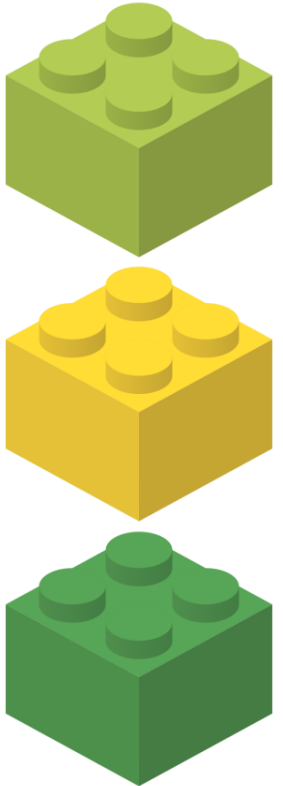
### 【DX domestic market research】

Exceeding 5 trillion yen by FY2030 (100 millions yen)

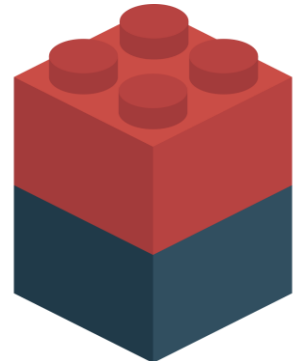
DX domestic market (Investment amount)	2020	Forecast for 2030	Compared to 2020
Manufacturing	1,620	5,450	3.4 times
Distribution/Retail	441	2,455	5.6 times
Finance	1,887	6,211	3.3 times
Medical / long-term care	731	2,115	2.9 times
Transportation	2,780	12,740	4.6 times
Real estate	220	970	4.4 times
Municipality	409	4,900	12.0 times
Social Infrastructure/Construction/Other industries	499	2,078	4.2 times
Sales / marketing	1,564	4,500	2.9 times
Customer service	410	802	1.9 times
Communication	760	2,290	3.0 times
Strategy/Foundation	2,500	7,446	3.0 times
<b>Total</b>	<b>13,821</b>	<b>51,957</b>	<b>3.8 times</b>

# Create Products from New Combinations of Individual AI Algorithms

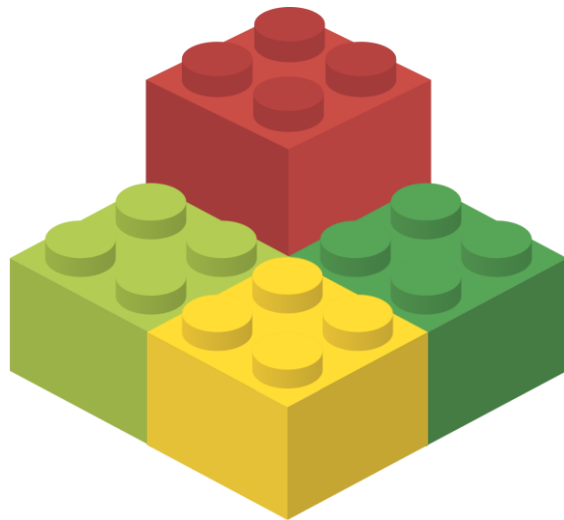
Individual AI algorithms



Existing product line-up



More sophisticated versions of existing products



Generative AI

Big data and processing Infrastructure already held

New AI services



# Incorporating Text generation AI into our products

## External Environment

In November 2022, Open AI ChatGPT is open to the public



Dialogue AI that can generate sentences as fast as humans has been developed by OpenAI, an American AI research institute, and has become a hot topic around the world

