# Consolidated Financial Results for the Six Months Ended August 31, 2023 (Japanese Accounting Standards) 

October 11, 2023

Company nam
Securities code
Representative
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Submission of statutory quarterly financial report:
Commencement of dividend payments:
Supplementary documents for quarterly results:
Quarterly results briefing

October 11, 2023
November 1, 2023
Yes
Yes (for institutional investors and analysts)
(Amounts in millions of yen rounded down to the nearest million yen)

1. Results for the six months ended August 31, 2023 (March 1, 2023 to August 31, 2023)
(1) Operating results
(Percentage figures represent year-on-year changes)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | million yen | \% | million yen | \% | million yen | \% | million yen | \% |
| FY2024 Q2 | 15,862 | 23.7 | 1,448 | 44.5 | 1,468 | 42.3 | 932 | 40.2 |
| FY2023 Q2 | 12,825 | 19.5 | 1,002 | 545.7 | 1,032 | 469.6 | 665 | - |

(Note) Comprehensive income: FY2024 Q2 961 million yen (44.1\%)
FY2023 Q2 667 million yen ( $-\%$ )

Listings: Tokyo Stock Exchange
URL: https://www.treasurefactory.co.jp/
$\square$,

|  | Profit per share | Diluted profit per share |
| :--- | ---: | ---: |
|  |  | yen |
|  | 39.97 | yen |
| FY2024 Q2 | 29.90 | 39.78 |
| FY2023 Q2 | 29.69 |  |

(Note) On March 1, 2023, the Company carried out a 2 -for-1 stock split (common stocks). The profit per share and the diluted profit per share have been calculated on the assumption that this stock split was carried out at the beginning of the previous consolidated fiscal year.
(2) Financial position

|  | Total assets | Net assets | Equity capital ratio |
| :--- | ---: | ---: | ---: |
|  | million yen | million yen |  |
| FY2024 Q2 | 15,195 | 7,532 | 4 |
| FY2023 | 14,659 | 6,815 | 48.9 |
| 46.1 |  |  |  |

(Reference) Shareholders' equity:

| FY2024 Q2 | 7,425 million yen |
| :--- | :--- |
| FY2023 | 6,750 million yen |

2. Dividends

|  | Dividend per share |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | End of 1st quarter | End of 2nd quarter | End of 3rd quarter | Fiscal year end | Total |
|  | yen | yen | yen | yen |  |
| FY2023 | - | - |  |  |  |
| FY2024 | - | 12.00 |  |  |  |
| FY2024 (forecast) | 12.00 |  |  |  |  |

(Note 1) Revisions to dividend forecast published most recently: Yes
(Note 2) On March 1, 2023, the Company carried out a 2-for-1 stock split (common stocks). This table indicates the dividends paid for FY2023 before the stock split.
3. Results forecast for the fiscal year ending February 28, 2024 (March 1, 2023 to February 29, 2024)
(Percentage figures represent year-on-year changes)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  | Profit per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full year | $\begin{array}{r} \hline \text { million yen } \\ 33,586 \end{array}$ | \% 19.0 | $\begin{array}{r} \hline \text { million yen } \\ 3,147 \end{array}$ | \% 22.7 | million yen $3,176$ | \% | $\begin{array}{r} \hline \text { million yen } \\ 2,015 \end{array}$ | \% | $\begin{array}{r} \text { yen } \\ 86.25 \end{array}$ |

(Note) Revisions to results forecast published most recently: Yes
*Notes
(1) Changes in important subsidiaries during the six months of the current consolidated cumulative period under review (changes in specified subsidiaries that caused changes in the scope of consolidation): None

Number of new companies (their names): Number of excluded companies (their names):
(2) Adoption of accounting unique to the preparation of quarterly consolidated financial statements: None
(3) Changes to accounting policies, changes of accounting estimates, and revisions and restatements
[1] Changes in accounting policies in accordance with changes in accounting principles: None
[2] Changes in accounting policies other than [1] above: None
[3] Changes in accounting estimates: None
[4] Revisions and restatements: None
(4) Number of shares issued and outstanding (common stock)
[1] Number of shares issued at period-end (including treasury shares)
[2] Treasury shares at period-end
[3] Average number of shares issued during the period

| As of Aug. 31, 2023 | $24,347,800$ shares | As of Feb. 28, 2023 | $24,323,800$ shares |
| :--- | ---: | :--- | ---: |
| As of Aug. 31, 2023 | 955,130 shares | As of Feb. 28, 2023 | $1,152,200$ shares |
| As of Aug. 31, 2023 | $23,329,998$ shares | As of Aug. 31, 2022 | $22,249,910$ shares |