## User Local

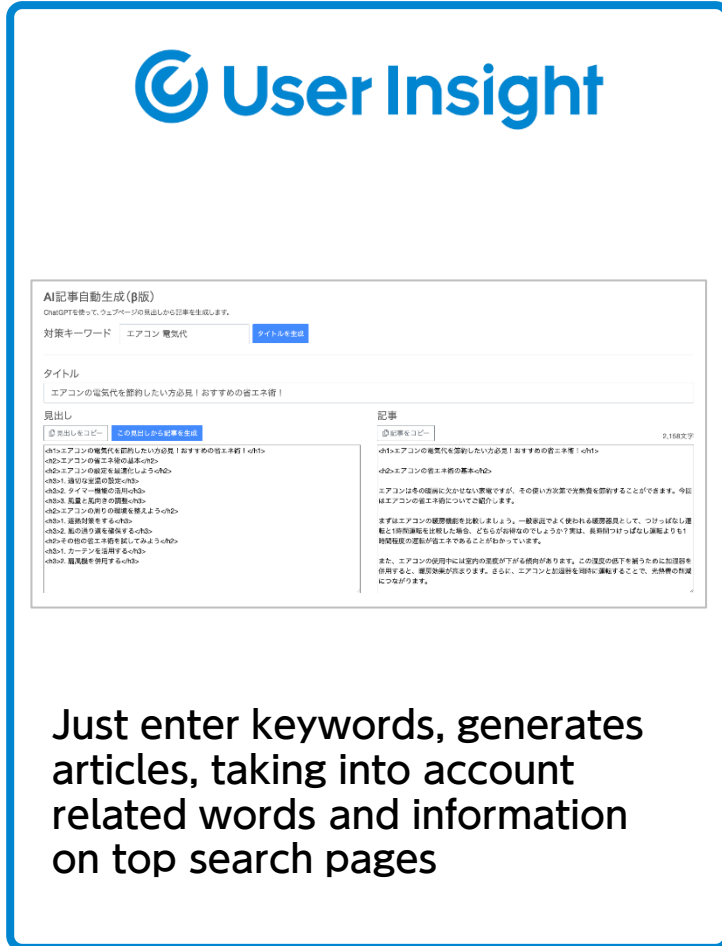
In January 2023, OpenAI's sentence generation AI implemented in our chatbot product



In addition to our own highly accurate auto-response AI, we have reduced the time required to create response plans by implementing OpenAI's dialogue algorithm

# Incorporating Generative AI into our products

Incorporating generative AI makes existing products more convenient and easier to use.



The screenshot shows the User Insight interface. At the top, it says "AI記事自動生成 (beta)" and "OneGPTを使ってウェブページの見出しから記事を生じます。" Below this, there is a text input field for "対策キーワード" (Countermeasure keywords) with "エアコン 暑気払い" entered. There are "タイトルを生成" and "見出しを生成" buttons. Below the input fields, there are sections for "タイトル" and "見出し" (with a "この見出しから記事を生成" button) and "記事" (with a "記事をコピー" button). A list of generated titles and keywords is shown, such as "エアコンの暑気払いを避けるための記事1" and "エアコンの暑気払い" with associated keywords like "#エアコンの暑気払い" and "#夏の暑気払い".

**User Insight**

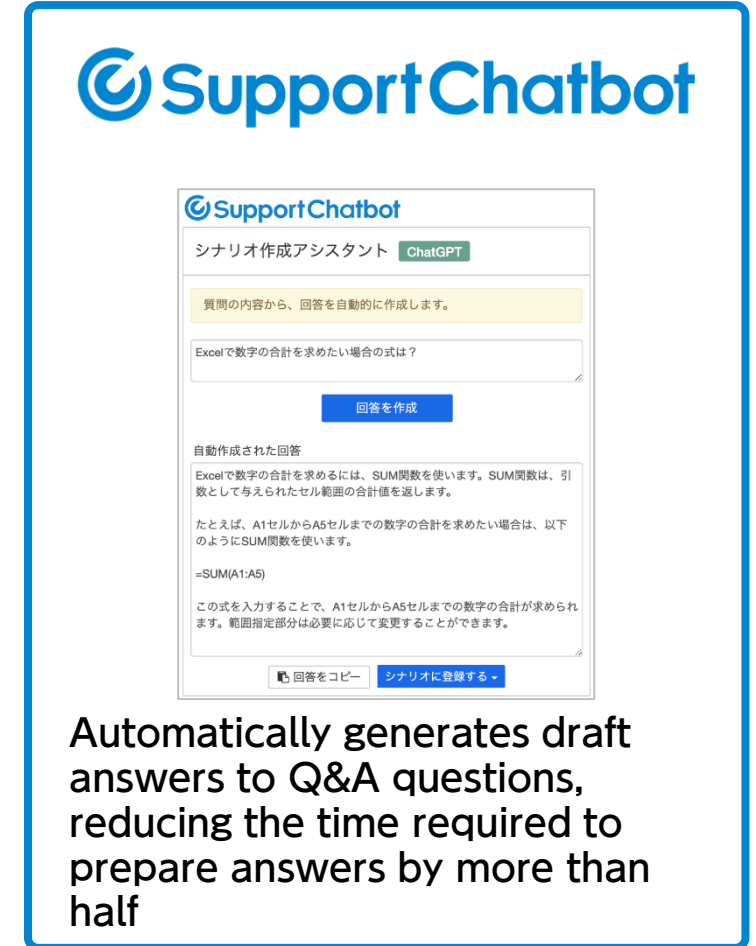
Just enter keywords, generates articles, taking into account related words and information on top search pages



The screenshot shows the Social Insight interface. It is titled "AIテキスト作成ツール" and "入力された質問についてChatGPT AIが回答します。" Below this, there are "目的" (Goals) and "キーワード" (Keywords) sections. The "目的" section has radio button options: "記念日について確認する", "キーワードからツイートを作成する", "キーワードからキャッチコピーを生成する", "キーワードをよく使うTwitterユーザー向けの文章を生成する", "ハッシュタグをよく使うInstagramユーザー向けの文章を生成する", and "キーワードに関連する文章を生成する(UserLocal AI Writerを利用)". The "キーワード" section has a text input field with "夏休み" entered and a "ChatGPTで文章生成" button. Below, there is a generated text snippet starting with "「夏休みっていいですね!」海に行ったり、プールで遊んだり、思いっきり楽しむチャンスです。皆さんはどんな夏休みを過ごしましたか? 私は今年は自然豊かな場所で行く予定です! みんなの夏の話、お待ちしております! #夏休み #思い出話" and a "クリップボードにコピー" button.

**Social Insight**

Generates catch copy and text from entered keywords to support SNS operations



The screenshot shows the Support Chatbot interface. It is titled "シナリオ作成アシスタント ChatGPT" and "質問の内容から、回答を自動的に作成します。" Below this, there is a text input field with the question "Excelで数字の合計を求めたい場合の式は?". There is a "回答を作成" button. Below the button, there is a section titled "自動作成された回答" containing an explanation of the SUM function: "Excelで数字の合計を求めるには、SUM関数を使います。SUM関数は、引数として与えられたセル範囲の合計値を返します。たとえば、A1セルからA5セルまでの数字の合計を求めたい場合は、以下のようにSUM関数を使います。" followed by the formula "=SUM(A1:A5)" and a note: "この式を入力することで、A1セルからA5セルまでの数字の合計が求められます。範囲指定部分は必要に応じて変更することができます。" At the bottom, there are "回答をコピー" and "シナリオに登録する" buttons.

**Support Chatbot**

Automatically generates draft answers to Q&A questions, reducing the time required to prepare answers by more than half

# Development of「UserLocal ChatAI (powered by GPT-4)」

## Development of Generative AI platform for enterprises 「UserLocal ChatAI (powered by GPT-4)」



UserLocal ChatAI (powered by GPT-4) URL : <https://chat-ai.userlocal.jp/>

### Function of Service

#### 1. Prevent leakage of confidential data and protect privacy

Alerts users when confidential information or NG words are included in the message they input, and allows them to use ChatGPT after filtering out important information.

#### 2. Enable to ask questions via chat from the contents of in-house documents

By registering internal documents such as PDFs and Word documents, you can ask questions about the contents of these documents in a chat format.

#### 3. Enable to ask In-house proprietary FAQs on the same screen

Questions such as company rules and attendance that are difficult to answer in ChatGPT, can be looked up on the same screen.

#### 4. Visualize keywords by text mining input content

Visualize at a glance what users of the tool are having trouble with and what they want to know by text mining the contents of FAQs using proprietary natural language processing technology.