(Note) On March 1, 2023, the Company carried out a 2 -for-1 stock split (common stocks). The number of shares issued at periodend, treasury shares at period-end, and average number of shares issued during the period have been calculated on the assumption that this stock split was done at the beginning of the previous consolidated fiscal year.
*These quarterly financial results are outside the scope of quarterly review procedures conducted by a certified public accountant or audit corporation.
*Explanation of the proper use of financial results forecast and other notes
(Notes on descriptions about forecasts)
Information relating to forecasts stated in this document was based on information available at the time of publication of the document. Actual results may differ materially from the forecasts due to a range of factors. For further information about the results forecast, please refer to (3) Explanation regarding the Information on Forecasts including Consolidated Forecasts in 1. Qualitative Information about the Quarterly Financial Results on Page 6 of the attached material.
(About the change of units of figures)
The figures for account titles and other information in the Company's quarterly consolidated financial statements were conventionally shown in thousands of yen. Starting from the first quarter of this consolidated accounting period and the first quarter of this consolidated cumulative period, those figures are presented in millions of yen.
To make comparison easier, the figures for the previous consolidated fiscal year and those for the second quarter of the previous consolidated cumulative period are also presented in millions of yen.

1. Qualitative Information about the Quarterly Financial Results ..... 5
(1) Explanation regarding the Non-consolidated Results of Operations ..... 5
(2) Explanation regarding the Non-consolidated Financial Position ..... 6
(3) Explanation regarding the Information on Forecasts including Consolidated Forecasts ..... 6
2. Quarterly Consolidated Financial Statements and Main Notes ..... 7
(1) Quarterly Consolidated Balance Sheet ..... 7
(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income ..... 9
Quarterly consolidated statement of income
Second quarter of the consolidated cumulative period ..... 9
Quarterly Consolidated Statement of Comprehensive Income
Second quarter of the consolidated cumulative period ..... 10
(3) Quarterly Consolidated Statement of Cash Flows ..... 11
(4) Notes on the Quarterly Consolidated Financial Statements ..... 12
(Notes on Going Concern Assumption) ..... 12
(Notes on Substantial Changes in the Amount of Shareholders' Equity) ..... 12
(Segment Information, etc.) ..... 12
(Material Post-Balance Sheet Events) ..... 14

## 1. Qualitative Information about the Quarterly Financial Results

(1) Explanation regarding the Non-consolidated Results of Operations

During the second quarter of the current consolidated cumulative period, Japan saw social and economic activities going back to normal as COVID-19 was reclassified into a different infectious disease class. However, the economic outlook remains uncertain because of ongoing rising prices and financial and capital market fluctuations, among other factors. In the reuse industry, the market continues to grow as consumers turn to reuse more consciously in line with their greater efforts to achieve the Sustainable Development Goals (SDGs), and as rising prices boost demand for reusable items. During the second quarter, the Treasure Factory Group enjoyed steady business that continued from the previous quarter. We achieved an operating profit of $¥ 415$ million over the second quarter of the consolidated accounting period from June to August, which was more than planned, and a record figure for our operating profit earned in the second quarter of a consolidated accounting period, just as we had in the first quarter. On a non-consolidated basis, we opened 10 directlymanaged stores, a Group company opened 2 directly-managed stores, and existing stores also enjoyed steady sales. K.K. Kindal ("Kindal") and K.K. PickUp Japan, our Group companies that engage in the reuse business, also saw steady sales, which led to further revenues and profits. Consequently, the results of operations for the second quarter of the current consolidated cumulative period show net sales of $¥ 15,862$ million (up 23.7 percent year on year), operating profit of $¥ 1,448$ million (up 44.5 percent year on year), ordinary profit of $¥ 1,468$ million (up 42.3 percent year on year), and quarterly profit of $¥ 932$ million attributable to owners of the parent (up 40.2 percent year on year), record figures for our profits.

The results of operations sorted by segment are as stated below.
(Reuse Business)
Consolidated sales increased 24.2 percent year on year, non-consolidated sales increased 21.6 percent year on year, and nonconsolidated sales at existing stores increased 11.5 percent year on year. In terms of sales by category, apparel sales increased 30.5 percent year on year because demand for outfits for going out grew. The sales of electric appliances increased 16.5 percent year on year as the business responded to demand related to new lifestyles demands in March and April as well as to demand for summer home appliances from June through August. The sales of items targeted at foreign tourists picked up again, and this helped significantly boost the sales of fashion items such as branded items and wristwatches by 26.9 percent year on year, and of hobby-related items, which have been selling more than before since the pandemic started, by 18.7 percent year on year. Consolidated e-commerce sales increased by 17.9 percent year on year, as did non-consolidated e-commerce sales by 22.9 percent year on year.

Consolidated purchases of merchandise for the fiscal year under review increased 32.2 percent year on year, and nonconsolidated purchases also grew by 29.5 percent year on year. As for non-consolidated purchases by channel, in-store purchases continued to steadily grow, achieving an increase of 28.0 percent year on year. Home-delivery purchases increased by 29.9 percent year on year, and home-visit purchases enjoyed an increase of 23.3 percent year on year. During the second quarter of the current consolidated cumulative period, we opened 2 general reuse stores, 6 fashion reuse stores, 1 fashion outlet reuse store, and 1 sports and outdoor reuse store, the non-consolidated total being 10 stores. In terms of new stores by region, we opened 6 in Kanto, 3 in Kansai, and 1 in Kyushu, maintaining a good balance of geographic locations. Furthermore, Kindal, our Group company, opened 2 directly-managed stores. The number of stores at the end of the second quarter of the consolidated accounting period under review are as follows: 177 directly-managed stores and 4 franchise stores, for a non-consolidated total of 181 ; and 251 stores in total across the Group.

These results added up to net sales of $¥ 15,500$ million (up 24.2 percent year on year) and a segment profit of $¥ 2,282$ million (up 35.5 percent year on year).

## (Other)

Cariru, our rental business, successfully captured demand as people attended weddings and other events, and its sales increased 26.6 percent year on year. However, profit decreased because we spent more on advertising, leading SG\&A to increase 60.0 percent year on year.
These results added up to net sales of $¥ 523$ million (up 23.0 percent year on year) and a segment profit of $¥ 64$ million (down 35.0 percent year on year).
(2) Explanation regarding the Non-consolidated Financial Position

Total assets at the end of the second quarter of the current consolidated accounting period increased by $¥ 536$ million compared to the end of the previous consolidated fiscal year, totaling $¥ 15,195$ million because of a decrease of $¥ 976$ million in cash and deposits, an increase of $¥ 938$ million in merchandise, an increase of $¥ 216$ million in buildings and structures (net), and an increase of $¥ 133$ million in leasehold and guarantee deposits, among other factors.
Total liabilities at the end of the second quarter of the current consolidated accounting period decreased by $¥ 179$ million compared to the end of the previous consolidated fiscal year, totaling $¥ 7,663$ million because of an increase of $¥ 295$ million in short-term borrowings, a decrease of $¥ 222$ million in income taxes payable, a decrease of $¥ 56$ million in provision for bonuses, and a decrease of $¥ 126$ million in long-term borrowings, among other reasons.
Total net assets at the end of the second quarter of the current consolidated accounting period increased by $¥ 716$ million compared to the end of the previous consolidated fiscal year, totaling $¥ 7,532$ million because a quarterly profit of $¥ 932$ million attributable to owners of the parent was recorded, among other factors.
(Analysis of cash flows)
Cash and cash equivalents at the end of the second quarter of the current consolidated accounting period decreased by $¥ 976$ million compared to the end of the previous consolidated fiscal year, totaling $¥ 2,089$ million. The status of the cash flows during the second quarter of the current consolidated cumulative period and their factors are as follows.
(Cash flows from operating activities)
Cash flows from operating activities during the second quarter of the current consolidated cumulative period added up to an expenditure of $¥ 158$ million (the same period of the previous year saw an income of $¥ 459$ million). This is mostly because we recorded an increase of $¥ 945$ million in inventories, whereas we also recorded $¥ 1,468$ million in profit before income taxes and $¥ 237$ million in depreciation.
(Cash flows from investing activities)
Cash flows from investing activities during the second quarter of the current consolidated cumulative period added up to an expenditure of $¥ 695$ million (the same period of the previous year saw an expenditure of $¥ 404$ million). This is mostly because we recorded $¥ 460$ million in purchase of property, plant, and equipment, along with $¥ 160$ million in payments of leasehold and guarantee deposits, to establish new stores.
(Cash flows from financing activities)
Cash flows from financing activities during the second quarter of the current consolidated cumulative period added up to an expenditure of $¥ 128$ million (the same period of the previous year saw an expenditure of $¥ 59$ million). This is mostly because we recorded $¥ 465$ million in repayments of long-term borrowings, whereas we also recorded $¥ 310$ million in proceeds from long-term borrowings.
(3) Explanation regarding the Information on Forecasts including Consolidated Forecasts