# Introduction of UserLocal ChatAI

## Oricon Inc.



### Comments from the person in charge of introduction

We introduced UserLocal ChatAI that allow us to use GPT4 safely as part of our DX (Digital Transformation) promotion. We expect that the use of generative AI technology in each service of Oricon group will lead to more sophisticated data analysis, improved productivity, and the development of a new menu of solutions.

## FM RADIO NIIGATA

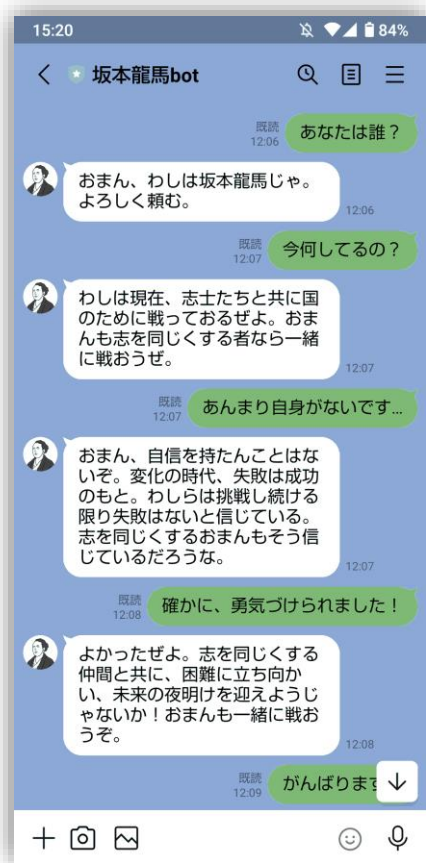


### Comments from the person in charge of introduction

UserLocal ChatAI allows in-house use of ChatGPT after filtering out important information, and since all data is encrypted, you can use it with peace of mind. The system is also easy to use within the company because it keeps a history of internal users' usage, so it is possible to visualize how the system is being used and to share knowledge on how to use it well.

# Started providing free of charge of Generative AI [LINE Bot Maker]

Started with [LINE Bot Maker] that allows you to create ChatGPT-powered LINE bots easily



UserLocal LINE Bot Maker URL : <https://gpt-bot.userlocal.jp/>

# Started providing free of charge of Long-text articles Generative AI「UserLocal AI Writer」

Easy creation of articles you want to write by linking proprietary AI and ChatGPT



## Keyword Select

Enter a few words that come to mind, and the proprietary AI, which also supports current terminology, quickly lists related keywords.

## Select the title

AI suggests multiple title suggestions based on the selected keywords.

The user selects the title of the article that most closely resembles the image.

## Text Structure Editing

The text structure drafts of automatic generation using ChatGPT's GPT-4 algorithm can be edited on the screen to customize the content to your liking.

# Article Generation by AI

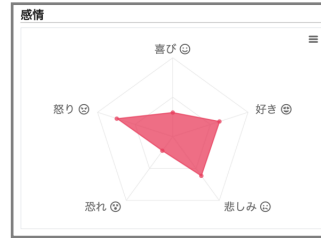


# In-house development of AI algorithms

## Natural Language Processing

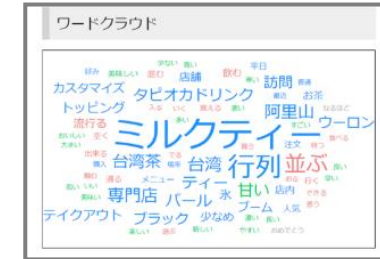
### Module

Personal Information Processing AI  
Automatic text summarization AI  
Recognition of emotions on text AI



### Products

AI Text Mining  
Personal Information Masking AI Tool

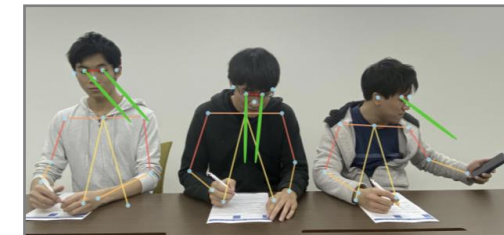


## Image Processing

Handwritten Character Recognition AI  
Estimation from facial expressions AI  
Face recognition AI  
Posture estimation AI  
Line of sight estimation AI