The Company pursues five growth strategies: development of the reuse business, investment in new businesses, growth in overseas markets, growth through M\&A, and growth through investment in digital transformation (DX). On the basis of these strategies, we are working toward the goals of our medium-term management plan.
During the second quarter of the current consolidated cumulative period, consolidated sales added up to 123.7 percent year on year. Ordinary income ratio also further increased from the same period of the previous year, with growth of more than 140 percent year on year in operating profit, ordinary profit, and profit attributable to owners of parent, which was greater than planned. Consequently, net sales, operating profit, ordinary profit, and profit attributable to owners of parent for the full year are projected to surpass the previous forecast. Hence, we have revised the results forecast published on April 12, 2023. Please see "Notice on Revisions to Results Forecast and Dividends Forecast" published today (October 11, 2023) for details.
2. Quarterly Consolidated Financial Statements and Main Notes
(1) Quarterly Consolidated Balance Sheet
(Millions of Yen)

|  | Previous Consolidated Fiscal Year (Ended February 28, 2023) | Second Quarter of the Current Consolidated Accounting Period (Ended August 31, 2023) |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 3,073 | 2,097 |
| Accounts receivable - trade | 905 | 954 |
| Merchandise | 5,087 | 6,025 |
| Other | 630 | 703 |
| Total current assets | 9,697 | 9,781 |
| Non-current assets |  |  |
| Property, plant, and equipment |  |  |
| Buildings and structures, net | 1,361 | 1,578 |
| Land | 426 | 426 |
| Other, net | 403 | 539 |
| Total property, plant, and equipment | 2,192 | 2,544 |
| Intangible assets |  |  |
| Goodwill | 76 | 68 |
| Other | 137 | 149 |
| Total intangible assets | 214 | 217 |
| Investments and other assets |  |  |
| Leasehold and guarantee deposits | 1,941 | 2,074 |
| Other | 614 | 578 |
| Total investments and other assets | 2,555 | 2,653 |
| Total non-current assets | 4,962 | 5,414 |
| Total assets | 14,659 | 15,195 |


|  | Previous Consolidated Fiscal Year <br> (Ended February 28, 2023) | Second Quarter of the Current <br> Consolidated Accounting Period <br> (Ended August 31, 2023) |
| :--- | ---: | ---: | ---: |
| Liabilities |  |  |
| Current liabilities | 1,81 | 76 |
| Accounts payable - trade | 782 |  |

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income (Quarterly consolidated statement of income)
(Second quarter of the consolidated cumulative period)
(Millions of Yen)

|  | Second Quarter of the Previous Consolidated Cumulative Period (from March 1, 2022 to August 31, 2022) | Second Quarter of the Current Consolidated Cumulative Period (from March 1, 2023 to August 31, 2023) |
| :---: | :---: | :---: |
| Net sales | 12,825 | 15,862 |
| Cost of sales | 4,777 | 6,024 |
| Gross profit | 8,047 | 9,838 |
| Selling, general, and administrative expenses | 7,045 | 8,389 |
| Operating profit | 1,002 | 1,448 |
| Non-operating income |  |  |
| Vending machine income | 5 | 7 |
| Foreign exchange gains | 14 | 5 |
| Subsidy income | 5 | 0 |
| Other | 10 | 15 |
| Total non-operating income | 36 | 28 |
| Non-operating expenses |  |  |
| Interest expenses | 6 | 6 |
| Other | 0 | 2 |
| Total non-operating expenses | 6 | 8 |
| Ordinary profit | 1,032 | 1,468 |
| Extraordinary income |  |  |
| Gain on sales of non-current assets | 0 | 0 |
| Total extraordinary income | 0 | 0 |
| Extraordinary losses |  |  |
| Loss on retirement of non-current assets | 0 | 0 |
| Total extraordinary losses | 0 | 0 |
| Quarterly profit before income taxes | 1,031 | 1,468 |
| Income taxes - current | 343 | 448 |
| Income taxes - deferred | 23 | 61 |
| Total income taxes | 366 | 510 |
| Net quarterly profit | 665 | 958 |
| Profit attributable to non-controlling interests | - | 25 |
| Profit attributable to owners of parent | 665 | 932 |

(Quarterly consolidated statement of comprehensive income)
(Second quarter of the consolidated cumulative period)
(Millions of Yen)

|  | Second Quarter of the Previous Consolidated Cumulative Period (from March 1, 2022 to August 31, 2022) | Second Quarter of the Current Consolidated Cumulative Period (from March 1, 2023 to August 31, 2023) |
| :---: | :---: | :---: |
| Net quarterly profit | 665 | 958 |
| Other comprehensive income |  |  |
| Foreign currency translation adjustment | 1 | 3 |
| Total of other comprehensive income | 1 | 3 |
| Quarterly comprehensive income | 667 | 961 |
| Comprehensive income attributable to |  |  |
| Quarterly comprehensive income attributable to owners of parent | 667 | 935 |
| Quarterly comprehensive income attributable to noncontrolling interests | - | 25 |


|  | Second Quarter of the Previous Consolidated Cumulative Period (from March 1, 2022 to August 31, 2022) | Second Quarter of the Current Consolidated Cumulative Period (from March 1, 2023 to August 31, 2023) |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Quarterly profit before income taxes | 1,031 | 1,468 |
| Depreciation | 172 | 237 |
| Amortization of goodwill | 8 | 8 |
| Share-based remuneration expenses | 48 | 24 |
| Increase (decrease) in provision for bonuses | 47 | (56) |
| Increase (decrease) in provision for bonuses for directors (and other officers) | - | (5) |
| Interest and dividend income | (0) | (0) |
| Interest expenses | 6 | 6 |
| Foreign exchange losses (gains) | (12) | (2) |
| Subsidy income | (5) | (0) |
| Loss (gain) on sales and retirement of non-current assets | 0 | 0 |
| Increase (decrease) in accrued consumption taxes | (20) | (147) |
| Decrease (increase) in trade receivables | (88) | (49) |
| Decrease (increase) in inventories | (565) | (945) |
| Increase (decrease) in trade payables | 1 | (5) |
| Other | 65 | (18) |
| Subtotal | 689 | 513 |
| Interest and dividends received | 0 | 0 |
| Interest paid | (6) | (6) |
| Proceeds from subsidy income | 5 | 0 |
| Income taxes paid | (229) | (665) |
| Net cash provided by (used in) operating activities | 459 | (158) |
| Cash flows from investing activities |  |  |
| Purchase of property, plant, and equipment | (276) | (460) |
| Purchase of intangible assets | (17) | (48) |
| Payments of leasehold and guarantee deposits | (86) | (160) |
| Proceeds from refund of leasehold and guarantee deposits | 6 | 20 |
| Other | (31) | (47) |
| Net cash provided by (used in) investing activities | (404) | (695) |
| Cash flows from financing activities |  |  |
| Net increase (decrease) in short-term borrowings | 88 | 295 |
| Proceeds from long-term borrowings | 300 | 310 |
| Repayments of long-term borrowings | (386) | (465) |
| Proceeds from issuance of share acquisition rights | - | 38 |
| Proceeds from issuance of shares resulting from exercise of share acquisition rights | 39 | 182 |
| Purchase of treasury shares | (0) | (200) |
| Dividends paid | (100) | (289) |
| Net cash provided by (used in) financing activities | (59) | (128) |
| Effect of exchange rate change on cash and cash equivalents | 14 | 5 |
| Net increase (decrease) in cash and cash equivalents | 9 | (976) |
| Cash and cash equivalents at beginning of period | 2,352 | 3,065 |
| Cash and cash equivalents at end of period | 2,362 | 2,089 |

(4) Notes on the Quarterly Consolidated Financial Statements
(Notes on Going Concern Assumption)
N/A
(Notes on Substantial Changes in the Amount of Shareholders' Equity)
N/A
(Segment Information, etc.)
[Segment Information]
I. Second Quarter of Previous Consolidated Cumulative Period (from March 1, 2022 to August 31, 2022)

1. Information about the amounts of the net sales and profit or loss for each reporting segment
(Millions of Yen)

|  | Reporting segment | Other <br> (Note 1) | Total | Adjustment amount (Note 2) | Amount reported on the quarterly consolidated statement of income (Note 3) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reuse business |  |  |  |  |
| Net sales |  |  |  |  |  |
| Sales to external customers | 12,477 | 347 | 12,825 | - | 12,825 |
| Internal sales or transfer between segments | - | 78 | 78 | (78) | - |
| Total | 12,477 | 425 | 12,903 | (78) | 12,825 |
| Segment's profit | 1,684 | 99 | 1,784 | (782) | 1,002 |