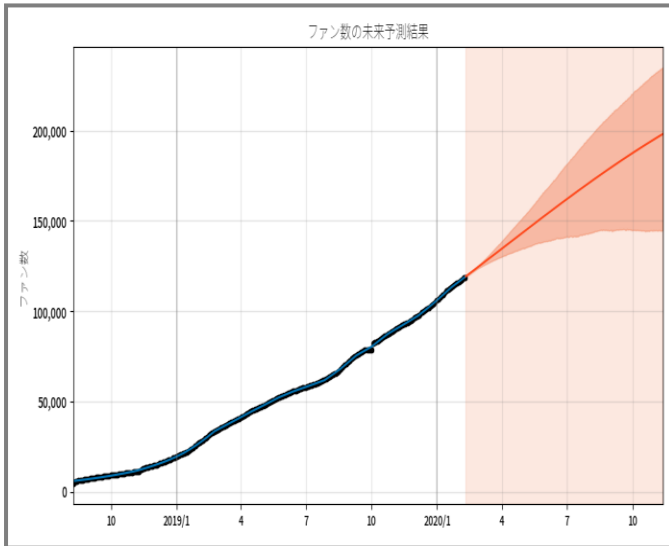


Handwritten OCR tools  
Cheating Prevention AI

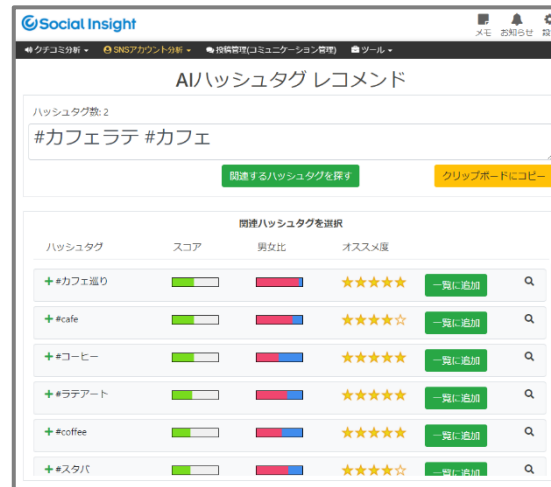


# Application of AI algorithms to existing services

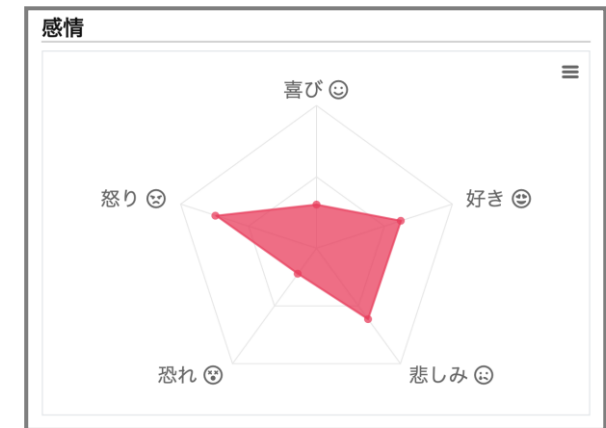
Strengthening User Insight and Social Insight analysis capabilities to be widely used as an automated marketing tool



Automatic forecasting of future growth in page views and fan numbers



Optimization of content based on hashtag recommendations

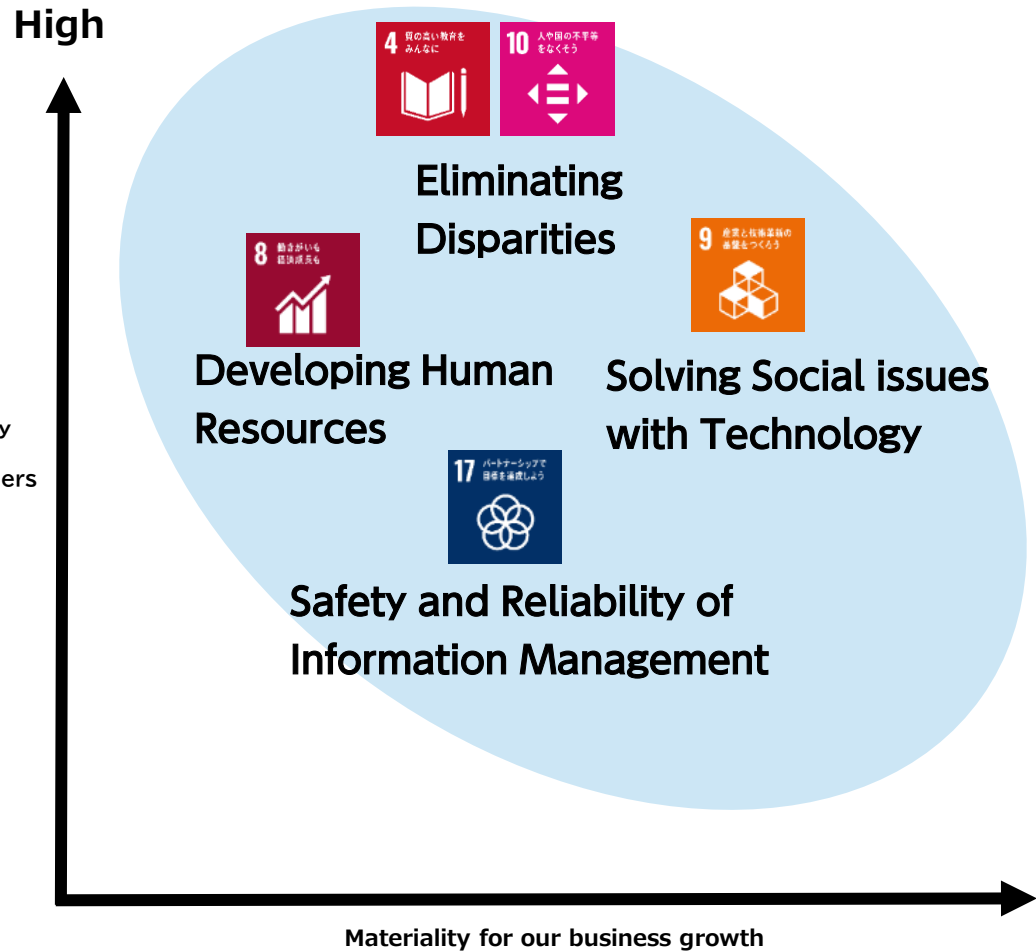


Application of emotional recognition based on deep learning to text mining



# Commitment to Sustainability

## Four Materialities and Specific Initiatives



### Eliminating Disparities

- Free provision of AI algorithms
- Free provision of Handwritten Character Recognition AI
- Free release of SNS account data

### Developing Human Resources

- Lecture activities in the Universities
- AI training for students
- AI education for students in the high school textbook "Information I."

### Solving Social issues with Technology

- Provide high-quality, easy-to-introduce services through SaaS business
- Promoting DX in school education by providing Cheating Prevention AI

### Safety and Reliability of Information Management

- Provision of free tools for companies working on personal information protection measures
- Information Security Initiatives

# Caution Regarding These Materials

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User Local, Inc. (the "Company") created these materials to aid investors' understanding of the Company and circumstances currently surrounding the Company.

The information herein is based on generally accepted economic, social, and other trends and certain assumptions judged reasonable by the Company, but it may be subject to change without notice owing to changes in the business environment and other factors.

The Company makes no representations or warranties of any kind, expresses or implies, about the completeness and accuracy.

The materials and information provided in this announcement include so-called "forward-looking statements." These statements are based on current assumptions that include a degree of projection, forecasting, and risk. They contain uncertainties that may lead to results that differ substantially from the content of these statements.

These risks and uncertainties include general industry and market circumstances, together with general domestic and international economic circumstances, including changes in interest rates and foreign exchange rates.

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