(Note 1) "Other" refers to the business segments not included in the reporting segments, and includes the rental, information system, and real estate businesses.
(Note 2) The adjustment amount for the segment's profit is a company-wide expense and primarily part of selling, general, and administrative expenses not attributable to the segment.
(Note 3) The segment's profit has been adjusted according to the operating profit shown in the Quarterly Consolidated Statement of Income.
2. Information about the impairment loss on non-current assets or goodwill for each reporting segment (Material Impairment Loss Pertaining to Non-current Assets) N/A
(Material Change in the Amount of Goodwill)
N/A
II. Second Quarter of Current Consolidated Cumulative Period (from March 1, 2023 to August 31, 2023)

1. Information about the amounts of the net sales and profit or loss for each reporting segment
(Millions of Yen)

|  | Reporting segment <br> Reuse business | Other (Note 1) | Total | Adjustment amount (Note 2) | Amount reported on the quarterly consolidated statement of income (Note 3) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales |  |  |  |  |  |
| Sales to external customers | 15,500 | 362 | 15,862 | - | 15,862 |
| Internal sales or transfer between segments | - | 161 | 161 | (161) | - |
| Total | 15,500 | 523 | 16,024 | (161) | 15,862 |
| Segment's profit | 2,282 | 64 | 2,347 | (898) | 1,448 |

(Note 1) "Other" refers to the business segments not included in the reporting segments, and includes the rental, information system, and real estate businesses.
(Note 2) The adjustment amount for the segment's profit is a company-wide expense and primarily part of selling, general, and administrative expenses not attributable to the segment.
(Note 3) The segment's profit has been adjusted according to the operating profit shown in the Quarterly Consolidated Statement of Income.
2. Information about the impairment loss on non-current assets or goodwill for each reporting segment (Material Impairment Loss Pertaining to Non-current Assets)

N/A
(Material Change in the Amount of Goodwill)
N/A

## (Material Post-Balance Sheet Events)

Acquisition of a business through share acquisition
At the board meeting held on October 11, 2023, the Company resolved to acquire shares in ACUO Co.,Ltd. ("ACUO") to make it a wholly-owned subsidiary, and executed a share transfer agreement as of the same date.
(1) Purpose of the share acquisition

The Company pursues five management policies: development of the reuse business, investment in new businesses, growth in overseas markets, growth through M\&A, and growth through investment in digital transformation (DX). On the basis of these policies, we are working toward the goals of our medium-term profit and loss plan. In the area of M\&A, we plan specifically to forge ahead with M\&A of companies that can supplement the Company's business, including other reuse companies, which will enable us to leverage synergies within the Group.

Based in Aichi Prefecture, ACUO directly runs 10 golf gear reuse stores named Golf King or Golfer's Place. It also manages Coco-Golf, an online store that sells only used golf apparel.
The Company has K.K. GK Factory ("GK Factory," a wholly-owned subsidiary since March 2018 that runs the golf gear reuse store "GOLF Kids") in its Group. We have integrated systems with GK Factory so that the subsidiary provides us with its knowledge about golf gear, thereby increasing golf equipment among offerings across the Group. However, since there is only one directly-managed GOLF Kids store, the Company decided to acquire shares in ACUO that has 10 directly-managed stores in order to speed up the expansion of golf gear stores going forward.
(2) Name of the seller of shares

Name: Shintaro Mori
Address: Nagoya, Aichi Prefecture
Relationship between the listed company and the individual: N/A
(3) Profile of the acquired company

Name: ACUO Co.,Ltd.
Address: 2-3-2 Nishibiwajimacho Kojo, Kiyosu, Aichi
Representative: Shintaro Mori
Business descriptions: Sales and purchase of golf gear; online services
Share capital: 10 million yen
Date of establishment: December 2004
(4) Date of business combination

October 20, 2023 (share acquisition date)
November 30, 2023 (deemed acquisition date)
(5) Legal form of the business combination

Share acquisition with cash
(6) Number of shares to acquire

Number of shares to acquire: 200 (percentage of voting rights: 100\%)
(7) Acquisition cost for the acquired business, and the breakdown by type of consideration

Type of consideration: 624 million yen in cash
(8) Description and amount of major costs related to acquisition

Compensation and fees for external advisers: 41 million yen
(9) Means of raising capital for the acquisition

The Company plans to borrow 650 million yen from MUFG Bank, Ltd. on October 19, 2023.
(10) Primary reason for the decision to acquire the business

The decision was made because the Company acquired 100 percent of the voting rights through share acquisition.

